

**Cogdell Memorial Hospital  
Jan 2023 Normalization**

<b>Net Income</b>	144,092.00
<b>Less:</b>	0.00
<b>Add:</b>	
Additional Staffing & COVID Pay	200,000.00
Cares Reversal	0.00
COVID Supplies	0.00
COVID Drugs	0.00
HIM Director/Coding	0.00
Bad Debt	200,000.00
Lower 340B Revenue	200,000.00
<b>Normalized Net Income</b>	<u>744,092.00</u>
<b>Ad Valorem Taxes</b>	594,118.00
<b>Normalized Net Income</b>	<u><u>149,974.00</u></u>
<b>Cash - CY</b>	(977,318.00)
<b>Cash -PY</b>	5,093,848.00
<b>Net Cash Change 19-18</b>	<u>(6,071,166.00)</u>
	<u>MTD</u>
<b>Net Income</b>	144,092.00
<b>Taxes</b>	(594,118.00)
<b>Depreciation</b>	247,417.00
<b>Medicare 6 Months</b>	300,000.00
	0.00
	0.00
	0.00
<b>Net Cash Flow</b>	<u><u>97,391.00</u></u>
<b>DSH</b>	78,975.95
<b>DSRIP</b>	361,135.00
<b>DSRIP - Service Org</b>	1,000,000.00
<b>Debt Service Payments</b>	188,493.00
<b>DSH</b>	210,003.00
<b>CHIRP</b>	63,218.00
<b>RAPPS</b>	124,915.86
<b>Roofing Project</b>	950,000.00
<b>Medicare 6 Months Recoupment</b>	1,698,501.00
<b>MCD DSH/UC Recoupment</b>	115,000.00
<b>MCD DSH 2019</b>	500,000.00
<b>Medicare 2018 Cost Report Audit</b>	170,121.00
<b>Medicare 2021 Cost Report</b>	333,000.00
<b>Total Cash Paid out since June 1, 2022</b>	<u><u>5,793,362.81</u></u>

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of January 31, 2023

Expense	MTD 01/31/2023	YTD 01/31/2022	MTD 01/31/2023	YTD 01/31/2022	MTD 01/31/2023	MTD 01/31/2023	Explanation	YTD 01/31/2022	YTD 01/31/2022	Explanation
	Amount	Amount	Budget Amt	Budget Amt	Rate Variance	Cost		Rate Variance	Cost	
Salaries	1,753,364	1,753,364	1,893,273	1,893,273						
Manhours	47,950	47,950	50,473	50,473						
FTEs	271.36	271.36	285.64	285.64						
AHR	36.57	36.57	37.51	37.51						
Salaries per APD	1,621.98	1,621.98	1,202.08	1,202.08	419.91	453,918	The budgeted volumes were based on a lot higher, salaries are a lot more in line.	419.91	453,918	The budgeted volumes were based on a lot higher, salaries are a lot more in line.
Manhours per APD	44.36	44.36	32.05	32.05						
Benefits	334,442	334,442	442,722	442,722						
Benefits per APD	309.38	309.38	281.09	281.09						
Benefits as a % of Salaries	19.07%	19.07%	23.38%	23.38%	-4.31%	(75,564)	A good claims month	-4.31%	(75,564)	A good claims month
Professional Fees	(58,932)	(58,932)	218,100	218,100						
Prof Fees per APD	(54.52)	(54.52)	138.48	138.48	(192.99)	(208,625)	Over accrued Emcare for invoices which were paid via ach	(192.99)	(208,625)	Over accrued Emcare for invoices which were paid via ach
Contract Labor	315,677	315,677	478,254	478,254						
Manhours	2,857	2,857	3,674	3,674						
AHR	110.49	110.49	130.17	130.17						
FTE's	16.17	16.17	20.79	20.79						
Contract Labor per APD	292.02	292.02	303.65	303.65	(11.63)	(12,572)	Agency usage is remaining stable and working to get it down	(11.63)	(12,572)	Agency usage is remaining stable and working to get it down

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of January 31, 2023

<u>Expense</u>	<u>MTD 01/31/2023</u>	<u>YTD 01/31/2022</u>	<u>MTD 01/31/2023</u>	<u>YTD 01/31/2022</u>	<u>MTD 01/31/2023</u>	<u>MTD 01/31/2023</u>	<u>Explanation</u>	<u>YTD 01/31/2022</u>	<u>YTD 01/31/2022</u>	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 01/31/2023</u>	<u>Cost</u>		<u>YTD 01/31/2022</u>	<u>Cost</u>	
					<u>Rate Variance</u>	<u>Variance</u>		<u>Rate Variance</u>	<u>Variance</u>	
Supplies	520,945	520,945	437,076	437,076						
Supplies per APD	481.91	481.91	277.51	277.51						
Supplies as a % of Net Rev	14.97%	14.97%	9.75%	9.75%	5.21%	181,470	Again, issues with budgeted volumes, supplies are in line	5.21%	181,470	Again, issues with budgeted volumes, supplies are in line
Purchased Services	278,065	278,065	299,761	299,761						
Purchased Services per APD	257.23	257.23	190.32	190.32	66.90	72,324	No major issues noted	66.90	72,324	No major issues noted
Other Expense	320,186	320,186	291,479	291,479						
Other Expense per APD	296.19	296.19	185.07	185.07	111.13	120,130	Based on the higher APD these look out of line but are not	111.13	120,130	Based on the higher APD these look out of line but are not
Bad Debt	752,949	752,949	455,339	455,339						
Bad Debt as a % of Gross Rev	12.24%	12.24%	6.50%	6.50%	5.74%	352,965	We are now accruing bad debts 100% from day one for self pay, this added 200k more	5.74%	352,965	We are now accruing bad debts 100% from day one for self pay, this added 200k more
APD	1,081	1,081	1,575	1,575						
Net Revenue	3,480,500	3,480,500	4,481,161	4,481,161						
FTE Factor	31	31	31	31						
Gross Revenue	6,152,531	6,152,531	7,003,999	7,003,999						
Total Operating Expense	4,216,696	4,216,696	4,516,004	4,516,004						

**Cogdell Memorial Hospital  
 Reconciliation of Service Organization of West Texas  
 FYE 12/31/2023**

	<u>Prepaid Beginning Balance</u>	<u>Deductions From Prepaid</u>	<u>1140800 Prepaid Balance</u>	<u>GL 2010202</u>	<u>Invoice Amount</u>	<u>2020 Benefit</u>
	\$0.00					
Beginning Balance 01/01/2023	\$405,485.57					
<b>Benefits Paid:</b>						
Jan-22	\$0.00	\$163,715.21	\$241,770.36	\$0.00	\$204,644.01	\$40,928.80
Feb-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Mar-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Apr-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
May-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Jun-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Jul-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Aug-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Sep-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Oct-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Nov-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
Dec-22	\$0.00	\$0.00	\$241,770.36	\$0.00	\$0.00	\$0.00
			\$241,770.36	\$0.00		
Prepaid Account - 114.0800			\$241,770.36	\$0.00		
Variance - Prepaid Acct 114.0800 to Rolling Balance			<u>\$0.00</u>	<u>\$0.00</u>		
Benefit						\$40,928.80
Benefit per Income Statement						\$40,928.80
Variance						<u>\$0.00</u>

