

**Cogdell Memorial Hospital  
February 2022 Normalization**

<b>Net Income</b>	(320,580.00)
<b>Less:</b>	0.00
<b>Add:</b>	
<b>Additional Staffing &amp; COVID Pay</b>	250,000.00
<b>Cares Reversal</b>	0.00
<b>COVID Supplies</b>	125,000.00
<b>COVID Drugs</b>	175,000.00
<b>HIM Director/Coding</b>	30,000.00
<b>PPP</b>	0.00
<b>Lower 340B Revenue</b>	200,000.00
<b>Normailized Net Income</b>	<u>429,420.00</u>
<b>Ad Valorem Taxes</b>	594,118.00
<b>Normalized Net Income</b>	<u><u>(164,698.00)</u></u>
<b>Cash - CY</b>	3,451,845.00
<b>Cash -PY</b>	13,500,427.00
<b>Net Cash Change 19-18</b>	<u>(10,048,582.00)</u>
	<u>MTD</u>
<b>Net Income</b>	(264,253.00)
<b>Taxes</b>	(594,118.00)
<b>Depreciation</b>	291,836.00
	0.00
	0.00
	0.00
	0.00
<b>Net Cash Flow</b>	<u><u>(566,535.00)</u></u>

Cogdell Memorial Hospital  
Analysis of Investments

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&amp;S 01</u>	<u>TexPool I&amp;S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Feb-22	Beginnig Balance	\$3,193.21	\$426,397.14	\$470,350.31	\$0.00	\$325,721.32	\$1,694,131.90	\$3.35	\$1,921,735.06
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,350,000.00	\$0.00	\$0.00
	Interest Earned	\$0.14	\$20.67	\$22.78	\$0.00	\$15.80	\$42.89	\$0.00	\$93.11
	Ending Balance	\$3,193.35	\$426,417.81	\$470,373.09	\$0.00	\$325,737.12	\$334,174.79	\$3.35	\$1,921,828.17
	Balance Per Statement	\$3,193.35	\$426,417.81	\$470,373.09	\$0.00	\$325,737.12	\$334,174.79	\$3.35	\$1,921,828.17
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.35	\$426,417.81	\$470,373.09	\$0.00	\$325,721.32	\$334,174.79	\$3.35	\$1,921,828.17
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$15.80	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital  
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2022 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2022 EOM Balance</u>
Equipment Loan	1,700,244	2031	143,766	38,132	1,218,259
CT Loan	433,714	2023	80,899	7,377	143,089
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	5,985,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,619,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,018,000
GE - C Arm	176,267	2025	38,460	4,746	112,290
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	121,116
GE - MRI	859,897	2025	188,715	27,805	646,731
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	213,909
Medicare 6 Months up Front	4,972,861	2026	4,972,861	0	2,923,816
Bond Amortization	1,373				1,373
Deffered Inflows	540,948				540,948
Accured Int	49,580				84,173
<b>Total</b>	<b>24,543,363</b>		<b>6,873,984</b>	<b>505,439</b>	<b>17,627,704</b>

**Cogdell Memorial Hospital  
Summary of Tax Collections FY 2021**

<u>Date</u>	<u>M&amp;O Amount</u>	<u>Debt Service Amount</u>
10/5/2021	12,846.81	0.00
10/19/2021	95,694.52	0.00
10/21/2021	122,996.61	0.00
10/25/2021	128,551.96	0.00
10/29/2021	1,032,187.99	0.00
11/3/2021	838,312.66	0.00
11/4/2021	996,827.88	0.00
11/10/2021	284,148.01	0.00
11/24/2021	235,316.43	0.00
12/2/2021	119,120.79	0.00
12/20/2021	192,543.12	0.00
1/5/2022	283,317.74	0.00
1/19/2022	307,464.75	0.00
1/27/2022	519,306.67	0.00
2/2/2022	372,556.02	0.00
2/3/2022	375,449.69	0.00
2/9/2022	298,489.90	0.00
<b>Total</b>	<u><u>6,215,131.55</u></u>	<u><u>0.00</u></u>
<b>Estimated Taxes</b>	7,383,797.25	
<b>Amount Left</b>	<u><u>1,168,665.70</u></u>	

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of February 28, 2022

Expense	MTD 02/28/2022	YTD 12/31/2021	MTD 02/28/2022	YTD 12/31/2021	MTD 02/28/2022	MTD 02/28/2022	Explanation	YTD 12/31/2021	YTD 12/31/2021	Explanation
	Amount	Amount	Budget Amt	Budget Amt	MTD 02/28/2022	MTD 02/28/2022		YTD 12/31/2021	YTD 12/31/2021	
					Rate Variance	Cost Variance		Rate Variance	Cost Variance	
Salaries	1,824,488	3,663,426	1,628,843	3,461,662						
Manhours	44,910	95,383	43,595	90,803						
FTEs	281.39	283.62	273.15	270.01						
AHR	40.63	38.41	37.36	38.12						
Salaries per APD	1,191.70	1,220.33	1,242.44	1,103.85	(50.75)	(77,692)	Salaries are back more in line. We are working on keeping them there	116.48	349,679	Annual increases went in to effect in Jan, higer rates for PRN and COVID pay
Manhours per APD	29.33	31.77	33.25	28.96						
Benefits	399,461	836,431	418,105	751,165						
Benefits per APD	260.92	278.62	318.92	239.53						
Benefits as a % of Salaries	21.89%	22.83%	25.67%	21.70%	-3.77%	(68,864)	No Major issues noted	1.13%	41,484	A couple of medium iszed claims
Professional Fees	179,581	391,329	230,662	461,320						
Prof Fees per APD	117.30	130.36	175.94	147.10	(58.65)	(89,789)	Locum usage is down in the walk in with other providers covering	(16.75)	(50,279)	Locum usage is down
Contract Labor	550,275	1,005,907	359,970	645,800						
Manhours	3,922	7,596	3,988	7,560						
AHR	140.30	132.43	90.26	85.42						
FTE's	24.57	22.59	24.99	22.48						
Contract Labor per APD	359.42	335.08	274.58	205.93	84.85	129,898	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles	129.15	387,702	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of February 28, 2022

