

**Cogdell Memorial Hospital
March 2022 Normalization**

Net Income	(484,761.00)
Less:	0.00
Add:	
Additional Staffing & COVID Pay	200,000.00
Cares Reversal	0.00
COVID Supplies	50,000.00
COVID Drugs	50,000.00
HIM Director/Coding	30,000.00
PPP	0.00
Lower 340B Revenue	200,000.00
Normailized Net Income	<u>15,239.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>(578,879.00)</u></u>
Cash - CY	2,529,106.00
Cash -PY	13,931,065.00
Net Cash Change 19-18	<u>(11,401,959.00)</u>
	<u>MTD</u>
Net Income	(484,761.00)
Taxes	(594,118.00)
Depreciation	292,749.00
	0.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>(786,130.00)</u></u>

**Cogdell Memorial Hospital
Analysis of Investments**

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&S 01</u>	<u>TexPool I&S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Mar-22	Beginnig Balance	\$3,193.35	\$426,417.81	\$470,373.09	\$0.00	\$325,737.12	\$334,174.79	\$3.35	\$1,921,828.17
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$470,000.00	\$0.00	\$250,000.00	\$334,174.00	\$0.00	\$0.00
	Interest Earned	\$0.46	\$55.65	\$18.45	\$0.00	\$10.97	\$0.00	\$0.00	\$250.79
	Ending Balance	\$3,193.81	\$426,473.46	\$391.54	\$0.00	\$75,748.09	\$0.79	\$3.35	\$1,922,078.96
	Balance Per Statement	\$3,193.81	\$426,473.46	\$391.54	\$0.00	\$75,748.09	\$0.79	\$3.35	\$1,922,078.96
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.81	\$426,473.46	\$391.54	\$0.00	\$75,748.09	\$0.79	\$3.35	\$1,922,078.96
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2022 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2022 EOM Balance</u>
Equipment Loan	1,700,244	2031	143,766	38,132	1,218,259
CT Loan	433,714	2023	80,899	7,377	136,796
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	5,985,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,619,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,018,000
GE - C Arm	176,267	2025	38,460	4,746	109,411
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	118,338
GE - MRI	859,897	2025	188,715	27,805	632,972
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	209,863
Medicare 6 Months up Front	4,972,861	2026	4,972,861	0	2,591,337
Bond Amortization	1,373				1,373
Deferred Inflows	540,948				540,948
Accured Int	49,580				118,766
Total	24,543,363		6,873,984	505,439	17,300,063

**Cogdell Memorial Hospital
Summary of Tax Collections FY 2021**

<u>Date</u>	<u>M&O Amount</u>	<u>Debt Service Amount</u>
10/5/2021	12,846.81	0.00
10/19/2021	95,694.52	0.00
10/21/2021	122,996.61	0.00
10/25/2021	128,551.96	0.00
10/29/2021	1,032,187.99	0.00
11/3/2021	838,312.66	0.00
11/4/2021	996,827.88	0.00
11/10/2021	284,148.01	0.00
11/24/2021	235,316.43	0.00
12/2/2021	119,120.79	0.00
12/20/2021	192,543.12	0.00
1/5/2022	283,317.74	0.00
1/19/2022	307,464.75	0.00
1/27/2022	519,306.67	0.00
2/2/2022	372,556.02	0.00
2/3/2022	375,449.69	0.00
2/9/2022	298,489.90	0.00
3/2/2022	98,815.19	0.00
4/5/2022	108,644.33	0.00

Total 6,422,591.07 0.00

Estimated Taxes 7,383,797.25

Amount Left 961,206.18

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of March 31, 2022

<u>Expense</u>	MTD 03/31/2022	YTD 12/31/2021	MTD 03/31/2022	YTD 12/31/2021	MTD 03/31/2022	MTD 03/31/2022	<u>Explanation</u>	YTD 12/31/2021	YTD 12/31/2021	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	MTD 03/31/2022	Cost		YTD 12/31/2021	Cost	
					<u>Rate Variance</u>	<u>Variance</u>		<u>Rate Variance</u>	<u>Variance</u>	
Salaries	1,692,756	5,356,182	1,790,904	5,252,566						
Manhours	49,396	144,779	48,372	139,175						
FTEs	279.55	282.22	273.75	271.30						
AHR	34.27	37.00	37.02	37.74						
Salaries per APD	1,167.42	1,205.80	1,332.52	1,162.84	(165.10)	(239,395)	We are continually working on adjusting staffing as needed.	42.96	190,829	Annual increases went in to effect in Jan, higer rates for PRN and COVID pay
Manhours per APD	34.07	32.59	35.99	30.81						
Benefits	496,781	1,333,212	491,719	1,242,885						
Benefits per APD	342.61	300.14	365.86	275.16						
Benefits as a % of Salaries	29.35%	24.89%	27.46%	23.66%	1.89%	32,010	A few larger claims this month, nothing hitting stop loss	1.23%	65,809	Several medium iszed claims
Professional Fees	212,118	603,447	244,237	705,557						
Prof Fees per APD	146.29	135.85	181.72	156.20	(35.44)	(51,382)	Locum usage is down in the walk in with other providers covering	(20.35)	(90,395)	Locum usage is down
Contract Labor	406,912	1,450,086	398,214	1,044,014						
Manhours	5,028	12,624	4,212	11,772						
AHR	80.93	114.87	94.54	88.69						
FTE's	28.46	24.61	23.84	22.95						
Contract Labor per APD	280.63	326.45	296.29	231.13	(15.66)	(22,709)	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles	95.32	423,407	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of March 31, 2022

