

**Cogdell Memorial Hospital  
January 2022 Normalization**

<b>Net Income</b>	100,597.00
<b>Less:</b>	0.00
<b>Add:</b>	
<b>Additional Staffing &amp; COVID Pay</b>	275,000.00
<b>Cares Reversal</b>	0.00
<b>COVID Supplies</b>	125,000.00
<b>COVID Drugs</b>	175,000.00
<b>HIM Director/Coding</b>	30,000.00
<b>PPP</b>	0.00
<b>Lower 340B Revenue</b>	200,000.00
<b>Normailized Net Income</b>	<u>875,597.00</u>
<b>Ad Valorem Taxes</b>	594,118.00
<b>Normalized Net Income</b>	<u><u>281,479.00</u></u>
<b>Cash - CY</b>	5,198,235.00
<b>Cash -PY</b>	13,723,479.00
<b>Net Cash Change 19-18</b>	<u>(8,525,244.00)</u>
	<u>MTD</u>
<b>Net Income</b>	100,597.00
<b>Taxes</b>	(594,118.00)
<b>Depreciation</b>	291,836.00
	0.00
	0.00
	0.00
	0.00
<b>Net Cash Flow</b>	<u><u>(201,685.00)</u></u>

Cogdell Memorial Hospital  
Analysis of Investments

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&amp;S 01</u>	<u>TexPool I&amp;S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Jan-22	Beginnig Balance	\$3,193.21	\$426,383.53	\$470,335.31	\$0.00	\$325,710.91	\$2,784,062.94	\$3.35	\$1,921,673.74
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,100,000.00	\$0.00	\$0.00
	Interest Earned	\$0.00	\$13.61	\$15.00	\$0.00	\$10.41	\$88.96	\$0.00	\$61.32
	Ending Balance	\$3,193.21	\$426,397.14	\$470,350.31	\$0.00	\$325,721.32	\$1,684,131.90	\$3.35	\$1,921,735.06
	Balance Per Statement	\$3,193.21	\$426,397.14	\$470,350.31	\$0.00	\$325,721.32	\$1,684,131.90	\$3.35	\$1,921,735.06
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$426,397.14	\$470,350.31	\$0.00	\$325,721.32	\$1,684,131.90	\$3.35	\$1,921,735.06
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital  
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2022 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2022 EOM Balance</u>
Equipment Loan	1,700,244	2031	143,766	38,132	1,218,259
CT Loan	433,714	2023	80,899	7,377	149,361
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	5,985,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,619,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,018,000
GE - C Arm	176,267	2025	38,460	4,746	115,162
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	123,885
GE - MRI	859,897	2025	188,715	27,805	660,449
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	217,943
Medicare 6 Months up Front	4,972,861	2026	4,972,861	0	3,044,542
Bond Amortization	1,373				1,373
Deffered Inflows	540,948				540,948
Accured Int	49,580				49,580
<b>Total</b>	<b>24,543,363</b>		<b>6,873,984</b>	<b>505,439</b>	<b>17,743,501</b>

**Cogdell Memorial Hospital  
Summary of Tax Collections FY 2021**

<u>Date</u>	<u>M&amp;O Amount</u>	<u>Debt Service Amount</u>
10/5/2021	12,846.81	0.00
10/19/2021	95,694.52	0.00
10/21/2021	122,996.61	0.00
10/25/2021	128,551.96	0.00
10/29/2021	1,032,187.99	0.00
11/3/2021	838,312.66	0.00
11/4/2021	996,827.88	0.00
11/10/2021	284,148.01	0.00
11/24/2021	235,316.43	0.00
12/2/2021	119,120.79	0.00
12/20/2021	192,543.12	0.00
1/5/2022	283,317.74	0.00
1/19/2022	307,464.75	0.00
1/27/2022	519,306.67	0.00
2/2/2022	372,556.02	0.00

Total	<u>5,541,191.96</u>	<u>0.00</u>
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Estimated Taxes	7,383,797.25	
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Amount Left	<u>1,842,605.29</u>	
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**Cogdell Memorial Hospital**  
**Analysis of Operating Expense**  
**As of January 31, 2022**

<u>Expense</u>	<u>MTD 01/31/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 01/31/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 01/31/2022</u>	<u>MTD 01/31/2022</u>	<u>Eplation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Eplation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>Rate Variance</u>	<u>Cost Variance</u>		<u>Rate Variance</u>	<u>Cost Variance</u>	
Salaries	1,838,939	1,838,939	1,832,819	1,832,819						
Manhours	50,473	50,473	47,208	47,208						
FTEs	285.64	285.64	267.16	267.16						
AHR	36.43	36.43	38.82	38.82						
Salaries per APD	1,202.71	1,202.71	1,024.49	1,024.49	178.21	272,488	Annual increases went in to effect in Jan, higer rates for PRN and COVID pay	178.21	272,488	Annual increases went in to effect in Jan, higer rates for PRN and COVID pay
Manhours per APD	33.01	33.01	26.39	26.39						
Benefits	371,317	371,317	333,060	333,060						
Benefits per APD	242.85	242.85	186.17	186.17						
Benefits as a % of Salaries	20.19%	20.19%	18.17%	18.17%	2.02%	37,145	A couple of medium iszed claims	2.02%	37,145	A couple of medium iszed claims
Professional Fees	211,748	211,748	230,658	230,658						
Prof Fees per APD	138.49	138.49	128.93	128.93	9.56	14,612	Locum usage in the walk in clinic to help with volumes	9.56	14,612	Locum usage in the walk in clinic to help with volumes
Contract Labor	412,476	412,476	285,830	285,830						
Manhours	3,674	3,674	3,572	3,572						
AHR	112.27	112.27	80.02	80.02						
FTE's	20.79	20.79	20.22	20.22						
Contract Labor per APD	269.77	269.77	159.77	159.77	110.00	168,186	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles	110.00	168,186	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of January 31, 2022