<u>Expense</u>	<u>MTD 02/28/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 02/28/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 02/28/2022</u>	<u>MTD 02/28/2022</u>	<u>Explanation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Explanation</u>	
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 02/28/2022</u>	<u>MTD 02/28/2022</u>		<u>Rate Variance</u>	<u>Cost</u>		<u>Cost</u>
Supplies	554,384	1,076,348	312,217	649,702							
Supplies per APD	362.11	358.54	238.15	207.18							
Supplies as a % of Net Rev	14.62%	13.25%	11.98%	10.45%	2.64%	100,117	Biggest issue is COVID and the use of infusions and testing we had to pay for and Ortho Total cases are back	2.80%	227,377	Biggest issue is COVID and the use of infusions and testing we had to pay for and Ortho Total cases are back	
Purchased Services	335,411	693,502	344,114	547,109							
Purchased Services per APD	219.08	231.01	262.48	174.46	(43.40)	(66,449)	Using HCCS to code CFC claims, both staff members are getting closer to being able to code these.	56.55	169,771	Using HCCS to ccode clinic encounters 30k is biggest cost issue, budget appears low	
Other Expense	314,368	606,152	417,761	781,847							
Other Expense per APD	205.34	201.92	318.66	249.31	(113.32)	(173,498)	No issues noted	(47.40)	(142,287)	No issues noted	
Bad Debt	305,564	821,323	226,461	572,424							
Bad Debt as a % of Gross Rev	6.02%	6.92%	4.59%	5.52%	1.43%	72,422	Increase in self pay volumes thru ED and OP Infusions in Jan	1.39%	165,418	Increase in self pay volumes thru ED and OP Infusions in Jan	
APD	1,531	3,002	1,311	3,136							
Net Revenue	3,791,994	8,122,895	2,606,230	6,216,303							
FTE Factor	28	59	28	59							
Gross Revenue	5,074,320	11,875,693	4,928,905	10,364,205							
Total Operating Expense	4,463,532	9,094,418	3,938,133	7,871,029							

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED February 28, 2022**

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
52	41	40	Med Surg	122	90	88
7	8	8	OB	18	14	14
2	8	8	Swing Bed	4	10	10
<u>61</u>	<u>57</u>	<u>56</u>	Total Admissions	<u>144</u>	<u>115</u>	<u>112</u>
			Patient Days			
204	141	138	Med Surg	454	432	421
12	14	14	OB	28	30	29
21	64	62	Swing Bed	63	130	127
<u>237</u>	<u>219</u>	<u>214</u>	Total Patient Days	<u>545</u>	<u>591</u>	<u>577</u>
394	343	318	Total Adjusted Admissions	793	609	565
1,531	1,311	1,213	Total Adjusted Patient Days	3,002	3,136	2,909
			Avg. Length of Stay (ALOS)			
3.92	3.45	3.45	Med Surg	3.72	4.78	4.78
1.71	1.75	1.75	OB	1.56	2.07	2.07
10.50	7.75	7.75	Swing Bed	15.75	12.70	12.70
<u>3.89</u>	<u>3.82</u>	<u>3.82</u>	Total ALOS	<u>3.78</u>	<u>5.15</u>	<u>5.15</u>
			Average Daily Census (ADC)			
7.29	0.00	4.93	Med Surg	7.69	0.00	7.14
0.43	0.00	0.50	OB	0.47	0.00	0.49
0.75	0.00	2.21	Swing Bed	1.07	0.00	2.15
<u>8.46</u>	<u>0.00</u>	<u>7.64</u>	Total ADC	<u>9.24</u>	<u>0.00</u>	<u>9.78</u>
54.69	0.00	43.33	Adjusted ADC	50.89	0.00	49.31
			Occupancy %			
44.64%	0.00%	39.68%	Med Surg	48.68%	0.00%	51.60%
6.12%	0.00%	7.14%	OB	6.78%	0.00%	7.02%

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED February 28, 2022**

5	0	8
10	16	16
51	0	30
28	24	24
12	12	9
57	0	60
627	465	454
2,877	2,520	2,520
3,561	2,985	3,034
47	0	47
8	0	0
55	0	47
2,369	71	2,596
143	0	464
369	0	365
2,881	71	3,425
125	0	197
3,006	71	3,622
1,094	0	1,178
1.3261	0.0000	0.9783
1.5200	1.1905	1.1905

Deliveries	14	0	16
Pt Days - Nursery	28	30	30
Admits from ER	91	0	90
Observations from ER	46	58	58
IP Surgeries	23	0	19
Outpatient Visits			
OP Surgeries	118	0	103
ER	1,426	1,092	1,065
All Other OP Visits	8,015	5,897	5,897
Total Outpatient Visits	9,559	6,989	7,065
Observation Visits			
Med Surg	84	0	107
OB	9	0	3
Total Observations Visits	92	0	110
CFC - In Clinic	5,301	142	5,440
CFC - Telehealth	374	0	804
CFC Walk-In	1,264	0	1,055
Total CFC Visits	6,939	142	7,299
Orthopedic Clinic	274	0	380
Total Clinic Visits	7,213	142	7,679
Home Health Visits	2,177	0	2,398
Total Case Mix	1.2338	0.0000	1.0982
Medicare Case Mix	1.4737	1.2745	1.2745



*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED February 28, 2022**

Payor Mix (Based on Revenues)

16.98%	18.16%	18.50%	Medicare	20.98%	24.51%	25.18%
15.59%	16.90%	17.75%	Medicare Managed Care	15.32%	16.40%	17.25%
32.57%	35.06%	36.24%	Total Medicare	36.30%	40.91%	42.43%
0.70%	2.10%	2.20%	Medicaid	1.14%	1.84%	1.94%
10.84%	7.77%	8.16%	Medicaid Managed Care	11.20%	7.80%	8.20%
11.55%	9.87%	10.37%	Total Medicaid	12.34%	9.64%	10.14%
25.28%	18.60%	19.53%	BCBS	26.14%	21.53%	22.64%
6.05%	6.34%	6.66%	HMO/PPO/Commerical	6.07%	5.89%	6.19%
31.34%	24.94%	26.19%	Total HMO/PPO	32.21%	27.42%	28.84%
1.50%	1.03%	1.08%	Fed/State	1.50%	0.89%	0.93%
0.24%	0.08%	0.08%	Champus	0.20%	0.11%	0.11%
1.74%	1.10%	1.16%	Total Other Fed State	1.70%	1.00%	1.05%
1.16%	0.54%	0.56%	Workers Comp	0.64%	0.60%	0.63%
18.63%	24.31%	21.09%	Self Pay	12.53%	17.27%	13.59%
96.99%	95.82%	95.62%	Total Payor Mix	95.73%	96.84%	96.68%
			Hours			
44,910	43,595	43,595	Hospital	95,383	90,803	90,803
3,922	3,988	3,988	Contract	7,596	7,560	7,560
<b>48,832</b>	<b>47,583</b>	<b>47,583</b>	Total Hours	<b>102,979</b>	<b>98,363</b>	<b>98,363</b>
			FTES			
281.46	0.00	273.22	Hospital	283.69	0.00	270.07
24.58	0.00	24.99	Contract	22.59	0.00	22.49
<b>306.04</b>	<b>0.00</b>	<b>298.21</b>	Total FTES	<b>306.28</b>	<b>0.00</b>	<b>292.56</b>