<u>Expense</u>	<u>MTD 03/31/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 03/31/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 03/31/2022</u>	<u>MTD 03/31/2022</u>	<u>Eplanation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Eplanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>Rate Variance</u>	<u>Cost Variance</u>		<u>Rate Variance</u>	<u>Cost Variance</u>	
Supplies	387,646	1,463,994	323,688	973,390						
Supplies per APD	267.34	329.58	240.84	215.49						
Supplies as a % of Net Rev	10.76%	12.49%	9.27%	10.03%	1.49%	53,817	Biggest issue is 340B revenue is down buy around 200k a month	2.46%	288,492	Biggest issue is 340B revenue is down buy around 200k a month
Purchased Services	387,092	1,080,594	410,999	958,107						
Purchased Services per APD	266.96	243.27	305.80	212.11	(38.84)	(56,322)	Working on getting coders up and going to help reduce the outsourced cost as well as transition other contracts out and bring back in house	31.16	138,395	Using HCCS to cvoid clinic encounters 30k is biggest cost issue, budget appears low
Other Expense	348,222	954,374	441,724	1,223,571						
Other Expense per APD	240.15	214.85	328.66	270.88	(88.51)	(128,340)	No issues noted	(56.03)	(248,881)	No issues noted
Bad Debt	397,895	1,219,218	466,092	1,038,515						
Bad Debt as a % of Gross Rev	7.33%	7.05%	7.78%	6.35%	-0.45%	(24,386)	Increase in self pay volumes thru ED and OP Infusions in Jan	0.70%	120,490	Increase in self pay volumes thru ED and OP Infusions in Jan
APD	1,450	4,442	1,344	4,517						
Net Revenue	3,602,502	11,725,396	3,493,069	9,709,372						
FTE Factor	31	90	31	90						
Gross Revenue	5,428,371	17,304,065	5,991,556	16,355,762						
Total Operating Expense	4,329,422	13,461,107	4,567,577	12,438,605						

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2022

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>
56	35	34
9	13	13
4	8	8
<u>69</u>	<u>56</u>	<u>55</u>
132	103	100
20	27	26
66	94	92
<u>218</u>	<u>223</u>	<u>218</u>
459	339	317
1,450	1,344	1,256
2.36	2.94	2.94
2.22	2.00	2.00
16.50	11.50	11.50
<u>3.16</u>	<u>3.96</u>	<u>3.96</u>
4.26	0.00	3.23
0.65	0.00	0.84
2.13	0.00	2.97
<u>7.03</u>	<u>0.00</u>	<u>7.03</u>
46.77	0.00	40.50
35.48%	0.00%	34.41%
9.22%	0.00%	11.98%

	<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
Admissions			
Med Surg	178	125	122
OB	27	28	27
Swing Bed	8	18	18
<u>Total Admissions</u>	<u>213</u>	<u>171</u>	<u>167</u>
Patient Days			
Med Surg	586	534	521
OB	48	56	55
Swing Bed	129	224	219
<u>Total Patient Days</u>	<u>763</u>	<u>815</u>	<u>795</u>
<u>Total Adjusted Admissions</u>	<u>1,240</u>	<u>949</u>	<u>882</u>
<u>Total Adjusted Patient Days</u>	<u>4,442</u>	<u>4,517</u>	<u>4,201</u>
Avg. Length of Stay (ALOS)			
Med Surg	3.29	4.27	4.27
OB	1.78	2.04	2.04
Swing Bed	16.13	12.17	12.17
<u>Total ALOS</u>	<u>3.58</u>	<u>4.76</u>	<u>4.76</u>
Average Daily Census (ADC)			
Med Surg	6.51	0.00	5.79
OB	0.53	0.00	0.61
Swing Bed	1.43	0.00	2.43
<u>Total ADC</u>	<u>8.48</u>	<u>0.00</u>	<u>8.83</u>
<u>Adjusted ADC</u>	<u>49.36</u>	<u>0.00</u>	<u>46.68</u>
Occupancy %			
Med Surg	44.14%	0.00%	45.68%
OB	7.62%	0.00%	8.73%

**Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2022**

9	0	11
16	19	19
30	0	32
33	29	29
14	14	12
77	0	73
729	600	585
3,170	3,105	3,105
3,976	3,705	3,763
47	0	62
2	0	4
49	0	66
2,677	71	2,746
25	0	184
448	0	457
3,150	71	3,387
213	0	259
3,363	71	3,646
1,331	0	1,385
1.1395	0.0000	0.9808
1.3333	1.4091	1.4091

Deliveries	23	0	27
Pt Days - Nursery	44	49	49
Admits from ER	121	0	122
Observations from ER	79	87	87
IP Surgeries	37	0	31
Outpatient Visits			
OP Surgeries	195	0	176
ER	2,155	1,691	1,650
All Other OP Visits	11,185	9,002	9,002
Total Outpatient Visits	13,535	10,693	10,828
Observation Visits			
Med Surg	131	0	169
OB	11	0	7
Total Observations Visits	142	0	176
CFC - In Clinic	7,978	212	8,186
CFC - Telehealth	399	0	988
CFC Walk-In	1,712	0	1,512
Total CFC Visits	10,089	212	10,686
Orthopedic Clinic	487	0	639
Total Clinic Visits	10,576	212	11,325
Home Health Visits	3,508	0	3,783
Total Case Mix	1.2000	0.0000	1.0610
Medicare Case Mix	1.4194	1.3151	1.3151

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2022

Payor Mix (Based on Revenues)

21.42%	25.31%	25.92%
17.98%	13.21%	13.80%
39.40%	38.52%	39.72%
0.80%	3.29%	3.44%
10.30%	9.12%	9.52%
11.10%	12.41%	12.96%
28.55%	23.85%	24.91%
5.25%	6.31%	6.59%
33.80%	30.17%	31.51%
1.61%	0.98%	1.02%
0.37%	0.07%	0.07%
1.98%	1.05%	1.10%
0.63%	0.94%	0.98%
8.73%	13.00%	9.65%
95.66%	96.10%	95.92%
49,396	48,372	48,372
5,028	4,212	4,212
54,424	52,584	52,584
279.61	0.00	273.81
28.46	0.00	23.84
308.07	0.00	297.66