<u>Expense</u>	<u>MTD 01/31/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 01/31/2022</u>	<u>YTD 12/31/2021</u>	<u>MTD 01/31/2022</u>	<u>MTD 01/31/2022</u>	<u>Explanation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 01/31/2022</u>	<u>MTD 01/31/2022</u>		<u>Rate Variance</u>	<u>Cost</u>	
								<u>Rate Variance</u>	<u>Variance</u>	
Supplies	521,964	521,964	337,485	337,485						
Supplies per APD	341.38	341.38	188.64	188.64						
Supplies as a % of Net Rev	12.05%	12.05%	9.35%	9.35%	2.70%	117,093	Biggest issue is COVID and increase in IP and OP volumes and the use of infusions and testing we had to pay for and Ortho Total cases are back and were much in Jan 2021 which budget is based on	2.70%	117,093	Biggest issue is COVID and increase in IP and OP volumes and the use of infusions and testing we had to pay for and Ortho Total cases are back and were much in Jan 2021 which budget is based on
Purchased Services	358,092	358,092	202,995	202,995						
Purchased Services per APD	234.20	234.20	113.47	113.47	120.73	184,599	Using HCCS to ccode clinic encounters 30k is biggest cost issue, budget appears low	120.73	184,599	Using HCCS to ccode clinic encounters 30k is biggest cost issue, budget appears low
Other Expense	291,783	291,783	364,086	364,086						
Other Expense per APD	190.83	190.83	203.51	203.51	(12.68)	(19,389)	No issues noted	(12.68)	(19,389)	No issues noted
Bad Debt	515,759	515,759	345,963	345,963						
Bad Debt as a % of Gross Rev	7.58%	7.58%	6.37%	6.37%	1.22%	82,844	Increase in self pay volumes thru ED and OP Infusions in Jan	1.22%	82,844	Increase in self pay volumes thru ED and OP Infusions in Jan
APD	1,529	1,529	1,789	1,789						
Net Revenue	4,330,900	4,330,900	3,610,073	3,610,073						
FTE Factor	31	31	31	31						
Gross Revenue	6,801,374	6,801,374	5,435,301	5,435,301						
Total Operating Expense	4,522,078	4,522,078	3,932,896	3,932,896						

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2022**

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
70	49	48	Med Surg	70	49	48
11	6	6	OB	11	6	6
2	2	2	Swing Bed	2	2	2
<u>83</u>	<u>57</u>	<u>56</u>	Total Admissions	<u>83</u>	<u>57</u>	<u>56</u>
			Patient Days			
250	290	283	Med Surg	250	290	283
16	15	15	OB	16	15	15
42	67	65	Swing Bed	42	67	65
<u>308</u>	<u>372</u>	<u>363</u>	Total Patient Days	<u>308</u>	<u>372</u>	<u>363</u>
412	276	257	Total Adjusted Admissions	412	276	257
1,529	1,789	1,664	Total Adjusted Patient Days	1,529	1,789	1,664
			Avg. Length of Stay (ALOS)			
3.57	5.90	5.90	Med Surg	3.57	5.90	5.90
1.45	2.50	2.50	OB	1.45	2.50	2.50
21.00	32.50	32.50	Swing Bed	21.00	32.50	32.50
<u>3.71</u>	<u>6.48</u>	<u>6.48</u>	Total ALOS	<u>3.71</u>	<u>6.48</u>	<u>6.48</u>
			Average Daily Census (ADC)			
8.06	0.00	9.13	Med Surg	8.06	0.00	9.13
0.52	0.00	0.48	OB	0.52	0.00	0.48
1.35	0.00	2.10	Swing Bed	1.35	0.00	2.10
<u>9.94</u>	<u>0.00</u>	<u>11.71</u>	Total ADC	<u>9.94</u>	<u>0.00</u>	<u>11.71</u>
49.31	0.00	53.68	Adjusted ADC	49.31	0.00	53.68

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2022**

52.33%	0.00%	62.37%
7.37%	0.00%	6.91%
9	0	8
18	14	14
40	0	60
18	34	34
11	11	10
61	0	43
799	626	611
5,138	3,377	3,377
<b>5,998</b>	<b>4,003</b>	<b>4,031</b>
37	0	60
1	0	3
<b>38</b>	<b>0</b>	<b>63</b>
2,932	71	2,844
231	0	340
895	0	690
<b>4,058</b>	<b>71</b>	<b>3,874</b>
149	0	183
<b>4,207</b>	<b>71</b>	<b>4,057</b>
1,083	0	1,220
1.0968	0.0000	1.1818
1.3846	1.3333	1.3333

Occupancy %			
Med Surg	52.33%	0.00%	
OB	7.37%	0.00%	
	62.37%	6.91%	
Deliveries	9	0	8
Pt Days - Nursery	18	14	14
Admits from ER	40	0	60
Observations from ER	18	34	34
IP Surgeries	11	0	10
Outpatient Visits			
OP Surgeries	61	0	43
ER	799	626	611
All Other OP Visits	5,138	3,377	3,377
<b>Total Outpatient Visits</b>	<b>5,998</b>	<b>4,003</b>	<b>4,031</b>
Observation Visits			
Med Surg	37	0	60
OB	1	0	3
<b>Total Observations Visits</b>	<b>38</b>	<b>0</b>	<b>63</b>
CFC - In Clinic	2,932	71	2,844
CFC - Telehealth	231	0	340
CFC Walk-In	895	0	690
<b>Total CFC Visits</b>	<b>4,058</b>	<b>71</b>	<b>3,874</b>
Orthopedic Clinic	149	0	183
<b>Total Clinic Visits</b>	<b>4,207</b>	<b>71</b>	<b>4,057</b>
Home Health Visits	1,083	0	1,220
<b>Total Case Mix</b>	<b>1.0968</b>	<b>0.0000</b>	<b>1.1818</b>
Medicare Case Mix	1.3846	1.3333	1.3333

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2022**

Payor Mix (Based on Revenues)

24.49%	31.24%	32.29%	Medicare	24.49%	31.24%	32.29%
15.08%	15.88%	16.72%	Medicare Managed Care	15.08%	15.88%	16.72%
39.58%	47.11%	49.01%	Total Medicare	39.58%	47.11%	49.01%
1.53%	1.57%	1.65%	Medicaid	1.53%	1.57%	1.65%
11.52%	7.83%	8.25%	Medicaid Managed Care	11.52%	7.83%	8.25%
13.05%	9.40%	9.90%	Total Medicaid	13.05%	9.40%	9.90%
26.90%	24.63%	25.94%	BCBS	26.90%	24.63%	25.94%
6.08%	5.41%	5.70%	HMO/PPO/Commerical	6.08%	5.41%	5.70%
32.98%	30.04%	31.64%	Total HMO/PPO	32.98%	30.04%	31.64%
1.49%	0.74%	0.78%	Fed/State	1.49%	0.74%	0.78%
0.18%	0.14%	0.15%	Champus	0.18%	0.14%	0.15%
1.66%	0.88%	0.93%	Total Other Fed State	1.66%	0.88%	0.93%
0.18%	0.67%	0.70%	Workers Comp	0.18%	0.67%	0.70%
7.16%	9.82%	5.63%	Self Pay	7.16%	9.82%	5.63%
94.61%	97.92%	97.81%	Total Payor Mix	94.61%	97.92%	97.81%
			Hours			
50,473	47,208	47,208	Hospital	50,473	47,208	47,208
3,674	3,572	3,572	Contract	3,674	3,572	3,572
<u>54,147</u>	<u>50,780</u>	<u>50,780</u>	Total Hours	<u>54,147</u>	<u>50,780</u>	<u>50,780</u>
			FTES			
285.71	0.00	267.23	Hospital	285.71	0.00	267.23
20.80	0.00	20.22	Contract	20.80	0.00	20.22
<u>306.50</u>	<u>0.00</u>	<u>287.44</u>	Total FTES	<u>306.50</u>	<u>0.00</u>	<u>287.44</u>