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED February 28, 2022**

5.5963	0.0000	6.8819	FTE's Per Adjusted Occupied Bed	6.0190	0.0000	5.9330
6.02%	4.59%	4.98%	Bad Debt % of Gross Revenue	6.92%	5.52%	5.96%
			AR Days			
65.36		50.14	Gross	65.36		50.14
34.39		27.79	Net	34.39		27.79
3,313.93	3,758.68	3,758.68	Gross Revenue/APD	3,955.54	3,304.98	3,304.98
2,476.47	1,987.46	1,935.40	Net Revenue/APD	2,705.56	1,982.28	1,947.14
74.73%	52.88%	51.49%	Net Revenue % of Gross Revenue	68.40%	59.98%	58.92%
23.13		112.58	Days Cash On Hand	23.13		112.58
73.16%	92.35%	100.00%	Salaries/Benefits/Contract Labor % of Net Rev	67.78%	78.16%	83.68%
21.89%	25.67%	25.67%	Benefits % of Salaries	22.83%	21.70%	21.70%
14.62%	11.98%	12.66%	Supplies % of Net Revenue	13.25%	10.45%	10.92%
11,325.65	11,476.29	12,024.28	Operating Exp per Adjusted Admit	11,464.51	12,930.68	13,524.40
9,621.71	7,594.93	7,396.01	Net Revenue per Adjusted Admit	10,239.80	10,212.27	10,031.27
378	0	316	Visits - Hospice	769	0	705
143	0	464	Visits - Virtual	374	0	804
12	12	9	Surgeries - IP	23	0	19
15,168.96	14,985.64	14,620.14	GROSS PATIENT REVENUE	110,070.69	39,536.58	38,572.27
152,014.39	207,631.24	202,567.06	GROSS PATIENT REVENUE	397,381.76	287,780.33	280,761.30

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED February 28, 2022**

	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022
<b>Admissions</b>												
Med Surg	34	75	35	39	42	87	76	50	63	54	70	52
OB	13	12	13	11	15	15	13	15	16	21	11	7
Swing Bed	8	7	6	3	2	0	4	4	2	4	2	2
<b>Total Admissions</b>	<b>55</b>	<b>94</b>	<b>54</b>	<b>53</b>	<b>59</b>	<b>102</b>	<b>93</b>	<b>69</b>	<b>81</b>	<b>79</b>	<b>83</b>	<b>61</b>
<b>Patient Days</b>												
Med Surg	100	170	126	129	120	331	301	141	185	180	250	204
OB	26	25	24	16	28	30	25	21	27	33	16	12
Swing Bed	92	89	105	78	24	31	22	58	53	44	42	21
<b>Total Patient Days</b>	<b>218</b>	<b>284</b>	<b>255</b>	<b>223</b>	<b>172</b>	<b>392</b>	<b>348</b>	<b>220</b>	<b>265</b>	<b>257</b>	<b>308</b>	<b>237</b>
<b>Total Adjusted Admissions</b>	<b>317</b>	<b>475</b>	<b>356</b>	<b>349</b>	<b>451</b>	<b>413</b>	<b>350</b>	<b>501</b>	<b>415</b>	<b>449</b>	<b>412</b>	<b>394</b>
<b>Total Adjusted Patient Days</b>	<b>1,256</b>	<b>1,434</b>	<b>1,683</b>	<b>1,467</b>	<b>1,314</b>	<b>1,588</b>	<b>1,311</b>	<b>1,599</b>	<b>1,359</b>	<b>1,460</b>	<b>1,529</b>	<b>1,531</b>
<b>Avg. Length of Stay (ALOS)</b>												
Med Surg	2.94	2.27	3.60	3.31	2.86	3.80	3.96	2.82	2.94	3.33	3.57	3.92
OB	2.00	2.08	1.85	1.45	1.87	2.00	1.92	1.40	1.69	1.57	1.45	1.71
Swing Bed	11.50	12.71	17.50	26.00	12.00	0.00	5.50	14.50	26.50	11.00	21.00	10.50
<b>Total ALOS</b>	<b>3.96</b>	<b>3.02</b>	<b>4.72</b>	<b>4.21</b>	<b>2.92</b>	<b>3.84</b>	<b>3.74</b>	<b>3.19</b>	<b>3.27</b>	<b>3.25</b>	<b>3.71</b>	<b>3.89</b>
<b>Average Daily Census (ADC)</b>												
Med Surg	3.23	5.67	4.06	4.30	3.87	10.68	10.03	4.55	6.17	5.81	8.06	7.29
OB	0.84	0.83	0.77	0.53	0.90	0.97	0.83	0.68	0.90	1.06	0.52	0.43
Swing Bed	2.97	2.97	3.39	2.60	0.77	1.00	0.73	1.87	1.77	1.42	1.35	0.75
<b>Total ADC</b>	<b>7.03</b>	<b>9.47</b>	<b>8.23</b>	<b>7.43</b>	<b>5.55</b>	<b>12.65</b>	<b>11.60</b>	<b>7.10</b>	<b>8.83</b>	<b>8.29</b>	<b>9.94</b>	<b>8.46</b>
<b>Adjusted ADC</b>	<b>40.50</b>	<b>47.81</b>	<b>54.30</b>	<b>48.88</b>	<b>42.39</b>	<b>51.23</b>	<b>43.71</b>	<b>51.57</b>	<b>45.30</b>	<b>47.11</b>	<b>49.31</b>	<b>54.69</b>
<b>Occupancy %</b>												
Med Surg	34.41%	47.96%	41.40%	38.33%	25.81%	64.87%	59.81%	35.66%	44.07%	40.14%	52.33%	44.64%
OB	11.98%	11.90%	11.06%	7.62%	12.90%	13.82%	11.90%	9.68%	12.86%	15.21%	7.37%	6.12%

