Cogdell
MEMORIAL HOSPITAL

SCURRY COUNTY HOSPITAL DISTRICT
GOVERNING BOARD NOTICE OF MEETING MINUTES

Thursday, August 27, 2026 | 8:00 am

Hospital Board Room, 1700 Cogdell Blvd., Snyder, Texas

MISSION	VISION
To provide compassionate, high quality healthcare to the patients we serve and to improve healthcare and healing within our community.	To be the Regional Healthcare System of choice for patients, physicians and employees.

The purpose of this meeting is to discuss and, as necessary, act on the agenda items enumerated below.

Conflict of Interest Statement

Board Members Present	Cogdell Staff Present	Others Present	Absent
Bennie Marricle, President Mike Tyrrell, Vice President Rod Partain, Secretary Judy Moss Angie Strickland Jason Cave	Collin McLarty, CEO Terry Lancaster, CFO Kathy Virone, CNO Angie Holloway, ACNO Shane Bryant, COO K.Hough, DO	Ssalinas, Admin. Asst.	

Introduction

Call to Order	B. Marricle	

The meeting was called to order at 8:05 am.

Invocation		

R. Partain gave the invocation

Announcements/Public Comment (Board has the right to limit time for each person/topic)		Receive

C. McLarty expressed appreciation to Dr. Hough for his dedicated service throughout his tenure at Cogdell.

Conflict of Interest Inquiry	B. Marricle	Receive

Meeting Minutes

Minutes from Previous Meeting(s)	B. Marricle	Discuss>Approve

B.Marricle presented the minutes for review. R.Partain made the motion to approve the minutes as presented and A.Strickland seconded the motion. Motion carried unanimously.

New Business

Appoint Kristen Perez as the Infection Control Officer	K. Virone	Discuss>Approve
Appoint Trey Robinson as the Antibiotic Stewardship Chair	K. Virone	Discuss>Approve

Previously approved appointments were presented again for documentation: Kristen Perez as Infection Control Officer and Trey Robinson as Antibiotic Stewardship Chair. A. Strickland made a motion to reaffirm the appointments, and J. Cave seconded the motion. Motion carried unanimously.

Trauma Designation	C.McLarty	Discuss>Approve

The Board discussed the hospital's Level IV trauma designation and the reduction in related funding. It was noted that discontinuing the designation would not affect EMS routing or patient care standards and would reduce unfunded mandates and administrative requirements. J. Moss made a motion to discontinue the Level IV trauma designation and R.Partain seconded the motion. Motion carried unanimously.

Tax Abatement Guidelines and Criteria	C.McLarty	Discuss>Approve

Craig recommended consolidating the Tax Abatement Guidelines and Criteria for properties inside and outside the city limits into a single document and making the necessary revisions. J. Cave made a motion to adopt the revised Tax Abatement Guidelines and Criteria as Exhibit "A", and J. Moss seconded the motion. Motion carried unanimously.

Approve an additional $40,522.35 for Cardiac Monitoring System	T.Lancaster/K.Virone	Discuss>Approve

The board reviewed a request to approve an additional $40,522.35 for interface and implemenation services required to integrate the Cardiac Monitoring System with the hospital's EMR. The Cardiac Monitoring Project was originally approved at $400,000 and funded through grant funds, R.Partin made a motion to approve the additional $40,522.35 and A.Strickland seconded the motion. Motion carried unanimously.

Approve additional funding of $96,796.35 from the operating budget	T.Lancaster/K.Virone	Discuss>Approve

Administration Report	C. McLarty	Inform
The hospital is actively interviewing internal medicine and family medicine positions. An Air Force physician specializing in flight medicine is a prospect and is familiar with West Texas. A workshop is scheduled for September 17 from 8 to 9:30 to define board expectations for board meeting and reporting.		
Finance Report	T. Lancaster	Inform
The hospital has contracted with a fractional controller group. Following the resignations of Mindy and Jeannie, Business Office Director, the hospital plans to hire an interim revenue cycle director for approximately three months. A new standard reporting format was introduced, featuring monthly board reports and quarterly finance committee reports. These include inpatient trends, financial class breakdowns, FY to date figures, and year to year comparisons. An HCCS coding resource will mentor the HIM documentaton improvmement. Inventory is scheduled for Monday, August 31. Rebecca and her team have been working to ensure all inventory items are properly entered.		
Nursing Report	K. Virone	Inform
Agency nursing usage increased slightly, currently representing 21% of hospital nursing staff. A proposal to decrease agency reliance and improve retention was submitted to administration. A new nurse from the Phillipines is expected to arrive by the end of September for the med-surg unit. Recruitment firm has been engaged to assist with permanent staffing. Annual nursing training are scheduled for September 1 and 3rd.		
Q2 Quality Report	K. Virone	Inform
Daily 9:00 a.m saftely huddles continue, serving as a key communication tool that has strenghened relationships among department managers. The hospital is preparing for an October survey, transitioning accreditation from DNV to CIHQ. The Q2 quality report was presented in a new summarized AI assisted format.		
Q2 Performance Improvement Project #1 - Perinatal Service	A.Holloway	Inform
The projects focuses on improving care for first-time mothers to avoid unnecessary c-sections; induction requests now require physical proof. Deliveries are projected to increase to approximately 20 per month starting in September		
Q2 Performance Improvement Project #2 - Central Supply	S.Bryant	Inform
The backend work for the central supply project is complete. This involved cleaning up the item master, correcting product allocations to departments, and consolidating mutiple inventory list into one singular list. The consolidation ensures that department manager will receive one clear list for inventory.		
Clinic Report		Inform
Shane gave a clinic report: Family and specialty clinics experienced a decrease in volume, which was noted as a common trend during summer months. Irene and Amanda have assumed primary responsibility for clinic operations and are actively supporting staff.		
Announcements		
No announcements at this time.		
Board to Convene in Executive Session Pursuant to:	B. Marricle	
The board convened in executive session at 9:55 am.		
Board to Convene in Open Session and Take Action if Needed on Matter Discussed in Executive Session		
The board reconvened in open session at 10:41 a.m.		
Meeting Finalization	B. Marricle	
Next meeting scheduled for Thursday, September 24, 2026		
Adjourn	B. Marricle	

The meeting adjourned at 10:41 a.m. on a motion made by M.Tyrrell and seconded by A.Strickland. Motion carried unanimously.

Benny Marricle, President

9-24-26

Date