

**Cogdell Memorial Hospital  
June 2022 Normalization**

|   |                            |
|---|----------------------------|
| <b>Net Income</b>                             | (287,269.00)               |
| <b>Less:</b>                                  | 0.00                       |
| <b>Add:</b>                                   |                            |
| Additional Staffing & COVID Pay               | 225,000.00                 |
| Cares Reversal                                | 0.00                       |
| COVID Supplies                                | 0.00                       |
| COVID Drugs                                   | 0.00                       |
| HIM Director/Coding                           | 20,000.00                  |
| PPP   | 0.00                       |
| Lower 340B Revenue                            | 175,000.00                 |
| <b>Normalized Net Income</b>                  | <u>132,731.00</u>          |
| <b>Ad Valorem Taxes</b>                       | 594,118.00                 |
| <b>Normalized Net Income</b>                  | <u><u>(461,387.00)</u></u> |
| <b>Cash - CY</b>                              | 593,266.00                 |
| <b>Cash -PY</b>                               | 10,041,555.00              |
| <b>Net Cash Change 19-18</b>                  | <u>(9,448,289.00)</u>      |
|   | <u>MTD</u>                 |
| <b>Net Income</b>                             | (287,269.00)               |
| <b>Taxes</b>                                  | (594,118.00)               |
| <b>Depreciation</b>                           | 264,515.00                 |
| <b>Medicare 6 Months</b>                      | 250,000.00                 |
|   | 0.00                       |
|   | 0.00                       |
|   | 0.00                       |
| <b>Net Cash Flow</b>                          | <u><u>(366,872.00)</u></u> |
| DSH   | 78,975.95                  |
| DSRIP   | 361,135.00                 |
| DSRIP - Service Org                           | 1,000,000.00               |
| Debt Service Payments                         | 188,493.00                 |
| DSH   | 210,003.00                 |
| CHIRP   | 63,218.00                  |
| RAPPS   | 124,915.86                 |
| Roofing Project                               | 950,000.00                 |
| Medicare 6 Months Recoupment                  | 1,698,501.00               |
| MCD DSH/UC Recoupment                         | 115,000.00                 |
| Medicare 2018 Cost Report Audit               | 170,121.00                 |
| Medicare 2021 Cost Report                     | 333,000.00                 |
| <b>Total Cash Paid out since June 1, 2022</b> | <u><u>5,293,362.81</u></u> |

Cogdell Memorial Hospital  
 Analysis of Investments

| <u>Month</u> | <u>Activity</u>       | <u>Texpool Depreciation</u> | <u>TexPool I&amp;S 01</u> | <u>TexPool I&amp;S 06</u> | <u>TexPool 01 Obligated Capital</u> | <u>TexPool USDA</u> | <u>TexPool Operating II</u> | <u>TexPool Depreciation II</u> | <u>TexPool Capital Fund</u> |
|--------------|-----------------------|-----------------------------|---------------------------|---------------------------|-------------------------------------|---------------------|-----------------------------|--------------------------------|-----------------------------|
| Jun-22       | Beginnig Balance      | \$3,198.38                  | \$1,484.05                | \$391.80                  | \$0.00                              | \$789.36            | \$0.79                      | \$3.35                         | \$366,975.24                |
|              | Deposits              | \$0.00                      | \$0.00                    | \$0.00                    | \$0.00                              | \$0.00              | \$0.00                      | \$0.00                         | \$0.00                      |
|              | Withdrawals           | \$0.00                      | \$0.00                    | \$0.00                    | \$0.00                              | \$0.00              | \$0.00                      | \$0.00                         | \$366,000.00                |
|              | Interest Earned       | \$2.59                      | \$1.19                    | \$0.30                    | \$0.00                              | \$0.74              | \$0.00                      | \$0.00                         | \$141.31                    |
|              | Ending Balance        | \$3,198.97                  | \$1,485.24                | \$392.10                  | \$0.00                              | \$770.10            | \$0.79                      | \$3.35                         | \$1,116.55                  |
|              | Balance Per Statement | \$3,198.97                  | \$1,485.24                | \$392.10                  | \$0.00                              | \$770.10            | \$0.79                      | \$3.35                         | \$1,116.55                  |
|              | Variance              | \$0.00                      | \$0.00                    | \$0.00                    | \$0.00                              | \$0.00              | \$0.00                      | \$0.00                         | \$0.00                      |
|              | Balance Per G/L       | \$3,198.97                  | \$1,485.24                | \$392.10                  | \$0.00                              | \$770.10            | \$0.79                      | \$3.35                         | \$1,116.55                  |
|              | Variance              | \$0.00                      | \$0.00                    | \$0.00                    | \$0.00                              | \$0.00              | \$0.00                      | \$0.00                         | \$0.00                      |

**Cogdell Memorial Hospital**  
**Summary of Tax Collections FY 2021**

| <u>Date</u> | <u>M&amp;O<br/>Amount</u> | <u>Debt Service<br/>Amount</u> |
|-------------|---------------------------|--------------------------------|
| 10/5/2021   | 12,846.81                 | 0.00                           |
| 10/19/2021  | 95,694.52                 | 0.00                           |
| 10/21/2021  | 122,996.61                | 0.00                           |
| 10/25/2021  | 128,551.96                | 0.00                           |
| 10/29/2021  | 1,032,187.99              | 0.00                           |
| 11/3/2021   | 838,312.66                | 0.00                           |
| 11/4/2021   | 996,827.88                | 0.00                           |
| 11/10/2021  | 284,148.01                | 0.00                           |
| 11/24/2021  | 235,316.43                | 0.00                           |
| 12/2/2021   | 119,120.79                | 0.00                           |
| 12/20/2021  | 192,543.12                | 0.00                           |
| 1/5/2022    | 283,317.74                | 0.00                           |
| 1/19/2022   | 307,464.75                | 0.00                           |
| 1/27/2022   | 519,306.67                | 0.00                           |
| 2/2/2022    | 372,556.02                | 0.00                           |
| 2/3/2022    | 375,449.69                | 0.00                           |
| 2/9/2022    | 298,489.90                | 0.00                           |
| 3/2/2022    | 98,815.19                 | 0.00                           |
| 4/5/2022    | 108,644.33                | 0.00                           |
| 5/3/2022    | 41,031.71                 | 0.00                           |
| 6/3/2022    | 95,157.93                 | 422.25                         |

|       |                     |             |
|-------|---------------------|-------------|
| Total | <u>6,558,780.71</u> | <u>0.00</u> |
|-------|---------------------|-------------|

|                 |              |  |
|-----------------|--------------|--|
| Estimated Taxes | 7,383,797.25 |  |
|-----------------|--------------|--|

|             |                   |  |
|-------------|-------------------|--|
| Amount Left | <u>825,016.54</u> |  |
|-------------|-------------------|--|

**Cogdell Memorial Hospital  
Analysis of Debt Service**

| <u>Description</u>                  | <u>Debt Service Values</u> | <u>Due Date</u> | <u>2022 Annual Payments</u> | <u>Interest Portion of Payment</u> | <u>2022 EOM Balance</u> |
|-------------------------------------|----------------------------|-----------------|-----------------------------|------------------------------------|-------------------------|
| Equipment Loan                      | 1,700,244                  | 2031            | 143,766                     | 38,132                             | 1,218,259               |
| CT Loan                             | 433,714                    | 2023            | 80,899                      | 7,377                              | 117,801                 |
| TIB Bank 2016 Bonds                 | 8,316,000                  | 2031            | 718,354                     | 220,354                            | 5,985,000               |
| TIB Bank 2017 Bonds                 | 5,013,000                  | 2032            | 426,074                     | 142,970                            | 3,619,000               |
| TIB Bank 2020 Bonds                 | 2,100,000                  | 2040            | 135,083                     | 53,083                             | 2,018,000               |
| GE - C Arm                          | 176,267                    | 2025            | 38,460                      | 4,746                              | 100,723                 |
| GE - Optima XR240amx - New Portable | 122,255                    | 2025            | 26,820                      | 3,742                              | 109,952                 |
| GE - MRI                            | 859,897                    | 2025            | 188,715                     | 27,805                             | 591,443                 |
| GE - Xray Room Upgrade              | 257,225                    | 2026            | 42,444                      | 7,231                              | 197,647                 |
| Medicare 6 Months up Front          | 4,972,861                  | 2026            | 4,972,861                   | 0                                  | 1,856,597               |
| Bond Amortization                   | 1,373                      |                 |                             |                                    | 1,373                   |
| Deferred Inflows                    | 540,948                    |                 |                             |                                    | 540,948                 |
| Accured Int                         | 49,580                     |                 |                             |                                    | 95,576                  |
| Stimulus Funds                      | 250,000                    |                 |                             |                                    | 250,000                 |
| <b>Total</b>                        | <b>24,793,363</b>          |                 | <b>6,873,984</b>            | <b>505,439</b>                     | <b>16,702,319</b>       |