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED February 28, 2022**

	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022
Deliveries	11	12	11	9	14	14	14	10	15	16	9	5
Pt Days - Nursery	19	17	17	10	22	24	22	13	23	25	18	10
Admits from ER	32	41	30	28	30	62	63	39	42	46	40	51
Observations from ER	29	31	35	25	36	27	27	31	30	32	18	28
IP Surgeries	12	12	18	9	16	16	7	6	8	3	11	12
Outpatient Visits												
OP Surgeries	73	97	71	74	82	53	17	75	58	68	61	57
ER	585	620	670	663	635	854	739	714	680	755	799	627
All Other OP Visits	3,105	3,304	2,797	2,653	2,813	4,357	4,117	3,378	3,388	3,922	5,138	2,877
Total Outpatient Visits	3,763	4,021	3,538	3,390	3,530	5,264	4,873	4,167	4,126	4,745	5,998	3,561
Observation Visits												
Med Surg	62	60	54	149	54	57	53	45	56	56	37	47
OB	4	0	3	8	1	3	2	2	4	1	1	8
Total Observations Visits	66	60	57	156	56	60	55	46	60	57	38	55
Clinic Visits												
CFC - In Clinic	2,746	3,098	2,157	2,397	2,611	3,598	3,260	3,073	2,960	3,215	2,932	2,369
CFC - Telehealth	184	188	214	85	48	405	419	309	190	454	231	143
CFC Walk-In	457	484	558	594	420	794	745	519	488	544	895	369
Total CFC Visits	3,387	3,770	2,929	3,076	3,079	4,797	4,424	3,901	3,638	4,213	4,058	2,881
Orthopedic Clinic	259	258	256	308	246	246	165	127	148	189	149	125
Total Clinic Visits	3,646	4,028	3,185	3,384	3,325	5,043	4,589	4,028	3,786	4,402	4,207	3,006
Home Health Visits	1,385	1,341	1,342	1,392	1,295	1,315	1,098	1,178	1,171	1,260	1,083	1,094
Total Case Mix	0.9808	1.0000	0.8485	1.0000	1.0377	1.0370	1.0652	1.0250	0.8261	1.0588	1.0968	1.3261
Medicare Case Mix	1.4091	1.2188	1.0625	1.3636	1.1429	1.3500	1.3077	1.2778	1.0800	1.2667	1.3846	1.5200

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

FOR THE PERIOD ENDED February 28, 2022

**Payor Mix (Based on Revenues)**

	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022
Medicare	25.92%	25.32%	22.70%	22.53%	20.79%	20.56%	21.83%	21.77%	25.72%	23.85%	24.49%	16.98%
Medicare Managed Care	13.80%	12.54%	15.19%	15.45%	15.49%	15.14%	10.86%	14.20%	14.42%	13.15%	15.08%	15.59%
Total Medicare	39.72%	37.86%	37.89%	37.97%	36.28%	35.71%	32.69%	35.97%	40.14%	36.99%	39.58%	32.57%
Medicaid	3.44%	1.08%	1.02%	1.83%	1.95%	2.02%	1.43%	2.39%	1.67%	1.23%	1.53%	0.70%
Medicaid Managed Care	9.52%	9.73%	11.61%	13.65%	8.93%	9.93%	12.77%	11.68%	11.27%	12.26%	11.52%	10.84%
Total Medicaid	12.96%	10.81%	12.62%	15.48%	10.88%	11.95%	14.20%	14.08%	12.95%	13.49%	13.05%	11.55%
BCBS	24.91%	25.04%	24.46%	27.89%	25.53%	30.05%	25.19%	25.21%	27.44%	27.73%	26.90%	25.28%
HMO/PPO/Commerical	6.59%	5.33%	6.65%	6.83%	6.52%	6.82%	6.19%	9.08%	6.86%	6.77%	6.08%	6.05%
Total HMO/PPO	31.51%	30.38%	31.11%	34.72%	32.05%	36.87%	31.39%	34.29%	34.30%	34.50%	32.98%	31.34%
Fed/State	1.02%	1.16%	1.38%	1.81%	1.94%	1.06%	1.43%	0.86%	1.09%	1.24%	1.49%	1.50%
Champus	0.07%	0.25%	0.19%	0.28%	0.02%	0.10%	0.44%	0.14%	0.58%	0.25%	0.18%	0.24%
Total Other Fed State	1.10%	1.41%	1.57%	2.10%	1.96%	1.16%	1.87%	1.00%	1.67%	1.49%	1.66%	1.74%
Workers Comp	0.98%	0.78%	1.23%	2.28%	1.14%	0.66%	0.29%	0.57%	0.47%	0.42%	0.18%	1.16%
Self Pay	9.65%	13.46%	11.85%	2.68%	14.57%	10.60%	15.65%	7.36%	7.43%	9.74%	7.16%	18.63%
<b>Total Payor Mix</b>	<b>95.92%</b>	<b>94.70%</b>	<b>96.28%</b>	<b>95.23%</b>	<b>96.88%</b>	<b>96.94%</b>	<b>96.08%</b>	<b>93.28%</b>	<b>96.95%</b>	<b>96.63%</b>	<b>94.61%</b>	<b>96.99%</b>
<b>Hours</b>												
Hospital	48,372	47,905	48,238	46,765	46,518	49,163	48,510	48,678	46,965	47,794	50,473	44,910
Contract	4,212	3,528	3,289	3,764	3,962	8,123	3,579	3,921	3,126	4,668	3,674	3,922
<b>Total Hours</b>	<b>52,584</b>	<b>51,433</b>	<b>51,527</b>	<b>50,529</b>	<b>50,480</b>	<b>57,286</b>	<b>52,089</b>	<b>52,599</b>	<b>50,091</b>	<b>52,462</b>	<b>54,147</b>	<b>48,832</b>
<b>FTEs</b>												
Hospital	273.81	280.21	273.06	273.54	263.32	278.29	283.75	275.55	274.71	270.54	285.71	281.46
Contract	23.84	20.64	18.62	22.02	22.43	45.98	20.93	22.20	18.28	26.42	20.80	24.58
<b>Total FTEs</b>	<b>297.66</b>	<b>300.85</b>	<b>291.67</b>	<b>295.56</b>	<b>285.75</b>	<b>324.27</b>	<b>304.69</b>	<b>297.74</b>	<b>293.00</b>	<b>296.97</b>	<b>306.50</b>	<b>306.04</b>