**Cogdell Memorial Hospital  
Summary of Tax Collections FY 2022**

<u>Date</u>	<u>M&amp;O Amount</u>	<u>Debt Service Amount</u>
10/4/2022	19,806.38	0.00
10/19/2022	194,106.98	0.00
10/21/2022	213,469.54	0.00
10/25/2022	170,906.27	0.00
10/28/2022	375,073.78	0.00
10/31/2022	682,365.83	0.00
11/2/2022	419,825.35	0.00
11/3/2022	782,457.83	0.00
11/9/2022	612,416.89	0.00
11/16/2022	199,235.42	0.00
12/05/2022	140,597.49	0.00
12/19/2022	188,872.28	0.00
1/4/2023	217,955.98	0.00
1/6/2023	150,217.41	0.00
1/11/2023	260,256.85	0.00
1/19/2023	149,893.91	0.00
1/23/2023	39,581.64	0.00
1/25/2023	212,796.50	0.00
1/27/2023	183,093.39	0.00
2/3/2023	538,483.10	0.00
<b>Total</b>	<u><u>5,751,412.82</u></u>	<u><u>0.00</u></u>
<b>Estimated Taxes</b>	7,383,797.25	
<b>Amount Left</b>	<u><u>1,632,384.43</u></u>	

**Cogdell Memorial Hospital  
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2022 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2022 EOM Balance</u>
Equipment Loan	1,700,244	2031	143,766	38,132	1,112,624
CT Loan	433,714	2023	80,899	7,377	72,778
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	5,473,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,310,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	1,934,000
GE - C Arm	176,267	2025	38,460	4,746	80,154
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	90,087
GE - MRI	859,897	2025	188,715	27,805	493,058
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	168,695
Medicare 6 Months up Front	4,972,861	2026	4,972,861	0	534,000
Stimulus Funds	472,451		0	0	472,451
Bond Amortization	1,373				0
Deferred Inflows	540,948				692,965
FBT	1,145,328	2023	0	0	1,145,328
Accured Int	49,580				45,602
<b>Total</b>	<b>26,411,142</b>		<b>6,873,984</b>	<b>505,439</b>	<b>15,624,742</b>

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Cogdell Memorial Hospital  
 Analysis of Investments

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&amp;S 01</u>	<u>TexPool I&amp;S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Jan-23	Beginnig Balance	\$3.46	\$1.40	\$1.27	\$0.00	\$2.81	\$768.92	\$3.35	\$1.40
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Interest Earned	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2.79	\$0.00	\$0.00
	Ending Balance	\$3.46	\$1.40	\$1.27	\$0.00	\$2.81	\$771.71	\$3.35	\$1.40
	Balance Per Statement	\$3.46	\$1.40	\$1.27	\$0.00	\$2.81	\$771.71	\$3.35	\$1.40
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3.46	\$1.40	\$1.27	\$0.00	\$2.81	\$771.71	\$3.35	\$1.40
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital  
Analysis of Debt Service**

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Equipment Loan	1,700,244	2031	143,766	38,132	1,112,624
CT Loan	433,714	2023	80,899	7,377	72,778
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	5,473,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,310,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	1,934,000
GE - C Arm	176,267	2025	38,460	4,746	80,154
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	90,087
GE - MRI	859,897	2025	188,715	27,805	493,058
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	168,695
Medicare 6 Months up Front	4,972,861	2026	4,972,861	0	534,000
Bond Amortization	1,373				0
Defferred Inflows	540,948				692,965
FBT	1,145,328	2023	0	0	1,145,328
Accured Int	49,580				45,602
<b>Total</b>	<b>25,938,691</b>		<b>6,873,984</b>	<b>505,439</b>	<b>15,152,292</b>



*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2023**

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
57	72	70	Med Surg	57	72	70
18	11	11	OB	18	11	11
2	2	2	Swing Bed	2	2	2
<hr/>	<hr/>	<hr/>	Total Admissions	<hr/>	<hr/>	<hr/>
77	85	83		77	85	83
			Patient Days			
133	258	250	Med Surg	133	258	250
39	16	16	OB	39	16	16
36	43	42	Swing Bed	36	43	42
<hr/>	<hr/>	<hr/>	Total Patient Days	<hr/>	<hr/>	<hr/>
208	317	308		208	317	308
			Total Adjusted Admissions			
400	424	412		400	424	412
			Total Adjusted Patient Days			
1,081	1,575	1,529		1,081	1,575	1,529
			Avg. Length of Stay (ALOS)			
2.33	3.57	3.57	Med Surg	2.33	3.57	3.57
2.17	1.45	1.45	OB	2.17	1.45	1.45
18.00	21.00	21.00	Swing Bed	18.00	21.00	21.00
<hr/>	<hr/>	<hr/>	Total ALOS	<hr/>	<hr/>	<hr/>
2.70	3.71	3.71		2.70	3.71	3.71
			Average Daily Census (ADC)			
4.29	0.00	8.06	Med Surg	4.29	0.00	8.06
1.26	0.00	0.52	OB	1.26	0.00	0.52
1.16	0.00	1.35	Swing Bed	1.16	0.00	1.35
<hr/>	<hr/>	<hr/>	Total ADC	<hr/>	<hr/>	<hr/>
6.71	0.00	9.94		6.71	0.00	9.94
			Adjusted ADC			
34.87	0.00	49.31		34.87	0.00	49.31
			Occupancy %			
30.29%	0.00%	52.33%	Med Surg	30.29%	0.00%	52.33%
17.97%	0.00%	7.37%	OB	17.97%	0.00%	7.37%

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2023**

17	0	9	Deliveries	17	0	9
28	18	18	Pt Days - Nursery	28	18	18
38	0	40	Admits from ER	38	0	40
28	18	18	Observations from ER	28	18	18
18	18	11	IP Surgeries	18	0	11
64	0	61	Outpatient Visits	64	0	61
766	823	799	OP Surgeries	766	823	799
3,429	5,138	5,138	ER	3,429	5,138	5,138
4,259	5,961	5,998	All Other OP Visits	4,259	5,961	5,998
48	0	37	Total Outpatient Visits	48	0	37
1	0	1	Observation Visits	1	0	1
48	0	38	Med Surg	48	0	37
2,395	71	2,932	OB	1	0	1
0	0	231	Total Observations Visits	48	0	38
604	0	895	CFC - In Clinic	2,395	71	2,932
2,999	71	4,058	CFC - Telehealth	0	0	231
565	0	149	CFC Walk-In	604	0	895
3,564	71	4,207	Total CFC Visits	2,999	71	4,058
1,390	0	1,083	Orthopedic Clinic	565	0	149
1.0000	0.0000	1.0968	Total Clinic Visits	3,564	71	4,207
1.3043	1.3846	1.3846	Home Health Visits	1,390	0	1,083
			Total Case Mix	1.0000	0.0000	1.0968
			Medicare Case Mix	1.3043	1.3846	1.3846

