Cogdell MEMORIAL HOSPITAL

SCURRY COUNTY HOSPITAL DISTRICT
GOVERNING BOARD NOTICE OF MEETING MINUTES

Thursday, April 30, 2026 | 8:00 am

Hospital Board Room, 1700 Cogdell Blvd., Snyder, Texas

MISSION	VISION
To provide compassionate, high quality healthcare to the patients we serve and to improve healthcare and healing within our community.	To be the Regional Healthcare System of choice for patients, physicians and employees.

The purpose of this meeting is to discuss and, as necessary, act on the agenda items enumerated below.

Conflict of Interest Statement

Board Members Present	Cogdell Staff Present	Others Present	Absent
Bennie Marricle	Collin McLarty, CEO	Angie Holloway, ACNO	Jason Cave
Loretta McCravey	Robbie Dewberry, CFO	Kristen Perez (IC)	Kevin Hough, DO
Judy Moss	Terry Lancaster, CFO	Jina Sterling (SS)	
Rod Partain	Shane Bryant, COO	Wendy Prince (OB)	
Angie Strickland	Kathy Virone, CNO		
Mike Tyrrell			

Introduction		
Call to Order	B. Marricle	
The meeting was called to order at 8:00 am.		
Invocation		
M. Tyrrell gave the opening prayer.		
Announcements/Public Comment (Board has the right to limit time for each person/topic)		Receive
No accouncements.		
Conflict of Interest Inquiry	B. Marricle	Receive
No conflict of interest.		
Meeting Minutes		
Minutes from Previous Meeting(s)	B. Marricle	Discuss>Approve
B. Marricle presented the minutes. J. Moss made the motion to approve the minutes. M. Tyrrell seconded the motion. Motion carried.		
Old Business		
New Business		
Medical Staff Report	K. Hough	Discuss>Approve
K. Hough absent. No report given.		
Credentialing and Privileges	K. Hough	Discuss>Approve
Non-Surgical OB Privileges		
Kendra Williams, MD		approved
Appoint Dr. Burleson as Respiratory Therapy Medical Director	K. Hough	Discuss>Approve
Appoint Dr. Morris as new Family Practive Clinic Medical Director	K. Hough	Discuss>Approve
C. McLarty presented the privilege request for Dr. Williams, appointment of Dr. Burleson and Dr. Morris to be approved. M. Tyrrell made the motion to approve. L. McCravey seconded the motion. Motion carried.		
Organizational Chart Approval	C. McLarty	Discuss>Approve
C. McLarty presented the revised organizational structure. M. Tyrrell made the motion to approve. R. Partain seconded the motion. Motion carried.		
Review and approve Contract Evaluations	S. Bryant	Discuss>Approve
S. Bryant presented the contract evaluation database. R. Partain made the motion to approve. J. Moss seconded the motion. Motion carried.		
Administrative Chart Closures (see attached list)	S. Bryant	Discuss>Approve
S. Bryant presented the list of charts that need to be closed within Cerner. R. Partain made the motion to approve. L. McCravey seconded the motion. Motion carried.		
Documents/Policies/Forms	A. Holloway	Discuss>Approve
1 Medical Staff Policy Manual (see Table of Contents) (MS)		approved
2 AI Acceptable Use Policy (MIS)		approved