Medicare	21.12%	24.80%	25.46%
Medicare Managed Care	16.15%	15.23%	15.98%
Total Medicare	37.27%	40.04%	41.44%
Medicaid	1.03%	2.37%	2.49%
Medicaid Managed Care	10.92%	8.28%	8.69%
Total Medicaid	11.96%	10.66%	11.18%
BCBS	26.90%	22.38%	23.48%
HMO/PPO/Commerical	5.81%	6.05%	6.34%
Total HMO/PPO	32.71%	28.43%	29.82%
Fed/State	1.53%	0.92%	0.97%
Champus	0.26%	0.09%	0.10%
Total Other Fed State	1.79%	1.02%	1.07%
Workers Comp	0.64%	0.73%	0.76%
Self Pay	11.34%	15.71%	12.14%
Total Payor Mix	95.71%	96.57%	96.40%
Hours			
Hospital	144,779	139,175	139,175
Contract	12,624	11,772	11,772
Total Hours	157,403	150,947	150,947
FTES			
Hospital	282.29	0.00	271.36
Contract	24.61	0.00	22.95
Total FTES	306.90	0.00	294.31

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2022

6.5876	0.0000	7.3495	FTE's Per Adjusted Occupied Bed	6.2176	0.0000	6.3053
7.33%	7.78%	8.39%	Bad Debt % of Gross Revenue	7.05%	6.35%	6.86%
			AR Days			
67.02		49.72	Gross	67.02		49.72
32.38		25.87	Net	32.38		25.87
3,744.38	4,458.17	4,458.17	Gross Revenue/APD	3,895.21	3,621.20	3,621.20
2,484.93	2,599.10	2,563.75	Net Revenue/APD	2,639.43	2,149.67	2,114.68
66.36%	58.30%	57.51%	Net Revenue % of Gross Revenue	67.76%	59.36%	58.40%
16.97		114.03	Days Cash On Hand	16.97		114.03
72.07%	76.75%	81.26%	Salaries/Benefits/Contract Labor % of Net Rev	69.42%	77.65%	82.80%
29.35%	27.46%	27.46%	Benefits % of Salaries	24.89%	23.66%	23.66%
10.76%	9.27%	9.58%	Supplies % of Net Revenue	12.49%	10.03%	10.44%
9,435.13	13,470.89	14,011.10	Operating Exp per Adjusted Admit	10,854.46	13,110.03	13,683.95
7,850.95	10,301.91	10,161.77	Net Revenue per Adjusted Admit	9,454.86	10,233.47	10,066.88
496	0	456	Visits - Hospice	1,265	0	1,161
25	0	184	Visits - Virtual	399	0	988
14	14	12	Surgeries - IP	37	0	31
23,924.00	17,630.99	17,200.97	GROSS PATIENT REVENUE	133,994.69	57,167.57	55,773.24
211,731.25	216,196.26	210,923.18	GROSS PATIENT REVENUE	609,113.01	503,976.59	491,684.48

Cogdell - Main Unit
OPERATING INDICATORS REPORT

	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022
FOR THE PERIOD ENDED March 31, 2022												
Admissions												
Med Surg	75	35	39	42	87	76	50	63	54	70	52	56
OB	12	13	11	15	15	13	15	16	21	11	7	9
Swing Bed	7	6	3	2	0	4	4	2	4	2	2	4
Total Admissions	94	54	53	59	102	93	69	81	79	83	61	69
Patient Days												
Med Surg	170	126	129	120	331	301	141	185	180	250	204	132
OB	25	24	16	28	30	25	21	27	33	16	12	20
Swing Bed	89	105	78	24	31	22	58	53	44	42	21	66
Total Patient Days	284	255	223	172	392	348	220	265	257	308	237	218
Total Adjusted Admissions	475	356	349	451	413	350	501	415	422	412	394	459
Total Adjusted Patient Days	1,434	1,683	1,467	1,314	1,588	1,311	1,599	1,359	1,372	1,529	1,531	1,450
Avg. Length of Stay (ALOS)												
Med Surg	2.27	3.60	3.31	2.86	3.80	3.96	2.82	2.94	3.33	3.57	3.92	2.36
OB	2.08	1.85	1.45	1.87	2.00	1.92	1.40	1.69	1.57	1.45	1.71	2.22
Swing Bed	12.71	17.50	26.00	12.00	0.00	5.50	14.50	26.50	11.00	21.00	10.50	16.50
Total ALOS	3.02	4.72	4.21	2.92	3.84	3.74	3.19	3.27	3.25	3.71	3.89	3.16
Average Daily Census (ADC)												
Med Surg	5.67	4.06	4.30	3.87	10.68	10.03	4.55	6.17	5.81	8.06	7.29	4.26
OB	0.83	0.77	0.53	0.90	0.97	0.83	0.68	0.90	1.06	0.52	0.43	0.65
Swing Bed	2.97	3.39	2.60	0.77	1.00	0.73	1.87	1.77	1.42	1.35	0.75	2.13
Total ADC	9.47	8.23	7.43	5.55	12.65	11.60	7.10	8.83	8.29	9.94	8.46	7.03
Adjusted ADC	47.81	54.30	48.88	42.39	51.23	43.71	51.57	45.30	44.27	49.31	54.69	46.77

