Cogdell Memorial Hospital
April 2022 Normalization

Net Income	(223,307.00)
Less:	
	0.00
Add:	
Additional Staffing & COVID Pay	175,000.00
Cares Reversal	0.00
COVID Supplies	0.00
COVID Drugs	0.00
HIM Director/Coding	30,000.00
PPP	0.00
Lower 340B Revenue	200,000.00
Normailized Net Income	151,693.00
Ad Valorem Taxes	594,118.00
Normalized Net Income	(442,425.00)
Cash - CY	1,384,293.00
Cash -PY	12,725,441.00
Net Cash Change 19-18	(11,341,148.00)
	MTD
Net Income	(223,307.00)
Taxes	(594,118.00)
Depreciation	267,458.00
Medciare 6 Months	250,000.00
	0.00
	0.00
	0.00
Net Cash Flow	(299,967.00)

Cogdell Memorial Hospital
Summary of Tax Collections FY 2021

Date	M&O Amount	Debt Service Amount
10/5/2021	12,846.81	0.00
10/19/2021	95,694.52	0.00
10/21/2021	122,996.61	0.00
10/25/2021	128,551.96	0.00
10/29/2021	1,032,187.99	0.00
11/3/2021	838,312.66	0.00
11/4/2021	996,827.88	0.00
11/10/2021	284,148.01	0.00
11/24/2021	235,316.43	0.00
12/2/2021	119,120.79	0.00
12/20/2021	192,543.12	0.00
1/5/2022	283,317.74	0.00
1/19/2022	307,464.75	0.00
1/27/2022	519,306.67	0.00
2/2/2022	372,556.02	0.00
2/3/2022	375,449.69	0.00
2/9/2022	298,489.90	0.00
3/2/2022	98,815.19	0.00
4/5/2022	108,644.33	0.00
Total	6,422,591.07	0.00
Estimated Taxes	7,383,797.25	
Amount Left	961,206.18	

Cogdell Memorial Hospital
Analysis of Debt Service

Description	Debt Service Values	Due Date	2022 Annual Payments	Interest Portion of Payment	2022 EOM Balance
Equipment Loan	1,700,244	2031	143,766	38,132	1,218,259
CT Loan	433,714	2023	80,899	7,377	130,485
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	5,985,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,619,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,018,000
GE - C Arm	176,267	2025	38,460	4,746	106,524
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	115,551
GE - MRI	859,897	2025	188,715	27,805	619,171
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	205,804
Medicare 6 Months up Front	4,972,861	2026	4,972,861	0	2,371,123
Bond Amortization	1,373				1,373
Defferred Inflows	540,948				540,948
Accured Int	49,580				153,359
Total	24,543,363		6,873,984	505,439	17,084,596

Cogdell Memorial Hospital
Analysis of Investments

Month	Activity	Texpool Depreciation	TexPool I&S 01	TexPool I&S 06	TexPool 01 Obligated Capital	TexPool USDA	TexPool Operating II	TexPool Depreciation II	TexPool Capital Fund
Apr-22	Beginnig Balance	$3,193.81	$426,473.46	$391.54	$0.00	$75,748.09	$0.79	$3.35	$1,922,078.96
	Deposits	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
	Withdrawals	$0.00	$425,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$350,000.00
	Interest Earned	$0.85	$9.75	$0.00	$0.00	$18.92	$0.00	$0.00	$440.98
	Ending Balance	$3,194.66	$1,483.21	$391.54	$0.00	$75,767.01	$0.79	$3.35	$1,572,519.94
	Balance Per Statement	$3,194.66	$1,483.21	$391.54	$0.00	$75,767.01	$0.79	$3.35	$1,572,519.94
	Variance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
	Balance Per G/L	$3,194.66	$1,483.21	$391.54	$0.00	$75,767.01	$0.79	$3.35	$1,572,519.94
	Variance	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00

Cogdell Memorial Hospital
Analysis of Operating Expense
As of April 30, 2022

Expense	MTD 04/30/2022 Amount	YTD 12/31/2021 Amount	MTD 04/30/2022 Budget Amt	YTD 12/31/2021 Budget Amt	MTD 04/30/2022 MTD 04/30/2022 Rate Variance	MTD 04/30/2022 MTD 04/30/2022 Cost Variance	Eplanation	YTD 12/31/2021 YTD 12/31/2021 Rate Variance	YTD 12/31/2021 YTD 12/31/2021 Cost Variance	Eplanation
Salaries	1,806,566	7,362,748	1,883,655	7,136,221						
Manhours	49,396	144,779	48,372	139,175						
FTEs	279.55	282.22	273.75	271.30						
AHR	36.57	50.86	38.94	51.28						
Salaries per APD	1,245.91	1,657.53	1,401.53	1,579.86	(155.62)	(225,651)	Staffing is getting back in line as we continue to make adjustments	77.67	345,016	Annual increases went in to effect in Jan, higer rates for PRN and COVID pay
Manhours per APD	34.07	32.59	35.99	30.81						
Benefits	419,712	1,752,924	473,725	1,716,610						
Benefits per APD	289.46	394.62	352.47	380.03						
Benefits as a % of Salaries	23.23%	23.81%	25.15%	24.05%	-1.92%	(34,626)	No major issues noted, claims were in line	-0.25%	(18,177)	No major issues noted
Professional Fees	191,296	794,743	231,591	937,148						
Prof Fees per APD	131.93	178.92	172.31	207.47	(40.39)	(58,560)	Locum usage is down in the walk in with other providers covering	(28.56)	(126,845)	Locum usage is down
Contract Labor	378,751	1,850,315	330,940	1,374,954						
Manhours	5,028	12,624	4,212	11,772						
AHR	75.33	146.57	78.57	116.80						
FTE's	28.46	24.61	23.84	22.95						
Contract Labor per APD	261.21	416.55	246.24	304.40	14.97	21,710	Agency usage is getting back in line, thru reduction and lower of contracts	112.15	498,191	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles