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of June 30, 2022

| <u>Expense</u>              | <u>MTD 06/30/2022</u> | <u>YTD 12/31/2021</u> | <u>MTD 06/30/2022</u> | <u>YTD 12/31/2021</u> | <u>MTD 06/30/2022</u> | <u>MTD 06/30/2022</u> | <u>Explanation</u>  | <u>YTD 12/31/2021</u> | <u>YTD 12/31/2021</u> | <u>Explanation</u>  |
|-----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---|-----------------------|-----------------------|---|
|                             | <u>Amount</u>         | <u>Amount</u>         | <u>Budget Amt</u>     | <u>Budget Amt</u>     | <u>MTD 06/30/2022</u> | <u>Cost</u>           |   | <u>YTD 12/31/2021</u> | <u>Cost</u>           |   |
|                             |                       |                       |                       |                       | <u>Rate Variance</u>  | <u>Variance</u>       |   | <u>Rate Variance</u>  | <u>Variance</u>       |   |
| Salaries                    | 1,738,071             | 10,740,358            | 1,653,229             | 10,510,447            |                       |                       |   |                       |                       |   |
| Manhours                    | 43,897                | 264,185               | 46,765                | 282,083               |                       |                       |   |                       |                       |   |
| FTEs                        | 256.71                | 256.07                | 273.48                | 273.42                |                       |                       |   |                       |                       |   |
| AHR                         | 39.59                 | 40.65                 | 35.35                 | 37.26                 |                       |                       |   |                       |                       |   |
| Salaries per APD            | 1,277.99              | 1,187.70              | 1,051.00              | 1,122.19              | 226.99                | 308,706               | Continue to work to make staffing adjustments and help reduce cost. Some departments are at core and can't cut anything | 65.51                 | 592,379               | Annual increases went in to effect in Jan, higher rates for PRN and COVID pay                         |
| Manhours per APD            | 32.28                 | 29.21                 | 29.73                 | 30.12                 |                       |                       |   |                       |                       |   |
| Benefits                    | 370,749               | 2,509,605             | 587,396               | 2,694,499             |                       |                       |   |                       |                       |   |
| Benefits per APD            | 272.61                | 277.52                | 373.42                | 287.69                |                       |                       |   |                       |                       |   |
| Benefits as a % of Salaries | 21.33%                | 23.37%                | 35.53%                | 25.64%                | -14.20%               | (246,792)             | No major issues noted, claims were in line  | -2.27%                | (243,835)             | No major issues noted   |
| Professional Fees           | 191,409               | 1,194,566             | 223,649               | 1,409,955             |                       |                       |   |                       |                       |   |
| Prof Fees per APD           | 140.74                | 132.10                | 142.18                | 150.54                | (1.44)                | (1,956)               | Locum usage is down in the walk in with other providers covering  | (18.44)               | (166,765)             | Locum usage is down   |
| Contract Labor              | 379,732               | 2,697,501             | 361,529               | 2,042,216             |                       |                       |   |                       |                       |   |
| Manhours                    | 3,395                 | 22,608                | 3,764                 | 22,353                |                       |                       |   |                       |                       |   |
| AHR                         | 111.85                | 119.32                | 96.05                 | 91.36                 |                       |                       |   |                       |                       |   |
| FTE's                       | 19.85                 | 21.91                 | 22.01                 | 21.67                 |                       |                       |   |                       |                       |   |
| Contract Labor per APD      | 279.21                | 298.30                | 229.83                | 218.05                | 49.38                 | 67,158                | Agency is slowly coming down as we work to recruit more and reduce the price per contract                               | 80.25                 | 725,714               | Agency usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles |

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of June 30, 2022

| Expense                      | MTD 06/30/2022 | YTD 12/31/2021 | MTD 06/30/2022 | YTD 12/31/2021 | MTD 06/30/2022 | MTD 06/30/2022 | Explanation   | YTD 12/31/2021 | YTD 12/31/2021 | Explanation  |
|------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|---|----------------|----------------|--|
|                              | Amount         | Amount         | Budget Amt     | Budget Amt     | Rate Variance  | Cost Variance  |   | Rate Variance  | Cost Variance  |  |
| Supplies                     | 398,004        | 2,553,014      | 439,537        | 2,343,713      |                |                |   |                |                |  |
| Supplies per APD             | 292.65         | 282.32         | 279.43         | 250.24         |                |                |   |                |                |  |
| Supplies as a % of Net Rev   | 10.92%         | 11.70%         | 10.62%         | 10.53%         | 0.30%          | 10,843         | With 340B revenue down it is keeping our supply cost up. Also, with Dr. Sesions getting fully on line we are seeing more total joints purchased | 1.16%          | 253,841        | Biggest issue is 340B revenue is down buy around 200k a month  |
| Purchased Services           | 405,484        | 2,343,164      | 374,024        | 2,009,699      |                |                |   |                |                |  |
| Purchased Services per APD   | 298.15         | 259.11         | 237.78         | 214.57         | 60.37          | 82,107         | Working on getting coders up and going to help reduce the outsourced cost as well as transition other contracts out and bring back in house     | 44.54          | 402,772        | Using HCCS to ccode clinic encounters 30k is biggest cost issue, budget appears low  |
| Other Expense                | 305,512        | 1,923,396      | 398,119        | 2,343,355      |                |                |   |                |                |  |
| Other Expense per APD        | 224.64         | 212.69         | 253.10         | 250.20         | (28.45)        | (38,698)       | No issues noted   | (37.50)        | (339,145)      | No issues noted  |
| Bad Debt                     | 468,009        | 2,624,229      | 238,734        | 2,042,662      |                |                |   |                |                |  |
| Bad Debt as a % of Gross Rev | 8.55%          | 7.89%          | 4.18%          | 5.83%          | 4.38%          | 239,547        | Increase in self pay volumes thru ED and adjusting self pay % per auditors up to get closer to 90% reserved of self day at day 1                | 2.06%          | 684,068        | Increase in self pay volumes thru ED and adjusting self pay % per auditors up to get closer to 90% reserved of self day at day 1 |
| APD                          | 1,360          | 9,043          | 1,573          | 9,366          |                |                |   |                |                |  |
| Net Revenue                  | 3,645,383      | 21,824,710     | 4,138,543      | 22,247,504     |                |                |   |                |                |  |
| FTE Factor                   | 30             | 181            | 30             | 181            |                |                |   |                |                |  |
| Gross Revenue                | 5,471,423      | 33,254,497     | 5,717,419      | 35,011,373     |                |                |   |                |                |  |
| Total Operating Expense      | 4,256,970      | 26,585,833     | 4,276,217      | 25,396,546     |                |                |   |                |                |  |

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*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED June 30, 2022**

| <u>CURRENT MONTH</u> | <u>BUDGET CUURENT MONTH</u> | <u>PRIOR YEAR CURRENT MONTH</u> |                             | <u>YEAR TO DATE</u> | <u>BUDGET YEAR TO DATE</u> | <u>PRIOR YEAR YEAR TO DATE</u> |
|----------------------|-----------------------------|---------------------------------|-----------------------------|---------------------|----------------------------|--------------------------------|
|                      |                             |                                 | Admissions                  |                     |                            |                                |
| 42                   | 40                          | 39                              | Med Surg                    | 312                 | 278                        | 271                            |
| 14                   | 11                          | 11                              | OB                          | 61                  | 65                         | 63                             |
| 2                    | 3                           | 3                               | Swing Bed                   | 18                  | 35                         | 34                             |
| <u>58</u>            | <u>54</u>                   | <u>53</u>                       | Total Admissions            | <u>391</u>          | <u>377</u>                 | <u>368</u>                     |
|                      |                             |                                 | Patient Days                |                     |                            |                                |
| 71                   | 132                         | 129                             | Med Surg                    | 906                 | 970                        | 946                            |
| 59                   | 16                          | 16                              | OB                          | 213                 | 123                        | 120                            |
| 22                   | 80                          | 78                              | Swing Bed                   | 287                 | 503                        | 491                            |
| <u>152</u>           | <u>229</u>                  | <u>223</u>                      | Total Patient Days          | <u>1,406</u>        | <u>1,596</u>               | <u>1,557</u>                   |
| 519                  | 374                         | 349                             | Total Adjusted Admissions   | 2,515               | 2,214                      | 2,065                          |
| 1,360                | 1,573                       | 1,467                           | Total Adjusted Patient Days | 9,043               | 9,366                      | 8,739                          |
|                      |                             |                                 | Avg. Length of Stay (ALOS)  |                     |                            |                                |
| 1.69                 | 3.31                        | 3.31                            | Med Surg                    | 2.90                | 3.49                       | 3.49                           |
| 4.21                 | 1.45                        | 1.45                            | OB                          | 3.49                | 1.90                       | 1.90                           |
| 11.00                | 26.00                       | 26.00                           | Swing Bed                   | 15.94               | 14.44                      | 14.44                          |
| <u>2.62</u>          | <u>4.21</u>                 | <u>4.21</u>                     | Total ALOS                  | <u>3.60</u>         | <u>4.23</u>                | <u>4.23</u>                    |
|                      |                             |                                 | Average Daily Census (ADC)  |                     |                            |                                |
| 2.37                 | 0.00                        | 4.30                            | Med Surg                    | 5.01                | 0.00                       | 5.23                           |
| 1.97                 | 0.00                        | 0.53                            | OB                          | 1.18                | 0.00                       | 0.66                           |
| 0.73                 | 0.00                        | 2.60                            | Swing Bed                   | 1.59                | 0.00                       | 2.71                           |
| <u>5.07</u>          | <u>0.00</u>                 | <u>7.43</u>                     | Total ADC                   | <u>7.77</u>         | <u>0.00</u>                | <u>8.60</u>                    |
| 45.33                | 0.00                        | 48.88                           | Adjusted ADC                | 49.96               | 0.00                       | 48.28                          |
|                      |                             |                                 | Occupancy %                 |                     |                            |                                |
| 17.22%               | 0.00%                       | 38.33%                          | Med Surg                    | 36.62%              | 0.00%                      | 44.11%                         |
| 28.10%               | 0.00%                       | 7.62%                           | OB                          | 16.81%              | 0.00%                      | 9.47%                          |