**Cogdell - Main Unit
OPERATING INDICATORS REPORT**

FOR THE PERIOD ENDED March 31, 2022

	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022
Occupancy %												
Med Surg	47.96%	41.40%	38.33%	25.81%	64.87%	59.81%	35.66%	44.07%	40.14%	52.33%	44.64%	35.48%
OB	11.90%	11.06%	7.62%	12.90%	13.82%	11.90%	9.68%	12.86%	15.21%	7.37%	6.12%	9.22%
Deliveries	12	11	9	14	14	14	10	15	16	9	5	9
Pt Days - Nursery	17	17	10	22	24	22	13	23	25	18	10	16
Admits from ER	41	30	28	30	62	63	39	42	46	40	51	30
Observations from ER	31	35	25	36	27	27	31	30	32	18	28	33
IP Surgeries	12	18	9	16	16	7	6	8	3	11	12	14
Outpatient Visits												
OP Surgeries	97	71	74	82	53	17	75	58	68	61	57	77
ER	620	670	663	635	854	739	714	680	755	799	627	729
All Other OP Visits	3,304	2,797	2,653	2,813	4,357	4,117	3,378	3,388	3,922	5,138	2,877	3,170
Total Outpatient Visits	4,021	3,538	3,390	3,530	5,264	4,873	4,167	4,126	4,745	5,998	3,561	3,976
Observation Visits												
Med Surg	60	54	149	54	57	53	45	56	56	37	47	47
OB	0	3	8	1	3	2	2	4	1	1	8	2
Total Observations Visits	60	57	156	56	60	55	46	60	57	38	55	49
Clinic Visits												
CFC - In Clinic	3,098	2,157	2,397	2,611	3,598	3,260	3,073	2,960	3,215	2,932	2,369	2,677
CFC - Telehealth	188	214	85	48	405	419	309	190	454	231	143	25
CFC Walk-In	484	558	594	420	794	745	519	488	544	895	369	448
Total CFC Visits	3,770	2,929	3,076	3,079	4,797	4,424	3,901	3,638	4,213	4,058	2,881	3,150
Orthopedic Clinic	258	256	308	246	246	165	127	148	189	149	125	213
Total Clinic Visits	4,028	3,185	3,384	3,325	5,043	4,589	4,028	3,786	4,402	4,207	3,006	3,363
Home Health Visits	1,341	1,342	1,392	1,295	1,315	1,098	1,178	1,171	1,260	1,083	1,094	1,331
Total Case Mix	1.0000	0.8485	1.0000	1.0377	1.0370	1.0652	1.0250	0.8261	1.0588	1.0968	1.3261	1.1395
Medicare Case Mix	1.2188	1.0625	1.3636	1.1429	1.3500	1.3077	1.2778	1.0800	1.2667	1.3846	1.5200	1.3333

Cogdell - Main Unit
OPERATING INDICATORS REPORT

FOR THE PERIOD ENDED March 31, 2022

Payor Mix (Based on Revenues)

	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022
Medicare	25.32%	22.70%	22.53%	20.79%	20.56%	21.83%	21.77%	25.72%	23.36%	24.49%	16.98%	21.42%
Medicare Managed Care	12.54%	15.19%	15.45%	15.49%	15.14%	10.86%	14.20%	14.42%	14.60%	15.08%	15.59%	17.98%
Total Medicare	37.86%	37.89%	37.97%	36.28%	35.71%	32.69%	35.97%	40.14%	37.96%	39.58%	32.57%	39.40%
Medicaid	1.08%	1.02%	1.83%	1.95%	2.02%	1.43%	2.39%	1.67%	1.87%	1.53%	0.70%	0.80%
Medicaid Managed Care	9.73%	11.61%	13.65%	8.93%	9.93%	12.77%	11.68%	11.27%	10.53%	11.52%	10.84%	10.30%
Total Medicaid	10.81%	12.62%	15.48%	10.88%	11.95%	14.20%	14.08%	12.95%	12.40%	13.05%	11.55%	11.10%
BCBS	25.04%	24.46%	27.89%	25.53%	30.05%	25.19%	25.21%	27.44%	25.65%	26.90%	25.28%	28.55%
HMO/PPO/Commerical	5.33%	6.65%	6.83%	6.52%	6.82%	6.19%	9.08%	6.86%	6.64%	6.08%	6.05%	5.25%
Total HMO/PPO	30.38%	31.11%	34.72%	32.05%	36.87%	31.39%	34.29%	34.30%	32.30%	32.98%	31.34%	33.80%
Fed/State	1.16%	1.38%	1.81%	1.94%	1.06%	1.43%	0.86%	1.09%	1.24%	1.49%	1.50%	1.61%
Champus	0.25%	0.19%	0.28%	0.02%	0.10%	0.44%	0.14%	0.58%	0.21%	0.18%	0.24%	0.37%
Total Other Fed State	1.41%	1.57%	2.10%	1.96%	1.16%	1.87%	1.00%	1.67%	1.45%	1.66%	1.74%	1.98%
Workers Comp	0.78%	1.23%	2.28%	1.14%	0.66%	0.29%	0.57%	0.47%	0.88%	0.18%	1.16%	0.63%
Self Pay	13.46%	11.85%	2.68%	14.57%	10.60%	15.65%	7.36%	7.43%	10.97%	7.16%	18.63%	8.73%
Total Payor Mix	94.70%	96.28%	95.23%	96.88%	96.94%	96.08%	93.28%	96.95%	95.96%	94.61%	96.99%	95.66%
Hours												
Hospital	47,905	48,238	46,765	46,518	49,163	48,510	48,678	46,965	47,794	50,473	44,910	49,396
Contract	3,528	3,289	3,764	3,962	8,123	3,579	3,921	3,126	4,668	3,674	3,922	5,028
Total Hours	51,433	51,527	50,529	50,480	57,286	52,089	52,599	50,091	52,462	54,147	48,832	54,424
FTEs												
Hospital	280.21	273.06	273.54	263.32	278.29	283.75	275.55	274.71	270.54	285.71	281.46	279.61
Contract	20.64	18.62	22.02	22.43	45.98	20.93	22.20	18.28	26.42	20.80	24.58	28.46
Total FTEs	300.85	291.67	295.56	285.75	324.27	304.69	297.74	293.00	296.97	306.50	306.04	308.07