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED February 28, 2022**

	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022
FTE's Per Adjusted Occupied Bed	7.3495	6.2929	5.3719	6.0462	6.7414	6.3294	6.9708	5.7740	6.4673	6.3039	6.2157	5.5963
Bad Debt % of Gross Revenue	8.39%	7.22%	5.38%	4.79%	11.05%	10.29%	11.06%	9.49%	-1.15%	0.54%	7.58%	6.02%
AR Days												
Gross												
Net												
Gross Revenue/APD	4,458.17	4,408.68	3,447.78	3,634.31	4,075.28	4,017.12	4,268.49	3,253.25	3,925.49	4,150.94	4,449.24	3,313.93
Net Revenue/APD	2,563.75	2,816.21	2,236.09	2,608.89	2,198.02	2,943.17	3,216.79	1,685.84	1,825.65	1,865.37	2,833.13	2,476.47
Net Revenue % of Gross Revenue	57.51%	63.88%	64.86%	71.78%	53.94%	73.27%	75.36%	51.82%	46.51%	44.94%	63.68%	74.73%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	81.26%	64.93%	62.66%	66.35%	86.13%	62.04%	66.93%	109.07%	102.40%	114.98%	63.07%	73.16%
Benefits % of Salaries	27.46%	25.15%	22.69%	35.53%	18.21%	31.23%	32.53%	24.36%	30.08%	21.55%	23.76%	21.89%
Supplies % of Net Revenue	9.58%	10.38%	12.41%	10.94%	9.82%	10.98%	14.53%	14.85%	24.53%	25.39%	12.05%	14.62%
Operating Exp per Adjusted Admit	14,011.10	9,166.44	11,433.64	11,937.46	9,489.91	12,405.12	14,353.43	9,442.98	10,062.36	11,138.42	11,241.54	11,325.65
Net Revenue per Adjusted Admit	10,161.77	8,508.55	10,559.31	10,977.04	6,407.79	11,310.99	12,037.02	5,375.15	5,972.81	6,068.34	10,513.32	9,621.71
Visits - Hospice	456	407	379	517	410	472	442	534	467	412	391	378
Visits - Virtual	184	188	214	85	48	405	419	309	190	454	231	143
Surgeries - IP	12	12	18	9	16	16	7	6	8	3	11	12
GROSS PATIENT REVENUE	17201	90433	26773	48298	6164	40613	19604	66750	27045	39378	94902	15169
GROSS PATIENT REVENUE	210923	244902	189243	205717	160430	154459	199949	282947	135744	164929	245367	152014

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED February 28, 2022**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
785,403	824,467	804,358	INPATIENT REVENUE	2,155,768	1,954,645	1,906,971
4,288,917	4,104,438	3,756,160	OUTPATIENT REVENUE	9,719,925	8,409,561	7,708,111
5,074,320	4,928,905	4,560,519	GROSS PATIENT REVENUE	11,875,693	10,364,205	9,615,082
(487,315)	(648,730)	(617,838)	MEDICARE DEDUCTIONS	(945,322)	(1,457,811)	(1,388,391)
1,000,544	(85,865)	(81,776)	MEDICAID DEDUCTIONS	961,623	442,444	421,376
(1,394,164)	(1,236,676)	(1,177,952)	HMO/PPO DEDUCTIONS	(3,006,643)	(2,406,266)	(2,291,682)
(361,673)	(81,255)	(77,385)	ALL OTHER DEDUCTIONS	(242,922)	(383,873)	(365,513)
(1,242,608)	(2,052,525)	(1,954,951)	TOTAL DEDUCTIONS	(3,233,263)	(3,805,506)	(3,624,211)
3,791,994	2,606,230	2,348,282	NET PATIENT REVENUE	8,122,895	6,216,303	5,664,779
58,826	124,476	673,246	OPERATING REVENUE	87,078	37,959	1,135,499
3,850,820	2,730,706	3,021,528	TOTAL NET REVENUE	8,209,973	6,254,262	6,800,278
1,824,488	1,628,843	1,589,115	SALARIES	3,663,426	3,461,662	3,377,231
550,275	359,970	351,190	CONTRACT LABOR	1,005,907	645,800	630,049
399,461	418,105	407,908	BENEFITS	836,431	751,165	732,844
2,774,224	2,406,918	2,348,213	SALARIES AND BENEFITS	5,505,764	4,858,627	4,740,124
554,384	312,217	297,349	SUPPLIES	1,076,348	649,702	618,764
179,581	230,662	219,678	PROFESSIONAL FEES	391,329	461,320	439,353
335,411	344,114	327,727	PURCHASED SERVICES	693,502	547,109	521,056
66,596	63,976	60,929	UTILITIES	133,852	138,636	132,034
122,499	232,993	221,898	REPAIRS & MAINTENANCE	244,669	417,888	397,989
24,608	34,515	32,871	RENTS & LEASES	53,377	68,968	65,684
100,666	86,277	82,169	OTHER OPERATING EXPENSES	174,253	156,354	148,909
305,564	226,461	226,953	BAD DEBTS	821,323	572,424	573,476
4,463,532	3,938,133	3,817,788	TOTAL OPERATING EXPENSES	9,094,418	7,871,029	7,637,389
(612,712)	(1,207,427)	(796,260)	EBIDTA	(884,445)	(1,616,766)	(837,111)
736	487	487	INTEREST INCOME	957	1,428	1,428
(38,463)	(41,931)	(42,913)	INTEREST EXPENSE	(77,439)	(84,395)	(86,358)
(264,253)	(243,221)	(264,695)	DEPRECIATION	(556,089)	(541,114)	(556,727)
(6)	11,532	43,071	IGT REVENUE/EXPENSE	(11)	27,192	90,270
594,118	594,118	594,118	AD VALOREM TAXES	1,188,236	1,188,236	1,188,236
292,132	320,986	330,068	NONOPERATING INCOME (EXPENSE)	555,654	591,347	636,848
(320,580)	(886,441)	(466,192)	NET INCOME (LOSS)	(328,791)	(1,025,420)	(200,263)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED February 28, 2022**