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED June 30, 2022**

|        |        |        |
|--------|--------|--------|
| 13     | 0      | 9      |
| 21     | 10     | 10     |
| 26     | 0      | 28     |
| 34     | 25     | 25     |
| 15     | 15     | 9      |
| 77     | 0      | 74     |
| 658    | 680    | 663    |
| 2,876  | 2,653  | 2,653  |
| 3,611  | 3,333  | 3,390  |
| 51     | 0      | 149    |
| 2      | 0      | 8      |
| 53     | 0      | 156    |
| 2,158  | 71     | 2,397  |
| 10     | 0      | 85     |
| 378    | 0      | 594    |
| 2,546  | 71     | 3,076  |
| 481    | 0      | 308    |
| 3,027  | 71     | 3,384  |
| 1,208  | 0      | 1,392  |
| 0.9024 | 0.0000 | 1.0000 |
| 1.0769 | 1.3636 | 1.3636 |

|                           |        |        |        |
|---------------------------|--------|--------|--------|
| Deliveries                | 55     | 0      | 59     |
| Pt Days - Nursery         | 102    | 93     | 93     |
| Admits from ER            | 216    | 0      | 221    |
| Observations from ER      | 175    | 178    | 178    |
| IP Surgeries              | 75     | 0      | 70     |
| Outpatient Visits         |        |        |        |
| OP Surgeries              | 418    | 0      | 418    |
| ER                        | 4,113  | 3,693  | 3,603  |
| All Other OP Visits       | 19,702 | 17,756 | 17,756 |
| Total Outpatient Visits   | 24,233 | 21,449 | 21,777 |
| Observation Visits        |        |        |        |
| Med Surg                  | 294    | 0      | 432    |
| OB                        | 15     | 0      | 18     |
| Total Observations Visits | 309    | 0      | 450    |
| CFC - In Clinic           | 14,248 | 425    | 15,838 |
| CFC - Telehealth          | 409    | 0      | 1,475  |
| CFC Walk-In               | 2,864  | 0      | 3,148  |
| Total CFC Visits          | 17,521 | 425    | 20,461 |
| Orthopedic Clinic         | 1,895  | 0      | 1,461  |
| Total Clinic Visits       | 19,416 | 425    | 21,922 |
| Home Health Visits        | 7,276  | 0      | 7,858  |
| Total Case Mix            | 1.1260 | 0.0000 | 1.0173 |
| Medicare Case Mix         | 1.3083 | 1.2652 | 1.2652 |

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED June 30, 2022**

Payor Mix (Based on Revenues)

|               |               |               |                                 |                |                |                |
|---------------|---------------|---------------|---------------------------------|----------------|----------------|----------------|
| 21.20%        | 22.03%        | 22.53%        | Medicare                        | 22.63%         | 23.90%         | 24.46%         |
| 18.38%        | 14.76%        | 15.45%        | Medicare Managed Care           | 16.71%         | 14.43%         | 15.09%         |
| 39.58%        | 36.79%        | 37.97%        | Total Medicare                  | 39.35%         | 38.32%         | 39.55%         |
| 0.68%         | 1.74%         | 1.83%         | Medicaid                        | 0.99%          | 1.77%          | 1.85%          |
| 10.74%        | 13.05%        | 13.65%        | Medicaid Managed Care           | 11.14%         | 9.77%          | 10.22%         |
| 11.42%        | 14.79%        | 15.48%        | Total Medicaid                  | 12.13%         | 11.54%         | 12.07%         |
| 30.43%        | 26.65%        | 27.89%        | BCBS                            | 28.08%         | 23.60%         | 24.68%         |
| 6.33%         | 6.53%         | 6.83%         | HMO/PPO/Commerical              | 5.75%          | 6.01%          | 6.28%          |
| 36.76%        | 33.18%        | 34.72%        | Total HMO/PPO                   | 33.83%         | 29.61%         | 30.96%         |
| 1.54%         | 1.73%         | 1.81%         | Fed/State                       | 1.28%          | 1.16%          | 1.22%          |
| 0.26%         | 0.27%         | 0.28%         | Champus                         | 0.20%          | 0.17%          | 0.17%          |
| 1.80%         | 2.00%         | 2.10%         | Total Other Fed State           | 1.48%          | 1.33%          | 1.39%          |
| 0.59%         | 2.18%         | 2.28%         | Workers Comp                    | 0.79%          | 1.05%          | 1.09%          |
| 5.91%         | 6.50%         | 2.68%         | Self Pay                        | 8.33%          | 14.19%         | 10.80%         |
| 96.07%        | 95.45%        | 95.23%        | Total Payor Mix                 | 95.90%         | 96.04%         | 95.86%         |
|               |               |               | Hours                           |                |                |                |
| 43,897        | 46,765        | 46,765        | Hospital                        | 284,185        | 282,083        | 282,083        |
| 3,395         | 3,764         | 3,764         | Contract                        | 22,608         | 22,353         | 22,353         |
| <u>47,292</u> | <u>50,529</u> | <u>50,529</u> | Total Hours                     | <u>306,793</u> | <u>304,436</u> | <u>304,436</u> |
|               |               |               | FTES                            |                |                |                |
| 256.77        | 0.00          | 273.54        | Hospital                        | 275.52         | 0.00           | 273.48         |
| 19.86         | 0.00          | 22.02         | Contract                        | 21.92          | 0.00           | 21.67          |
| <u>276.63</u> | <u>0.00</u>   | <u>295.56</u> | Total FTES                      | <u>297.44</u>  | <u>0.00</u>    | <u>295.15</u>  |
| 6.1026        | 0.0000        | 6.0462        | FTE's Per Adjusted Occupied Bed | 5.9535         | 0.0000         | 6.1132         |
| 8.55%         | 4.18%         | 4.79%         | Bad Debt % of Gross Revenue     | 7.89%          | 5.83%          | 6.33%          |

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED June 30, 2022**

|            |            |            | AR Days                                       |              |              |              |
|------------|------------|------------|---|--------------|--------------|--------------|
| 88.72      |            | 59.96      | Gross   | 88.72        |              | 59.96        |
| 44.28      |            | 32.91      | Net   | 44.28        |              | 32.91        |
| 4,023.47   | 3,634.31   | 3,634.31   | Gross Revenue/APD                             | 3,677.51     | 3,738.31     | 3,738.31     |
| 2,680.67   | 2,630.69   | 2,608.89   | Net Revenue/APD                               | 2,413.52     | 2,375.46     | 2,347.28     |
| 66.63%     | 72.38%     | 71.78%     | Net Revenue % of Gross Revenue                | 65.63%       | 63.54%       | 62.79%       |
| 3.94       |            | 78.14      | Days Cash On Hand                             | 3.94         |              | 78.14        |
| 68.27%     | 62.88%     | 66.35%     | Salaries/Benefits/Contract Labor % of Net Rev | 73.07%       | 68.53%       | 72.52%       |
| 21.33%     | 35.53%     | 35.53%     | Benefits % of Salaries                        | 23.37%       | 25.64%       | 25.64%       |
| 10.92%     | 10.62%     | 10.94%     | Supplies % of Net Revenue                     | 11.70%       | 10.53%       | 10.88%       |
| 8,203.83   | 11,436.98  | 11,937.46  | Operating Exp per Adjusted Admit              | 10,572.12    | 11,473.13    | 11,940.82    |
| 7,025.21   | 11,068.76  | 10,977.04  | Net Revenue per Adjusted Admit                | 8,678.81     | 10,050.52    | 9,931.27     |
| 465        | 0          | 517        | Visits - Hospice                              | 2,712        | 0            | 2,464        |
| 10         | 0          | 85         | Visits - Virtual                              | 409          | 0            | 1,475        |
| 15         | 15         | 9          | Surgeries - IP                                | 75           | 0            | 70           |
| 17,698.18  | 49,505.81  | 48,298.35  | GROSS PATIENT REVENUE                         | 224,961.83   | 226,810.13   | 221,278.17   |
| 178,855.07 | 210,860.19 | 205,717.26 | GROSS PATIENT REVENUE                         | 1,119,256.37 | 1,159,835.63 | 1,131,546.95 |

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

FOR THE PERIOD ENDED ~~June 30, 2022~~  
JUL 2021 AUG 2021 SEP 2021 OCT 2021 NOV 2021 DEC 2021 JAN 2022 FEB 2022 MAR 2022 APR 2022 MAY 2022 JUN 2022