Cogdell - Main Unit
OPERATING INDICATORS REPORT

	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022
FTE's Per Adjusted Occupied Bed	6.2929	5.3719	6.0462	6.7414	6.3294	6.9708	5.7740	6.4673	6.7088	6.2157	5.5963	6.5876
Bad Debt % of Gross Revenue	7.22%	5.38%	4.79%	11.05%	10.29%	11.06%	9.49%	-1.15%	7.21%	7.58%	6.02%	7.33%
AR Days												
Gross												
Net												
Gross Revenue/APD	4,408.68	3,447.78	3,634.31	4,075.28	4,017.12	4,268.49	3,253.25	3,925.49	(44,115.24)	4,449.24	3,313.93	3,744.38
Net Revenue/APD	2,816.21	2,236.09	2,608.89	2,198.02	2,943.17	3,216.79	1,685.84	1,825.65	(27,305.39)	2,833.13	2,476.47	2,484.93
Net Revenue % of Gross Revenue	63.88%	64.86%	71.78%	53.94%	73.27%	75.36%	51.82%	46.51%	61.90%	63.68%	74.73%	66.36%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	64.93%	62.66%	66.35%	86.13%	62.04%	66.93%	109.07%	102.40%	76.24%	63.27%	73.92%	72.07%
Benefits % of Salaries	25.15%	22.69%	35.53%	18.21%	31.23%	32.53%	24.36%	30.08%	26.40%	23.76%	21.89%	29.35%
Supplies % of Net Revenue	10.38%	12.41%	10.94%	9.82%	10.98%	14.53%	14.85%	24.53%	12.41%	12.05%	14.62%	10.76%
Operating Exp per Adjusted Admit	9,166.44	11,433.64	11,937.46	9,489.91	12,405.12	14,353.43	9,442.98	10,062.36	(113,821.16)	11,262.36	11,398.45	9,435.13
Net Revenue per Adjusted Admit	8,508.55	10,559.31	10,977.04	6,407.79	11,310.99	12,037.02	5,375.15	5,972.81	(88,828.92)	10,513.32	9,621.71	7,850.95
Visits - Hospice	407	379	517	410	472	442	534	467	412	391	378	496
Visits - Virtual	188	214	85	48	405	419	309	190	454	231	143	25
Surgeries - IP	12	18	9	16	16	7	6	8	3	11	12	14
GROSS PATIENT REVENUE	90433	26773	48298	6164	40613	19604	66750	27045	(381455)	94902	15169	23924
GROSS PATIENT REVENUE	244902	189243	205717	160430	154459	199949	282947	135744	(2065075)	245367	152014	211731

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED March 31, 2022**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
816,275	996,177	971,880	INPATIENT REVENUE	2,972,043	2,950,822	2,878,851
4,612,096	4,995,379	4,625,371	OUTPATIENT REVENUE	14,332,022	13,404,940	12,333,482
5,428,371	5,991,556	5,597,252	GROSS PATIENT REVENUE	17,304,065	16,355,762	15,212,333
(221,541)	(958,635)	(912,986)	MEDICARE DEDUCTIONS	(1,166,863)	(2,416,446)	(2,301,377)
395,815	373,322	355,545	MEDICAID DEDUCTIONS	1,357,439	815,767	776,921
(1,562,798)	(1,672,683)	(1,591,968)	HMO/PPO DEDUCTIONS	(4,569,442)	(4,078,949)	(3,883,650)
(134,839)	(44,459)	(42,342)	ALL OTHER DEDUCTIONS	(377,760)	(428,332)	(407,855)
(1,523,363)	(2,302,454)	(2,191,751)	TOTAL DEDUCTIONS	(4,756,626)	(6,107,960)	(5,815,962)
3,602,502	3,493,069	3,218,802	NET PATIENT REVENUE	11,725,396	9,709,372	8,883,581
38,244	717,866	1,266,565	OPERATING REVENUE	125,322	755,825	2,402,064
3,640,746	4,210,935	4,485,368	TOTAL NET REVENUE	11,850,719	10,465,197	11,285,645
1,692,756	1,790,904	1,747,223	SALARIES	5,356,182	5,252,566	5,124,455
406,912	398,214	388,502	CONTRACT LABOR	1,450,086	1,044,014	1,018,550
496,781	491,719	479,726	BENEFITS	1,333,212	1,242,885	1,212,570
2,596,449	2,680,837	2,615,451	SALARIES AND BENEFITS	8,139,480	7,539,465	7,355,575
387,646	323,688	308,275	SUPPLIES	1,463,994	973,390	927,039
212,118	244,237	232,607	PROFESSIONAL FEES	603,447	705,557	671,959
387,092	410,999	391,427	PURCHASED SERVICES	1,080,594	958,107	912,483
84,811	101,418	96,589	UTILITIES	218,663	240,054	228,623
136,906	231,660	220,629	REPAIRS & MAINTENANCE	381,575	649,548	618,617
26,560	29,047	27,664	RENTS & LEASES	79,938	98,016	93,348
99,945	79,598	75,808	OTHER OPERATING EXPENSES	274,199	235,952	224,716
397,895	466,092	469,649	BAD DEBTS	1,219,218	1,038,515	1,043,126
4,329,422	4,567,577	4,438,098	TOTAL OPERATING EXPENSES	13,461,107	12,438,605	12,075,487
(688,676)	(356,642)	47,269	EBIDTA	(1,610,389)	(1,973,408)	(789,842)
918	319	319	INTEREST INCOME	1,875	1,747	1,747
(38,372)	(41,805)	(42,787)	INTEREST EXPENSE	(115,811)	(126,200)	(129,145)
(292,749)	(314,512)	(300,341)	DEPRECIATION	(848,838)	(855,626)	(857,068)
0	16,634	48,173	IGT REVENUE/EXPENSE	(11)	43,826	138,443
594,118	594,118	594,118	AD VALOREM TAXES	1,782,354	1,782,354	1,782,354
263,915	254,754	299,482	NONOPERATING INCOME (EXPENSE)	819,569	846,101	936,330
(424,761)	(101,888)	346,752	NET INCOME (LOSS)	(790,820)	(1,127,307)	146,489