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2023**

Payor Mix (Based on Revenues)

20.83%	24.50%	24.49%	Medicare	20.83%	24.50%	24.49%
15.08%	15.08%	15.08%	Medicare Managed Care	15.08%	15.08%	15.08%
35.91%	39.58%	39.58%	Total Medicare	35.91%	39.58%	39.58%
2.68%	1.53%	1.53%	Medicaid	2.68%	1.53%	1.53%
15.36%	11.51%	11.52%	Medicaid Managed Care	15.36%	11.51%	11.52%
18.03%	13.04%	13.05%	Total Medicaid	18.03%	13.04%	13.05%
27.00%	26.90%	26.90%	BCBS	27.00%	26.90%	26.90%
5.73%	6.08%	6.08%	HMO/PPO/Commerical	5.73%	6.08%	6.08%
32.73%	32.98%	32.98%	Total HMO/PPO	32.73%	32.98%	32.98%
0.77%	1.49%	1.49%	Fed/State	0.77%	1.49%	1.49%
0.47%	0.18%	0.18%	Champus	0.47%	0.18%	0.18%
1.24%	1.67%	1.66%	Total Other Fed State	1.24%	1.67%	1.66%
1.68%	0.18%	0.18%	Workers Comp	1.68%	0.18%	0.18%
7.06%	7.16%	7.16%	Self Pay	7.06%	7.16%	7.16%
96.66%	94.61%	94.61%	Total Payor Mix	96.66%	94.61%	94.61%
			Hours			
47,950	50,473	50,473	Hospital	47,950	50,473	50,473
2,857	3,674	3,674	Contract	2,857	3,674	3,674
<u>50,807</u>	<u>54,147</u>	<u>54,147</u>	Total Hours	<u>50,807</u>	<u>54,147</u>	<u>54,147</u>
			FTEs			
271.43	0.00	285.71	Hospital	271.43	0.00	285.71
16.17	0.00	20.80	Contract	16.17	0.00	20.80
<u>287.60</u>	<u>0.00</u>	<u>306.50</u>	Total FTEs	<u>287.60</u>	<u>0.00</u>	<u>306.50</u>
8.2472	0.0000	6.2157	FTE's Per Adjusted Occupied Bed	8.2472	0.0000	6.2157
12.24%	6.50%	7.58%	Bad Debt % of Gross Revenue	12.24%	6.50%	7.58%

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2023**

			AR Days			
			Gross			
			Net			
72.32		62.09		72.32		62.09
21.70		25.08		21.70		25.08
5,691.33	4,448.02	4,449.24	Gross Revenue/APD	5,691.33	4,448.02	4,449.24
3,219.60	2,845.85	2,833.13	Net Revenue/APD	3,219.60	2,845.85	2,833.13
56.57%	63.98%	63.68%	Net Revenue % of Gross Revenue	56.57%	63.98%	63.68%
(6.79)		34.45	Days Cash On Hand	(6.79)		34.45
69.06%	62.80%	63.37%	Salaries/Benefits/Contract Labor % of Net Rev	69.06%	62.80%	63.37%
19.07%	23.38%	23.76%	Benefits % of Salaries	19.07%	23.38%	23.76%
14.97%	9.75%	12.23%	Supplies % of Net Revenue	14.97%	9.75%	12.23%
10,536.70	10,642.60	11,270.51	Operating Exp per Adjusted Admit	10,536.70	10,642.60	11,270.51
8,697.09	10,560.49	10,513.32	Net Revenue per Adjusted Admit	8,697.09	10,560.49	10,513.32
509	0	391	Visits - Hospice	509	0	391
0	0	231	Visits - Virtual	0	0	231
18	18	11	Surgeries - IP	18	0	11
34,852.38	97,748.78	94,901.73	GROSS PATIENT REVENUE	34,852.38	97,748.78	94,901.73
170,749.55	252,728.39	245,367.37	GROSS PATIENT REVENUE	170,749.55	252,728.39	245,367.37

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED January 31, 2023**

	FEB 2022	MAR 2022	APR 2022	MAY 2022	JUN 2022	JUL 2022	AUG 2022	SEP 2022	OCT 2022	NOV 2022	DEC 2022	JAN 2023
<b>Admissions</b>												
Med Surg	52	56	42	50	42	47	29	41	43	53	41	57
OB	7	9	11	9	14	14	16	13	9	24	19	18
Swing Bed	2	4	4	4	2	5	1	9	5	5	5	2
<b>Total Admissions</b>	<b>61</b>	<b>69</b>	<b>57</b>	<b>63</b>	<b>58</b>	<b>66</b>	<b>46</b>	<b>63</b>	<b>57</b>	<b>82</b>	<b>65</b>	<b>77</b>
<b>Patient Days</b>												
Med Surg	204	132	114	135	71	130	76	101	115	116	139	133
OB	12	20	56	50	59	53	52	27	21	52	43	39
Swing Bed	21	66	91	45	22	47	18	79	55	51	78	36
<b>Total Patient Days</b>	<b>237</b>	<b>218</b>	<b>261</b>	<b>230</b>	<b>152</b>	<b>230</b>	<b>146</b>	<b>207</b>	<b>191</b>	<b>219</b>	<b>260</b>	<b>208</b>
<b>Total Adjusted Admissions</b>	<b>394</b>	<b>459</b>	<b>409</b>	<b>385</b>	<b>519</b>	<b>392</b>	<b>461</b>	<b>455</b>	<b>411</b>	<b>409</b>	<b>300</b>	<b>400</b>
<b>Total Adjusted Patient Days</b>	<b>1,531</b>	<b>1,450</b>	<b>1,875</b>	<b>1,405</b>	<b>1,360</b>	<b>1,368</b>	<b>1,464</b>	<b>1,496</b>	<b>1,379</b>	<b>1,092</b>	<b>1,199</b>	<b>1,081</b>
<b>Avg. Length of Stay (ALOS)</b>												
Med Surg	3.92	2.36	2.71	2.70	1.69	2.77	2.62	2.46	2.67	2.19	3.39	2.33
OB	1.71	2.22	5.09	5.56	4.21	3.79	3.25	2.08	2.33	2.17	2.26	2.17
Swing Bed	10.50	16.50	22.75	11.25	11.00	9.40	18.00	8.78	11.00	10.20	15.60	18.00
<b>Total ALOS</b>	<b>3.89</b>	<b>3.16</b>	<b>4.58</b>	<b>3.65</b>	<b>2.62</b>	<b>3.48</b>	<b>3.17</b>	<b>3.29</b>	<b>3.35</b>	<b>2.67</b>	<b>4.00</b>	<b>2.70</b>
<b>Average Daily Census (ADC)</b>												
Med Surg	7.29	4.26	3.80	4.35	2.37	4.19	2.45	3.37	3.71	3.87	4.48	4.29
OB	0.43	0.65	1.87	1.61	1.97	1.71	1.68	0.90	0.68	1.73	1.39	1.26
Swing Bed	0.75	2.13	3.03	1.45	0.73	1.52	0.58	2.63	1.77	1.70	2.52	1.16
<b>Total ADC</b>	<b>8.46</b>	<b>7.03</b>	<b>8.70</b>	<b>7.42</b>	<b>5.07</b>	<b>7.42</b>	<b>4.71</b>	<b>6.90</b>	<b>6.16</b>	<b>7.30</b>	<b>8.39</b>	<b>6.71</b>
<b>Adjusted ADC</b>	<b>54.69</b>	<b>46.77</b>	<b>62.49</b>	<b>45.32</b>	<b>45.33</b>	<b>44.12</b>	<b>47.24</b>	<b>49.88</b>	<b>44.47</b>	<b>36.39</b>	<b>38.66</b>	<b>34.87</b>
<b>Occupancy %</b>												
Med Surg	44.64%	35.48%	37.96%	32.26%	17.22%	31.72%	16.85%	33.33%	30.47%	30.93%	38.89%	30.29%
OB	6.12%	9.22%	26.67%	23.04%	28.10%	24.42%	23.96%	12.86%	9.68%	24.76%	19.82%	17.97%