|                                    | JUL 2021     | AUG 2021     | SEP 2021     | OCT 2021     | NOV 2021     | DEC 2021     | JAN 2022     | FEB 2022     | MAR 2022     | APR 2022     | MAY 2022     | JUN 2022     |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Admissions</b>                  |              |              |              |              |              |              |              |              |              |              |              |              |
| Med Surg                           | 42           | 87           | 76           | 50           | 63           | 54           | 70           | 52           | 56           | 42           | 50           | 42           |
| OB                                 | 15           | 15           | 13           | 15           | 16           | 21           | 11           | 7            | 9            | 11           | 9            | 14           |
| Swing Bed                          | 2            | 0            | 4            | 4            | 2            | 4            | 2            | 2            | 4            | 4            | 4            | 2            |
| <b>Total Admissions</b>            | <b>59</b>    | <b>102</b>   | <b>93</b>    | <b>69</b>    | <b>81</b>    | <b>79</b>    | <b>83</b>    | <b>61</b>    | <b>69</b>    | <b>57</b>    | <b>63</b>    | <b>58</b>    |
| <b>Patient Days</b>                |              |              |              |              |              |              |              |              |              |              |              |              |
| Med Surg                           | 120          | 331          | 301          | 141          | 185          | 180          | 250          | 204          | 132          | 114          | 135          | 71           |
| OB                                 | 28           | 30           | 25           | 21           | 27           | 33           | 16           | 12           | 20           | 56           | 50           | 59           |
| Swing Bed                          | 24           | 31           | 22           | 58           | 53           | 44           | 42           | 21           | 66           | 91           | 45           | 22           |
| <b>Total Patient Days</b>          | <b>172</b>   | <b>392</b>   | <b>348</b>   | <b>220</b>   | <b>265</b>   | <b>257</b>   | <b>308</b>   | <b>237</b>   | <b>218</b>   | <b>261</b>   | <b>230</b>   | <b>152</b>   |
| <b>Total Adjusted Admissions</b>   | <b>451</b>   | <b>413</b>   | <b>350</b>   | <b>501</b>   | <b>415</b>   | <b>422</b>   | <b>412</b>   | <b>394</b>   | <b>459</b>   | <b>409</b>   | <b>385</b>   | <b>519</b>   |
| <b>Total Adjusted Patient Days</b> | <b>1,314</b> | <b>1,588</b> | <b>1,311</b> | <b>1,599</b> | <b>1,359</b> | <b>1,372</b> | <b>1,529</b> | <b>1,531</b> | <b>1,450</b> | <b>1,875</b> | <b>1,405</b> | <b>1,360</b> |
| <b>Avg. Length of Stay (ALOS)</b>  |              |              |              |              |              |              |              |              |              |              |              |              |
| Med Surg                           | 2.86         | 3.80         | 3.96         | 2.82         | 2.94         | 3.33         | 3.57         | 3.92         | 2.36         | 2.71         | 2.70         | 1.69         |
| OB                                 | 1.87         | 2.00         | 1.92         | 1.40         | 1.69         | 1.57         | 1.45         | 1.71         | 2.22         | 5.09         | 5.56         | 4.21         |
| Swing Bed                          | 12.00        | 0.00         | 5.50         | 14.50        | 26.50        | 11.00        | 21.00        | 10.50        | 16.50        | 22.75        | 11.25        | 11.00        |
| <b>Total ALOS</b>                  | <b>2.92</b>  | <b>3.84</b>  | <b>3.74</b>  | <b>3.19</b>  | <b>3.27</b>  | <b>3.25</b>  | <b>3.71</b>  | <b>3.89</b>  | <b>3.16</b>  | <b>4.58</b>  | <b>3.65</b>  | <b>2.62</b>  |
| <b>Average Daily Census (ADC)</b>  |              |              |              |              |              |              |              |              |              |              |              |              |
| Med Surg                           | 3.87         | 10.68        | 10.03        | 4.55         | 6.17         | 5.81         | 8.06         | 7.29         | 4.26         | 3.80         | 4.35         | 2.37         |
| OB                                 | 0.90         | 0.97         | 0.83         | 0.68         | 0.90         | 1.06         | 0.52         | 0.43         | 0.65         | 1.87         | 1.61         | 1.97         |
| Swing Bed                          | 0.77         | 1.00         | 0.73         | 1.87         | 1.77         | 1.42         | 1.35         | 0.75         | 2.13         | 3.03         | 1.45         | 0.73         |
| <b>Total ADC</b>                   | <b>5.55</b>  | <b>12.65</b> | <b>11.60</b> | <b>7.10</b>  | <b>8.83</b>  | <b>8.29</b>  | <b>9.94</b>  | <b>8.46</b>  | <b>7.03</b>  | <b>8.70</b>  | <b>7.42</b>  | <b>5.07</b>  |
| <b>Adjusted ADC</b>                | <b>42.39</b> | <b>51.23</b> | <b>43.71</b> | <b>51.57</b> | <b>45.30</b> | <b>44.27</b> | <b>49.31</b> | <b>54.69</b> | <b>46.77</b> | <b>62.49</b> | <b>45.32</b> | <b>45.33</b> |
| <b>Occupancy %</b>                 |              |              |              |              |              |              |              |              |              |              |              |              |
| Med Surg                           | 25.81%       | 64.87%       | 59.81%       | 35.66%       | 44.07%       | 40.14%       | 52.33%       | 44.64%       | 35.48%       | 37.96%       | 32.26%       | 17.22%       |
| OB                                 | 12.90%       | 13.82%       | 11.90%       | 9.68%        | 12.86%       | 15.21%       | 7.37%        | 6.12%        | 9.22%        | 26.67%       | 23.04%       | 28.10%       |

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED June 30, 2022**

|                           | JUL 2021 | AUG 2021 | SEP 2021 | OCT 2021 | NOV 2021 | DEC 2021 | JAN 2022 | FEB 2022 | MAR 2022 | APR 2022 | MAY 2022 | JUN 2022 |
|---------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Deliveries                | 14       | 14       | 14       | 10       | 15       | 16       | 9        | 5        | 9        | 11       | 8        | 13       |
| Pt Days - Nursery         | 22       | 24       | 22       | 13       | 23       | 25       | 18       | 10       | 16       | 20       | 17       | 21       |
| Admits from ER            | 30       | 62       | 63       | 39       | 42       | 46       | 40       | 51       | 30       | 33       | 36       | 26       |
| Observations from ER      | 36       | 27       | 27       | 31       | 30       | 32       | 18       | 28       | 33       | 29       | 33       | 34       |
| IP Surgeries              | 16       | 16       | 7        | 6        | 8        | 3        | 11       | 12       | 14       | 9        | 14       | 15       |
| Outpatient Visits         |          |          |          |          |          |          |          |          |          |          |          |          |
| OP Surgeries              | 82       | 53       | 17       | 75       | 58       | 68       | 61       | 57       | 77       | 80       | 66       | 77       |
| ER                        | 635      | 854      | 739      | 714      | 680      | 755      | 799      | 627      | 729      | 633      | 667      | 658      |
| All Other OP Visits       | 2,813    | 4,357    | 4,117    | 3,378    | 3,388    | 3,922    | 5,138    | 2,877    | 3,170    | 2,972    | 2,669    | 2,876    |
| Total Outpatient Visits   | 3,530    | 5,264    | 4,873    | 4,167    | 4,126    | 4,745    | 5,998    | 3,561    | 3,976    | 3,685    | 3,402    | 3,611    |
| Observation Visits        |          |          |          |          |          |          |          |          |          |          |          |          |
| Med Surg                  | 54       | 57       | 53       | 45       | 56       | 56       | 37       | 47       | 47       | 49       | 63       | 51       |
| OB                        | 1        | 3        | 2        | 2        | 4        | 1        | 1        | 8        | 2        | 2        | 0        | 2        |
| Total Observations Visits | 56       | 60       | 55       | 46       | 60       | 57       | 38       | 55       | 49       | 51       | 63       | 53       |
| Clinic Visits             |          |          |          |          |          |          |          |          |          |          |          |          |
| CFC - In Clinic           | 2,611    | 3,598    | 3,260    | 3,073    | 2,960    | 2,583    | 2,932    | 2,369    | 2,677    | 2,088    | 2,024    | 2,158    |
| CFC - Telehealth          | 48       | 405      | 419      | 309      | 190      | 454      | 231      | 143      | 25       | 0        | 0        | 10       |
| CFC Walk-In               | 420      | 794      | 745      | 519      | 488      | 544      | 895      | 369      | 448      | 427      | 347      | 378      |
| Total CFC Visits          | 3,079    | 4,797    | 4,424    | 3,901    | 3,638    | 3,581    | 4,058    | 2,881    | 3,150    | 2,515    | 2,371    | 2,546    |
| Orthopedic Clinic         | 246      | 246      | 165      | 127      | 148      | 0        | 149      | 125      | 213      | 449      | 478      | 481      |
| Total Clinic Visits       | 3,325    | 5,043    | 4,589    | 4,028    | 3,786    | 3,581    | 4,207    | 3,006    | 3,363    | 2,964    | 2,849    | 3,027    |
| Home Health Visits        | 1,295    | 1,315    | 1,098    | 1,178    | 1,171    | 1,260    | 1,083    | 1,094    | 1,331    | 1,341    | 1,219    | 1,208    |
| Total Case Mix            | 1.0377   | 1.0370   | 1.0652   | 1.0250   | 0.8261   | 1.0588   | 1.0968   | 1.3261   | 1.1395   | 1.2200   | 1.0000   | 0.9024   |
| Medicare Case Mix         | 1.1429   | 1.3500   | 1.3077   | 1.2778   | 1.0800   | 1.2667   | 1.3846   | 1.5200   | 1.3333   | 1.3200   | 1.1000   | 1.0769   |