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED March 31, 2022**

	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>	<u>FEB 2022</u>	<u>MAR 2022</u>
0												
INPATIENT REVENUE	1,252,065	879,185	810,452	700,947	1,574,710	1,485,435	715,716	1,040,256	1,066,791	1,370,365	785,403	816,275
OUTPATIENT REVENUE	5,071,003	4,924,036	4,519,348	4,653,908	4,805,373	4,111,695	4,484,707	4,295,001	4,995,067	5,431,008	4,288,917	4,612,096
GROSS PATIENT REVENUE	6,323,068	5,803,221	5,329,800	5,354,855	6,380,083	5,597,130	5,200,422	5,335,257	6,061,858	6,801,374	5,074,320	5,428,371
MEDICARE DEDUCTIONS	(1,055,434)	(520,218)	(271,813)	(675,848)	(388,113)	375,210	(523,303)	(245,409)	(564,842)	(458,007)	(487,315)	(221,541)
MEDICAID DEDUCTIONS	576,416	429,144	711,881	287,786	624,585	(42,120)	(73,726)	(129,720)	(37,357)	(38,921)	1,000,544	395,815
HMO/PPO DEDUCTIONS	(1,322,891)	(1,600,437)	(1,838,382)	(1,508,728)	(1,752,182)	(1,409,321)	(1,407,214)	(1,490,950)	(1,855,588)	(1,612,479)	(1,394,164)	(1,562,798)
ALL OTHER DEDUCTIONS	(221,150)	(110,403)	66,871	(201,527)	(27,439)	(118,325)	(201,955)	(824,254)	(733,716)	118,752	(361,673)	(134,839)
TOTAL DEDUCTIONS	(2,023,059)	(1,801,914)	(1,331,443)	(2,098,318)	(1,543,149)	(1,194,557)	(2,206,198)	(2,690,333)	(3,191,505)	(1,990,655)	(1,242,608)	(1,523,363)
NET PATIENT REVENUE	4,039,098	3,763,728	3,825,996	2,888,167	4,674,408	4,218,070	2,694,870	2,481,298	2,724,104	4,330,900	3,791,994	3,602,502
OPERATING REVENUE	155,254	147,381	33,029	(1,016,937)	60,222	1,733,027	1,796,184	25,311	1,996,662	28,253	58,826	38,244
TOTAL NET REVENUE	4,194,352	3,911,109	3,859,026	1,871,230	4,734,630	5,951,097	4,491,054	2,506,609	4,720,766	4,359,153	3,850,820	3,640,746
SALARIES	1,837,712	1,679,022	1,612,907	1,779,713	1,916,127	1,853,371	2,010,270	1,616,055	2,145,449	1,838,939	1,824,488	1,692,756
CONTRACT LABOR	322,868	298,276	352,712	383,670	385,482	366,990	439,389	438,611	524,522	464,210	578,965	406,912
BENEFITS	462,171	380,969	573,069	324,097	598,483	602,926	489,763	486,122	462,330	436,970	399,461	496,781
SALARIES AND BENEFITS	2,622,751	2,358,267	2,538,687	2,487,480	2,900,093	2,823,287	2,939,422	2,540,788	3,132,300	2,740,118	2,802,913	2,596,449
SUPPLIES	419,285	467,178	418,607	283,692	513,063	612,878	400,280	608,715	691,652	521,964	554,384	387,646
PROFESSIONAL FEES	220,562	237,294	212,999	203,073	190,960	118,576	121,042	186,496	290,082	211,748	179,581	212,118
PURCHASED SERVICES	299,600	345,702	356,214	373,922	426,001	452,402	429,631	437,043	497,977	358,092	335,411	387,092
UTILITIES	67,829	71,969	37,987	76,077	82,577	66,700	65,076	77,100	72,724	67,257	66,596	84,811
REPAIRS & MAINTENANCE	218,685	175,371	187,850	124,536	182,802	145,263	143,700	145,876	136,687	122,170	122,499	136,906
RENTS & LEASES	26,514	21,939	21,214	47,225	30,866	36,204	26,484	26,063	29,721	28,770	24,608	26,560
OTHER OPERATING EXPENSES	19,558	85,436	132,108	89,666	143,417	155,604	115,193	219,643	116,403	73,587	100,666	99,945
BAD DEBTS	456,622	312,214	255,079	591,697	656,793	618,880	493,479	(61,495)	32,535	515,759	305,564	397,895
TOTAL OPERATING EXPENSES	4,351,406	4,075,370	4,160,745	4,277,368	5,126,572	5,029,794	4,734,307	4,180,230	5,000,081	4,639,465	4,492,221	4,329,422
EBIDTA	(157,054)	(164,261)	(301,720)	(2,406,137)	(391,942)	921,302	(243,253)	(1,673,621)	(279,315)	(280,311)	(641,401)	(688,676)
INTEREST INCOME	168	135	1,264	389	418	368	380	502	476	222	736	918
INTEREST EXPENSE	(43,840)	(43,328)	(43,140)	(42,897)	(42,811)	(42,214)	(41,348)	(41,821)	(40,276)	(38,976)	(38,463)	(38,372)
DEPRECIATION	(287,244)	(296,144)	(286,632)	(291,664)	(288,336)	(269,430)	(287,473)	(273,142)	(296,910)	(291,836)	(264,253)	(292,749)
IGT REVENUE/EXPENSE	43,969	45,792	42,210	43,184	45,014	19,757	0	(53)	0	(6)	(6)	0
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	1,227,252	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	307,172	300,574	307,820	303,130	308,403	302,599	265,677	279,604	890,542	263,522	292,132	263,915
NET INCOME (LOSS)	150,118	136,313	6,100	(2,103,007)	(83,539)	1,223,901	22,425	(1,394,017)	611,227	(16,789)	(349,269)	(424,761)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2022**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	2,529,106	13,931,065	(11,401,959)	-81.85%
ACCOUNTS RECEIVABLE	13,736,981	10,415,573	3,321,409	31.89%
Medicare Allowance	(262,861)	(120,806)	(142,055)	117.59%
Medicaid Allowances	(21,708)	(54,092)	32,384	-59.87%
HMO/PPO Allowances	(1,271,469)	(910,113)	(361,356)	39.70%
All Other Allowances	(4,899)	(4,605)	(294)	6.38%
CONTRACTUALS	(1,560,937)	(1,089,616)	(471,321)	43.26%
Allowance for Bad Debt	(5,097,831)	(3,496,860)	(1,600,972)	45.78%
ALLOWANCES	(5,097,831)	(3,496,860)	(1,600,972)	45.78%
ALLOWANCES AND CONTRACTUALS	(6,658,768)	(4,586,476)	(2,072,293)	45.18%
TOTAL ACCOUNTS RECEIVABLE	7,078,213	5,829,097	1,249,116	21.43%
OTHER ACCOUNTS RECEIVABLE	4,921,236	3,235,754	1,685,483	52.09%
INVENTORY	2,597,757	2,418,108	179,650	7.43%
PREPAID	1,535,098	931,263	603,836	64.84%
PENSION ASSET/LIABILITY	3,740,194	3,740,194	0	0.00%
TOTAL OTHER ASSETS	12,794,286	10,325,318	2,468,968	23.91%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	274,996	0	0.00%
Hospital Building	13,317,816	10,412,064	2,905,751	27.91%
Other Bldg Improvement	37,451,012	37,074,074	376,937	1.02%
MME Hospital	26,894,599	26,544,592	350,007	1.32%
CONSTRUCTION IN PROGRESS	237,744	1,242,714	(1,004,970)	-80.87%
FIXED ASSETS	78,435,417	75,807,690	2,627,726	3.47%
Acc Dep Land Improv	(202,056)	(174,436)	(27,620)	15.83%
Acc Dep Building	(5,878,778)	(5,659,303)	(219,475)	3.88%
Acc Dep Bldg & Lease	(14,156,744)	(12,698,393)	(1,458,351)	11.48%
Acc Dep Med Movable	(22,680,442)	(21,102,933)	(1,577,509)	7.48%
ACCUMULATED DEPRECIATION	(42,918,020)	(39,635,065)	(3,282,955)	8.28%
TOTAL FIXED ASSETS	35,517,396	36,172,625	(655,229)	-1.81%
TOTAL ASSETS	57,919,002	66,258,106	(8,339,104)	-12.59%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2022**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	832,884	286,496	546,388	190.71%
PAYROLL LIABILITES	1,610,870	1,481,716	129,154	8.72%
PENSION LIABILITY	178,217	178,217	0	0.00%
OTHER LIABILITIES	748,284	747,526	758	0.10%
Short-Term Debt	4,084,984	9,503,474	(5,418,490)	-57.02%
AD Valorem Taxes	(1,782,354)	(1,782,354)	0	0.00%
CURRENT LIABILITIES	5,672,885	10,415,075	(4,742,190)	-45.53%
LONG-TERM DEBT	13,215,078	14,590,694	(1,375,615)	-9.43%
LONG TERM LIABILITIES	13,215,078	14,590,694	(1,375,615)	-9.43%
TOTAL LIABILITIES	18,887,964	25,005,769	(6,117,805)	-24.47%
FUND BALANCE	39,031,038	41,252,337	(2,221,299)	-5.38%
TOTAL LIABILITIES & FUND BALANCE	57,919,002	66,258,106	(8,339,104)	-29.85%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2022**