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2022**

6.2157	0.0000	5.3549	FTE's Per Adjusted Occupied Bed	6.2157	0.0000	5.3549
7.58%	6.37%	6.86%	Bad Debt % of Gross Revenue	7.58%	6.37%	6.86%
			AR Days			
60.07		50.51	Gross	60.07		50.51
31.77		28.76	Net	31.77		28.76
4,449.24	3,037.50	3,037.50	Gross Revenue/APD	4,449.24	3,037.50	3,037.50
2,833.13	2,017.48	1,993.02	Net Revenue/APD	2,833.13	2,017.48	1,993.02
63.68%	66.42%	65.61%	Net Revenue % of Gross Revenue	63.68%	66.42%	65.61%
35.33		115.39	Days Cash On Hand	35.33		115.39
60.56%	67.91%	72.12%	Salaries/Benefits/Contract Labor % of Net Rev	60.56%	67.91%	72.12%
20.19%	18.17%	18.17%	Benefits % of Salaries	20.19%	18.17%	18.17%
12.05%	9.35%	9.69%	Supplies % of Net Revenue	12.05%	9.35%	9.69%
10,977.41	14,247.01	14,878.85	Operating Exp per Adjusted Admit	10,977.41	14,247.01	14,878.85
10,513.32	13,077.58	12,919.06	Net Revenue per Adjusted Admit	10,513.32	13,077.58	12,919.06
391	0	389	Visits - Hospice	391	0	389
231	0	340	Visits - Virtual	231	0	340
11	11	10	Surgeries - IP	11	0	10
94,901.73	24,550.93	23,952.13	GROSS PATIENT REVENUE	94,901.73	24,550.93	23,952.13
245,367.37	80,149.10	78,194.24	GROSS PATIENT REVENUE	245,367.37	80,149.10	78,194.24

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2022**

	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022
<b>Admissions</b>												
Med Surg	40	34	75	35	39	42	87	76	50	63	54	70
OB	8	13	12	13	11	15	15	13	15	16	21	11
Swing Bed	8	8	7	6	3	2	0	4	4	2	4	2
<b>Total Admissions</b>	<b>56</b>	<b>55</b>	<b>94</b>	<b>54</b>	<b>53</b>	<b>59</b>	<b>102</b>	<b>93</b>	<b>69</b>	<b>81</b>	<b>79</b>	<b>83</b>
<b>Patient Days</b>												
Med Surg	138	100	170	126	129	120	331	301	141	185	180	250
OB	14	26	25	24	16	28	30	25	21	27	33	16
Swing Bed	62	92	89	105	78	24	31	22	58	53	44	42
<b>Total Patient Days</b>	<b>214</b>	<b>218</b>	<b>284</b>	<b>255</b>	<b>223</b>	<b>172</b>	<b>392</b>	<b>348</b>	<b>220</b>	<b>265</b>	<b>257</b>	<b>308</b>
<b>Total Adjusted Admissions</b>	<b>318</b>	<b>317</b>	<b>475</b>	<b>356</b>	<b>349</b>	<b>451</b>	<b>413</b>	<b>350</b>	<b>501</b>	<b>415</b>	<b>449</b>	<b>412</b>
<b>Total Adjusted Patient Days</b>	<b>1,213</b>	<b>1,256</b>	<b>1,434</b>	<b>1,683</b>	<b>1,467</b>	<b>1,314</b>	<b>1,588</b>	<b>1,311</b>	<b>1,599</b>	<b>1,359</b>	<b>1,460</b>	<b>1,529</b>
<b>Avg. Length of Stay (ALOS)</b>												
Med Surg	3.45	2.94	2.27	3.60	3.31	2.86	3.80	3.96	2.82	2.94	3.33	3.57
OB	1.75	2.00	2.08	1.85	1.45	1.87	2.00	1.92	1.40	1.69	1.57	1.45
Swing Bed	7.75	11.50	12.71	17.50	26.00	12.00	0.00	5.50	14.50	26.50	11.00	21.00
<b>Total ALOS</b>	<b>3.82</b>	<b>3.96</b>	<b>3.02</b>	<b>4.72</b>	<b>4.21</b>	<b>2.92</b>	<b>3.84</b>	<b>3.74</b>	<b>3.19</b>	<b>3.27</b>	<b>3.25</b>	<b>3.71</b>
<b>Average Daily Census (ADC)</b>												
Med Surg	4.93	3.23	5.67	4.06	4.30	3.87	10.68	10.03	4.55	6.17	5.81	8.06
OB	0.50	0.84	0.83	0.77	0.53	0.90	0.97	0.83	0.68	0.90	1.06	0.52
Swing Bed	2.21	2.97	2.97	3.39	2.60	0.77	1.00	0.73	1.87	1.77	1.42	1.35
<b>Total ADC</b>	<b>7.64</b>	<b>7.03</b>	<b>9.47</b>	<b>8.23</b>	<b>7.43</b>	<b>5.55</b>	<b>12.65</b>	<b>11.60</b>	<b>7.10</b>	<b>8.83</b>	<b>8.29</b>	<b>9.94</b>
<b>Adjusted ADC</b>	<b>43.33</b>	<b>40.50</b>	<b>47.81</b>	<b>54.30</b>	<b>48.88</b>	<b>42.39</b>	<b>51.23</b>	<b>43.71</b>	<b>51.57</b>	<b>45.30</b>	<b>47.11</b>	<b>49.31</b>