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED June 30, 2022**

|  | JUL 2021      | AUG 2021      | SEP 2021      | OCT 2021      | NOV 2021      | DEC 2021      | JAN 2022      | FEB 2022      | MAR 2022      | APR 2022      | MAY 2022      | JUN 2022      |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Payor Mix (Based on Revenues)</b>   |               |               |               |               |               |               |               |               |               |               |               |               |
| Medicare                               | 20.79%        | 20.56%        | 21.83%        | 21.77%        | 25.72%        | 23.36%        | 24.49%        | 16.98%        | 21.42%        | 23.05%        | 28.62%        | 21.20%        |
| Medicare Managed Care                  | 15.49%        | 15.14%        | 10.86%        | 14.20%        | 14.42%        | 14.60%        | 15.08%        | 15.59%        | 17.98%        | 15.91%        | 17.76%        | 18.38%        |
| Total Medicare                         | 36.28%        | 35.71%        | 32.69%        | 35.97%        | 40.14%        | 37.96%        | 39.58%        | 32.57%        | 39.40%        | 38.96%        | 46.38%        | 39.58%        |
| Medicaid                               | 1.95%         | 2.02%         | 1.43%         | 2.39%         | 1.67%         | 1.87%         | 1.53%         | 0.70%         | 0.80%         | 1.09%         | 1.05%         | 0.68%         |
| Medicaid Managed Care                  | 8.93%         | 9.93%         | 12.77%        | 11.68%        | 11.27%        | 10.53%        | 11.52%        | 10.84%        | 10.30%        | 12.66%        | 10.69%        | 10.74%        |
| Total Medicaid                         | 10.88%        | 11.95%        | 14.20%        | 14.08%        | 12.95%        | 12.40%        | 13.05%        | 11.55%        | 11.10%        | 13.76%        | 11.74%        | 11.42%        |
| BCBS                                   | 25.53%        | 30.05%        | 25.19%        | 25.21%        | 27.44%        | 25.65%        | 26.90%        | 25.28%        | 28.55%        | 31.34%        | 26.46%        | 30.43%        |
| HMO/PPO/Commerical                     | 6.52%         | 6.82%         | 6.19%         | 9.08%         | 6.86%         | 6.64%         | 6.08%         | 6.05%         | 5.25%         | 6.18%         | 4.55%         | 6.33%         |
| Total HMO/PPO                          | 32.05%        | 36.87%        | 31.39%        | 34.29%        | 34.30%        | 32.30%        | 32.98%        | 31.34%        | 33.80%        | 37.52%        | 31.02%        | 36.76%        |
| Fed/State                              | 1.94%         | 1.06%         | 1.43%         | 0.86%         | 1.09%         | 1.24%         | 1.49%         | 1.50%         | 1.61%         | 0.76%         | 0.69%         | 1.54%         |
| Champus                                | 0.02%         | 0.10%         | 0.44%         | 0.14%         | 0.58%         | 0.21%         | 0.18%         | 0.24%         | 0.37%         | 0.13%         | 0.05%         | 0.26%         |
| Total Other Fed State                  | 1.96%         | 1.16%         | 1.87%         | 1.00%         | 1.67%         | 1.45%         | 1.66%         | 1.74%         | 1.98%         | 0.89%         | 0.74%         | 1.80%         |
| Workers Comp                           | 1.14%         | 0.66%         | 0.29%         | 0.57%         | 0.47%         | 0.88%         | 0.18%         | 1.16%         | 0.63%         | 0.96%         | 1.32%         | 0.59%         |
| Self Pay                               | 14.57%        | 10.60%        | 15.65%        | 7.36%         | 7.43%         | 10.97%        | 7.16%         | 18.63%        | 8.73%         | 5.08%         | 3.92%         | 5.91%         |
| <b>Total Payor Mix</b>                 | <b>96.88%</b> | <b>96.94%</b> | <b>96.08%</b> | <b>93.28%</b> | <b>96.95%</b> | <b>95.96%</b> | <b>94.61%</b> | <b>96.99%</b> | <b>95.66%</b> | <b>97.16%</b> | <b>95.12%</b> | <b>96.07%</b> |
| <b>Hours</b>                           |               |               |               |               |               |               |               |               |               |               |               |               |
| Hospital                               | 46,518        | 49,163        | 48,510        | 48,678        | 46,965        | 47,794        | 50,473        | 44,910        | 49,396        | 47,572        | 47,937        | 43,897        |
| Contract                               | 3,962         | 8,123         | 3,579         | 3,921         | 3,126         | 4,668         | 3,674         | 3,922         | 5,028         | 3,034         | 3,555         | 3,395         |
| <b>Total Hours</b>                     | <b>50,480</b> | <b>57,286</b> | <b>52,089</b> | <b>52,599</b> | <b>50,091</b> | <b>52,462</b> | <b>54,147</b> | <b>48,832</b> | <b>54,424</b> | <b>50,606</b> | <b>51,492</b> | <b>47,292</b> |
| <b>FTEs</b>                            |               |               |               |               |               |               |               |               |               |               |               |               |
| Hospital                               | 263.32        | 278.29        | 283.75        | 275.55        | 274.71        | 270.54        | 285.71        | 281.46        | 279.61        | 278.26        | 271.35        | 256.77        |
| Contract                               | 22.43         | 45.98         | 20.93         | 22.20         | 18.28         | 26.42         | 20.80         | 24.58         | 28.46         | 17.75         | 20.12         | 19.86         |
| <b>Total FTEs</b>                      | <b>285.75</b> | <b>324.27</b> | <b>304.69</b> | <b>297.74</b> | <b>293.00</b> | <b>296.97</b> | <b>306.50</b> | <b>306.04</b> | <b>308.07</b> | <b>296.01</b> | <b>291.48</b> | <b>276.63</b> |
| <b>FTE's Per Adjusted Occupied Bed</b> | <b>6.7414</b> | <b>6.3294</b> | <b>6.9708</b> | <b>5.7740</b> | <b>6.4673</b> | <b>6.7088</b> | <b>6.2157</b> | <b>5.5963</b> | <b>6.5876</b> | <b>4.7367</b> | <b>6.4319</b> | <b>6.1026</b> |
| <b>Bad Debt % of Gross Revenue</b>     | <b>11.05%</b> | <b>10.29%</b> | <b>11.06%</b> | <b>9.49%</b>  | <b>-1.15%</b> | <b>7.21%</b>  | <b>7.58%</b>  | <b>6.02%</b>  | <b>7.33%</b>  | <b>6.77%</b>  | <b>11.13%</b> | <b>8.55%</b>  |

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED June 30, 2022**

|   | JUL 2021 | AUG 2021  | SEP 2021  | OCT 2021 | NOV 2021  | DEC 2021     | JAN 2022  | FEB 2022  | MAR 2022 | APR 2022  | MAY 2022  | JUN 2022 |
|---|----------|-----------|-----------|----------|-----------|--------------|-----------|-----------|----------|-----------|-----------|----------|
| AR Days                                       |          |           |           |          |           |              |           |           |          |           |           |          |
| Gross   |          |           |           |          |           |              |           |           |          |           |           |          |
| Net   |          |           |           |          |           |              |           |           |          |           |           |          |
| Gross Revenue/APD                             | 4,075.28 | 4,017.12  | 4,268.49  | 3,253.25 | 3,925.49  | (44,115.24)  | 4,449.24  | 3,313.93  | 3,744.38 | 2,800.53  | 3,721.85  | 4,023.47 |
| Net Revenue/APD                               | 2,198.02 | 2,943.17  | 3,216.79  | 1,685.84 | 1,825.65  | (27,305.39)  | 2,833.13  | 2,476.47  | 2,484.93 | 1,888.12  | 2,074.34  | 2,680.67 |
| Net Revenue % of Gross Revenue                | 53.94%   | 73.27%    | 75.36%    | 51.82%   | 46.51%    | 61.90%       | 63.68%    | 74.73%    | 66.36%   | 67.42%    | 55.73%    | 66.63%   |
| Days Cash On Hand                             |          |           |           |          |           |              |           |           |          |           |           |          |
| Salaries/Benefits/Contract Labor % of Net Rev | 86.13%   | 62.04%    | 66.93%    | 109.07%  | 102.40%   | 76.24%       | 63.27%    | 74.38%    | 72.30%   | 74.18%    | 91.55%    | 68.27%   |
| Benefits % of Salaries                        | 18.21%   | 31.23%    | 32.53%    | 24.36%   | 30.08%    | 26.40%       | 23.76%    | 21.89%    | 29.35%   | 23.23%    | 20.98%    | 21.33%   |
| Supplies % of Net Revenue                     | 9.82%    | 10.98%    | 14.53%    | 14.85%   | 24.88%    | 12.28%       | 12.23%    | 14.88%    | 10.76%   | 9.85%     | 11.14%    | 10.92%   |
| Operating Exp per Adjusted Admit              | 9,489.91 | 12,405.12 | 14,353.43 | 9,442.98 | 10,046.26 | (113,094.41) | 11,259.64 | 11,446.08 | 9,453.02 | 10,324.90 | 11,991.84 | 8,203.83 |
| Net Revenue per Adjusted Admit                | 6,407.79 | 11,310.99 | 12,037.02 | 5,375.15 | 5,972.81  | (88,828.92)  | 10,513.32 | 9,621.71  | 7,850.95 | 8,645.59  | 7,572.97  | 7,025.21 |
| Visits - Hospice                              | 410      | 472       | 442       | 534      | 467       | 412          | 391       | 378       | 496      | 475       | 507       | 465      |
| Visits - Virtual                              | 48       | 405       | 419       | 309      | 190       | 454          | 231       | 143       | 25       | 0         | 0         | 10       |
| Surgeries - IP                                | 16       | 16        | 7         | 6        | 8         | 3            | 11        | 12        | 14       | 9         | 14        | 15       |
| GROSS PATIENT REVENUE                         | 6164     | 40613     | 19604     | 66750    | 27045     | (381455)     | 94902     | 15169     | 23924    | 18344     | 54925     | 17698    |
| GROSS PATIENT REVENUE                         | 160430   | 154459    | 199949    | 282947   | 135744    | (2065075)    | 245367    | 152014    | 211731   | 130884    | 200404    | 178855   |