	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>	<u>FEB 2022</u>	<u>MAR 2022</u>
CASH	12,725,441	11,543,930	10,041,555	8,436,945	7,420,927	5,099,478	5,423,735	7,677,745	6,744,426	5,132,582	3,451,845	2,529,106
ACCOUNTS RECEIVABLE	11,094,476	11,177,973	11,261,029	10,996,804	11,826,064	12,338,384	12,122,899	11,356,359	11,343,342	12,785,364	13,628,094	13,736,981
Medicare Allowance	(207,705)	(171,166)	(129,265)	(204,997)	(171,929)	(145,339)	(157,491)	(154,877)	(227,973)	(250,177)	(211,196)	(262,861)
Medicaid Allowances	(15,480)	(14,132)	(25,562)	(40,023)	(22,877)	(23,774)	(25,053)	(39,238)	(24,464)	(30,285)	(16,119)	(21,708)
HMO/PPO Allowances	(987,288)	(894,794)	(817,123)	(770,982)	(1,058,123)	(1,027,044)	(759,605)	(766,557)	(860,071)	(1,097,211)	(1,258,860)	(1,271,469)
All Other Allowances	(8,868)	(7,973)	(7,354)	(4,762)	(7,855)	(4,232)	(3,000)	(3,911)	(4,233)	(3,214)	(5,255)	(4,899)
CONTRACTUALS	(1,219,341)	(1,088,065)	(979,304)	(1,020,764)	(1,260,784)	(1,200,389)	(945,149)	(964,583)	(1,122,562)	(1,375,066)	(1,491,430)	(1,560,937)
Allowance for Bad Debt	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)	(4,681,871)	(5,097,831)
ALLOWANCES	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)	(4,681,871)	(5,097,831)
ALLOWANCES AND CONTRACTUALS	(4,786,983)	(4,755,966)	(4,793,889)	(5,359,393)	(5,175,681)	(5,429,508)	(5,141,058)	(4,976,211)	(5,218,505)	(5,722,776)	(6,173,301)	(6,658,768)
TOTAL ACCOUNTS RECEIVABLE	6,307,493	6,422,007	6,467,140	5,637,411	6,650,383	6,908,876	6,981,841	6,380,148	6,124,837	7,062,587	7,454,793	7,078,213
OTHER ACCOUNTS RECEIVABLE	3,668,194	4,381,284	5,287,851	4,224,771	4,774,735	4,968,404	2,345,040	(576,457)	6,676,492	5,595,556	5,942,781	4,921,236
INVENTORY	2,431,953	2,437,761	2,426,518	2,425,285	2,462,693	2,450,231	2,442,342	2,412,001	2,484,063	2,514,890	2,574,081	2,597,757
PREPAID	644,789	546,784	590,013	1,773,376	1,970,365	1,573,470	1,502,778	1,521,380	1,319,064	1,655,924	1,489,933	1,535,098
PENSION ASSET/LIABILITY	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194
TOTAL OTHER ASSETS	10,485,130	11,106,023	12,044,575	12,163,627	12,947,987	12,732,299	10,030,353	7,097,118	14,219,814	13,506,564	13,746,989	12,794,286
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	11,121,703	11,121,703	13,317,816	13,317,816	13,317,816	13,317,816
Other Bldg Improvement	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,411,161	37,441,065	37,441,065	37,451,012
MME Hospital	26,426,992	26,435,683	26,426,992	26,438,017	26,474,557	26,474,557	26,536,357	26,573,384	26,687,771	26,787,554	26,821,561	26,894,599
CONSTRUCTION IN PROGRESS	1,543,498	1,557,351	1,587,979	1,970,017	2,286,713	2,744,378	2,415,736	2,605,344	6,750	6,750	13,500	237,744
FIXED ASSETS	75,990,875	76,013,419	76,035,355	76,428,419	76,781,656	77,239,320	77,682,117	77,908,751	77,957,744	78,087,430	78,128,187	78,435,417
Acc Dep Land Improv	(176,705)	(179,050)	(181,319)	(183,664)	(186,009)	(188,278)	(190,623)	(192,892)	(195,237)	(197,582)	(199,700)	(202,056)
Acc Dep Building	(5,673,918)	(5,689,020)	(5,703,634)	(5,718,736)	(5,733,838)	(5,748,453)	(5,770,783)	(5,787,730)	(5,814,410)	(5,836,582)	(5,856,607)	(5,878,778)
Acc Dep Bldg & Lease	(12,821,412)	(12,948,531)	(13,071,530)	(13,198,622)	(13,325,794)	(13,442,116)	(13,562,315)	(13,678,637)	(13,802,241)	(13,924,230)	(14,034,593)	(14,156,744)
Acc Dep Med Movable	(21,132,674)	(21,284,252)	(21,431,001)	(21,578,126)	(21,696,586)	(21,832,810)	(21,975,409)	(22,113,014)	(22,257,294)	(22,402,625)	(22,534,371)	(22,680,442)
ACCUMULATED DEPRECIATION	(39,804,709)	(40,100,852)	(40,387,484)	(40,679,148)	(40,942,227)	(41,211,657)	(41,499,130)	(41,772,272)	(42,069,182)	(42,361,019)	(42,625,271)	(42,918,020)
TOTAL FIXED ASSETS	36,186,166	35,912,567	35,647,871	35,749,271	35,839,429	36,027,663	36,182,987	36,136,479	35,888,562	35,726,412	35,502,916	35,517,396
TOTAL ASSETS	65,704,230	64,984,528	64,201,142	61,987,254	62,858,726	60,768,316	58,618,915	57,291,490	62,977,638	61,428,145	60,156,543	57,919,002