Cogdell Memorial Hospital
Analysis of Operating Expense
As of April 30, 2022

Expense	MTD 04/30/2022 Amount	YTD 12/31/2021 Amount	MTD 04/30/2022 Budget Amt	YTD 12/31/2021 Budget Amt	MTD 04/30/2022 MTD 04/30/2022 Rate Variance	MTD 04/30/2022 MTD 04/30/2022 Cost Variance	Eplanation	YTD 12/31/2021 YTD 12/31/2021 Rate Variance	YTD 12/31/2021 YTD 12/31/2021 Cost Variance	Eplanation
Supplies	348,784	1,830,387	440,249	1,413,639						
Supplies per APD	240.54	412.06	327.57	312.96						
Supplies as a % of Net Rev	9.85%	11.99%	10.15%	10.06%	-0.29%	(10,434)	Biggest issue is 340B revenue is down buy around 200k a month	1.93%	294,227	Biggest issue is 340B revenue is down buy around 200k a month
Purchased Services	366,018	1,446,956	314,580	1,272,688						
Purchased Services per APD	252.43	325.74	234.06	281.76	18.36	26,627	Working on getting coders up and going to help reduce the outsourced cost as welll as transition other contracts out and bring back in house	43.99	195,400	Using HCCS to cvode clinic encounters 30k is biggest cost issue, budget appears low
Other Expense	340,127	1,076,495	349,215	1,572,784						
Other Expense per APD	234.57	242.34	259.83	348.19	(25.26)	(36,630)	No issues noted	(105.85)	(470,175)	No issues noted
Bad Debt	355,195	1,574,413	455,616	1,494,132						
Bad Debt as a % of Gross Rev	6.77%	6.98%	6.76%	6.47%	0.00%	37	Increase in self pay volumes thru ED and OP Infusions in Jan	0.51%	115,015	Increase in self pay volumes thru ED and OP Infusions in Jan
APD	1,450	4,442	1,344	4,517						
Net Revenue	3,539,824	15,265,221	4,338,322	14,047,694						
FTE Factor	31	90	31	90						
Gross Revenue	5,250,412	22,554,477	6,735,518	23,091,280						
Total Operating Expense	4,206,449	17,688,981	4,479,571	16,918,176						

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

CURRENT MONTH	BUDGET CUURENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
			Admissions			
42	77	75	Med Surg	220	202	197
11	12	12	OB	38	40	39
4	7	7	Swing Bed	12	26	25
57	96	94	Total Admissions	270	268	261
			Patient Days			
114	174	170	Med Surg	700	708	691
56	26	25	OB	104	82	80
91	91	89	Swing Bed	220	316	308
261	291	284	Total Patient Days	1,024	1,106	1,079
409	506	475	Total Adjusted Admissions	1,645	1,459	1,361
1,875	1,528	1,434	Total Adjusted Patient Days	6,237	6,031	5,625
			Avg. Length of Stay (ALOS)			
2.71	2.27	2.27	Med Surg	3.18	3.51	3.51
5.09	2.08	2.08	OB	2.74	2.05	2.05
22.75	12.71	12.71	Swing Bed	18.33	12.32	12.32
4.58	3.02	3.02	Total ALOS	3.79	4.13	4.13
			Average Daily Census (ADC)			
3.80	0.00	5.67	Med Surg	5.83	0.00	5.76
1.87	0.00	0.83	OB	0.87	0.00	0.67
3.03	0.00	2.97	Swing Bed	1.83	0.00	2.57
8.70	0.00	9.47	Total ADC	8.53	0.00	8.99
62.49	0.00	47.81	Adjusted ADC	51.98	0.00	46.88

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

			Occupancy %			
37.96%	0.00%	47.96%	Med Surg	42.59%	0.00%	46.25%
26.67%	0.00%	11.90%	OB	12.38%	0.00%	9.52%
11	0	12	Deliveries	34	0	39
20	17	17	Pt Days - Nursery	64	66	66
33	0	41	Admits from ER	154	0	163
29	31	31	Observations from ER	108	118	118
9	9	12	IP Surgeries	46	0	43
			Outpatient Visits			
80	0	97	OP Surgeries	275	0	273
633	636	620	ER	2,788	2,327	2,270
2,972	3,304	3,304	All Other OP Visits	14,157	12,306	12,306
3,685	3,940	4,021	Total Outpatient Visits	17,220	14,633	14,849
			Observation Visits			
49	0	60	Med Surg	180	0	229
2	0	0	OB	13	0	7
51	0	60	Total Observations Visits	193	0	236
2,088	71	3,098	CFC - In Clinic	10,066	283	11,284
0	0	188	CFC - Telehealth	399	0	1,176
427	0	484	CFC Walk-In	2,139	0	1,996
2,515	71	3,770	Total CFC Visits	12,604	283	14,456
449	0	258	Orthopedic Clinic	936	0	897
2,964	71	4,028	Total Clinic Visits	13,540	283	15,353
1,341	0	1,341	Home Health Visits	4,849	0	5,124
1.2200	0.0000	1.0000	Total Case Mix	1.2059	0.0000	1.0433
1.3200	1.2188	1.2188	Medicare Case Mix	1.3908	1.2857	1.2857

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

Payor Mix (Based on Revenues)