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED June 30, 2022**

| CURRENT MONTH | BUDGET CURRENT MONTH | PRIOR YEAR CURRENT MONTH |                               | YEAR TO DATE | BUDGET YEAR TO DATE | PRIOR YEAR YEAR TO DATE |
|---------------|----------------------|--------------------------|-------------------------------|--------------|---------------------|-------------------------|
| 611,568       | 830,713              | 810,452                  | INPATIENT REVENUE             | 5,170,575    | 5,966,066           | 5,820,553               |
| 4,859,855     | 4,886,705            | 4,519,348                | OUTPATIENT REVENUE            | 28,083,922   | 29,045,307          | 26,847,870              |
| 5,471,423     | 5,717,419            | 5,329,800                | GROSS PATIENT REVENUE         | 33,254,497   | 35,011,373          | 32,668,422              |
| (353,679)     | (285,404)            | (271,813)                | MEDICARE DEDUCTIONS           | (2,197,986)  | (4,356,285)         | (4,148,843)             |
| (7,217)       | 747,475              | 711,881                  | MEDICAID DEDUCTIONS           | 1,280,435    | 2,619,080           | 2,494,362               |
| (1,168,437)   | (1,930,217)          | (1,838,382)              | HMO/PPO DEDUCTIONS            | (8,658,857)  | (9,077,628)         | (8,645,360)             |
| (151,871)     | 70,249               | 66,871                   | ALL OTHER DEDUCTIONS          | (446,687)    | (706,213)           | (672,537)               |
| (1,681,204)   | (1,397,897)          | (1,331,443)              | TOTAL DEDUCTIONS              | (10,023,094) | (11,521,047)        | (10,972,378)            |
| 3,645,383     | 4,138,543            | 3,825,996                | NET PATIENT REVENUE           | 21,824,710   | 22,247,504          | 20,512,404              |
| 32,434        | (514,591)            | 33,029                   | OPERATING REVENUE             | 344,839      | (553,671)           | 2,737,728               |
| 3,677,816     | 3,623,952            | 3,859,026                | TOTAL NET REVENUE             | 22,169,548   | 21,693,833          | 23,250,132              |
| 1,738,071     | 1,653,229            | 1,612,907                | SALARIES                      | 10,740,358   | 10,510,447          | 10,254,095              |
| 379,732       | 361,529              | 352,712                  | CONTRACT LABOR                | 2,697,901    | 2,042,216           | 1,992,406               |
| 370,749       | 587,396              | 573,069                  | BENEFITS                      | 2,509,605    | 2,694,499           | 2,628,780               |
| 2,488,552     | 2,602,155            | 2,538,687                | SALARIES AND BENEFITS         | 15,947,864   | 15,247,163          | 14,875,281              |
| 398,004       | 439,537              | 418,607                  | SUPPLIES                      | 2,553,014    | 2,343,713           | 2,232,108               |
| 191,409       | 223,649              | 212,999                  | PROFESSIONAL FEES             | 1,194,566    | 1,409,955           | 1,342,815               |
| 405,484       | 374,024              | 356,214                  | PURCHASED SERVICES            | 2,343,164    | 2,009,699           | 1,913,999               |
| 69,355        | 39,887               | 37,987                   | UTILITIES                     | 424,625      | 426,729             | 406,408                 |
| 121,140       | 197,242              | 187,850                  | REPAIRS & MAINTENANCE         | 786,341      | 1,260,549           | 1,200,523               |
| 20,126        | 22,275               | 21,214                   | RENTS & LEASES                | 157,654      | 171,166             | 163,015                 |
| 94,890        | 138,714              | 132,108                  | OTHER OPERATING EXPENSES      | 554,376      | 484,909             | 461,818                 |
| 468,009       | 238,734              | 255,079                  | BAD DEBTS                     | 2,624,229    | 2,042,662           | 2,067,041               |
| 4,256,970     | 4,276,217            | 4,160,745                | TOTAL OPERATING EXPENSES      | 26,585,833   | 25,396,546          | 24,663,008              |
| (579,154)     | (652,264)            | (301,720)                | EBIDTA                        | (4,416,285)  | (3,702,713)         | (1,412,876)             |
| 380           | 1,264                | 1,264                    | INTEREST INCOME               | 4,892        | 3,315               | 3,315                   |
| (38,098)      | (42,158)             | (43,140)                 | INTEREST EXPENSE              | (232,923)    | (253,563)           | (259,453)               |
| (264,515)     | (287,094)            | (286,632)                | DEPRECIATION                  | (1,656,449)  | (1,737,155)         | (1,727,088)             |
| 0             | 10,769               | 42,210                   | IGT REVENUE/EXPENSE           | (11)         | 81,279              | 270,414                 |
| 594,118       | 594,118              | 594,118                  | AD VALOREM TAXES              | 3,564,708    | 3,564,708           | 3,564,708               |
| 291,884       | 276,900              | 307,820                  | NONOPERATING INCOME (EXPENSE) | 1,680,217    | 1,658,584           | 1,851,896               |
| (287,269)     | (375,365)            | 6,100                    | NET INCOME (LOSS)             | (2,736,068)  | (2,044,129)         | 439,020                 |

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED June 30, 2022**

| 0                             | <u>JUL 2021</u> | <u>AUG 2021</u> | <u>SEP 2021</u> | <u>OCT 2021</u> | <u>NOV 2021</u> | <u>DEC 2021</u> | <u>JAN 2022</u> | <u>FEB 2022</u> | <u>MAR 2022</u> | <u>APR 2022</u> | <u>MAY 2022</u> | <u>JUN 2022</u> |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| INPATIENT REVENUE             | 700,947         | 1,574,710       | 1,485,435       | 715,716         | 1,040,256       | 1,066,791       | 1,370,365       | 785,403         | 816,275         | 730,939         | 856,026         | 611,568         |
| OUTPATIENT REVENUE            | 4,653,908       | 4,805,373       | 4,111,695       | 4,484,707       | 4,295,001       | 4,995,067       | 5,431,008       | 4,288,917       | 4,612,096       | 4,519,473       | 4,372,572       | 4,859,855       |
| GROSS PATIENT REVENUE         | 5,354,855       | 6,380,083       | 5,597,130       | 5,200,422       | 5,335,257       | 6,061,858       | 6,801,374       | 5,074,320       | 5,428,371       | 5,250,412       | 5,228,598       | 5,471,423       |
| MEDICARE DEDUCTIONS           | (675,848)       | (388,113)       | 375,210         | (523,303)       | (245,409)       | (564,842)       | (458,007)       | (487,315)       | (221,541)       | 5,868           | (683,311)       | (353,679)       |
| MEDICAID DEDUCTIONS           | 287,786         | 624,585         | (42,120)        | (73,726)        | (129,720)       | (37,357)        | (38,921)        | 1,000,544       | 395,815         | (19,027)        | (50,760)        | (7,217)         |
| HMO/PPO DEDUCTIONS            | (1,508,728)     | (1,752,182)     | (1,409,321)     | (1,407,214)     | (1,490,950)     | (1,855,588)     | (1,612,479)     | (1,394,164)     | (1,562,798)     | (1,664,256)     | (1,256,722)     | (1,168,437)     |
| ALL OTHER DEDUCTIONS          | (201,527)       | (27,439)        | (118,325)       | (201,955)       | (824,254)       | (733,716)       | 118,752         | (361,673)       | (134,839)       | 125,453         | (42,508)        | (151,871)       |
| TOTAL DEDUCTIONS              | (2,098,318)     | (1,543,149)     | (1,194,557)     | (2,206,198)     | (2,690,333)     | (3,191,505)     | (1,990,655)     | (1,242,608)     | (1,523,363)     | (1,551,963)     | (2,033,301)     | (1,681,204)     |
| NET PATIENT REVENUE           | 2,888,167       | 4,674,408       | 4,218,070       | 2,694,870       | 2,481,298       | 2,724,104       | 4,330,900       | 3,791,994       | 3,602,502       | 3,539,824       | 2,914,106       | 3,645,383       |
| OPERATING REVENUE             | (1,016,937)     | 60,222          | 1,733,027       | 1,796,184       | 25,311          | 1,996,662       | 28,253          | 58,826          | 38,244          | 153,860         | 33,223          | 32,434          |
| TOTAL NET REVENUE             | 1,871,230       | 4,734,630       | 5,951,097       | 4,491,054       | 2,506,609       | 4,720,766       | 4,359,153       | 3,850,820       | 3,640,746       | 3,693,684       | 2,947,329       | 3,677,816       |
| SALARIES                      | 1,779,713       | 1,916,127       | 1,853,371       | 2,010,270       | 1,616,055       | 2,145,449       | 1,838,939       | 1,824,488       | 1,692,756       | 1,806,566       | 1,839,539       | 1,738,071       |
| CONTRACT LABOR                | 383,670         | 385,482         | 366,990         | 439,389         | 438,611         | 524,522         | 464,325         | 596,552         | 415,120         | 399,699         | 442,473         | 379,732         |
| BENEFITS                      | 324,097         | 598,483         | 602,926         | 489,763         | 486,122         | 462,330         | 436,970         | 399,461         | 496,781         | 419,712         | 385,931         | 370,749         |
| SALARIES AND BENEFITS         | 2,487,480       | 2,900,093       | 2,823,287       | 2,939,422       | 2,540,788       | 3,132,300       | 2,740,233       | 2,820,501       | 2,604,657       | 2,625,977       | 2,667,943       | 2,488,552       |
| SUPPLIES                      | 283,692         | 513,063         | 612,878         | 400,280         | 617,224         | 700,427         | 529,524         | 564,432         | 387,646         | 348,784         | 324,622         | 398,004         |
| PROFESSIONAL FEES             | 203,073         | 190,960         | 118,576         | 121,042         | 186,496         | 290,082         | 211,748         | 179,581         | 212,118         | 191,296         | 208,414         | 191,409         |
| PURCHASED SERVICES            | 373,922         | 426,001         | 452,402         | 429,631         | 437,340         | 497,977         | 358,092         | 335,755         | 387,092         | 366,018         | 490,724         | 405,484         |
| UTILITIES                     | 76,077          | 82,577          | 66,700          | 65,076          | 77,218          | 72,970          | 67,257          | 66,979          | 84,811          | 66,100          | 70,123          | 69,355          |
| REPAIRS & MAINTENANCE         | 124,536         | 182,802         | 145,263         | 143,700         | 145,915         | 138,315         | 122,805         | 128,731         | 136,906         | 137,759         | 139,000         | 121,140         |
| RENTS & LEASES                | 47,225          | 30,866          | 36,204          | 26,484          | 26,063          | 29,721          | 28,770          | 24,608          | 26,560          | 26,052          | 31,539          | 20,126          |
| OTHER OPERATING EXPENSES      | 89,666          | 143,417         | 155,604         | 115,193         | 203,993         | 105,680         | 64,156          | 84,840          | 99,945          | 110,217         | 100,329         | 94,890          |
| BAD DEBTS                     | 591,697         | 656,793         | 618,880         | 493,479         | (61,495)        | 32,535          | 515,759         | 305,564         | 397,895         | 355,195         | 581,807         | 468,009         |
| TOTAL OPERATING EXPENSES      | 4,277,368       | 5,126,572       | 5,029,794       | 4,734,307       | 4,173,541       | 5,000,008       | 4,638,343       | 4,510,991       | 4,337,630       | 4,227,398       | 4,614,501       | 4,256,970       |
| EBIDTA                        | (2,406,137)     | (391,942)       | 921,302         | (243,253)       | (1,666,933)     | (279,241)       | (279,190)       | (660,171)       | (696,885)       | (533,714)       | (1,667,172)     | (579,154)       |
| INTEREST INCOME               | 389             | 418             | 368             | 380             | 502             | 476             | 222             | 736             | 918             | 1,089           | 1,548           | 380             |
| INTEREST EXPENSE              | (42,897)        | (42,811)        | (42,214)        | (41,348)        | (41,821)        | (40,276)        | (38,976)        | (38,463)        | (38,372)        | (38,291)        | (40,722)        | (38,098)        |
| DEPRECIATION                  | (291,664)       | (288,336)       | (269,430)       | (287,473)       | (273,142)       | (296,910)       | (291,836)       | (264,253)       | (292,749)       | (267,458)       | (275,637)       | (264,515)       |
| IGT REVENUE/EXPENSE           | 43,184          | 45,014          | 19,757          | 0               | (53)            | 0               | (6)             | (6)             | 0               | 0               | 0               | 0               |
| AD VALOREM TAXES              | 594,118         | 594,118         | 594,118         | 594,118         | 594,118         | 1,227,252       | 594,118         | 594,118         | 594,118         | 594,118         | 594,118         | 594,118         |
| NONOPERATING INCOME (EXPENSE) | 303,130         | 308,403         | 302,599         | 265,677         | 279,604         | 890,542         | 263,522         | 292,132         | 263,915         | 289,458         | 279,306         | 291,884         |
| NET INCOME (LOSS)             | (2,103,007)     | (83,539)        | 1,223,901       | 22,425          | (1,387,329)     | 611,300         | (15,668)        | (368,039)       | (432,970)       | (244,256)       | (1,387,866)     | (287,269)       |