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2022**

	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>	<u>FEB 2022</u>	<u>MAR 2022</u>
ACCOUNTS PAYABLE	393,879	185,135	150,061	12,789	1,502,202	1,106,123	1,819,148	2,239,755	2,226,418	2,041,945	1,848,556	832,884
PAYROLL LIABILITES	1,476,363	1,565,525	1,571,031	1,373,527	1,570,237	1,640,205	1,626,974	1,370,084	1,689,627	1,505,233	1,486,635	1,610,870
PENSION LIABILITY	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217
OTHER LIABILITIES	747,596	747,473	747,710	(452,369)	(452,441)	747,592	747,923	747,885	748,312	748,299	747,867	748,284
Short-Term Debt	9,321,345	9,206,565	9,073,082	11,121,296	11,014,495	7,556,413	5,308,979	5,837,235	4,696,809	4,466,784	4,381,759	4,084,984
AD Valorem Taxes	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	0	(594,118)	(1,188,236)	(1,782,354)
CURRENT LIABILITIES	9,740,928	8,912,324	8,155,394	8,074,634	9,059,766	5,881,487	3,740,061	3,837,878	9,539,384	8,346,360	7,454,798	5,672,885
LONG-TERM DEBT	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396	13,276,717	13,245,945	13,215,078
LONG TERM LIABILITIES	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396	13,276,717	13,245,945	13,215,078
TOTAL LIABILITIES	24,301,776	23,445,760	22,656,274	22,545,393	23,500,404	20,186,093	18,014,268	18,080,859	23,155,780	21,623,077	20,700,743	18,887,964
FUND BALANCE	41,402,454	41,538,768	41,544,868	39,441,861	39,358,322	40,582,223	40,604,648	39,210,631	39,821,858	39,805,068	39,455,799	39,031,038
TOTAL LIABILITIES & FUND BALANCE	65,704,230	64,984,528	64,201,142	61,987,254	62,858,726	60,768,316	58,618,915	57,291,490	62,977,638	61,428,145	60,156,543	57,919,002