23.05%	24.80%	25.32%	Medicare	21.57%	24.80%	25.42%
15.91%	12.06%	12.54%	Medicare Managed Care	16.10%	14.31%	14.97%
38.96%	36.87%	37.86%	Total Medicare	37.66%	39.11%	40.39%
1.09%	1.04%	1.08%	Medicaid	1.05%	1.98%	2.08%
12.66%	9.36%	9.73%	Medicaid Managed Care	11.33%	8.60%	9.00%
13.76%	10.41%	10.81%	Total Medicaid	12.37%	10.58%	11.07%
31.34%	24.10%	25.04%	BCBS	27.93%	22.88%	23.94%
6.18%	5.13%	5.33%	HMO/PPO/Commerical	5.90%	5.78%	6.05%
37.52%	29.23%	30.38%	Total HMO/PPO	33.83%	28.66%	29.98%
0.76%	1.12%	1.16%	Fed/State	1.35%	0.98%	1.02%
0.13%	0.24%	0.25%	Champus	0.23%	0.14%	0.14%
0.89%	1.36%	1.41%	Total Other Fed State	1.58%	1.12%	1.17%
0.96%	0.75%	0.78%	Workers Comp	0.71%	0.73%	0.76%
5.08%	16.29%	13.46%	Self Pay	9.88%	15.88%	12.53%
97.16%	94.90%	94.70%	Total Payor Mix	96.04%	96.08%	95.90%
			Hours			
47,572	47,905	47,905	Hospital	192,351	187,080	187,080
3,034	3,528	3,528	Contract	15,658	15,300	15,300
50,606	51,433	51,433	Total Hours	208,009	202,380	202,380
			FTES			
278.26	0.00	280.21	Hospital	281.28	0.00	273.57
17.75	0.00	20.64	Contract	22.90	0.00	22.37
296.01	0.00	300.85	Total FTEs	304.18	0.00	295.95
4.7367	0.0000	6.2929	FTE's Per Adjusted Occupied Bed	5.8523	0.0000	6.3134

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

6.77%	6.76%	7.22%	Bad Debt % of Gross Revenue	6.98%	6.47%	6.96%
			AR Days			
82.24		58.55	Gross	82.24		58.55
41.67		31.20	Net	41.67		31.20
2,800.53	4,408.68	4,408.68	Gross Revenue/APD	3,616.19	3,828.47	3,828.47
1,888.12	2,839.61	2,816.21	Net Revenue/APD	2,447.50	2,329.07	2,297.34
67.42%	64.41%	63.88%	Net Revenue % of Gross Revenue	67.68%	60.84%	60.01%
9.31		102.15	Days Cash On Hand	9.31		102.15
73.59%	61.97%	64.93%	Salaries/Benefits/Contract Labor % of Net Rev	70.53%	72.81%	77.22%
23.23%	25.15%	25.15%	Benefits % of Salaries	24.47%	24.05%	24.05%
9.85%	10.15%	10.38%	Supplies % of Net Revenue	11.99%	10.06%	10.42%
10,273.74	8,858.58	9,166.44	Operating Exp per Adjusted Admit	10,756.18	11,596.08	12,072.81
8,645.59	8,579.26	8,508.55	Net Revenue per Adjusted Admit	9,282.35	9,628.59	9,497.42
475	0	407	Visits - Hospice	1,740	0	1,568
0	0	188	Visits - Virtual	399	0	1,176
9	9	12	Surgeries - IP	46	0	43
18,343.81	92,694.27	90,433.43	GROSS PATIENT REVENUE	152,338.50	149,861.84	146,206.67
130,884.41	251,024.99	244,902.43	GROSS PATIENT REVENUE	739,997.42	755,001.59	736,586.91

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022
Admissions												
Med Surg	35	39	42	87	76	50	63	54	70	52	56	42
OB	13	11	15	15	13	15	16	21	11	7	9	11
Swing Bed	6	3	2	0	4	4	2	4	2	2	4	4
Total Admissions	54	53	59	102	93	69	81	79	83	61	69	57
Patient Days												
Med Surg	126	129	120	331	301	141	185	180	250	204	132	114
OB	24	16	28	30	25	21	27	33	16	12	20	56
Swing Bed	105	78	24	31	22	58	53	44	42	21	66	91
Total Patient Days	255	223	172	392	348	220	265	257	308	237	218	261
Total Adjusted Admissions	356	349	451	413	350	501	415	422	412	394	459	409
Total Adjusted Patient Days	1,683	1,467	1,314	1,588	1,311	1,599	1,359	1,372	1,529	1,531	1,450	1,875
Avg. Length of Stay (ALOS)												
Med Surg	3.60	3.31	2.86	3.80	3.96	2.82	2.94	3.33	3.57	3.92	2.36	2.71
OB	1.85	1.45	1.87	2.00	1.92	1.40	1.69	1.57	1.45	1.71	2.22	5.09
Swing Bed	17.50	26.00	12.00	0.00	5.50	14.50	26.50	11.00	21.00	10.50	16.50	22.75
Total ALOS	4.72	4.21	2.92	3.84	3.74	3.19	3.27	3.25	3.71	3.89	3.16	4.58
Average Daily Census (ADC)												
Med Surg	4.06	4.30	3.87	10.68	10.03	4.55	6.17	5.81	8.06	7.29	4.26	3.80
OB	0.77	0.53	0.90	0.97	0.83	0.68	0.90	1.06	0.52	0.43	0.65	1.87
Swing Bed	3.39	2.60	0.77	1.00	0.73	1.87	1.77	1.42	1.35	0.75	2.13	3.03
Total ADC	8.23	7.43	5.55	12.65	11.60	7.10	8.83	8.29	9.94	8.46	7.03	8.70
Adjusted ADC	54.30	48.88	42.39	51.23	43.71	51.57	45.30	44.27	49.31	54.69	46.77	62.49
Occupancy %												
Med Surg	41.40%	38.33%	25.81%	64.87%	59.81%	35.66%	44.07%	40.14%	52.33%	44.64%	35.48%	37.96%
OB	11.06%	7.62%	12.90%	13.82%	11.90%	9.68%	12.86%	15.21%	7.37%	6.12%	9.22%	26.67%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022
Deliveries	11	9	14	14	14	10	15	16	9	5	9	11
Pt Days - Nursery	17	10	22	24	22	13	23	25	18	10	16	20
Admits from ER	30	28	30	62	63	39	42	46	40	51	30	33
Observations from ER	35	25	36	27	27	31	30	32	18	28	33	29
IP Surgeries	18	9	16	16	7	6	8	3	11	12	14	9
Outpatient Visits												
OP Surgeries	71	74	82	53	17	75	58	68	61	57	77	80
ER	670	663	635	854	739	714	680	755	799	627	729	633
All Other OP Visits	2,797	2,653	2,813	4,357	4,117	3,378	3,388	3,922	5,138	2,877	3,170	2,972
Total Outpatient Visits	3,538	3,390	3,530	5,264	4,873	4,167	4,126	4,745	5,998	3,561	3,976	3,685
Observation Visits												
Med Surg	54	149	54	57	53	45	56	56	37	47	47	49
OB	3	8	1	3	2	2	4	1	1	8	2	2
Total Observations Visits	57	156	56	60	55	46	60	57	38	55	49	51
Clinic Visits												
CFC - In Clinic	2,157	2,397	2,611	3,598	3,260	3,073	2,960	2,583	2,932	2,369	2,677	2,088
CFC - Telehealth	214	85	48	405	419	309	190	454	231	143	25	0
CFC Walk-In	558	594	420	794	745	519	488	544	895	369	448	427
Total CFC Visits	2,929	3,076	3,079	4,797	4,424	3,901	3,638	3,581	4,058	2,881	3,150	2,515
Orthopedic Clinic	256	308	246	246	165	127	148	0	149	125	213	449
Total Clinic Visits	3,185	3,384	3,325	5,043	4,589	4,028	3,786	3,581	4,207	3,006	3,363	2,964
Home Health Visits	1,342	1,392	1,295	1,315	1,098	1,178	1,171	1,260	1,083	1,094	1,331	1,341
Total Case Mix	0.8485	1.0000	1.0377	1.0370	1.0652	1.0250	0.8261	1.0588	1.0968	1.3261	1.1395	1.2200
Medicare Case Mix	1.0625	1.3636	1.1429	1.3500	1.3077	1.2778	1.0800	1.2667	1.3846	1.5200	1.3333	1.3200