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2022**

	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022
<b>Occupancy %</b>												
<b>Med Surg</b>	39.68%	34.41%	47.96%	41.40%	38.33%	25.81%	64.87%	59.81%	35.66%	44.07%	40.14%	52.33%
<b>OB</b>	7.14%	11.98%	11.90%	11.06%	7.62%	12.90%	13.82%	11.90%	9.68%	12.86%	15.21%	7.37%
<b>Deliveries</b>	8	11	12	11	9	14	14	14	10	15	16	9
<b>Pt Days - Nursery</b>	16	19	17	17	10	22	24	22	13	23	25	18
<b>Admits from ER</b>	30	32	41	30	28	30	62	63	39	42	46	40
<b>Observations from ER</b>	24	29	31	35	25	36	27	27	31	30	32	18
<b>IP Surgeries</b>	9	12	12	18	9	16	16	7	6	8	3	11
<b>Outpatient Visits</b>												
<b>OP Surgeries</b>	60	73	97	71	74	82	53	17	75	58	68	61
<b>ER</b>	454	585	620	670	663	635	854	739	714	680	755	799
<b>All Other OP Visits</b>	2,520	3,105	3,304	2,797	2,653	2,813	4,357	4,117	3,378	3,388	3,922	5,138
<b>Total Outpatient Visits</b>	3,034	3,763	4,021	3,538	3,390	3,530	5,264	4,873	4,167	4,126	4,745	5,998
<b>Observation Visits</b>												
<b>Med Surg</b>	47	62	60	54	149	54	57	53	45	56	56	37
<b>OB</b>	0	4	0	3	8	1	3	2	2	4	1	1
<b>Total Observations Visits</b>	47	66	60	57	156	56	60	55	46	60	57	38
<b>Clinic Visits</b>												
<b>CFC - In Clinic</b>	2,596	2,746	3,098	2,157	2,397	2,611	3,598	3,260	3,073	2,960	3,215	2,932
<b>CFC - Telehealth</b>	464	184	188	214	85	48	405	419	309	190	454	231
<b>CFC Walk-In</b>	365	457	484	558	594	420	794	745	519	488	544	895
<b>Total CFC Visits</b>	3,425	3,387	3,770	2,929	3,076	3,079	4,797	4,424	3,901	3,638	4,213	4,058
<b>Orthopedic Clinic</b>	197	259	258	256	308	246	246	165	127	148	189	149
<b>Total Clinic Visits</b>	3,622	3,646	4,028	3,185	3,384	3,325	5,043	4,589	4,028	3,786	4,402	4,207
<b>Home Health Visits</b>	1,178	1,385	1,341	1,342	1,392	1,295	1,315	1,098	1,178	1,171	1,260	1,083
<b>Total Case Mix</b>	0.9783	0.9808	1.0000	0.8485	1.0000	1.0377	1.0370	1.0652	1.0250	0.8261	1.0588	1.0968
<b>Medicare Case Mix</b>	1.1905	1.4091	1.2188	1.0625	1.3636	1.1429	1.3500	1.3077	1.2778	1.0800	1.2667	1.3846

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED January 31, 2022**

**Payor Mix (Based on Revenues)**

	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022
Medicare	18.50%	25.92%	25.32%	22.70%	22.53%	20.79%	20.56%	21.83%	21.77%	25.72%	23.85%	24.49%
Medicare Managed Care	17.75%	13.80%	12.54%	15.19%	15.45%	15.49%	15.14%	10.86%	14.20%	14.42%	13.15%	15.08%
<b>Total Medicare</b>	<b>36.24%</b>	<b>39.72%</b>	<b>37.86%</b>	<b>37.89%</b>	<b>37.97%</b>	<b>36.28%</b>	<b>35.71%</b>	<b>32.69%</b>	<b>35.97%</b>	<b>40.14%</b>	<b>36.99%</b>	<b>39.58%</b>
Medicaid	2.20%	3.44%	1.08%	1.02%	1.83%	1.95%	2.02%	1.43%	2.39%	1.67%	1.23%	1.53%
Medicaid Managed Care	8.16%	9.52%	9.73%	11.61%	13.65%	8.93%	9.93%	12.77%	11.68%	11.27%	12.26%	11.52%
<b>Total Medicaid</b>	<b>10.37%</b>	<b>12.96%</b>	<b>10.81%</b>	<b>12.62%</b>	<b>15.48%</b>	<b>10.88%</b>	<b>11.95%</b>	<b>14.20%</b>	<b>14.08%</b>	<b>12.95%</b>	<b>13.49%</b>	<b>13.05%</b>
BCBS	19.53%	24.91%	25.04%	24.46%	27.89%	25.53%	30.05%	25.19%	25.21%	27.44%	27.73%	26.90%
HMO/PPO/Commerical	6.66%	6.59%	5.33%	6.65%	6.83%	6.52%	6.82%	6.19%	9.08%	6.86%	6.77%	6.08%
<b>Total HMO/PPO</b>	<b>26.19%</b>	<b>31.51%</b>	<b>30.38%</b>	<b>31.11%</b>	<b>34.72%</b>	<b>32.05%</b>	<b>36.87%</b>	<b>31.39%</b>	<b>34.29%</b>	<b>34.30%</b>	<b>34.50%</b>	<b>32.98%</b>
Fed/State	1.08%	1.02%	1.16%	1.38%	1.81%	1.94%	1.06%	1.43%	0.86%	1.09%	1.24%	1.49%
Champus	0.08%	0.07%	0.25%	0.19%	0.28%	0.02%	0.10%	0.44%	0.14%	0.58%	0.25%	0.18%
<b>Total Other Fed State</b>	<b>1.16%</b>	<b>1.10%</b>	<b>1.41%</b>	<b>1.57%</b>	<b>2.10%</b>	<b>1.96%</b>	<b>1.16%</b>	<b>1.87%</b>	<b>1.00%</b>	<b>1.67%</b>	<b>1.49%</b>	<b>1.66%</b>
Workers Comp	0.56%	0.98%	0.78%	1.23%	2.28%	1.14%	0.66%	0.29%	0.57%	0.47%	0.42%	0.18%
Self Pay	21.09%	9.65%	13.46%	11.85%	2.68%	14.57%	10.60%	15.65%	7.36%	7.43%	9.74%	7.16%
<b>Total Payor Mix</b>	<b>95.62%</b>	<b>95.92%</b>	<b>94.70%</b>	<b>96.28%</b>	<b>95.23%</b>	<b>96.88%</b>	<b>96.94%</b>	<b>96.08%</b>	<b>93.28%</b>	<b>96.95%</b>	<b>96.63%</b>	<b>94.61%</b>
<b>Hours</b>												
Hospital	43,595	48,372	47,905	48,238	46,765	46,518	49,163	48,510	48,678	46,965	47,794	50,473
Contract	3,988	4,212	3,528	3,289	3,764	3,962	8,123	3,579	3,921	3,126	4,668	3,674
<b>Total Hours</b>	<b>47,583</b>	<b>52,584</b>	<b>51,433</b>	<b>51,527</b>	<b>50,529</b>	<b>50,480</b>	<b>57,286</b>	<b>52,089</b>	<b>52,599</b>	<b>50,091</b>	<b>52,462</b>	<b>54,147</b>
<b>FTES</b>												
Hospital	273.22	273.81	280.21	273.06	273.54	263.32	278.29	283.75	275.55	274.71	270.54	285.71
Contract	24.99	23.84	20.64	18.62	22.02	22.43	45.98	20.93	22.20	18.28	26.42	20.80
<b>Total FTES</b>	<b>298.21</b>	<b>297.66</b>	<b>300.85</b>	<b>291.67</b>	<b>295.56</b>	<b>285.75</b>	<b>324.27</b>	<b>304.69</b>	<b>297.74</b>	<b>293.00</b>	<b>296.97</b>	<b>306.50</b>