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2023**

	FEB 2022	MAR 2022	APR 2022	MAY 2022	JUN 2022	JUL 2022	AUG 2022	SEP 2022	OCT 2022	NOV 2022	DEC 2022	JAN 2023
Deliveries	5	9	11	8	13	11	11	13	8	22	19	17
Pt Days - Nursery	10	16	20	17	21	18	23	23	13	42	37	28
Admits from ER	51	30	33	36	26	36	21	23	27	27	40	38
Observations from ER	28	33	29	33	34	23	27	29	25	31	30	28
IP Surgeries	12	14	9	14	15	18	15	22	20	15	20	18
Outpatient Visits												
OP Surgeries	57	77	80	66	77	64	77	75	67	68	66	64
ER	627	729	633	667	658	696	725	724	740	756	769	766
All Other OP Visits	2,877	3,170	2,972	2,669	2,876	2,735	3,163	3,314	3,396	3,333	3,353	3,429
Total Outpatient Visits	3,561	3,976	3,685	3,402	3,611	3,495	3,965	4,113	4,203	4,157	4,188	4,259
Observation Visits												
Med Surg	47	47	49	63	51	41	54	69	43	57	52	48
OB	8	2	2	0	2	2	2	0	3	1	5	1
Total Observations Visits	55	49	51	63	53	43	56	69	46	58	57	48
Clinic Visits												
CFC - In Clinic	2,369	2,677	2,088	2,024	2,158	1,822	2,451	2,217	2,287	2,193	2,020	2,395
CFC - Telehealth	143	25	0	0	10	21	0	0	0	0	0	0
CFC Walk-In	369	448	427	347	378	431	517	731	651	749	753	604
Total CFC Visits	2,881	3,150	2,515	2,371	2,546	2,274	2,968	2,948	2,938	2,942	2,773	2,999
Orthopedic Clinic	125	213	449	478	481	479	616	534	520	565	555	565
Total Clinic Visits	3,006	3,363	2,964	2,849	3,027	2,753	3,584	3,482	3,458	3,507	3,328	3,564
Home Health Visits	1,094	1,331	1,341	1,219	1,208	1,016	1,125	989	1,105	1,093	1,281	1,390
Total Case Mix	1.3261	1.1395	1.2200	1.0000	0.9024	1.1887	1.1282	1.0244	1.1250	0.7692	0.8448	1.0000
Medicare Case Mix	1.5200	1.3333	1.3200	1.1000	1.0769	1.3750	1.3571	1.3529	1.2381	1.0667	1.4000	1.3043

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED January 31, 2023**

**Payor Mix (Based on Revenues)**

	FEB 2022	MAR 2022	APR 2022	MAY 2022	JUN 2022	JUL 2022	AUG 2022	SEP 2022	OCT 2022	NOV 2022	DEC 2022	JAN 2023
Medicare	16.98%	21.42%	23.05%	28.62%	21.20%	18.10%	19.93%	17.69%	23.60%	22.74%	21.81%	20.83%
Medicare Managed Care	15.59%	17.98%	15.91%	17.76%	18.38%	14.88%	14.65%	14.90%	17.66%	10.65%	15.90%	15.08%
Total Medicare	32.57%	39.40%	38.96%	46.38%	39.58%	32.98%	34.58%	32.60%	41.26%	33.39%	37.71%	35.91%
Medicaid	0.70%	0.80%	1.09%	1.05%	0.68%	1.28%	0.57%	2.03%	1.75%	2.27%	2.83%	2.68%
Medicaid Managed Care	10.84%	10.30%	12.66%	10.69%	10.74%	7.70%	10.57%	11.90%	12.52%	13.08%	12.69%	15.36%
Total Medicaid	11.55%	11.10%	13.76%	11.74%	11.42%	8.97%	11.14%	13.93%	14.27%	15.35%	15.52%	18.03%
BCBS	25.28%	28.55%	31.34%	26.46%	30.43%	25.82%	28.32%	31.26%	29.23%	24.76%	28.01%	27.00%
HMO/PPO/Commerical	6.05%	5.25%	6.18%	4.55%	6.33%	5.04%	7.23%	5.57%	5.99%	8.00%	5.07%	5.73%
Total HMO/PPO	31.34%	33.80%	37.52%	31.02%	36.76%	30.85%	35.55%	36.84%	35.22%	32.76%	33.09%	32.73%
Fed/State	1.50%	1.61%	0.76%	0.69%	1.54%	0.92%	2.04%	1.42%	1.82%	0.82%	1.22%	0.77%
Champus	0.24%	0.37%	0.13%	0.05%	0.26%	0.12%	0.16%	0.10%	0.14%	0.21%	0.42%	0.47%
Total Other Fed State	1.74%	1.98%	0.89%	0.74%	1.80%	1.04%	2.20%	1.52%	1.97%	1.03%	1.64%	1.24%
Workers Comp	1.16%	0.63%	0.96%	1.32%	0.59%	0.62%	0.99%	0.55%	3.04%	0.97%	1.07%	1.68%
Self Pay	18.63%	8.73%	5.08%	3.92%	5.91%	21.49%	10.04%	12.61%	-0.18%	11.53%	7.67%	7.06%
<b>Total Payor Mix</b>	<b>96.99%</b>	<b>95.66%</b>	<b>97.16%</b>	<b>95.12%</b>	<b>96.07%</b>	<b>95.96%</b>	<b>94.52%</b>	<b>98.04%</b>	<b>95.57%</b>	<b>95.02%</b>	<b>96.70%</b>	<b>96.66%</b>
<b>Hours</b>												
Hospital	44,910	49,396	47,572	47,937	43,897	44,670	45,968	44,660	47,643	45,988	45,065	47,950
Contract	3,922	5,028	3,034	3,555	3,395	2,848	1,882	3,670	2,188	2,659	2,858	2,857
<b>Total Hours</b>	<b>48,832</b>	<b>54,424</b>	<b>50,606</b>	<b>51,492</b>	<b>47,292</b>	<b>47,518</b>	<b>47,850</b>	<b>48,330</b>	<b>49,831</b>	<b>48,647</b>	<b>47,923</b>	<b>50,807</b>
<b>FTEs</b>												
Hospital	281.46	279.61	278.26	271.35	256.77	252.86	260.21	261.23	269.69	269.00	255.09	271.43
Contract	24.58	28.46	17.75	20.12	19.86	16.12	10.65	21.47	12.39	15.55	16.18	16.17
<b>Total FTEs</b>	<b>306.04</b>	<b>308.07</b>	<b>296.01</b>	<b>291.48</b>	<b>276.63</b>	<b>268.98</b>	<b>270.86</b>	<b>282.70</b>	<b>282.07</b>	<b>284.55</b>	<b>271.27</b>	<b>287.60</b>
<b>FTE's Per Adjusted Occupied Bed</b>	<b>5.5963</b>	<b>6.5876</b>	<b>4.7367</b>	<b>6.4319</b>	<b>6.1026</b>	<b>6.0970</b>	<b>5.7343</b>	<b>5.6676</b>	<b>6.3429</b>	<b>7.8196</b>	<b>7.0164</b>	<b>8.2472</b>
<b>Bad Debt % of Gross Revenue</b>	<b>6.02%</b>	<b>7.33%</b>	<b>6.77%</b>	<b>11.13%</b>	<b>8.55%</b>	<b>31.55%</b>	<b>-6.92%</b>	<b>6.48%</b>	<b>11.84%</b>	<b>14.86%</b>	<b>-47.58%</b>	<b>12.24%</b>