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022
Payor Mix (Based on Revenues)												
Medicare	22.70%	22.53%	20.79%	20.56%	21.83%	21.77%	25.72%	23.36%	24.49%	16.98%	21.42%	23.05%
Medicare Managed Care	15.19%	15.45%	15.49%	15.14%	10.86%	14.20%	14.42%	14.60%	15.08%	15.59%	17.98%	15.91%
Total Medicare	37.89%	37.97%	36.28%	35.71%	32.69%	35.97%	40.14%	37.96%	39.58%	32.57%	39.40%	38.96%
Medicaid	1.02%	1.83%	1.95%	2.02%	1.43%	2.39%	1.67%	1.87%	1.53%	0.70%	0.80%	1.09%
Medicaid Managed Care	11.61%	13.65%	8.93%	9.93%	12.77%	11.68%	11.27%	10.53%	11.52%	10.84%	10.30%	12.66%
Total Medicaid	12.62%	15.48%	10.88%	11.95%	14.20%	14.08%	12.95%	12.40%	13.05%	11.55%	11.10%	13.76%
BCBS	24.46%	27.89%	25.53%	30.05%	25.19%	25.21%	27.44%	25.65%	26.90%	25.28%	28.55%	31.34%
HMO/PPO/Commerical	6.65%	6.83%	6.52%	6.82%	6.19%	9.08%	6.86%	6.64%	6.08%	6.05%	5.25%	6.18%
Total HMO/PPO	31.11%	34.72%	32.05%	36.87%	31.39%	34.29%	34.30%	32.30%	32.98%	31.34%	33.80%	37.52%
Fed/State	1.38%	1.81%	1.94%	1.06%	1.43%	0.86%	1.09%	1.24%	1.49%	1.50%	1.61%	0.76%
Champus	0.19%	0.28%	0.02%	0.10%	0.44%	0.14%	0.58%	0.21%	0.18%	0.24%	0.37%	0.13%
Total Other Fed State	1.57%	2.10%	1.96%	1.16%	1.87%	1.00%	1.67%	1.45%	1.66%	1.74%	1.98%	0.89%
Workers Comp	1.23%	2.28%	1.14%	0.66%	0.29%	0.57%	0.47%	0.88%	0.18%	1.16%	0.63%	0.96%
Self Pay	11.85%	2.68%	14.57%	10.60%	15.65%	7.36%	7.43%	10.97%	7.16%	18.63%	8.73%	5.08%
Total Payor Mix	96.28%	95.23%	96.88%	96.94%	96.08%	93.28%	96.95%	95.96%	94.61%	96.99%	95.66%	97.16%
Hours												
Hospital	48,238	46,765	46,518	49,163	48,510	48,678	46,965	47,794	50,473	44,910	49,396	47,572
Contract	3,289	3,764	3,962	8,123	3,579	3,921	3,126	4,668	3,674	3,922	5,028	3,034
Total Hours	51,527	50,529	50,480	57,286	52,089	52,599	50,091	52,462	54,147	48,832	54,424	50,606
FTES												
Hospital	273.06	273.54	263.32	278.29	283.75	275.55	274.71	270.54	285.71	281.46	279.61	278.26
Contract	18.62	22.02	22.43	45.98	20.93	22.20	18.28	26.42	20.80	24.58	28.46	17.75
Total FTEs	291.67	295.56	285.75	324.27	304.69	297.74	293.00	296.97	306.50	306.04	308.07	296.01
FTE's Per Adjusted Occupied Bed	5.3719	6.0462	6.7414	6.3294	6.9708	5.7740	6.4673	6.7088	6.2157	5.5963	6.5876	4.7367