0	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>	<u>FEB 2022</u>
INPATIENT REVENUE	971,880	1,252,065	879,185	810,452	700,947	1,574,710	1,485,435	715,716	1,040,256	1,066,791	1,370,365	785,403
OUTPATIENT REVENUE	4,625,371	5,071,003	4,924,036	4,519,348	4,653,908	4,805,373	4,111,695	4,484,707	4,295,001	4,995,067	5,431,008	4,288,917
GROSS PATIENT REVENUE	5,597,252	6,323,068	5,803,221	5,329,800	5,354,855	6,380,083	5,597,130	5,200,422	5,335,257	6,061,858	6,801,374	5,074,320
MEDICARE DEDUCTIONS	(912,986)	(1,055,434)	(520,218)	(271,813)	(675,848)	(388,113)	375,210	(523,303)	(245,409)	(564,842)	(458,007)	(487,315)
MEDICAID DEDUCTIONS	355,545	576,416	429,144	711,881	287,786	624,585	(42,120)	(73,726)	(129,720)	(37,357)	(38,921)	1,000,544
HMO/PPO DEDUCTIONS	(1,591,968)	(1,322,891)	(1,600,437)	(1,838,382)	(1,508,728)	(1,752,182)	(1,409,321)	(1,407,214)	(1,490,950)	(1,855,588)	(1,612,479)	(1,394,164)
ALL OTHER DEDUCTIONS	(42,342)	(221,150)	(110,403)	66,871	(201,527)	(27,439)	(118,325)	(201,955)	(824,254)	(733,716)	118,752	(361,673)
TOTAL DEDUCTIONS	(2,191,751)	(2,023,059)	(1,801,914)	(1,331,443)	(2,098,318)	(1,543,149)	(1,194,557)	(2,206,198)	(2,690,333)	(3,191,505)	(1,990,655)	(1,242,608)
NET PATIENT REVENUE	3,218,802	4,039,098	3,763,728	3,825,996	2,888,167	4,674,408	4,218,070	2,694,870	2,481,298	2,724,104	4,330,900	3,791,994
OPERATING REVENUE	1,266,565	155,254	147,381	33,029	(1,016,937)	60,222	1,733,027	1,796,184	25,311	1,996,662	28,253	58,826
TOTAL NET REVENUE	4,485,368	4,194,352	3,911,109	3,859,026	1,871,230	4,734,630	5,951,097	4,491,054	2,506,609	4,720,766	4,359,153	3,850,820
SALARIES	1,747,223	1,837,712	1,679,022	1,612,907	1,779,713	1,916,127	1,853,371	2,010,270	1,616,055	2,145,449	1,838,939	1,824,488
CONTRACT LABOR	388,502	322,868	298,276	352,712	383,670	385,482	366,990	439,389	438,611	524,522	455,631	550,275
BENEFITS	479,726	462,171	380,969	573,069	324,097	598,483	602,926	489,763	486,122	462,330	436,970	399,461
SALARIES AND BENEFITS	2,615,451	2,622,751	2,358,267	2,538,687	2,487,480	2,900,093	2,823,287	2,939,422	2,540,788	3,132,300	2,731,540	2,774,224
SUPPLIES	308,275	419,285	467,178	418,607	283,692	513,063	612,878	400,280	608,715	691,652	521,964	554,384
PROFESSIONAL FEES	232,607	220,562	237,294	212,999	203,073	190,960	118,576	121,042	186,496	290,082	211,748	179,581
PURCHASED SERVICES	391,427	299,600	345,702	356,214	373,922	426,001	452,402	429,631	437,043	497,977	358,092	335,411
UTILITIES	96,589	67,829	71,969	37,987	76,077	82,577	66,700	65,076	77,100	72,724	67,257	66,596
REPAIRS & MAINTENANCE	220,629	218,685	175,371	187,850	124,536	182,802	145,263	143,700	145,876	136,687	122,170	122,499
RENTS & LEASES	27,664	26,514	21,939	21,214	47,225	30,866	36,204	26,484	26,063	29,721	28,770	24,608
OTHER OPERATING EXPENSES	75,808	19,558	85,436	132,108	89,666	143,417	155,604	115,193	219,643	116,403	73,587	100,666
BAD DEBTS	469,649	456,622	312,214	255,079	591,697	656,793	618,880	493,479	(61,495)	32,535	515,759	305,564
TOTAL OPERATING EXPENSES	4,438,098	4,351,406	4,075,370	4,160,745	4,277,368	5,126,572	5,029,794	4,734,307	4,180,230	5,000,081	4,630,886	4,463,532
EBIDTA	47,269	(157,054)	(164,261)	(301,720)	(2,406,137)	(391,942)	921,302	(243,253)	(1,673,621)	(279,315)	(271,733)	(612,712)
INTEREST INCOME	319	168	135	1,264	389	418	368	380	502	476	222	736
INTEREST EXPENSE	(42,787)	(43,840)	(43,328)	(43,140)	(42,897)	(42,811)	(42,214)	(41,348)	(41,821)	(40,276)	(38,976)	(38,463)
DEPRECIATION	(300,341)	(287,244)	(296,144)	(286,632)	(291,664)	(288,336)	(269,430)	(287,473)	(273,142)	(296,910)	(291,836)	(264,253)
IGT REVENUE/EXPENSE	48,173	43,969	45,792	42,210	43,184	45,014	19,757	0	(53)	0	(6)	(6)
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	1,227,252	594,118	594,118
NONOPERATING INCOME (EXPENSE)	299,482	307,172	300,574	307,820	303,130	308,403	302,599	265,677	279,604	890,542	263,522	292,132
NET INCOME (LOSS)	346,752	150,118	136,313	6,100	(2,103,007)	(83,539)	1,223,901	22,425	(1,394,017)	611,227	(8,211)	(320,580)