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**

	FEB 2022	MAR 2022	APR 2022	MAY 2022	JUN 2022	JUL 2022	AUG 2022	SEP 2022	OCT 2022	NOV 2022	DEC 2022	JAN 2023
<b>FOR THE PERIOD ENDED January 31, 2023</b>												
<b>AR Days</b>												
Gross												
Net												
Gross Revenue/APD	3,313.93	3,744.38	2,800.53	3,721.85	4,023.47	3,865.40	3,740.67	3,881.28	4,483.98	5,482.05	4,563.17	5,691.33
Net Revenue/APD	2,476.47	2,484.93	1,888.12	2,074.34	2,680.67	3,146.32	1,443.83	2,461.80	3,189.74	3,374.96	(1,706.29)	3,219.60
Net Revenue % of Gross Revenue	74.73%	66.36%	67.42%	55.73%	66.63%	81.40%	38.60%	63.43%	71.14%	61.56%	-37.39%	56.57%
<b>Days Cash On Hand</b>												
Salaries/Benefits/Contract Labor % of Net Rev	74.39%	72.31%	74.47%	92.39%	69.71%	58.17%	123.94%	70.91%	56.27%	62.89%	-141.98%	69.06%
Benefits % of Salaries	21.89%	29.35%	23.23%	20.98%	21.33%	34.20%	25.56%	26.22%	30.01%	25.32%	28.61%	19.07%
Supplies % of Net Revenue	14.88%	10.78%	10.09%	11.33%	10.76%	8.59%	19.71%	11.79%	16.91%	20.44%	-34.14%	14.97%
Operating Exp per Adjusted Admit	11,446.22	9,455.19	10,480.18	12,055.37	8,072.03	13,567.22	7,976.22	9,372.44	14,287.29	11,852.50	7,857.42	10,536.70
Net Revenue per Adjusted Admit	9,621.71	7,850.95	8,645.59	7,572.97	7,025.21	10,964.44	4,582.58	8,088.78	10,688.41	9,013.61	(6,825.16)	8,697.09
Visits - Hospice	378	496	475	507	465	411	445	386	426	391	400	509
Visits - Virtual	143	25	0	0	10	21	0	0	0	0	0	0
Surgeries - IP	12	14	9	14	15	18	15	22	20	15	20	18
GROSS PATIENT REVENUE	15169	23924	18344	54925	17698	8213	24068	23172	20971	44244	18683	34852
GROSS PATIENT REVENUE	152014	211731	130884	200404	178855	224267	274283	90114	255925	254040	161933	170750



**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED January 31, 2023**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
1,183,796	1,411,090	1,370,365	INPATIENT REVENUE	1,183,796	1,411,090	1,370,365
4,968,735	5,592,909	5,431,008	OUTPATIENT REVENUE	4,968,735	5,592,909	5,431,008
6,152,531	7,003,999	6,801,374	GROSS PATIENT REVENUE	6,152,531	7,003,999	6,801,374
(414,841)	(471,495)	(458,007)	MEDICARE DEDUCTIONS	(414,841)	(471,495)	(458,007)
(27,638)	(19,255)	(38,921)	MEDICAID DEDUCTIONS	(27,638)	(19,255)	(38,921)
(1,907,342)	(1,660,272)	(1,612,479)	HMO/PPO DEDUCTIONS	(1,907,342)	(1,660,272)	(1,612,479)
(125,062)	122,397	118,752	ALL OTHER DEDUCTIONS	(125,062)	122,397	118,752
(2,474,883)	(2,028,625)	(1,990,655)	TOTAL DEDUCTIONS	(2,474,883)	(2,028,625)	(1,990,655)
3,480,500	4,481,161	4,330,900	NET PATIENT REVENUE	3,480,500	4,481,161	4,330,900
532,488	18,337	28,253	OPERATING REVENUE	532,488	18,337	28,253
3,540,537	4,499,498	4,359,153	TOTAL NET REVENUE	3,540,537	4,499,498	4,359,153
1,753,364	1,893,273	1,838,939	SALARIES	1,753,364	1,893,273	1,838,939
315,677	478,254	468,714	CONTRACT LABOR	315,677	478,254	468,714
334,442	442,722	436,970	BENEFITS	334,442	442,722	436,970
2,403,483	2,814,250	2,744,623	SALARIES AND BENEFITS	2,403,483	2,814,250	2,744,623
520,945	437,076	529,524	SUPPLIES	520,945	437,076	529,524
(58,932)	218,100	211,748	PROFESSIONAL FEES	(58,932)	218,100	211,748
278,065	299,761	358,182	PURCHASED SERVICES	278,065	299,761	358,182
70,256	69,274	67,257	UTILITIES	70,256	69,274	67,257
104,084	126,489	122,805	REPAIRS & MAINTENANCE	104,084	126,489	122,805
13,457	29,633	28,770	RENTS & LEASES	13,457	29,633	28,770
132,388	66,081	64,156	OTHER OPERATING EXPENSES	132,388	66,081	64,156
752,949	455,339	515,759	BAD DEBTS	752,949	455,339	515,759
4,216,696	4,516,004	4,642,822	TOTAL OPERATING EXPENSES	4,216,696	4,516,004	4,642,822
(676,159)	(16,506)	(283,669)	EBIDTA	(676,159)	(16,506)	(283,669)
6,859	222	222	INTEREST INCOME	6,859	222	222
(46,290)	(37,994)	(38,976)	INTEREST EXPENSE	(46,290)	(37,994)	(38,976)
(247,417)	(297,503)	(291,836)	DEPRECIATION	(247,417)	(297,503)	(291,836)
40,529	0	(6)	IGT REVENUE/EXPENSE	40,529	0	(6)
594,118	636,118	594,118	AD VALOREM TAXES	594,118	636,118	594,118
347,800	300,843	263,522	NONOPERATING INCOME (EXPENSE)	347,800	300,843	263,522
144,092	284,337	(20,147)	NET INCOME (LOSS)	144,092	284,337	(20,147)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED January 31, 2023**