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2022

	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022
Bad Debt % of Gross Revenue	5.38%	4.79%	11.05%	10.29%	11.06%	9.49%	-1.15%	7.21%	7.58%	6.02%	7.33%	6.77%
AR Days												
Gross												
Net												
Gross Revenue/APD	3,447.78	3,634.31	4,075.28	4,017.12	4,268.49	3,253.25	3,925.49	(44,115.24)	4,449.24	3,313.93	3,744.38	2,800.53
Net Revenue/APD	2,236.09	2,608.89	2,198.02	2,943.17	3,216.79	1,685.84	1,825.65	(27,305.39)	2,833.13	2,476.47	2,484.93	1,888.12
Net Revenue % of Gross Revenue	64.86%	71.78%	53.94%	73.27%	75.36%	51.82%	46.51%	61.90%	63.68%	74.73%	66.36%	67.42%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	62.66%	66.35%	86.13%	62.04%	66.93%	109.07%	102.40%	76.24%	63.27%	74.38%	72.18%	73.59%
Benefits % of Salaries	22.69%	35.53%	18.21%	31.23%	32.53%	24.36%	30.08%	26.40%	23.76%	21.89%	29.35%	23.23%
Supplies % of Net Revenue	12.41%	10.94%	9.82%	10.98%	14.53%	14.85%	24.88%	12.28%	12.23%	14.88%	10.76%	9.85%
Operating Exp per Adjusted Admit	11,433.64	11,937.46	9,489.91	12,405.12	14,353.43	9,442.98	10,046.26	(113,094.41)	11,259.36	11,446.08	9,443.61	10,273.74
Net Revenue per Adjusted Admit	10,559.31	10,977.04	6,407.79	11,310.99	12,037.02	5,375.15	5,972.81	(88,828.92)	10,513.32	9,621.71	7,850.95	8,645.59
Visits - Hospice	379	517	410	472	442	534	467	412	391	378	496	475
Visits - Virtual	214	85	48	405	419	309	190	454	231	143	25	0
Surgeries - IP	18	9	16	16	7	6	8	3	11	12	14	9
GROSS PATIENT REVENUE	26773	48298	6164	40613	19604	66750	27045	(381455)	94902	15169	23924	18344
GROSS PATIENT REVENUE	189243	205717	160430	154459	199949	282947	135744	(2065075)	245367	152014	211731	130884

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED April 30, 2022

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
730,939	1,283,366	1,252,065	INPATIENT REVENUE	3,702,982	4,234,188	4,130,915
4,519,473	5,452,152	5,071,003	OUTPATIENT REVENUE	18,851,495	18,857,091	17,404,485
5,250,412	6,735,518	6,323,068	GROSS PATIENT REVENUE	22,554,477	23,091,280	21,535,401
5,868	(1,108,206)	(1,055,434)	MEDICARE DEDUCTIONS	(1,160,996)	(3,524,652)	(3,356,811)
(19,027)	605,237	576,416	MEDICAID DEDUCTIONS	1,338,412	1,421,003	1,353,337
(1,664,256)	(1,388,064)	(1,322,891)	HMO/PPO DEDUCTIONS	(6,233,698)	(5,467,013)	(5,206,541)
125,453	(232,207)	(221,150)	ALL OTHER DEDUCTIONS	(252,307)	(660,539)	(629,005)
(1,551,963)	(2,123,240)	(2,023,059)	TOTAL DEDUCTIONS	(6,308,589)	(8,231,200)	(7,839,021)
3,539,824	4,338,322	4,039,098	NET PATIENT REVENUE	15,265,221	14,047,694	12,922,680
153,860	(393,517)	155,254	OPERATING REVENUE	279,182	362,309	2,557,318
3,693,684	3,944,805	4,194,352	TOTAL NET REVENUE	15,544,403	14,410,002	15,479,998
1,806,566	1,883,655	1,837,712	SALARIES	7,162,748	7,136,221	6,962,167
378,751	330,940	322,868	CONTRACT LABOR	1,850,315	1,374,954	1,341,418
419,712	473,725	462,171	BENEFITS	1,752,924	1,716,610	1,674,741
2,605,029	2,688,320	2,622,751	SALARIES AND BENEFITS	10,765,987	10,227,784	9,978,326
348,784	440,249	419,285	SUPPLIES	1,830,387	1,413,639	1,346,323
191,296	231,591	220,562	PROFESSIONAL FEES	794,743	937,148	892,522
366,018	314,580	299,600	PURCHASED SERVICES	1,446,956	1,272,688	1,212,083
66,100	71,220	67,829	UTILITIES	285,147	311,274	296,452
137,759	229,619	218,685	REPAIRS & MAINTENANCE	526,201	879,168	837,303
26,052	27,840	26,514	RENTS & LEASES	105,990	125,856	119,862
110,217	20,535	19,558	OTHER OPERATING EXPENSES	359,158	256,488	244,274
355,195	455,616	456,622	BAD DEBTS	1,574,413	1,494,132	1,499,748
4,206,449	4,479,571	4,351,406	TOTAL OPERATING EXPENSES	17,688,981	16,918,176	16,426,893
(512,765)	(534,765)	(157,054)	EBIDTA	(2,144,578)	(2,508,174)	(946,896)
1,089	168	168	INTEREST INCOME	2,964	1,915	1,915
(38,291)	(42,859)	(43,840)	INTEREST EXPENSE	(154,102)	(169,059)	(172,985)
(267,458)	(288,317)	(287,244)	DEPRECIATION	(1,116,296)	(1,143,943)	(1,144,312)
0	12,430	43,969	IGT REVENUE/EXPENSE	(11)	56,257	182,413
594,118	594,118	594,118	AD VALOREM TAXES	2,376,472	2,376,472	2,376,472
289,458	275,541	307,172	NONOPERATING INCOME (EXPENSE)	1,109,027	1,121,642	1,243,502
(223,307)	(259,224)	150,118	NET INCOME (LOSS)	(1,035,551)	(1,386,532)	296,606

