



**SCURRY COUNTY HOSPITAL DISTRICT  
GOVERNING BOARD RECORD OF MEETING  
Wednesday, October 27, 2021 | 8:00 am**

Hospital Administrative Board Room, 1700 Cogdell Blvd., Snyder, Texas

MISSION	VISION
<i>To provide compassionate, high quality healthcare to the patients we serve and to improve healthcare and healing within our community.</i>	<i>To be the Regional Healthcare System of choice for patients, physicians and employees.</i>

The purpose of this meeting is to discuss and, as necessary, act on the agenda items enumerated below.

Conflict of Interest Statement			
Board Members Present	Cogdell Staff Present	Others Present	Absent
Jason Cave, OD Judy Moss Loretta McCravey Bennie Marricle Russell Riggan	Ella Helms, CEO John Everett, COO Kristi Hanley, RN, CQO Kathy Goodwin, RN, CNO Rose Ragland, MSO Coord.	Ryan Morris, MD Aaron Milligan, CPA Brent Fuller, CPA	Andrea Martini Mike Tyrrell

**I. Introduction**

<b>A. Call to Order</b>	<b>R. Riggan</b>
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*The meeting was called to order at 8:05 am.*

<b>B. Invocation</b>
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*Jason Cave gave the opening prayer.*

<b>C. Announcements/Public Comment</b>	<b>R. Riggan</b>	<b>Receive</b>
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*No announcements.*

<b>D. Conflict of Interest Inquiry</b>	<b>R. Riggan</b>	<b>Receive</b>
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**II. Meeting Minutes**

<b>Minutes from September 29, 2021 Meeting</b>	<b>R. Riggan</b>	<b>Review &gt; Approve</b>
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*R. Riggan presented the June 30, 2021 minutes for approval J. Moss made the motion to approve the minutes with the one correction being made. L. McCravey seconded the motion. Motion carried.*

**III. Old Business**

*No old business.*

**IV. New Business**

<b>A. Medical Staff Report/Covid Update</b>	<b>R. Morris, DO</b>	<b>Review &gt; Approve</b>
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*Dr. Morris updated the board on the covid cases. Covid cases are way down. Had 18 positives last week. School has no students out with covid at the times. One case in hospital at this time (fully vaccinated). Currently offering 3rd dosages for "at risk" patients. Preparing for flu season.*

<b>B. Credentialing</b>	<b>R. Morris, DO</b>	<b>Review &gt; Approve</b>
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**1. New Appointments**

- a. Benny Barnhart, MD (Mental Health Services)
- b. Craig Sessions, MD (Ortho)
- c. Pierre Mardelli, MD (Spec. Clinic - Ophthalmologist)

**2. Reappointments**

- a. Michael Balch, MD (ED)
- b. Oscar Martinez, MD
- c. Ryan Morris, DO
- d. Elbert Thames, Jr., MD

*Dr. Morris presented the new appointments and reappointments for review and approval. J. Cave made the motion to approve the appointments as presented. B. Marricle seconded the motion. Motion carried.*

<b>C. Documents/Policies/Forms</b>	<b>Review &gt; Approve</b>
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Item	Status	Responsible Party
1. Vasopressor Infusion Protocol	New	K. Goodwin, CNO
2. Cleaning Patient Rooms 1.ORG.PE.ES.1024	Revised	K. Goodwin, CNO
3. DOP - Family Medicine	New	K. Hanley, CQO
4. Radiology P & P (complete -w/changes)	Revised	K. Hanley, CQO

*K. Goodwin presented the infusion protocol and the cleaning rooms policies for review and approval. K. Hanley presented the DOP for family medicine and radiology policies for review and approval. J. Moss made the motion to approve all as presented. L. McCravey seconded the motion. Motion carried.*

**D. Audit Presentation** **Review>Approve**

A. Milligan presented the audit for 2020. Notes payable is \$3.6 million. Accrued payroll increased to \$1.3 million in 2020. Overall liabilities total \$10.1 million. Long term debt is \$14.2 million. Total liabilities is \$24.4 million. Net patient revenue was up. CMH received \$1.2 million in DSRPP funds. Total operating revenues \$36.4 million. Operating expenses \$46.8 million. This is about \$5 million increase over last year. Cash flow was up. Year end balance was \$10.2 million. Total current assets for the year is \$30.8 million. Expenses were in line with area rural hospitals. Aaron reviewed the quarterly breakdown. Aaron also reviewed the list of adjustments.

B. Fuller presented cost report for 2020. He averaged what the Medicare cost per diam would be. This reimbursement will go up this year. Out-patient costs went up. Per diam went up \$100 per day, so Medicare will reimburse for that. Charges actually decreased for the year. Clinic is broken down for cost per visit. Cost increased but visits decreased. CMH should be receiving \$282k for adjustment.

B. Fuller stated there will be additional covid funds distributed to hospitals but the government is still working on this. Should also be funds for vaccine reimbursement.

J. Cave made the motion to approve the audit report as presented. B. Marricle seconded the motion. Motion carried.

**E. Reports (Other Committees/Meetings)**

1. Finance Report J. Everett, COO **Review>Approve**

J. Everett presented the September finance report. \$1.2 million net income in September. This amount reflects the covid funding that was received last year and adjusted this year. Surgeries were opened back up in October. September 2021 seems to be back to normal, pre-covid.

2. Nursing Report - Monthly Update K. Goodwin, CNO **Inform**

K. Goodwin gave the nursing report. Agency costs are astronomical. Aug/Sept patients average 14 patients per day. Average 13% were covid patient. Agency nursing is averaging 32%. A few of CMH full time nurses are going to PRN. Respiratory therapists are short staffed. Telestroke program will be going live first part of November. Currently working to prepare for survey.

3. Quality Management K. Hanley, CQO **Inform**

K. Hanley present the QM report. Hospital stays are more normal at present. Public Health & Emergency disaster in place but not being used. Performance metrics remain stable.

4. Administration Report E. Helms, CEO

- a. Discuss Wound Care Project **Review>Approve**
- b. Discuss Dialysis Project **Review>Approve**

E. Helms informed the board the Wound Care building is delayed at this time. The current building should be removed next month. Ella asked the board for feedback regarding dialysis center for Snyder. The cost of remodel will be about \$825k. She will be writing grants and requesting donation from foundations. She also inquired about selling 45 acres south of town for part of the funds for the dialysis center. Mrs. Helms believes this will be a huge community service. They pay utilities and repairs inside the 4 walls. CMH will share maintenance, housekeeping, & bio-med employee costs. Biggest cost will be the fire suppression system and sprinkler system. There are currently 33 - 35 dialysis patients in Snyder. Medicare pays meager amount for this service.

**V. Board to convene in executive session pursuant to:** **R. Riggan**

- Section 161.032(b) of the Texas Health and Safety Code, Re: Receive and Discuss Quality Assurance Report & Compliance Report
- Section 551.074 of the Texas Health and Safety Code, RE: Personnel Matters
- a. CEO Evaluation

The board convened in executive session @ 9:15 am.

**VI. Board to convene in open session and take action if needed on matter discussed in Executive Session**

**A. CEO Evaluation**

The board convened back into open session @ 9:20 am. It was agreed to adjust CEO salary to comparable given.

**VII. Meeting Finalization** **R. Riggan**

**Next meeting scheduled for December 8, 2021**

**VIII. Adjourn** **R. Riggan**

The meeting was adjourned at 9:25 am.

These minutes have been reviewed and approved by the Board of Directors.

  
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President of the Board

12-1-21  
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Date