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2022**

|                             | CURRENT YEAR      | PRIOR YEAR        | INC/DEC            | INC/DEC %      |
|-----------------------------|-------------------|-------------------|--------------------|----------------|
| CASH                        | 593,266           | 10,041,555        | (9,448,289)        | -94.09%        |
| ACCOUNTS RECEIVABLE         | 16,375,983        | 11,261,029        | 5,114,954          | 45.42%         |
| Medicare Allowance          | (231,248)         | (129,265)         | (101,983)          | 78.89%         |
| Medicaid Allowances         | (18,583)          | (25,562)          | 6,979              | -27.30%        |
| HMO/PPO Allowances          | (1,250,901)       | (817,123)         | (433,778)          | 53.09%         |
| All Other Allowances        | (9,311)           | (7,354)           | (1,957)            | 26.61%         |
| CONTRACTUALS                | (1,510,043)       | (979,304)         | (530,739)          | 54.20%         |
| Allowance for Bad Debt      | (6,365,700)       | (3,814,585)       | (2,551,115)        | 66.88%         |
| ALLOWANCES                  | (6,365,700)       | (3,814,585)       | (2,551,115)        | 66.88%         |
| ALLOWANCES AND CONTRACTUALS | (7,875,743)       | (4,793,889)       | (3,081,854)        | 64.29%         |
| TOTAL ACCOUNTS RECEIVABLE   | 8,500,240         | 6,467,140         | 2,033,100          | 31.44%         |
| OTHER ACCOUNTS RECEIVABLE   | 4,382,694         | 5,287,851         | (905,156)          | -17.12%        |
| INVENTORY                   | 2,599,491         | 2,426,518         | 172,974            | 7.13%          |
| PREPAID                     | 1,527,459         | 590,013           | 937,446            | 158.89%        |
| PENSION ASSET/LIABILITY     | 3,740,194         | 3,740,194         | 0                  | 0.00%          |
| TOTAL OTHER ASSETS          | 12,249,839        | 12,044,575        | 205,263            | 1.70%          |
| Hospital Land               | 259,250           | 259,250           | 0                  | 0.00%          |
| Land Improvement Hospital   | 274,996           | 274,996           | 0                  | 0.00%          |
| Hospital Building           | 13,317,816        | 10,412,064        | 2,905,751          | 27.91%         |
| Other Bldg Improvement      | 37,451,012        | 37,074,074        | 376,937            | 1.02%          |
| MME Hospital                | 27,028,548        | 26,426,992        | 601,557            | 2.28%          |
| CONSTRUCTION IN PROGRESS    | 977,744           | 1,587,979         | (610,235)          | -38.43%        |
| FIXED ASSETS                | 79,309,366        | 76,035,355        | 3,274,011          | 4.31%          |
| Acc Dep Land Improv         | (208,394)         | (181,319)         | (27,075)           | 14.93%         |
| Acc Dep Building            | (5,943,740)       | (5,703,634)       | (240,106)          | 4.21%          |
| Acc Dep Bldg & Lease        | (14,508,572)      | (13,071,530)      | (1,437,043)        | 10.99%         |
| Acc Dep Med Movable         | (23,064,924)      | (21,431,001)      | (1,633,923)        | 7.62%          |
| ACCUMULATED DEPRECIATION    | (43,725,631)      | (40,387,484)      | (3,338,146)        | 8.27%          |
| TOTAL FIXED ASSETS          | 35,583,735        | 35,647,871        | (64,136)           | -0.18%         |
| <b>TOTAL ASSETS</b>         | <b>56,927,080</b> | <b>64,201,142</b> | <b>(7,274,062)</b> | <b>-11.33%</b> |

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2022**

|   | <b>CURRENT YEAR</b> | <b>PRIOR YEAR</b> | <b>INC/DEC</b>     | <b>INC/DEC %</b> |
|---|---------------------|-------------------|--------------------|------------------|
| ACCOUNTS PAYABLE                            | 3,962,545           | 150,061           | 3,812,485          | 2540.63%         |
| PAYROLL LIABILITIES                         | 1,867,136           | 1,571,031         | 296,105            | 18.85%           |
| PENSION LIABILITY                           | 178,217             | 178,217           | 0                  | 0.00%            |
| OTHER LIABILITIES                           | 689,018             | 747,710           | (58,692)           | -7.85%           |
| Short-Term Debt                             | 3,580,409           | 9,073,082         | (5,492,674)        | -60.54%          |
| AD Valorem Taxes                            | (3,564,708)         | (3,564,708)       | 0                  | 0.00%            |
| <b>CURRENT LIABILITIES</b>                  | <b>6,712,618</b>    | <b>8,155,394</b>  | <b>(1,442,776)</b> | <b>-17.69%</b>   |
| LONG-TERM DEBT                              | 13,121,910          | 14,500,880        | (1,378,970)        | -9.51%           |
| <b>LONG TERM LIABILITIES</b>                | <b>13,121,910</b>   | <b>14,500,880</b> | <b>(1,378,970)</b> | <b>-9.51%</b>    |
| <b>TOTAL LIABILITIES</b>                    | <b>19,834,528</b>   | <b>22,656,274</b> | <b>(2,821,746)</b> | <b>-12.45%</b>   |
| <b>FUND BALANCE</b>                         | <b>37,092,552</b>   | <b>41,544,868</b> | <b>(4,452,316)</b> | <b>-10.72%</b>   |
| <b>TOTAL LIABILITIES &amp; FUND BALANCE</b> | <b>56,927,080</b>   | <b>64,201,142</b> | <b>(7,274,062)</b> | <b>-23.17%</b>   |