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED April 30, 2022

0	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022
INPATIENT REVENUE	879,185	810,452	700,947	1,574,710	1,485,435	715,716	1,040,256	1,066,791	1,370,365	785,403	816,275	730,939
OUTPATIENT REVENUE	4,924,036	4,519,348	4,653,908	4,805,373	4,111,695	4,484,707	4,295,001	4,995,067	5,431,008	4,288,917	4,612,096	4,519,473
GROSS PATIENT REVENUE	5,803,221	5,329,800	5,354,855	6,380,083	5,597,130	5,200,422	5,335,257	6,061,858	6,801,374	5,074,320	5,428,371	5,250,412
MEDICARE DEDUCTIONS	(520,218)	(271,813)	(675,848)	(388,113)	375,210	(523,303)	(245,409)	(564,842)	(458,007)	(487,315)	(221,541)	5,868
MEDICAID DEDUCTIONS	429,144	711,881	287,786	624,585	(42,120)	(73,726)	(129,720)	(37,357)	(38,921)	1,000,544	395,815	(19,027)
HMO/PPO DEDUCTIONS	(1,600,437)	(1,838,382)	(1,508,728)	(1,752,182)	(1,409,321)	(1,407,214)	(1,490,950)	(1,855,588)	(1,612,479)	(1,394,164)	(1,562,798)	(1,664,256)
ALL OTHER DEDUCTIONS	(110,403)	66,871	(201,527)	(27,439)	(118,325)	(201,955)	(824,254)	(733,716)	118,752	(361,673)	(134,839)	125,453
TOTAL DEDUCTIONS	(1,801,914)	(1,331,443)	(2,098,318)	(1,543,149)	(1,194,557)	(2,206,198)	(2,690,333)	(3,191,505)	(1,990,655)	(1,242,608)	(1,523,363)	(1,551,963)
NET PATIENT REVENUE	3,763,728	3,825,996	2,888,167	4,674,408	4,218,070	2,694,870	2,481,298	2,724,104	4,330,900	3,791,994	3,602,502	3,539,824
OPERATING REVENUE	147,381	33,029	(1,016,937)	60,222	1,733,027	1,796,184	25,311	1,996,662	28,253	58,826	38,244	153,860
TOTAL NET REVENUE	3,911,109	3,859,026	1,871,230	4,734,630	5,951,097	4,491,054	2,506,609	4,720,766	4,359,153	3,850,820	3,640,746	3,693,684
SALARIES	1,679,022	1,612,907	1,779,713	1,916,127	1,853,371	2,010,270	1,616,055	2,145,449	1,838,939	1,824,488	1,692,756	1,806,566
CONTRACT LABOR	298,276	352,712	383,670	385,482	366,990	439,389	438,611	524,522	464,210	596,552	410,803	378,751
BENEFITS	380,969	573,069	324,097	598,483	602,926	489,763	486,122	462,330	436,970	399,461	496,781	419,712
SALARIES AND BENEFITS	2,358,267	2,538,687	2,487,480	2,900,093	2,823,287	2,939,422	2,540,788	3,132,300	2,740,118	2,820,501	2,600,340	2,605,029
SUPPLIES	467,178	418,607	283,692	513,063	612,878	400,280	617,224	700,427	529,524	564,432	387,646	348,784
PROFESSIONAL FEES	237,294	212,999	203,073	190,960	118,576	121,042	186,496	290,082	211,748	179,581	212,118	191,296
PURCHASED SERVICES	345,702	356,214	373,922	426,001	452,402	429,631	437,340	497,977	358,092	335,755	387,092	366,018
UTILITIES	71,969	37,987	76,077	82,577	66,700	65,076	77,218	72,970	67,257	66,979	84,811	66,100
REPAIRS & MAINTENANCE	175,371	187,850	124,536	182,802	145,263	143,700	145,915	138,315	122,805	128,731	136,906	137,759
RENTS & LEASES	21,939	21,214	47,225	30,866	36,204	26,484	26,063	29,721	28,770	24,608	26,560	26,052
OTHER OPERATING EXPENSES	85,436	132,108	89,666	143,417	155,604	115,193	203,993	105,680	64,156	84,840	99,945	110,217
BAD DEBTS	312,214	255,079	591,697	656,793	618,880	493,479	(61,495)	32,535	515,759	305,564	397,895	355,195
TOTAL OPERATING EXPENSES	4,075,370	4,160,745	4,277,368	5,126,572	5,029,794	4,734,307	4,173,541	5,000,008	4,638,228	4,510,991	4,333,313	4,206,449
EBIDTA	(164,261)	(301,720)	(2,406,137)	(391,942)	921,302	(243,253)	(1,666,933)	(279,241)	(279,075)	(660,171)	(692,567)	(512,765)
INTEREST INCOME	135	1,264	389	418	368	380	502	476	222	736	918	1,089
INTEREST EXPENSE	(43,328)	(43,140)	(42,897)	(42,811)	(42,214)	(41,348)	(41,821)	(40,276)	(38,976)	(38,463)	(38,372)	(38,291)
DEPRECIATION	(296,144)	(286,632)	(291,664)	(288,336)	(269,430)	(287,473)	(273,142)	(296,910)	(291,836)	(264,253)	(292,749)	(267,458)
IGT REVENUE/EXPENSE	45,792	42,210	43,184	45,014	19,757	0	(53)	0	(6)	(6)	0	0
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	1,227,252	594,118	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	300,574	307,820	303,130	308,403	302,599	265,677	279,604	890,542	263,522	292,132	263,915	289,458
NET INCOME (LOSS)	136,313	6,100	(2,103,007)	(83,539)	1,223,901	22,425	(1,387,329)	611,300	(15,553)	(368,039)	(428,652)	(223,307)