0	<u>FEB 2022</u>	<u>MAR 2022</u>	<u>APR 2022</u>	<u>MAY 2022</u>	<u>JUN 2022</u>	<u>JUL 2022</u>	<u>AUG 2022</u>	<u>SEP 2022</u>	<u>OCT 2022</u>	<u>NOV 2022</u>	<u>DEC 2022</u>	<u>JAN 2023</u>
INPATIENT REVENUE	785,403	816,275	730,939	856,026	611,568	889,043	546,137	803,425	856,440	1,200,568	1,186,425	1,183,796
OUTPATIENT REVENUE	4,288,917	4,612,096	4,519,473	4,372,572	4,859,855	4,397,344	4,931,273	5,004,455	5,325,097	4,784,075	4,282,751	4,968,735
GROSS PATIENT REVENUE	5,074,320	5,428,371	5,250,412	5,228,598	5,471,423	5,286,387	5,477,410	5,807,880	6,181,536	5,984,643	5,469,176	6,152,531
MEDICARE DEDUCTIONS	(487,315)	(221,541)	5,868	(683,311)	(353,679)	(114,632)	(403,630)	(347,523)	(533,327)	(94,281)	(1,162,583)	(414,841)
MEDICAID DEDUCTIONS	1,000,544	395,815	(19,027)	(50,760)	(7,217)	12,346	(19,221)	168,468	793,687	(55,650)	(239,574)	(27,638)
HMO/PPO DEDUCTIONS	(1,394,164)	(1,562,798)	(1,664,256)	(1,256,722)	(1,168,437)	(1,081,435)	(2,309,057)	(1,513,295)	(1,706,165)	(1,746,016)	(1,912,984)	(1,907,342)
ALL OTHER DEDUCTIONS	(361,673)	(134,839)	125,453	(42,508)	(151,871)	348,354	(242,863)	(334,413)	(69,193)	(182,447)	(3,992,221)	(125,062)
TOTAL DEDUCTIONS	(1,242,608)	(1,523,363)	(1,551,963)	(2,033,301)	(1,681,204)	(835,367)	(2,974,771)	(2,026,763)	(1,514,998)	(2,078,394)	(7,307,361)	(2,474,883)
NET PATIENT REVENUE	3,791,994	3,602,502	3,539,824	2,914,106	3,645,383	4,302,953	2,114,175	3,683,799	4,397,318	3,684,376	(2,045,069)	3,480,500
OPERATING REVENUE	58,826	38,244	153,860	33,223	32,434	769,246	54,630	372,530	6,115,063	36,981	665,092	532,488
TOTAL NET REVENUE	3,850,820	3,640,746	3,693,684	2,947,329	3,677,816	5,072,199	2,168,805	4,056,329	10,512,381	3,721,357	(1,379,977)	3,540,537
SALARIES	1,824,488	1,692,756	1,806,566	1,839,539	1,738,071	1,600,288	1,925,446	1,750,867	1,740,818	1,627,308	2,025,926	1,753,364
CONTRACT LABOR	596,752	415,330	409,752	466,919	432,417	355,581	202,877	402,309	211,173	277,723	297,940	315,677
BENEFITS	399,461	496,781	419,712	385,931	370,749	547,300	492,077	459,164	522,352	412,072	579,676	334,442
SALARIES AND BENEFITS	2,820,701	2,604,867	2,636,030	2,692,389	2,541,238	2,503,170	2,620,400	2,612,340	2,474,343	2,317,103	2,903,542	2,403,483
SUPPLIES	564,290	388,435	357,079	330,227	392,072	369,636	416,744	434,470	743,599	753,128	698,104	520,945
PROFESSIONAL FEES	179,581	212,118	244,861	208,414	70,746	82,887	340,173	234,098	230,142	241,003	409,929	(58,932)
PURCHASED SERVICES	335,755	387,092	366,018	490,724	405,562	388,631	354,472	337,403	1,322,785	319,116	366,662	278,065
UTILITIES	66,979	84,811	66,100	70,123	69,473	61,588	103,795	51,781	79,166	98,542	66,864	70,256
REPAIRS & MAINTENANCE	128,731	136,906	146,254	130,506	121,366	138,619	105,394	94,876	107,267	106,171	182,999	104,084
RENTS & LEASES	24,608	26,560	26,052	31,539	20,126	7,022	7,885	10,865	56,058	19,369	(8,042)	13,457
OTHER OPERATING EXPENSES	84,840	99,945	93,384	103,218	99,987	105,079	109,857	116,428	132,680	101,260	336,708	132,388
BAD DEBTS	305,564	397,895	355,195	581,807	468,009	1,667,769	(378,883)	376,146	731,889	889,104	(2,602,396)	752,949
TOTAL OPERATING EXPENSES	4,511,049	4,338,629	4,290,972	4,638,947	4,188,579	5,324,402	3,679,837	4,268,407	5,877,930	4,844,796	2,354,371	4,216,696
EBIDTA	(660,229)	(697,884)	(597,288)	(1,691,618)	(510,763)	(252,203)	(1,511,031)	(212,079)	4,634,450	(1,123,438)	(3,734,348)	(676,159)
INTEREST INCOME	736	918	1,089	1,548	380	4,335	6,606	4,349	4,877	9,033	7,369	6,859
INTEREST EXPENSE	(38,463)	(38,372)	(38,291)	(40,722)	(38,098)	(38,006)	(37,914)	(48,297)	(55,548)	(39,840)	(36,103)	(46,290)
DEPRECIATION	(264,253)	(292,749)	(267,458)	(275,637)	(264,515)	(271,767)	(266,980)	(246,460)	(258,123)	(248,152)	(253,462)	(247,417)
IGT REVENUE/EXPENSE	(6)	0	0	0	0	0	0	(55)	129,043	23,485	39,788	40,529
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	284,780	594,118
Misc Non OP Expense	0	0	0	0	0	0	1,060	0	0	0	46	0
NONOPERATING INCOME (EXPENSE)	292,132	263,915	289,458	279,306	291,884	288,680	294,770	303,655	414,367	338,644	42,326	347,800
NET INCOME (LOSS)	(368,097)	(433,969)	(307,830)	(1,412,312)	(218,878)	36,478	(1,216,262)	91,577	5,048,817	(784,794)	(3,692,023)	144,092