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED January 31, 2022**

	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022
FTE's Per Adjusted Occupied Bed	6.8819	7.3495	6.2929	5.3719	6.0462	6.7414	6.3294	6.9708	5.7740	6.4673	6.3039	6.2157
Bad Debt % of Gross Revenue	4.98%	8.39%	7.22%	5.38%	4.79%	11.05%	10.29%	11.06%	9.49%	-1.15%	0.54%	7.58%
AR Days												
Gross												
Net												
Gross Revenue/APD	3,758.68	4,458.17	4,408.68	3,447.78	3,634.31	4,075.28	4,017.12	4,268.49	3,253.25	3,925.49	4,150.94	4,449.24
Net Revenue/APD	1,935.40	2,563.75	2,816.21	2,236.09	2,608.89	2,198.02	2,943.17	3,216.79	1,685.84	1,825.65	1,865.37	2,833.13
Net Revenue % of Gross Revenue	51.49%	57.51%	63.88%	64.86%	71.78%	53.94%	73.27%	75.36%	51.82%	46.51%	44.94%	63.68%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	100.00%	81.26%	64.93%	62.66%	66.35%	86.13%	62.04%	66.93%	109.07%	102.40%	114.87%	60.56%
Benefits % of Salaries	25.67%	27.46%	25.15%	22.69%	35.53%	18.21%	31.23%	32.53%	24.36%	30.08%	21.55%	20.19%
Supplies % of Net Revenue	12.66%	9.58%	10.38%	12.41%	10.94%	9.82%	10.98%	14.53%	14.85%	24.53%	25.39%	12.05%
Operating Exp per Adjusted Admit	12,024.28	14,011.10	9,166.44	11,433.64	11,937.46	9,489.91	12,405.12	14,353.43	9,442.98	10,062.36	11,131.19	10,977.41
Net Revenue per Adjusted Admit	7,396.01	10,161.77	8,508.55	10,559.31	10,977.04	6,407.79	11,310.99	12,037.02	5,375.15	5,972.81	6,068.34	10,513.32
Visits - Hospice	316	456	407	379	517	410	472	442	534	467	412	391
Visits - Virtual	464	184	188	214	85	48	405	419	309	190	454	231
Surgeries - IP	9	12	12	18	9	16	16	7	6	8	3	11
GROSS PATIENT REVENUE	14620	17201	90433	26773	48298	6164	40613	19604	66750	27045	39378	94902
GROSS PATIENT REVENUE	202567	210923	244902	189243	205717	160430	154459	199949	282947	135744	164929	245367

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED January 31, 2022**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
1,370,365	1,130,178	1,102,613	INPATIENT REVENUE	1,370,365	1,130,178	1,102,613
5,431,008	4,305,123	3,951,950	OUTPATIENT REVENUE	5,431,008	4,305,123	3,951,950
6,801,374	5,435,301	5,054,563	GROSS PATIENT REVENUE	6,801,374	5,435,301	5,054,563
(458,007)	(809,082)	(770,554)	MEDICARE DEDUCTIONS	(458,007)	(809,082)	(770,554)
(38,921)	528,309	503,151	MEDICAID DEDUCTIONS	(38,921)	528,309	503,151
(1,612,479)	(1,169,590)	(1,113,730)	HMO/PPO DEDUCTIONS	(1,612,479)	(1,169,590)	(1,113,730)
118,752	(302,619)	(288,128)	ALL OTHER DEDUCTIONS	118,752	(302,619)	(288,128)
(1,990,655)	(1,752,981)	(1,669,261)	TOTAL DEDUCTIONS	(1,990,655)	(1,752,981)	(1,669,261)
4,330,900	3,610,073	3,316,496	NET PATIENT REVENUE	4,330,900	3,610,073	3,316,496
28,253	(86,517)	462,253	OPERATING REVENUE	28,253	(86,517)	462,253
4,359,153	3,523,557	3,778,750	TOTAL NET REVENUE	4,359,153	3,523,557	3,778,750
1,838,939	1,832,819	1,788,116	SALARIES	1,838,939	1,832,819	1,788,116
412,476	285,830	278,859	CONTRACT LABOR	412,476	285,830	278,859
371,317	333,060	324,936	BENEFITS	371,317	333,060	324,936
2,622,731	2,451,709	2,391,911	SALARIES AND BENEFITS	2,622,731	2,451,709	2,391,911
521,964	337,485	321,415	SUPPLIES	521,964	337,485	321,415
211,748	230,658	219,674	PROFESSIONAL FEES	211,748	230,658	219,674
358,092	202,995	193,328	PURCHASED SERVICES	358,092	202,995	193,328
67,257	74,660	71,105	UTILITIES	67,257	74,660	71,105
122,170	184,895	176,091	REPAIRS & MAINTENANCE	122,170	184,895	176,091
28,770	34,453	32,813	RENTS & LEASES	28,770	34,453	32,813
73,587	70,077	66,740	OTHER OPERATING EXPENSES	73,587	70,077	66,740
515,759	345,963	346,524	BAD DEBTS	515,759	345,963	346,524
4,522,078	3,932,896	3,819,601	TOTAL OPERATING EXPENSES	4,522,078	3,932,896	3,819,601
(162,925)	(409,339)	(40,851)	EBIDTA	(162,925)	(409,339)	(40,851)
222	941	941	INTEREST INCOME	222	941	941
(38,976)	(42,464)	(43,445)	INTEREST EXPENSE	(38,976)	(42,464)	(43,445)
(291,836)	(297,894)	(292,032)	DEPRECIATION	(291,836)	(297,894)	(292,032)
(6)	15,660	47,199	IGT REVENUE/EXPENSE	(6)	15,660	47,199
594,118	594,118	594,118	AD VALOREM TAXES	594,118	594,118	594,118
263,522	270,361	306,780	NONOPERATING INCOME (EXPENSE)	263,522	270,361	306,780
100,597	(138,978)	265,929	NET INCOME (LOSS)	100,597	(138,978)	265,929