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2022

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	1,384,293	12,725,441	(11,341,148)	-89.12%
ACCOUNTS RECEIVABLE	15,038,802	11,094,476	3,944,326	35.55%
Medicare Allowance	(251,699)	(207,705)	(43,994)	21.18%
Medicaid Allowances	(13,820)	(15,480)	1,660	-10.72%
HMO/PPO Allowances	(1,348,505)	(987,288)	(361,217)	36.59%
All Other Allowances	(4,199)	(8,868)	4,669	-52.65%
CONTRACTUALS	(1,618,223)	(1,219,341)	(398,882)	32.71%
Allowance for Bad Debt	(5,482,208)	(3,567,642)	(1,914,567)	53.66%
ALLOWANCES	(5,482,208)	(3,567,642)	(1,914,567)	53.66%
ALLOWANCES AND CONTRACTUALS	(7,100,431)	(4,786,983)	(2,313,449)	48.33%
TOTAL ACCOUNTS RECEIVABLE	7,938,371	6,307,493	1,630,877	25.86%
OTHER ACCOUNTS RECEIVABLE	4,149,111	3,668,194	480,917	13.11%
INVENTORY	2,609,316	2,431,953	177,363	7.29%
PREPAID	1,712,735	644,789	1,067,947	165.63%
PENSION ASSET/LIABILITY	3,740,194	3,740,194	0	0.00%
TOTAL OTHER ASSETS	12,211,357	10,485,130	1,726,227	16.46%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	274,996	0	0.00%
Hospital Building	13,317,816	10,412,064	2,905,751	27.91%
Other Bldg Improvement	37,451,012	37,074,074	376,937	1.02%
MME Hospital	26,961,162	26,426,992	534,170	2.02%
CONSTRUCTION IN PROGRESS	237,744	1,543,498	(1,305,754)	-84.60%
FIXED ASSETS	78,501,979	75,990,875	2,511,105	3.30%
Acc Dep Land Improv	(204,145)	(176,705)	(27,440)	15.53%
Acc Dep Building	(5,900,234)	(5,673,918)	(226,317)	3.99%
Acc Dep Bldg & Lease	(14,273,483)	(12,821,412)	(1,452,071)	11.33%
Acc Dep Med Movable	(22,807,616)	(21,132,674)	(1,674,942)	7.93%
ACCUMULATED DEPRECIATION	(43,185,478)	(39,804,709)	(3,380,769)	8.49%
TOTAL FIXED ASSETS	35,316,501	36,186,166	(869,665)	-2.40%
TOTAL ASSETS	**56,850,522**	**65,704,230**	**(8,853,709)**	**-13.48%**

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2022

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	857,157	393,879	463,278	117.62%
PAYROLL LIABILITES	1,595,192	1,476,363	118,829	8.05%
PENSION LIABILITY	178,217	178,217	0	0.00%
OTHER LIABILITIES	718,763	747,596	(28,833)	-3.86%
Short-Term Debt	3,900,479	9,321,345	(5,420,866)	-58.16%
AD Valorem Taxes	(2,376,472)	(2,376,472)	0	0.00%
CURRENT LIABILITIES	4,873,336	9,740,928	(4,867,592)	-49.97%
LONG-TERM DEBT	13,184,117	14,560,847	(1,376,730)	-9.46%
LONG TERM LIABILITIES	13,184,117	14,560,847	(1,376,730)	-9.46%
TOTAL LIABILITIES	**18,057,453**	**24,301,776**	**(6,244,323)**	**-25.69%**
FUND BALANCE	**38,793,068**	**41,402,454**	**(2,609,386)**	**-6.30%**
TOTAL LIABILITIES & FUND BALANCE	**56,850,522**	**65,704,230**	**(8,853,709)**	**-32.00%**