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2023**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>INC/DEC</b>	<b>INC/DEC %</b>
CASH	(977,318)	5,093,848	(6,071,166)	-119.19%
ACCOUNTS RECEIVABLE	15,148,763	12,903,232	2,245,531	17.40%
Medicare Allowance	(319,937)	(250,177)	(69,760)	27.88%
Medicaid Allowances	(51,164)	(24,464)	(26,700)	109.14%
HMO/PPO Allowances	(3,249,819)	(2,615,079)	(634,740)	24.27%
All Other Allowances	551,749	(3,214)	554,963	-17267.06%
CONTRACTUALS	(3,069,171)	(2,892,934)	(176,237)	6.09%
Allowance for Bad Debt	(6,834,226)	(4,347,710)	(2,486,516)	57.19%
ALLOWANCES	(6,834,226)	(4,347,710)	(2,486,516)	57.19%
ALLOWANCES AND CONTRACTUALS	(9,903,397)	(7,240,644)	(2,662,753)	36.78%
TOTAL ACCOUNTS RECEIVABLE	5,245,366	5,662,587	(417,222)	-7.37%
OTHER ACCOUNTS RECEIVABLE	8,574,940	2,147,326	6,427,614	299.33%
INVENTORY	2,963,925	2,516,200	447,725	17.79%
PREPAID	1,727,283	1,655,924	71,359	4.31%
PENSION ASSET/LIABILITY	4,109,607	4,109,607	0	0.00%
TOTAL OTHER ASSETS	17,375,755	10,429,057	6,946,698	66.61%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	274,996	0	0.00%
Hospital Building	13,317,816	13,317,816	0	0.00%
Other Bldg Improvement	38,104,280	37,441,065	663,216	1.77%
MME Hospital	27,556,028	26,794,242	761,786	2.84%
CONSTRUCTION IN PROGRESS	237,744	6,750	230,994	3422.13%
FIXED ASSETS	79,750,114	78,094,119	1,655,995	2.12%
Acc Dep Land Improv	(220,190)	(197,582)	(22,608)	11.44%
Acc Dep Building	(6,097,047)	(5,836,582)	(260,465)	4.46%
Acc Dep Bldg & Lease	(15,304,120)	(13,924,230)	(1,379,890)	9.91%
Acc Dep Med Movable	(23,896,634)	(22,402,625)	(1,494,009)	6.67%
ACCUMULATED DEPRECIATION	(45,517,991)	(42,361,019)	(3,156,972)	7.45%
TOTAL FIXED ASSETS	34,232,123	35,733,100	(1,500,977)	-4.20%
<b>TOTAL ASSETS</b>	<b>55,875,926</b>	<b>56,918,593</b>	<b>(1,042,666)</b>	<b>-1.83%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2023**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>INC/DEC</b>	<b>INC/DEC %</b>
ACCOUNTS PAYABLE	6,999,339	2,046,540	4,952,800	242.01%
PAYROLL LIABILITES	1,467,696	1,505,233	(37,537)	-2.49%
PENSION LIABILITY	178,217	178,217	0	0.00%
OTHER LIABILITIES	1,155,425	1,258,299	(102,874)	-8.18%
Short-Term Debt	2,793,596	4,466,784	(1,200,737)	-26.88%
AD Valorem Taxes	(594,118)	(594,118)	0	0.00%
<b>CURRENT LIABILITIES</b>	<b>12,000,155</b>	<b>8,860,954</b>	<b>3,611,651</b>	<b>40.76%</b>
LONG-TERM DEBT	12,358,695	13,427,361	(1,068,666)	-7.96%
<b>LONG TERM LIABILITIES</b>	<b>12,358,695</b>	<b>13,427,361</b>	<b>(1,068,666)</b>	<b>-7.96%</b>
<b>TOTAL LIABILITIES</b>	<b>24,358,850</b>	<b>22,288,316</b>	<b>2,542,985</b>	<b>11.41%</b>
<b>FUND BALANCE</b>	<b>31,517,076</b>	<b>34,630,277</b>	<b>(3,585,652)</b>	<b>-10.35%</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>55,875,926</b>	<b>56,918,593</b>	<b>(1,042,666)</b>	<b>1.06%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2023**