3 AI Ambient Listening Technology Acceptable Use Policy (MIS)		approved
4 Workers Compensation Declination Form (Clinics)		approved
5 Heparin Drip Protocol (NS)		approved
A. Holloway presented the requested documents. C. McLarty discussed further the topic of AI in healthcare. J. Moss made the motion to approve. A. Strickland seconded the motion. Motion carried.		
2025 Audit Report	R. Dewberry	Discuss>Approve
Tabled for next month.		
Discuss May meeting date	C. McLarty	
May meeting will be held on the 21st instead of the 28th.		
Reports and Updates		
Reports (Other Committees/Meetings) - Consent Agenda		
Administration Report	C. McLarty	Inform
Big Beautiful Bill - Three grants have been released with $25 million up for grabs, which may be giving $2-5 million to rural health care, We are working on a partnership with Mitchell County Hospital and Texas Tech University on their rural surgeon residendency program to expand on it. Initiative 1 - MAHA deals with providing care covering comorbidities, Initiative 4 - RHT Program supports the provision of health care in rural areas.		
Dr. Robert Gaines, orthopedic surgeon will be starting May 11th in the orthopedic clinic. Dr. David Blann, obstetrics and gynecology will be starting the end of May. Dr. David Kerr will be returning soon. We have a new physician in the medical pavilion, Dr. Ashley Sturgeon, dermatology, who will be starting May 14th.		
The Mini C-Arm which is a device used in ortho surgeries for imaging, is at it's end of life and unsafe for use. We will use the ortho grant to purchase it ($100,000).		
Budget is coming up and the committee will need to plan to present soon. We have already requested budget data from the department directors to put the three year plan together.		
Oracle/Cerner technology update - *FetaLink* is receiving a new server upgrade, not sure of a date. *SSI* is a claim scrubbing software. *Flywire* is a text-to-bill app where patients can pay their bill and set up a payment plan. The *Patient Portal* offers the ability to pre-register for an appointment and upload your photo, schedule an new appointment, etc. We do not have a date yet as to when these will be available.		
DISH Payment Services is an application that we have that we are about 2-3 years behind on our cost. We may put in our cost today, but we are being paid from two years ago. It takes time to get caught up and we are always behind. We are now in that year where we will have paybacks. In 2026, we will be paying back $1.1 million to the state through this program and $900,000 in 2027. Cost settlement of $1.4 million should be received soon. We will work to balance it out going forward.		
Swing Bed has been a big improvement. We have doubled our volume since last year.		
We have made changes in the business office which occurred about a month ago. Some of our billers were moved into HIM, Registration, Business Office and Prior Authorization. We are now outsourcing patient billing with *IHM* .		
We had our first strategic planning event which went great. We sent out a survey to the staff and received back the results which were presented by the developers. Department directors met to discuss the results, as well as an employee meetings for staff to voice their results without management present.		
Finance Report	R. Dewberry	Inform
Financial Reports		
Grant Updates		
R. Dewberry presented the finance reports which were given to the board members prior to the meeting for review. Grant reporting is up to date in the portal. Grant funding is helping to purchase the mini c-arm for radiology, equipment requested by Dr. Gaines, and Oracle/Cerner products.		
Nursing Report	K. Virone	Inform
Agency nurse utilization is stable at 17%. 84% of our staff are RNs and 16% are LVNs.		
We completed ultrasound guideance training for critical IVs, mid-lines and PICC lines with our house supervisors, to be able to offer these services here instead of sending patients elsewhere. The only procedure we are doing now is the peripherals. Our staff need more experience with mid-line and PICC and we have worked out an arrangement with *Rolling Plains* in Sweetwater to have our staff go there for experience. The auxiliary has donated funds to cover two ultrasound machines.		
We are working on a project regarding wages for the nursing service personnel.		
We have a new medication dispensing system called *Pyxis* which is being installed next week. Staff training is going on this week. The Cerner Rx Station is what we have been using, which has become problematic.		
A new cardiac monitoring system has been approved for purchase. We are currently waiting on the quote from Cerner for the interface.		

Quality Management Report	K. Virone	Inform
Each committee chairman was asked to identify a departmental performance improvement project to work on for 2026. In addition, the chairman gave their quarterly quality report.		
Surgical Services Committee	J. Sterling	
Revenue Cycle Committee	R. Dewberry	
Perinatal Committee	W. Prince	
Outpatient Clinics Committee	S. Bryant	
P&T Committee	K. Perez	
Committee leaders presented an overview of what their committee consists of regarding auditing and projected improvements in the above listed committees.		
Qtr 1 Eval of OB PI Project	A. Holloway	
A. Holloway presented the project details to improve on safe reduction of cesarean birth rates and prevention of postpartum hemorrhage rates. She is working closely with W. Price (OB Director) and Dr. Ryan Morris on this project.		
Qtr 1 Eval of Supply Chain PI Project	S. Bryant	
S. Bryant discussed issues with our supply chain, regarding our item master, vendor/supplier allocations and the tie in with Cerner's supply database. Discussions are ongoing to get everything organized and running smoothly.		
Clinic Report	S. Bryant	Inform
S. Bryant discussed further the changes to the business office. We have an additional staff member to work with prior authorizations. Dr. Kendra Williams is working well and building her patient volume. She has privileges for OB vaginal deliveries at this time and working toward surgical OB delivery privileges. A new PA is coming to work under Dr. Kevin Hough in his office in the next couple months.		
Irene Canales, RN has moved into the clinic manager position and we are working to fill a clinic nursing manager position to work directly with the nursing staff.		
Compliance Report	S. Bryant	Inform
We are working to improve the whole patient experience between clinic and OB, clinic to radiology, etc.		
Announcements		
Board to Convene in Executive Session Pursuant to:	B. Marricle	
Section 551 of the Texas Health and Safety Code		
The board convened in executive session at 10:49 am.		
Board to Convene in Open Session and Take Action if Needed on Matter Discussed in Executive Session		
Possible Action(s) Regarding Closed Session		
The board resumed in open session at 10:58 am. There were no decisions to be made.		
Meeting Finalization	B. Marricle	
Next meeting scheduled for Thursday, May 21, 2026		
Adjourn	B. Marricle	
M. Tyrell made the motion to adjourn the meeting. L. McCravey seconded the motion. Motion carried. Meeting adjourned at 10:59 am.		

President of the Board

5-21-26

Date