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED January 31, 2022**

0	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>
INPATIENT REVENUE	804,358	971,880	1,252,065	879,185	810,452	700,947	1,574,710	1,485,435	715,716	1,040,256	1,066,791	1,370,365
OUTPATIENT REVENUE	3,756,160	4,625,371	5,071,003	4,924,036	4,519,348	4,653,908	4,805,373	4,111,695	4,484,707	4,295,001	4,995,067	5,431,008
<b>GROSS PATIENT REVENUE</b>	<b>4,560,519</b>	<b>5,597,252</b>	<b>6,323,068</b>	<b>5,803,221</b>	<b>5,329,800</b>	<b>5,354,855</b>	<b>6,380,083</b>	<b>5,597,130</b>	<b>5,200,422</b>	<b>5,335,257</b>	<b>6,061,858</b>	<b>6,801,374</b>
MEDICARE DEDUCTIONS	(617,838)	(912,986)	(1,055,434)	(520,218)	(271,813)	(675,848)	(388,113)	375,210	(523,303)	(245,409)	(564,842)	(458,007)
MEDICAID DEDUCTIONS	(81,776)	355,545	576,416	429,144	711,881	287,786	624,585	(42,120)	(73,726)	(129,720)	(37,357)	(38,921)
HMO/PPO DEDUCTIONS	(1,177,952)	(1,591,968)	(1,322,891)	(1,600,437)	(1,838,382)	(1,508,728)	(1,752,182)	(1,409,321)	(1,407,214)	(1,490,950)	(1,855,588)	(1,612,479)
ALL OTHER DEDUCTIONS	(77,385)	(42,342)	(221,150)	(110,403)	66,871	(201,527)	(27,439)	(118,325)	(201,955)	(824,254)	(733,716)	118,752
<b>TOTAL DEDUCTIONS</b>	<b>(1,954,951)</b>	<b>(2,191,751)</b>	<b>(2,023,059)</b>	<b>(1,801,914)</b>	<b>(1,331,443)</b>	<b>(2,098,318)</b>	<b>(1,543,149)</b>	<b>(1,194,557)</b>	<b>(2,206,198)</b>	<b>(2,690,333)</b>	<b>(3,191,505)</b>	<b>(1,990,655)</b>
<b>NET PATIENT REVENUE</b>	<b>2,348,282</b>	<b>3,218,802</b>	<b>4,039,098</b>	<b>3,763,728</b>	<b>3,825,996</b>	<b>2,888,167</b>	<b>4,674,408</b>	<b>4,218,070</b>	<b>2,694,870</b>	<b>2,481,298</b>	<b>2,724,104</b>	<b>4,330,900</b>
OPERATING REVENUE	673,246	1,266,565	155,254	147,381	33,029	(1,016,937)	60,222	1,733,027	1,796,184	25,311	1,996,662	28,253
<b>TOTAL NET REVENUE</b>	<b>3,021,528</b>	<b>4,485,368</b>	<b>4,194,352</b>	<b>3,911,109</b>	<b>3,859,026</b>	<b>1,871,230</b>	<b>4,734,630</b>	<b>5,951,097</b>	<b>4,491,054</b>	<b>2,506,609</b>	<b>4,720,766</b>	<b>4,359,153</b>
SALARIES	1,589,115	1,747,223	1,837,712	1,679,022	1,612,907	1,779,713	1,916,127	1,853,371	2,010,270	1,616,055	2,145,449	1,838,939
CONTRACT LABOR	351,190	388,502	322,868	298,276	352,712	383,670	385,482	366,990	439,389	438,611	521,275	412,476
BENEFITS	407,908	479,726	462,171	380,969	573,069	324,097	598,483	602,926	489,763	486,122	462,330	371,317
<b>SALARIES AND BENEFITS</b>	<b>2,348,213</b>	<b>2,615,451</b>	<b>2,622,751</b>	<b>2,358,267</b>	<b>2,538,687</b>	<b>2,487,480</b>	<b>2,900,093</b>	<b>2,823,287</b>	<b>2,939,422</b>	<b>2,540,788</b>	<b>3,129,053</b>	<b>2,622,731</b>
SUPPLIES	297,349	308,275	419,285	467,178	418,607	283,692	513,063	612,878	400,280	608,715	691,652	521,964
PROFESSIONAL FEES	219,678	232,607	220,562	237,294	212,999	203,073	190,960	118,576	121,042	186,496	290,082	211,748
PURCHASED SERVICES	327,727	391,427	299,600	345,702	356,214	373,922	426,001	452,402	429,631	437,043	497,977	358,092
UTILITIES	60,929	96,589	67,829	71,969	37,987	76,077	82,577	66,700	65,076	77,100	72,724	67,257
REPAIRS & MAINTENANCE	221,898	220,629	218,685	175,371	187,850	124,536	182,802	145,263	143,700	145,876	136,687	122,170
RENTS & LEASES	32,871	27,664	26,514	21,939	21,214	47,225	30,866	36,204	26,484	26,063	29,721	28,770
OTHER OPERATING EXPENSES	82,169	75,808	19,558	85,436	132,108	89,666	143,417	155,604	115,193	219,643	116,403	73,587
BAD DEBTS	226,953	469,649	456,622	312,214	255,079	591,697	656,793	618,880	493,479	(61,495)	32,535	515,759
<b>TOTAL OPERATING EXPENSES</b>	<b>3,817,788</b>	<b>4,438,098</b>	<b>4,351,406</b>	<b>4,075,370</b>	<b>4,160,745</b>	<b>4,277,368</b>	<b>5,126,572</b>	<b>5,029,794</b>	<b>4,734,307</b>	<b>4,180,230</b>	<b>4,996,834</b>	<b>4,522,078</b>
<b>EBIDTA</b>	<b>(796,260)</b>	<b>47,269</b>	<b>(157,054)</b>	<b>(164,261)</b>	<b>(301,720)</b>	<b>(2,406,137)</b>	<b>(391,942)</b>	<b>921,302</b>	<b>(243,253)</b>	<b>(1,673,621)</b>	<b>(276,068)</b>	<b>(162,925)</b>
INTEREST INCOME	487	319	168	135	1,264	389	418	368	380	502	476	222
INTEREST EXPENSE	(42,913)	(42,787)	(43,840)	(43,328)	(43,140)	(42,897)	(42,811)	(42,214)	(41,348)	(41,821)	(40,276)	(38,976)
DEPRECIATION	(264,695)	(300,341)	(287,244)	(296,144)	(286,632)	(291,664)	(288,336)	(269,430)	(287,473)	(273,142)	(296,910)	(291,836)
IGT REVENUE/EXPENSE	43,071	48,173	43,969	45,792	42,210	43,184	45,014	19,757	0	(53)	0	(6)
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	1,227,252	594,118
<b>NONOPERATING INCOME (EXPENSE)</b>	<b>330,068</b>	<b>299,482</b>	<b>307,172</b>	<b>300,574</b>	<b>307,820</b>	<b>303,130</b>	<b>308,403</b>	<b>302,599</b>	<b>265,677</b>	<b>279,604</b>	<b>890,542</b>	<b>263,522</b>
<b>NET INCOME (LOSS)</b>	<b>(466,192)</b>	<b>346,752</b>	<b>150,118</b>	<b>136,313</b>	<b>6,100</b>	<b>(2,103,007)</b>	<b>(83,539)</b>	<b>1,223,901</b>	<b>22,425</b>	<b>(1,394,017)</b>	<b>614,474</b>	<b>100,597</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2022**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>INC/DEC</b>	<b>INC/DEC %</b>
CASH	5,198,235	13,723,479	(8,525,244)	-62.12%
ACCOUNTS RECEIVABLE	12,785,364	11,182,919	1,602,445	14.33%
Medicare Allowance	(250,177)	(248,313)	(1,864)	0.75%
Medicaid Allowances	(24,464)	(26,467)	2,003	-7.57%
HMO/PPO Allowances	(1,097,211)	(982,328)	(114,883)	11.69%
All Other Allowances	(3,214)	(6,372)	3,158	-49.56%
CONTRACTUALS	(1,375,066)	(1,263,480)	(111,586)	8.83%
Allowance for Bad Debt	(4,347,710)	(3,132,643)	(1,215,067)	38.79%
ALLOWANCES	(4,347,710)	(3,132,643)	(1,215,067)	38.79%
ALLOWANCES AND CONTRACTUALS	(5,722,776)	(4,396,123)	(1,326,653)	30.18%
TOTAL ACCOUNTS RECEIVABLE	7,062,587	6,786,796	275,791	4.06%
OTHER ACCOUNTS RECEIVABLE	5,595,556	4,480,864	1,114,692	24.88%
INVENTORY	2,514,890	2,396,345	118,545	4.95%
PREPAID	1,655,924	1,119,851	536,072	47.87%
PENSION ASSET/LIABILITY	3,740,194	3,740,194	0	0.00%
TOTAL OTHER ASSETS	13,506,564	11,737,254	1,769,310	15.07%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	274,996	0	0.00%
Hospital Building	13,317,816	10,412,064	2,905,751	27.91%
Other Bldg Improvement	37,441,065	37,001,022	440,043	1.19%
MME Hospital	26,787,554	26,179,401	608,152	2.32%
CONSTRUCTION IN PROGRESS	6,750	1,310,836	(1,304,086)	-99.49%
FIXED ASSETS	78,087,430	75,437,570	2,649,860	3.51%
Acc Dep Land Improv	(197,582)	(169,973)	(27,609)	16.24%
Acc Dep Building	(5,836,582)	(5,630,560)	(206,021)	3.66%
Acc Dep Bldg & Lease	(13,924,230)	(12,455,989)	(1,468,241)	11.79%
Acc Dep Med Movable	(22,402,625)	(20,813,505)	(1,589,120)	7.64%
ACCUMULATED DEPRECIATION	(42,361,019)	(39,070,028)	(3,290,990)	8.42%
TOTAL FIXED ASSETS	35,726,412	36,367,542	(641,130)	-1.76%
<b>TOTAL ASSETS</b>	<b>61,493,798</b>	<b>68,615,071</b>	<b>(7,121,273)</b>	<b>-10.38%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2022**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>INC/DEC</b>	<b>INC/DEC %</b>
ACCOUNTS PAYABLE	1,986,964	896,459	1,090,505	121.65%
PAYROLL LIABILITES	1,505,233	1,436,040	69,193	4.82%
PENSION LIABILITY	178,217	178,217	0	0.00%
OTHER LIABILITIES	748,299	747,352	946	0.13%
Short-Term Debt	4,466,784	10,147,173	(5,680,390)	-55.98%
AD Valorem Taxes	(594,118)	(594,118)	0	0.00%
<b>CURRENT LIABILITIES</b>	<b>8,291,379</b>	<b>12,811,124</b>	<b>(4,519,745)</b>	<b>-35.28%</b>
LONG-TERM DEBT	13,276,717	14,432,170	(1,155,453)	-8.01%
<b>LONG TERM LIABILITIES</b>	<b>13,276,717</b>	<b>14,432,170</b>	<b>(1,155,453)</b>	<b>-8.01%</b>
<b>TOTAL LIABILITIES</b>	<b>21,568,096</b>	<b>27,243,294</b>	<b>(5,675,198)</b>	<b>-20.83%</b>
<b>FUND BALANCE</b>	<b>39,925,702</b>	<b>41,371,777</b>	<b>(1,446,075)</b>	<b>-3.50%</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>61,493,798</b>	<b>68,615,071</b>	<b>(7,121,273)</b>	<b>-24.33%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2022**