**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF February 28, 2022**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	3,451,845	13,500,427	(10,048,582)	-74.43%
ACCOUNTS RECEIVABLE	13,628,094	10,967,001	2,661,093	24.26%
Medicare Allowance	(211,196)	(136,471)	(74,725)	54.76%
Medicaid Allowances	(16,119)	(43,543)	27,424	-62.98%
HMO/PPO Allowances	(1,258,860)	(1,113,397)	(145,463)	13.06%
All Other Allowances	(5,255)	(3,203)	(2,052)	64.06%
CONTRACTUALS	(1,491,430)	(1,296,614)	(194,816)	15.02%
Allowance for Bad Debt	(4,681,871)	(3,158,402)	(1,523,470)	48.24%
ALLOWANCES	(4,681,871)	(3,158,402)	(1,523,470)	48.24%
ALLOWANCES AND CONTRACTUALS	(6,173,301)	(4,455,016)	(1,718,286)	38.57%
TOTAL ACCOUNTS RECEIVABLE	7,454,793	6,511,985	942,808	14.48%
OTHER ACCOUNTS RECEIVABLE	5,942,781	3,617,623	2,325,158	64.27%
INVENTORY	2,574,081	2,419,283	154,798	6.40%
PREPAID	1,489,933	911,663	578,270	63.43%
PENSION ASSET/LIABILITY	3,740,194	3,740,194	0	0.00%
TOTAL OTHER ASSETS	13,746,989	10,688,763	3,058,226	28.61%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	274,996	0	0.00%
Hospital Building	13,317,816	10,412,064	2,905,751	27.91%
Other Bldg Improvement	37,441,065	37,074,074	366,990	0.99%
MME Hospital	26,821,561	26,227,319	594,241	2.27%
CONSTRUCTION IN PROGRESS	13,500	1,241,534	(1,228,034)	-98.91%
FIXED ASSETS	78,128,187	75,489,238	2,638,949	3.50%
Acc Dep Land Improv	(199,700)	(172,091)	(27,609)	16.04%
Acc Dep Building	(5,856,607)	(5,644,201)	(212,406)	3.76%
Acc Dep Bldg & Lease	(14,034,593)	(12,571,274)	(1,463,320)	11.64%
Acc Dep Med Movable	(22,534,371)	(20,947,158)	(1,587,213)	7.58%
ACCUMULATED DEPRECIATION	(42,625,271)	(39,334,724)	(3,290,547)	8.37%
TOTAL FIXED ASSETS	35,502,916	36,154,514	(651,598)	-1.80%
<b>TOTAL ASSETS</b>	<b>60,156,543</b>	<b>66,855,689</b>	<b>(6,699,147)</b>	<b>-10.02%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF February 28, 2022**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>INC/DEC</b>	<b>INC/DEC %</b>
ACCOUNTS PAYABLE	1,811,288	337,043	1,474,245	437.41%
PAYROLL LIABILITES	1,486,635	1,291,444	195,191	15.11%
PENSION LIABILITY	178,217	178,217	0	0.00%
OTHER LIABILITIES	747,867	747,336	531	0.07%
Short-Term Debt	4,381,759	10,177,760	(5,796,001)	-56.95%
AD Valorem Taxes	(1,188,236)	(1,188,236)	0	0.00%
<b>CURRENT LIABILITIES</b>	<b>7,417,531</b>	<b>11,543,565</b>	<b>(4,126,034)</b>	<b>-35.74%</b>
LONG-TERM DEBT	13,245,945	14,406,539	(1,160,594)	-8.06%
<b>LONG TERM LIABILITIES</b>	<b>13,245,945</b>	<b>14,406,539</b>	<b>(1,160,594)</b>	<b>-8.06%</b>
<b>TOTAL LIABILITIES</b>	<b>20,663,476</b>	<b>25,950,104</b>	<b>(5,286,628)</b>	<b>-20.37%</b>
<b>FUND BALANCE</b>	<b>39,493,067</b>	<b>40,905,585</b>	<b>(1,412,518)</b>	<b>-3.45%</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>60,156,543</b>	<b>66,855,689</b>	<b>(6,699,147)</b>	<b>-23.83%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF February 28, 2022**