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2022**

|                             | <u>JUL 2021</u>   | <u>AUG 2021</u>   | <u>SEP 2021</u>   | <u>OCT 2021</u>   | <u>NOV 2021</u>   | <u>DEC 2021</u>   | <u>JAN 2022</u>   | <u>FEB 2022</u>   | <u>MAR 2022</u>   | <u>APR 2022</u>   | <u>MAY 2022</u>   | <u>JUN 2022</u>   |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| CASH                        | 8,436,945         | 7,420,927         | 5,099,478         | 5,423,735         | 7,677,745         | 6,744,426         | 5,132,582         | 3,451,845         | 2,529,106         | 1,384,293         | 875,456           | 593,266           |
| ACCOUNTS RECEIVABLE         | 10,996,804        | 11,826,064        | 12,338,384        | 12,122,899        | 11,356,359        | 11,343,342        | 12,785,364        | 13,628,094        | 13,736,981        | 15,038,802        | 15,052,599        | 16,375,983        |
| Medicare Allowance          | (204,997)         | (171,929)         | (145,339)         | (157,491)         | (154,877)         | (227,973)         | (250,177)         | (211,196)         | (262,861)         | (251,699)         | (192,902)         | (231,248)         |
| Medicaid Allowances         | (40,023)          | (22,877)          | (23,774)          | (25,053)          | (39,238)          | (30,285)          | (24,464)          | (16,119)          | (21,708)          | (13,820)          | (12,980)          | (18,583)          |
| HMO/PPO Allowances          | (770,982)         | (1,058,123)       | (1,027,044)       | (759,605)         | (766,557)         | (860,071)         | (1,097,211)       | (1,258,860)       | (1,271,469)       | (1,348,505)       | (1,001,182)       | (1,250,901)       |
| All Other Allowances        | (4,762)           | (7,855)           | (4,232)           | (3,000)           | (3,911)           | (4,233)           | (3,214)           | (5,255)           | (4,899)           | (4,199)           | (8,150)           | (9,311)           |
| CONTRACTUALS                | (1,020,764)       | (1,260,784)       | (1,200,389)       | (945,149)         | (964,583)         | (1,122,562)       | (1,375,066)       | (1,491,430)       | (1,560,937)       | (1,618,223)       | (1,215,214)       | (1,510,043)       |
| Allowance for Bad Debt      | (4,338,629)       | (3,914,897)       | (4,229,119)       | (4,195,909)       | (4,011,628)       | (4,095,943)       | (4,347,710)       | (4,681,871)       | (5,097,831)       | (5,482,208)       | (6,007,692)       | (6,365,700)       |
| ALLOWANCES                  | (4,338,629)       | (3,914,897)       | (4,229,119)       | (4,195,909)       | (4,011,628)       | (4,095,943)       | (4,347,710)       | (4,681,871)       | (5,097,831)       | (5,482,208)       | (6,007,692)       | (6,365,700)       |
| ALLOWANCES AND CONTRACTUALS | (5,359,393)       | (5,175,681)       | (5,429,508)       | (5,141,058)       | (4,976,211)       | (5,218,505)       | (5,722,776)       | (6,173,301)       | (6,658,768)       | (7,100,431)       | (7,222,906)       | (7,875,743)       |
| TOTAL ACCOUNTS RECEIVABLE   | 5,637,411         | 6,650,383         | 6,908,876         | 6,981,841         | 6,380,148         | 6,124,837         | 7,062,587         | 7,454,793         | 7,078,213         | 7,938,371         | 7,829,692         | 8,500,240         |
| OTHER ACCOUNTS RECEIVABLE   | 4,224,771         | 4,774,735         | 4,968,404         | 2,345,040         | (576,457)         | 6,676,492         | 5,595,556         | 5,942,781         | 4,921,236         | 4,149,111         | 4,377,320         | 4,382,694         |
| INVENTORY                   | 2,425,285         | 2,462,693         | 2,450,231         | 2,442,342         | 2,412,001         | 2,484,136         | 2,516,200         | 2,575,391         | 2,599,067         | 2,609,316         | 2,594,962         | 2,599,491         |
| PREPAID                     | 1,773,376         | 1,970,365         | 1,573,470         | 1,502,778         | 1,521,380         | 1,319,064         | 1,655,924         | 1,489,933         | 1,535,098         | 1,712,735         | 1,580,976         | 1,527,459         |
| PENSION ASSET/LIABILITY     | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         | 3,740,194         |
| TOTAL OTHER ASSETS          | 12,163,627        | 12,947,987        | 12,732,299        | 10,030,353        | 7,097,118         | 14,219,887        | 13,507,874        | 13,748,299        | 12,795,596        | 12,211,357        | 12,293,452        | 12,249,839        |
| Hospital Land               | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           | 259,250           |
| Land Improvement Hospital   | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           | 274,996           |
| Hospital Building           | 10,412,064        | 10,412,064        | 10,412,064        | 11,121,703        | 11,121,703        | 13,317,816        | 13,317,816        | 13,317,816        | 13,317,816        | 13,317,816        | 13,317,816        | 13,317,816        |
| Other Bldg Improvement      | 37,074,074        | 37,074,074        | 37,074,074        | 37,074,074        | 37,074,074        | 37,411,161        | 37,441,065        | 37,441,065        | 37,451,012        | 37,451,012        | 37,451,012        | 37,451,012        |
| MME Hospital                | 26,438,017        | 26,474,557        | 26,474,557        | 26,536,357        | 26,580,072        | 26,694,460        | 26,794,242        | 26,828,249        | 26,901,287        | 26,961,162        | 26,977,262        | 27,028,548        |
| CONSTRUCTION IN PROGRESS    | 1,970,017         | 2,286,713         | 2,744,378         | 2,415,736         | 2,605,344         | 6,750             | 6,750             | 13,500            | 237,744           | 237,744           | 977,744           | 977,744           |
| FIXED ASSETS                | 76,428,419        | 76,781,656        | 77,239,320        | 77,682,117        | 77,915,440        | 77,964,432        | 78,094,119        | 78,134,875        | 78,442,105        | 78,501,979        | 79,258,079        | 79,309,366        |
| Acc Dep Land Improv         | (183,664)         | (186,009)         | (188,278)         | (190,623)         | (192,892)         | (195,237)         | (197,582)         | (199,700)         | (202,056)         | (204,145)         | (206,304)         | (208,394)         |
| Acc Dep Building            | (5,718,736)       | (5,733,838)       | (5,748,453)       | (5,770,783)       | (5,787,730)       | (5,814,410)       | (5,836,582)       | (5,856,607)       | (5,878,778)       | (5,900,234)       | (5,922,349)       | (5,943,740)       |
| Acc Dep Bldg & Lease        | (13,198,622)      | (13,325,794)      | (13,442,116)      | (13,562,315)      | (13,678,637)      | (13,802,241)      | (13,924,230)      | (14,034,593)      | (14,156,744)      | (14,273,483)      | (14,392,954)      | (14,508,572)      |
| Acc Dep Med Movable         | (21,578,126)      | (21,696,586)      | (21,832,810)      | (21,975,409)      | (22,113,014)      | (22,257,294)      | (22,402,625)      | (22,534,371)      | (22,680,442)      | (22,807,616)      | (22,939,507)      | (23,064,924)      |
| ACCUMULATED DEPRECIATION    | (40,679,148)      | (40,942,227)      | (41,211,657)      | (41,499,130)      | (41,772,272)      | (42,069,182)      | (42,361,019)      | (42,625,271)      | (42,918,020)      | (43,185,478)      | (43,461,115)      | (43,725,631)      |
| TOTAL FIXED ASSETS          | 35,749,271        | 35,839,429        | 36,027,663        | 36,182,987        | 36,143,167        | 35,895,250        | 35,733,100        | 35,509,604        | 35,524,085        | 35,316,501        | 35,796,964        | 35,583,735        |
| <b>TOTAL ASSETS</b>         | <b>61,987,254</b> | <b>62,858,726</b> | <b>60,768,316</b> | <b>58,618,915</b> | <b>57,298,178</b> | <b>62,984,399</b> | <b>61,436,144</b> | <b>60,164,541</b> | <b>57,927,000</b> | <b>56,850,522</b> | <b>56,795,564</b> | <b>56,927,080</b> |

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2022**

|   | <u>JUL 2021</u>   | <u>AUG 2021</u>   | <u>SEP 2021</u>   | <u>OCT 2021</u>   | <u>NOV 2021</u>   | <u>DEC 2021</u>   | <u>JAN 2022</u>   | <u>FEB 2022</u>   | <u>MAR 2022</u>   | <u>APR 2022</u>   | <u>MAY 2022</u>   | <u>JUN 2022</u>   |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| ACCOUNTS PAYABLE                            | 12,789            | 1,502,202         | 1,106,123         | 1,819,148         | 2,239,755         | 2,226,418         | 2,042,060         | 1,867,440         | 859,978           | 882,538           | 2,645,749         | 3,962,545         |
| PAYROLL LIABILITES                          | 1,373,527         | 1,570,237         | 1,640,205         | 1,626,974         | 1,370,084         | 1,689,627         | 1,505,233         | 1,486,635         | 1,610,870         | 1,595,192         | 1,798,016         | 1,867,136         |
| PENSION LIABILITY                           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           | 178,217           |
| OTHER LIABILITIES                           | (452,369)         | (452,441)         | 747,592           | 747,923           | 747,885           | 748,312           | 748,299           | 747,867           | 748,284           | 718,763           | 703,837           | 689,018           |
| Short-Term Debt                             | 11,121,296        | 11,014,495        | 7,556,413         | 5,308,979         | 5,837,235         | 4,696,809         | 4,466,784         | 4,381,759         | 4,084,984         | 3,900,479         | 3,907,454         | 3,580,409         |
| AD Valorem Taxes                            | (4,158,826)       | (4,752,944)       | (5,347,062)       | (5,941,180)       | (6,535,298)       | 0                 | (594,118)         | (1,188,236)       | (1,782,354)       | (2,376,472)       | (2,970,590)       | (3,564,708)       |
| <b>CURRENT LIABILITIES</b>                  | <b>8,074,634</b>  | <b>9,059,766</b>  | <b>5,881,487</b>  | <b>3,740,061</b>  | <b>3,837,878</b>  | <b>9,539,384</b>  | <b>8,346,475</b>  | <b>7,473,683</b>  | <b>5,699,979</b>  | <b>4,898,717</b>  | <b>6,262,682</b>  | <b>6,712,618</b>  |
| LONG-TERM DEBT                              | 14,470,759        | 14,440,638        | 14,304,605        | 14,274,207        | 14,242,981        | 13,616,396        | 13,276,717        | 13,245,945        | 13,215,078        | 13,184,117        | 13,153,061        | 13,121,910        |
| <b>LONG TERM LIABILITIES</b>                | <b>14,470,759</b> | <b>14,440,638</b> | <b>14,304,605</b> | <b>14,274,207</b> | <b>14,242,981</b> | <b>13,616,396</b> | <b>13,276,717</b> | <b>13,245,945</b> | <b>13,215,078</b> | <b>13,184,117</b> | <b>13,153,061</b> | <b>13,121,910</b> |
| <b>TOTAL LIABILITIES</b>                    | <b>22,545,393</b> | <b>23,500,404</b> | <b>20,186,093</b> | <b>18,014,268</b> | <b>18,080,859</b> | <b>23,155,780</b> | <b>21,623,192</b> | <b>20,719,628</b> | <b>18,915,057</b> | <b>18,082,834</b> | <b>19,415,743</b> | <b>19,834,528</b> |
| <b>FUND BALANCE</b>                         | <b>39,441,861</b> | <b>39,358,322</b> | <b>40,582,223</b> | <b>40,604,648</b> | <b>39,217,319</b> | <b>39,828,619</b> | <b>39,812,952</b> | <b>39,444,913</b> | <b>39,011,943</b> | <b>38,767,687</b> | <b>37,379,821</b> | <b>37,092,552</b> |
| <b>TOTAL LIABILITIES &amp; FUND BALANCE</b> | <b>61,987,254</b> | <b>62,858,726</b> | <b>60,768,316</b> | <b>58,618,915</b> | <b>57,298,178</b> | <b>62,984,399</b> | <b>61,436,144</b> | <b>60,164,541</b> | <b>57,927,000</b> | <b>56,850,522</b> | <b>56,795,564</b> | <b>56,927,080</b> |