	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>
CASH	13,500,427	13,931,065	12,725,441	11,543,930	10,041,555	8,436,945	7,420,927	5,099,478	5,423,735	7,677,745	6,744,426	5,198,235
ACCOUNTS RECEIVABLE	10,967,001	10,415,573	11,094,476	11,177,973	11,261,029	10,996,804	11,826,064	12,338,384	12,122,899	11,356,359	11,343,342	12,785,364
Medicare Allowance	(136,471)	(120,806)	(207,705)	(171,166)	(129,265)	(204,997)	(171,929)	(145,339)	(157,491)	(154,877)	(227,973)	(250,177)
Medicaid Allowances	(43,543)	(54,092)	(15,480)	(14,132)	(25,562)	(40,023)	(22,877)	(23,774)	(25,053)	(39,238)	(30,285)	(24,464)
HMO/PPO Allowances	(1,113,397)	(910,113)	(987,288)	(894,794)	(817,123)	(770,982)	(1,058,123)	(1,027,044)	(759,605)	(766,557)	(860,071)	(1,097,211)
All Other Allowances	(3,203)	(4,605)	(8,868)	(7,973)	(7,354)	(4,762)	(7,855)	(4,232)	(3,000)	(3,911)	(4,233)	(3,214)
CONTRACTUALS	(1,296,614)	(1,089,616)	(1,219,341)	(1,088,065)	(979,304)	(1,020,764)	(1,260,784)	(1,200,389)	(945,149)	(964,583)	(1,122,562)	(1,375,066)
Allowance for Bad Debt	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)
ALLOWANCES	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)	(4,347,710)
ALLOWANCES AND CONTRACTUALS	(4,455,016)	(4,586,476)	(4,786,983)	(4,755,966)	(4,793,889)	(5,359,393)	(5,175,681)	(5,429,508)	(5,141,058)	(4,976,211)	(5,218,505)	(5,722,776)
TOTAL ACCOUNTS RECEIVABLE	6,511,985	5,829,097	6,307,493	6,422,007	6,467,140	5,637,411	6,650,383	6,908,876	6,981,841	6,380,148	6,124,837	7,062,587
OTHER ACCOUNTS RECEIVABLE	3,617,623	3,235,754	3,668,194	4,381,284	5,287,851	4,224,771	4,774,735	4,968,404	2,345,040	(576,457)	6,676,492	5,595,556
INVENTORY	2,419,283	2,418,108	2,431,953	2,437,761	2,426,518	2,425,285	2,462,693	2,450,231	2,442,342	2,412,001	2,484,063	2,514,890
PREPAID	911,663	931,263	644,789	546,784	590,013	1,773,376	1,970,365	1,573,470	1,502,778	1,521,380	1,319,064	1,655,924
PENSION ASSET/LIABILITY	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194
TOTAL OTHER ASSETS	10,688,763	10,325,318	10,485,130	11,106,023	12,044,575	12,163,627	12,947,987	12,732,299	10,030,353	7,097,118	14,219,814	13,506,564
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	11,121,703	11,121,703	13,317,816	13,317,816
Other Bldg Improvement	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,411,161	37,441,065
MME Hospital	26,227,319	26,544,592	26,426,992	26,435,683	26,426,992	26,438,017	26,474,557	26,474,557	26,536,357	26,573,384	26,687,771	26,787,554
CONSTRUCTION IN PROGRESS	1,241,534	1,242,714	1,543,498	1,557,351	1,587,979	1,970,017	2,286,713	2,744,378	2,415,736	2,605,344	6,750	6,750
FIXED ASSETS	75,489,238	75,807,690	75,990,875	76,013,419	76,035,355	76,428,419	76,781,656	77,239,320	77,682,117	77,908,751	77,957,744	78,087,430
Acc Dep Land Improv	(172,091)	(174,436)	(176,705)	(179,050)	(181,319)	(183,664)	(186,009)	(188,278)	(190,623)	(192,892)	(195,237)	(197,582)
Acc Dep Building	(5,644,201)	(5,659,303)	(5,673,918)	(5,689,020)	(5,703,634)	(5,718,736)	(5,733,838)	(5,748,453)	(5,770,783)	(5,787,730)	(5,814,410)	(5,836,582)
Acc Dep Bldg & Lease	(12,571,274)	(12,698,393)	(12,821,412)	(12,948,531)	(13,071,530)	(13,198,622)	(13,325,794)	(13,442,116)	(13,562,315)	(13,678,637)	(13,802,241)	(13,924,230)
Acc Dep Med Movable	(20,947,158)	(21,102,933)	(21,132,674)	(21,284,252)	(21,431,001)	(21,578,126)	(21,696,586)	(21,832,810)	(21,975,409)	(22,113,014)	(22,257,294)	(22,402,625)
ACCUMULATED DEPRECIATION	(39,334,724)	(39,635,065)	(39,804,709)	(40,100,852)	(40,387,484)	(40,679,148)	(40,942,227)	(41,211,657)	(41,499,130)	(41,772,272)	(42,069,182)	(42,361,019)
TOTAL FIXED ASSETS	36,154,514	36,172,625	36,186,166	35,912,567	35,647,871	35,749,271	35,839,429	36,027,663	36,182,987	36,136,479	35,888,562	35,726,412
<b>TOTAL ASSETS</b>	<b>66,855,689</b>	<b>66,258,106</b>	<b>65,704,230</b>	<b>64,984,528</b>	<b>64,201,142</b>	<b>61,987,254</b>	<b>62,858,726</b>	<b>60,768,316</b>	<b>58,618,915</b>	<b>57,291,490</b>	<b>62,977,638</b>	<b>61,493,798</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF January 31, 2022**