	<u>FEB 2022</u>	<u>MAR 2022</u>	<u>APR 2022</u>	<u>MAY 2022</u>	<u>JUN 2022</u>	<u>JUL 2022</u>	<u>AUG 2022</u>	<u>SEP 2022</u>	<u>OCT 2022</u>	<u>NOV 2022</u>	<u>DEC 2022</u>	<u>JAN 2023</u>
CASH	3,413,111	2,490,372	1,345,559	836,722	554,532	(2,079,653)	(1,275,571)	(2,307,358)	(739,307)	(989,745)	(2,459,315)	(977,318)
ACCOUNTS RECEIVABLE	13,745,962	13,854,849	15,156,670	15,170,467	16,493,851	16,859,911	15,484,911	16,062,357	16,341,806	16,726,530	14,843,521	15,148,763
Medicare Allowance	(211,196)	(262,861)	(251,699)	(192,902)	(231,248)	(198,086)	(159,222)	(148,012)	(186,227)	(226,266)	(237,667)	(319,937)
Medicaid Allowances	(16,119)	(21,708)	(13,820)	(12,980)	(18,583)	(12,335)	(10,103)	(15,451)	(38,090)	(54,121)	(76,350)	(51,164)
HMO/PPO Allowances	(2,776,728)	(2,789,337)	(2,866,373)	(2,519,050)	(2,768,769)	(2,811,981)	(2,767,550)	(2,832,033)	(2,747,252)	(2,708,928)	(3,108,336)	(3,249,819)
All Other Allowances	(5,255)	(4,899)	(4,199)	(8,150)	(9,311)	563,062	561,523	563,106	551,713	546,717	541,930	551,749
CONTRACTUALS	(3,009,298)	(3,078,805)	(3,136,091)	(2,733,082)	(3,027,911)	(2,459,340)	(2,375,352)	(2,432,390)	(2,419,856)	(2,442,598)	(2,880,423)	(3,069,171)
Allowance for Bad Debt	(4,681,871)	(5,097,831)	(5,482,208)	(6,007,692)	(6,365,700)	(7,550,615)	(6,836,593)	(6,696,731)	(6,864,570)	(7,130,998)	(6,351,928)	(6,834,226)
ALLOWANCES	(4,681,871)	(5,097,831)	(5,482,208)	(6,007,692)	(6,365,700)	(7,550,615)	(6,836,593)	(6,696,731)	(6,864,570)	(7,130,998)	(6,351,928)	(6,834,226)
ALLOWANCES AND CONTRACTUALS	(7,691,169)	(8,176,636)	(8,618,299)	(8,740,774)	(9,393,611)	(10,009,955)	(9,211,945)	(9,129,121)	(9,284,426)	(9,573,596)	(9,232,351)	(9,903,397)
TOTAL ACCOUNTS RECEIVABLE	6,054,793	5,678,213	6,538,371	6,429,692	7,100,240	6,849,957	6,272,966	6,933,236	7,057,380	7,152,934	5,611,170	5,245,366
OTHER ACCOUNTS RECEIVABLE	2,494,551	1,473,006	700,881	929,090	935,679	3,439,856	1,488,542	948,828	5,396,362	3,613,527	9,843,871	8,574,940
INVENTORY	2,575,391	2,599,067	2,609,316	2,594,962	2,599,491	2,566,024	2,599,210	2,607,393	2,610,607	2,671,533	2,796,361	2,963,925
PREPAID	1,489,933	1,535,098	1,712,735	1,580,976	1,526,406	1,290,488	1,345,608	2,341,052	1,867,707	1,647,580	1,572,347	1,727,283
PENSION ASSET/LIABILITY	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607	4,109,607
TOTAL OTHER ASSETS	10,669,482	9,716,779	9,132,540	9,214,635	9,171,183	11,405,975	9,542,967	10,006,880	13,984,282	12,042,247	18,322,186	17,375,755
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816
Other Bldg Improvement	37,441,065	37,451,012	37,451,012	37,451,012	37,451,012	37,451,012	37,451,012	37,451,012	37,460,796	37,460,796	38,104,280	38,104,280
MME Hospital	26,828,249	26,901,287	26,961,162	26,977,262	27,028,548	27,028,548	27,029,031	26,989,289	27,332,635	27,405,738	27,431,589	27,556,028
CONSTRUCTION IN PROGRESS	13,500	237,744	237,744	237,744	237,744	237,744	237,744	237,744	237,744	237,744	237,744	237,744
FIXED ASSETS	78,134,875	78,442,105	78,501,979	78,518,079	78,569,366	78,569,366	78,569,849	78,530,106	78,883,237	78,956,340	79,625,675	79,750,114
Acc Dep Land Improv	(199,700)	(202,056)	(204,145)	(206,304)	(208,394)	(210,553)	(212,712)	(214,802)	(216,769)	(217,885)	(219,037)	(220,190)
Acc Dep Building	(5,856,607)	(5,878,778)	(5,900,234)	(5,922,349)	(5,943,740)	(5,965,844)	(5,987,948)	(6,009,339)	(6,031,443)	(6,052,834)	(6,074,944)	(6,097,047)
Acc Dep Bldg & Lease	(14,034,593)	(14,156,744)	(14,273,483)	(14,392,954)	(14,508,572)	(14,628,044)	(14,744,767)	(14,851,189)	(14,961,349)	(15,067,841)	(15,188,623)	(15,304,120)
Acc Dep Med Movable	(22,534,371)	(22,680,442)	(22,807,616)	(22,939,507)	(23,064,924)	(23,192,956)	(23,318,951)	(23,435,508)	(23,559,400)	(23,678,554)	(23,787,970)	(23,896,634)
ACCUMULATED DEPRECIATION	(42,625,271)	(42,918,020)	(43,185,478)	(43,461,115)	(43,725,631)	(43,997,398)	(44,264,378)	(44,510,837)	(44,768,961)	(45,017,113)	(45,270,574)	(45,517,991)
TOTAL FIXED ASSETS	35,509,604	35,524,085	35,316,501	35,056,964	34,843,735	34,571,968	34,305,471	34,019,269	34,114,276	33,939,227	34,355,100	34,232,123
TOTAL ASSETS	55,646,990	53,409,449	52,332,971	51,538,013	51,669,690	50,748,247	48,845,833	48,652,027	54,416,632	52,144,663	55,829,142	55,875,926

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2023**

	<u>FEB 2022</u>	<u>MAR 2022</u>	<u>APR 2022</u>	<u>MAY 2022</u>	<u>JUN 2022</u>	<u>JUL 2022</u>	<u>AUG 2022</u>	<u>SEP 2022</u>	<u>OCT 2022</u>	<u>NOV 2022</u>	<u>DEC 2022</u>	<u>JAN 2023</u>
ACCOUNTS PAYABLE	1,871,978	865,514	951,649	1,999,305	3,247,872	3,433,495	3,609,379	4,510,061	5,991,613	5,306,728	6,164,664	6,999,339
PAYROLL LIABILITES	1,486,635	1,610,870	1,595,192	1,798,016	1,867,136	1,611,530	1,736,676	1,637,991	1,853,807	1,775,612	1,310,957	1,467,696
PENSION LIABILITY	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217
OTHER LIABILITIES	1,257,867	1,258,284	1,228,763	1,213,837	1,199,018	1,184,043	1,169,257	1,154,324	1,154,397	1,154,470	1,154,994	1,155,425
Short-Term Debt	4,381,759	4,084,984	3,900,479	3,907,454	3,580,409	3,332,810	2,985,874	2,538,983	2,291,923	2,193,504	3,288,630	2,793,596
AD Valorem Taxes	(1,188,236)	(1,782,354)	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	0	(594,118)
<b>CURRENT LIABILITIES</b>	<b>7,988,221</b>	<b>6,215,515</b>	<b>5,477,828</b>	<b>6,126,238</b>	<b>6,507,944</b>	<b>5,581,269</b>	<b>4,926,459</b>	<b>4,672,514</b>	<b>5,528,777</b>	<b>4,073,233</b>	<b>12,097,462</b>	<b>12,000,155</b>
LONG-TERM DEBT	13,396,589	13,365,722	13,334,761	13,303,705	13,272,554	13,241,308	13,209,966	13,178,529	13,038,054	13,006,423	12,358,695	12,358,695
<b>LONG TERM LIABILITIES</b>	<b>13,396,589</b>	<b>13,365,722</b>	<b>13,334,761</b>	<b>13,303,705</b>	<b>13,272,554</b>	<b>13,241,308</b>	<b>13,209,966</b>	<b>13,178,529</b>	<b>13,038,054</b>	<b>13,006,423</b>	<b>12,358,695</b>	<b>12,358,695</b>
<b>TOTAL LIABILITIES</b>	<b>21,384,809</b>	<b>19,581,237</b>	<b>18,812,589</b>	<b>19,429,944</b>	<b>19,780,499</b>	<b>18,822,578</b>	<b>18,136,425</b>	<b>17,851,043</b>	<b>18,566,831</b>	<b>17,079,656</b>	<b>24,456,158</b>	<b>24,358,850</b>
<b>FUND BALANCE</b>	<b>34,262,181</b>	<b>33,828,212</b>	<b>33,520,382</b>	<b>32,108,070</b>	<b>31,889,192</b>	<b>31,925,669</b>	<b>30,709,408</b>	<b>30,800,984</b>	<b>35,849,801</b>	<b>35,065,007</b>	<b>31,372,984</b>	<b>31,517,076</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>55,646,990</b>	<b>53,409,449</b>	<b>52,332,971</b>	<b>51,538,013</b>	<b>51,669,690</b>	<b>50,748,247</b>	<b>48,845,833</b>	<b>48,652,027</b>	<b>54,416,632</b>	<b>52,144,663</b>	<b>55,829,142</b>	<b>55,875,926</b>