	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>	<u>FEB 2022</u>
CASH	13,931,065	12,725,441	11,543,930	10,041,555	8,436,945	7,420,927	5,099,478	5,423,735	7,677,745	6,744,426	5,132,582	3,451,845
ACCOUNTS RECEIVABLE	10,415,573	11,094,476	11,177,973	11,261,029	10,996,804	11,826,064	12,338,384	12,122,899	11,356,359	11,343,342	12,785,364	13,628,094
Medicare Allowance	(120,806)	(207,705)	(171,166)	(129,265)	(204,997)	(171,929)	(145,339)	(157,491)	(154,877)	(227,973)	(250,177)	(211,196)
Medicaid Allowances	(54,092)	(15,480)	(14,132)	(25,562)	(40,023)	(22,877)	(23,774)	(25,053)	(39,238)	(30,285)	(24,464)	(16,119)
HMO/PPO Allowances	(910,113)	(987,288)	(894,794)	(817,123)	(770,982)	(1,058,123)	(1,027,044)	(759,605)	(766,557)	(860,071)	(1,097,211)	(1,258,860)
All Other Allowances	(4,605)	(8,868)	(7,973)	(7,354)	(4,762)	(7,855)	(4,232)	(3,000)	(3,911)	(4,233)	(3,214)	(5,255)
CONTRACTUALS	(1,089,616)	(1,219,341)	(1,088,065)	(979,304)	(1,020,764)	(1,260,784)	(1,200,389)	(945,149)	(964,583)	(1,122,562)	(1,375,066)	(1,491,430)
Allowance for Bad Debt	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)	(4,681,871)
ALLOWANCES	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)	(4,681,871)
ALLOWANCES AND CONTRACTUALS	(4,586,476)	(4,786,983)	(4,755,966)	(4,793,889)	(5,359,393)	(5,175,681)	(5,429,508)	(5,141,058)	(4,976,211)	(5,218,505)	(5,722,776)	(6,173,301)
TOTAL ACCOUNTS RECEIVABLE	5,829,097	6,307,493	6,422,007	6,467,140	5,637,411	6,650,383	6,908,876	6,981,841	6,380,148	6,124,837	7,062,587	7,454,793
OTHER ACCOUNTS RECEIVABLE	3,235,754	3,668,194	4,381,284	5,287,851	4,224,771	4,774,735	4,968,404	2,345,040	(576,457)	6,676,492	5,595,556	5,942,781
INVENTORY	2,418,108	2,431,953	2,437,761	2,426,518	2,425,285	2,462,693	2,450,231	2,442,342	2,412,001	2,484,063	2,514,890	2,574,081
PREPAID	931,263	644,789	546,784	590,013	1,773,376	1,970,365	1,573,470	1,502,778	1,521,380	1,319,064	1,655,924	1,489,933
PENSION ASSET/LIABILITY	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194
TOTAL OTHER ASSETS	10,325,318	10,485,130	11,106,023	12,044,575	12,163,627	12,947,987	12,732,299	10,030,353	7,097,118	14,219,814	13,506,564	13,746,989
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	11,121,703	11,121,703	13,317,816	13,317,816	13,317,816
Other Bldg Improvement	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,411,161	37,441,065	37,441,065
MME Hospital	26,544,592	26,426,992	26,435,683	26,426,992	26,438,017	26,474,557	26,474,557	26,536,357	26,573,384	26,687,771	26,787,554	26,821,561
CONSTRUCTION IN PROGRESS	1,242,714	1,543,498	1,557,351	1,587,979	1,970,017	2,286,713	2,744,378	2,415,736	2,605,344	6,750	6,750	13,500
FIXED ASSETS	75,807,690	75,990,875	76,013,419	76,035,355	76,428,419	76,781,656	77,239,320	77,682,117	77,908,751	77,957,744	78,087,430	78,128,187
Acc Dep Land Improv	(174,436)	(176,705)	(179,050)	(181,319)	(183,664)	(186,009)	(188,278)	(190,623)	(192,892)	(195,237)	(197,582)	(199,700)
Acc Dep Building	(5,659,303)	(5,673,918)	(5,689,020)	(5,703,634)	(5,718,736)	(5,733,838)	(5,748,453)	(5,770,783)	(5,787,730)	(5,814,410)	(5,836,582)	(5,856,607)
Acc Dep Bldg & Lease	(12,698,393)	(12,821,412)	(12,948,531)	(13,071,530)	(13,198,622)	(13,325,794)	(13,442,116)	(13,562,315)	(13,678,637)	(13,802,241)	(13,924,230)	(14,034,593)
Acc Dep Med Movable	(21,102,933)	(21,132,674)	(21,284,252)	(21,431,001)	(21,578,126)	(21,696,586)	(21,832,810)	(21,975,409)	(22,113,014)	(22,257,294)	(22,402,625)	(22,534,371)
ACCUMULATED DEPRECIATION	(39,635,065)	(39,804,709)	(40,100,852)	(40,387,484)	(40,679,148)	(40,942,227)	(41,211,657)	(41,499,130)	(41,772,272)	(42,069,182)	(42,361,019)	(42,625,271)
TOTAL FIXED ASSETS	36,172,625	36,186,166	35,912,567	35,647,871	35,749,271	35,839,429	36,027,663	36,182,987	36,136,479	35,888,562	35,726,412	35,502,916
<b>TOTAL ASSETS</b>	<b>66,258,106</b>	<b>65,704,230</b>	<b>64,984,528</b>	<b>64,201,142</b>	<b>61,987,254</b>	<b>62,858,726</b>	<b>60,768,316</b>	<b>58,618,915</b>	<b>57,291,490</b>	<b>62,977,638</b>	<b>61,428,145</b>	<b>60,156,543</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF February 28, 2022**

	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>	<u>FEB 2022</u>
ACCOUNTS PAYABLE	286,496	393,879	185,135	150,061	12,789	1,502,202	1,106,123	1,819,148	2,239,755	2,226,418	2,033,367	1,811,288
PAYROLL LIABILITES	1,481,716	1,476,363	1,565,525	1,571,031	1,373,527	1,570,237	1,640,205	1,626,974	1,370,084	1,689,627	1,505,233	1,486,635
PENSION LIABILITY	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217
OTHER LIABILITIES	747,526	747,596	747,473	747,710	(452,369)	(452,441)	747,592	747,923	747,885	748,312	748,299	747,867
Short-Term Debt	9,503,474	9,321,345	9,206,565	9,073,082	11,121,296	11,014,495	7,556,413	5,308,979	5,837,235	4,696,809	4,466,784	4,381,759
AD Valorem Taxes	(1,782,354)	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	0	(594,118)	(1,188,236)
<b>CURRENT LIABILITIES</b>	<b>10,415,075</b>	<b>9,740,928</b>	<b>8,912,324</b>	<b>8,155,394</b>	<b>8,074,634</b>	<b>9,059,766</b>	<b>5,881,487</b>	<b>3,740,061</b>	<b>3,837,878</b>	<b>9,539,384</b>	<b>8,337,781</b>	<b>7,417,531</b>
LONG-TERM DEBT	14,590,694	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396	13,276,717	13,245,945
<b>LONG TERM LIABILITIES</b>	<b>14,590,694</b>	<b>14,560,847</b>	<b>14,533,436</b>	<b>14,500,880</b>	<b>14,470,759</b>	<b>14,440,638</b>	<b>14,304,605</b>	<b>14,274,207</b>	<b>14,242,981</b>	<b>13,616,396</b>	<b>13,276,717</b>	<b>13,245,945</b>
<b>TOTAL LIABILITIES</b>	<b>25,005,769</b>	<b>24,301,776</b>	<b>23,445,760</b>	<b>22,656,274</b>	<b>22,545,393</b>	<b>23,500,404</b>	<b>20,186,093</b>	<b>18,014,268</b>	<b>18,080,859</b>	<b>23,155,780</b>	<b>21,614,499</b>	<b>20,663,476</b>
<b>FUND BALANCE</b>	<b>41,252,337</b>	<b>41,402,454</b>	<b>41,538,768</b>	<b>41,544,868</b>	<b>39,441,861</b>	<b>39,358,322</b>	<b>40,582,223</b>	<b>40,604,648</b>	<b>39,210,631</b>	<b>39,821,858</b>	<b>39,813,647</b>	<b>39,493,067</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>66,258,106</b>	<b>65,704,230</b>	<b>64,984,528</b>	<b>64,201,142</b>	<b>61,987,254</b>	<b>62,858,726</b>	<b>60,768,316</b>	<b>58,618,915</b>	<b>57,291,490</b>	<b>62,977,638</b>	<b>61,428,145</b>	<b>60,156,543</b>