	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>	<u>JAN 2022</u>
ACCOUNTS PAYABLE	337,043	286,496	393,879	185,135	150,061	12,789	1,502,202	1,106,123	1,819,148	2,239,755	2,223,171	1,986,964
PAYROLL LIABILITIES	1,291,444	1,481,716	1,476,363	1,565,525	1,571,031	1,373,527	1,570,237	1,640,205	1,626,974	1,370,084	1,689,627	1,505,233
PENSION LIABILITY	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217
OTHER LIABILITIES	747,336	747,526	747,596	747,473	747,710	(452,369)	(452,441)	747,592	747,923	747,885	748,312	748,299
Short-Term Debt	10,177,760	9,503,474	9,321,345	9,206,565	9,073,082	11,121,296	11,014,495	7,556,413	5,308,979	5,837,235	4,696,809	4,466,784
AD Valorem Taxes	(1,188,236)	(1,782,354)	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	0	(594,118)
<b>CURRENT LIABILITIES</b>	<b>11,543,565</b>	<b>10,415,075</b>	<b>9,740,928</b>	<b>8,912,324</b>	<b>8,155,394</b>	<b>8,074,634</b>	<b>9,059,766</b>	<b>5,881,487</b>	<b>3,740,061</b>	<b>3,837,878</b>	<b>9,536,137</b>	<b>8,291,379</b>
LONG-TERM DEBT	14,406,539	14,590,694	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396	13,276,717
<b>LONG TERM LIABILITIES</b>	<b>14,406,539</b>	<b>14,590,694</b>	<b>14,560,847</b>	<b>14,533,436</b>	<b>14,500,880</b>	<b>14,470,759</b>	<b>14,440,638</b>	<b>14,304,605</b>	<b>14,274,207</b>	<b>14,242,981</b>	<b>13,616,396</b>	<b>13,276,717</b>
<b>TOTAL LIABILITIES</b>	<b>25,950,104</b>	<b>25,005,769</b>	<b>24,301,776</b>	<b>23,445,760</b>	<b>22,656,274</b>	<b>22,545,393</b>	<b>23,500,404</b>	<b>20,186,093</b>	<b>18,014,268</b>	<b>18,080,859</b>	<b>23,152,533</b>	<b>21,568,096</b>
<b>FUND BALANCE</b>	<b>40,905,585</b>	<b>41,252,337</b>	<b>41,402,454</b>	<b>41,538,768</b>	<b>41,544,868</b>	<b>39,441,861</b>	<b>39,358,322</b>	<b>40,582,223</b>	<b>40,604,648</b>	<b>39,210,631</b>	<b>39,825,105</b>	<b>39,925,702</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>66,855,689</b>	<b>66,258,106</b>	<b>65,704,230</b>	<b>64,984,528</b>	<b>64,201,142</b>	<b>61,987,254</b>	<b>62,858,726</b>	<b>60,768,316</b>	<b>58,618,915</b>	<b>57,291,490</b>	<b>62,977,638</b>	<b>61,493,798</b>