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2022

	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022
CASH	11,543,930	10,041,555	8,436,945	7,420,927	5,099,478	5,423,735	7,677,745	6,744,426	5,132,582	3,451,845	2,529,106	1,384,293
ACCOUNTS RECEIVABLE	11,177,973	11,261,029	10,996,804	11,826,064	12,338,384	12,122,899	11,356,359	11,343,342	12,785,364	13,628,094	13,736,981	15,038,802
Medicare Allowance	(171,166)	(129,265)	(204,997)	(171,929)	(145,339)	(157,491)	(154,877)	(227,973)	(250,177)	(211,196)	(262,861)	(251,699)
Medicaid Allowances	(14,132)	(25,562)	(40,023)	(22,877)	(23,774)	(25,053)	(39,238)	(30,285)	(24,464)	(16,119)	(21,708)	(13,820)
HMO/PPO Allowances	(894,794)	(817,123)	(770,982)	(1,058,123)	(1,027,044)	(759,605)	(766,557)	(860,071)	(1,097,211)	(1,258,860)	(1,271,469)	(1,348,505)
All Other Allowances	(7,973)	(7,354)	(4,762)	(7,855)	(4,232)	(3,000)	(3,911)	(4,233)	(3,214)	(5,255)	(4,899)	(4,199)
CONTRACTUALS	(1,088,065)	(979,304)	(1,020,764)	(1,260,784)	(1,200,389)	(945,149)	(964,583)	(1,122,562)	(1,375,066)	(1,491,430)	(1,560,937)	(1,618,223)
Allowance for Bad Debt	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)	(4,681,871)	(5,097,831)	(5,482,208)
ALLOWANCES	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)	(4,681,871)	(5,097,831)	(5,482,208)
ALLOWANCES AND CONTRACTUALS	(4,755,966)	(4,793,889)	(5,359,393)	(5,175,681)	(5,429,508)	(5,141,058)	(4,976,211)	(5,218,505)	(5,722,776)	(6,173,301)	(6,658,768)	(7,100,431)
TOTAL ACCOUNTS RECEIVABLE	6,422,007	6,467,140	5,637,411	6,650,383	6,908,876	6,981,841	6,380,148	6,124,837	7,062,587	7,454,793	7,078,213	7,938,371
OTHER ACCOUNTS RECEIVABLE	4,381,284	5,287,851	4,224,771	4,774,735	4,968,404	2,345,040	(576,457)	6,676,492	5,595,556	5,942,781	4,921,236	4,149,111
INVENTORY	2,437,761	2,426,518	2,425,285	2,462,693	2,450,231	2,442,342	2,412,001	2,484,136	2,516,200	2,575,391	2,599,067	2,609,316
PREPAID	546,784	590,013	1,773,376	1,970,365	1,573,470	1,502,778	1,521,380	1,319,064	1,655,924	1,489,933	1,535,098	1,712,735
PENSION ASSET/LIABILITY	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194
TOTAL OTHER ASSETS	11,106,023	12,044,575	12,163,627	12,947,987	12,732,299	10,030,353	7,097,118	14,219,887	13,507,874	13,748,299	12,795,596	12,211,357
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	11,121,703	11,121,703	13,317,816	13,317,816	13,317,816	13,317,816	13,317,816
Other Bldg Improvement	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,411,161	37,441,065	37,441,065	37,451,012	37,451,012
MME Hospital	26,435,683	26,426,992	26,438,017	26,474,557	26,474,557	26,536,357	26,580,072	26,694,460	26,794,242	26,828,249	26,901,287	26,961,162
CONSTRUCTION IN PROGRESS	1,557,351	1,587,979	1,970,017	2,286,713	2,744,378	2,415,736	2,605,344	6,750	6,750	13,500	237,744	237,744
FIXED ASSETS	76,013,419	76,035,355	76,428,419	76,781,656	77,239,320	77,682,117	77,915,440	77,964,432	78,094,119	78,134,875	78,442,105	78,501,979
Acc Dep Land Improv	(179,050)	(181,319)	(183,664)	(186,009)	(188,278)	(190,623)	(192,892)	(195,237)	(197,582)	(199,700)	(202,056)	(204,145)
Acc Dep Building	(5,689,020)	(5,703,634)	(5,718,736)	(5,733,838)	(5,748,453)	(5,770,783)	(5,787,730)	(5,814,410)	(5,836,582)	(5,856,607)	(5,878,778)	(5,900,234)
Acc Dep Bldg & Lease	(12,948,531)	(13,071,530)	(13,198,622)	(13,325,794)	(13,442,116)	(13,562,315)	(13,678,637)	(13,802,241)	(13,924,230)	(14,034,593)	(14,156,744)	(14,273,483)
Acc Dep Med Movable	(21,284,252)	(21,431,001)	(21,578,126)	(21,696,586)	(21,832,810)	(21,975,409)	(22,113,014)	(22,257,294)	(22,402,625)	(22,534,371)	(22,680,442)	(22,807,616)
ACCUMULATED DEPRECIATION	(40,100,852)	(40,387,484)	(40,679,148)	(40,942,227)	(41,211,657)	(41,499,130)	(41,772,272)	(42,069,182)	(42,361,019)	(42,625,271)	(42,918,020)	(43,185,478)
TOTAL FIXED ASSETS	35,912,567	35,647,871	35,749,271	35,839,429	36,027,663	36,182,987	36,143,167	35,895,250	35,733,100	35,509,604	35,524,085	35,316,501
TOTAL ASSETS	64,984,528	64,201,142	61,987,254	62,858,726	60,768,316	58,618,915	57,298,178	62,984,399	61,436,144	60,164,541	57,927,000	56,850,522

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2022

	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022
ACCOUNTS PAYABLE	185,135	150,061	12,789	1,502,202	1,106,123	1,819,148	2,239,755	2,226,418	2,041,945	1,867,325	855,545	857,157
PAYROLL LIABILITES	1,565,525	1,571,031	1,373,527	1,570,237	1,640,205	1,626,974	1,370,084	1,689,627	1,505,233	1,486,635	1,610,870	1,595,192
PENSION LIABILITY	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217
OTHER LIABILITIES	747,473	747,710	(452,369)	(452,441)	747,592	747,923	747,885	748,312	748,299	747,867	748,284	718,763
Short-Term Debt	9,206,565	9,073,082	11,121,296	11,014,495	7,556,413	5,308,979	5,837,235	4,696,809	4,466,784	4,381,759	4,084,984	3,900,479
AD Valorem Taxes	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	0	(594,118)	(1,188,236)	(1,782,354)	(2,376,472)
CURRENT LIABILITIES	8,912,324	8,155,394	8,074,634	9,059,766	5,881,487	3,740,061	3,837,878	9,539,384	8,346,360	7,473,568	5,695,546	4,873,336
LONG-TERM DEBT	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396	13,276,717	13,245,945	13,215,078	13,184,117
LONG TERM LIABILITIES	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396	13,276,717	13,245,945	13,215,078	13,184,117
TOTAL LIABILITIES	**23,445,760**	**22,656,274**	**22,545,393**	**23,500,404**	**20,186,093**	**18,014,268**	**18,080,859**	**23,155,780**	**21,623,077**	**20,719,513**	**18,910,625**	**18,057,453**
FUND BALANCE	**41,538,768**	**41,544,868**	**39,441,861**	**39,358,322**	**40,582,223**	**40,604,648**	**39,217,319**	**39,828,619**	**39,813,067**	**39,445,028**	**39,016,376**	**38,793,068**
TOTAL LIABILITIES & FUND BALANCE	**64,984,528**	**64,201,142**	**61,987,254**	**62,858,726**	**60,768,316**	**58,618,915**	**57,298,178**	**62,984,399**	**61,436,144**	**60,164,541**	**57,927,000**	**56,850,522**