

**Cogdell Memorial Hospital
December 2021 Normalization**

Net Income	618,949.00
Less:	
	0.00
Add:	
Additional Staffing & COVID Pay	260,000.00
Cares Reversal	0.00
COVID Supplies	75,000.00
COVID Drugs	100,000.00
HIM Director/Coding	37,000.00
PPP	0.00
Lower 340B Revenue	200,000.00
Normalized Net Income	<u>1,253,949.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>659,831.00</u></u>
Cash - CY	6,744,426.00
Cash - PY	15,139,010.00
Net Cash Change 19-18	<u>(8,394,584.00)</u>
Net Income	<u>MTD</u> 618,949.00
Taxes	(594,118.00)
Depreciation	287,473.00
	0.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>312,304.00</u></u>

Coppell Memorial Hospital
Analysis of Investments

Month	Activity	TextPool Depreciation	TextPool I&S 01	TextPool I&S 06	TextPool 01 Obligated Capital	TextPool USDA	TextPool Operating II	TextPool Depreciation II	TextPool Capital Fund
Dec-21	Beginning Balance	\$3,193.21	\$426,385.94	\$470,320.29	\$0.00	\$325,700.52	\$3,969,221.23	\$3.35	\$1,921,612.41
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,129,160.06	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,314,427.00	\$0.00	\$0.00
	Interest Earned	\$0.00	\$13.59	\$15.02	\$0.00	\$10.39	\$108.65	\$0.00	\$61.33
	Ending Balance	\$3,193.21	\$426,385.53	\$470,335.31	\$0.00	\$325,710.91	\$2,784,062.94	\$3.35	\$1,921,673.74
	Balance Per Statement	\$3,193.21	\$426,385.53	\$470,335.31	\$0.00	\$325,710.91	\$2,784,062.94	\$3.35	\$1,921,673.74
	Variance	\$0.00	\$0.00	\$425,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$426,385.53	\$470,335.31	\$0.00	\$325,710.91	\$2,784,062.94	\$3.35	\$1,921,673.74
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Cogdell Memorial Hospital
Summary of Tax Collections FY 2021

Date	M&O Amount	Debt Service Amount
10/5/2021	12,846.81	0.00
10/19/2021	95,694.52	0.00
10/21/2021	122,996.61	0.00
10/25/2021	128,551.96	0.00
10/29/2021	1,032,187.99	0.00
11/3/2021	838,312.66	0.00
11/4/2021	996,827.88	0.00
11/10/2021	284,148.01	0.00
11/24/2021	235,316.43	0.00
12/2/2021	119,120.79	0.00
12/20/2021	192,543.12	0.00
1/5/2022	283,317.74	0.00
1/19/2022	307,464.75	0.00
Total	4,649,329.27	0.00
Estimated Taxes	7,383,797.25	
Amount Left	2,734,467.98	

**Cogdell Memorial Hospital
Analysis of Debt Service**

Description	Debt Service Values	Due Date	2021 Annual Payments	Interest Portion of Payment	2021 Ending Balance
Equipment Loan	1,700,244	2031	143,766	38,132	1,218,259
Hematology Analyzer	76,517	2021	16,555	562	1,496
Chemistry Analyzer	266,555	2021	57,662	1,956	5,946
Immunorassay System	121,500	2021	26,290	893	2,374
CT Loan	433,714	2023	80,899	7,377	155,614
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	5,985,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,917,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,018,000
GE - C Arm	176,267	2025	38,460	4,746	118,025
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	126,647
GE - MRI	859,897	2025	188,715	27,805	674,124
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	221,965
Medicare 6 Months up Front	4,972,861	2021	4,972,861	0	3,255,098
Stimulus Funds	1,963,325		0	0	1,963,325
Bond Amortization	1,373				1,373
Deferred Inflows	540,948				540,948
Accrued Int	144,341				71,337
Total	27,066,022		6,873,984	508,850	20,276,530

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of December 31, 2021

Expense	MTD 12/31/2021		YTD 12/31/2021		MTD 12/31/2021		YTD 12/31/2021		MTD 12/31/2021		YTD 12/31/2021		Explanation
	Amount	YTD 12/31/2021	Amount	YTD 12/31/2021	Budget Amt	YTD 12/31/2021	Budget Amt	YTD 12/31/2021	Cost Variance	Rate Variance	Cost Variance	Rate Variance	
Salaries	2,145,449	21,575,080	1,632,564	19,590,765									
Manhours	48,678	474,952	49,676	465,344									
FTEs	275.48	228.29	281.13	223.67									
AHR	44.07	45.43	32.86	42.10									
Salaries per APD	1,469.49	1,251.45	1,071.94	1,072.29									
Manhours per APD	33.34	27.55	32.62	25.47									
Benefits	462,330	5,592,501	373,033	4,476,400									
Benefits per APD	316.66	324.39	244.93	245.01									
Benefits as a % of Salaries	21.55%	25.92%	22.85%	22.85%									
Professional Fees	290,082	2,453,043	225,158	2,701,890									
Prof Fees per APD	198.69	142.29	147.84	147.89									
Contract Labor	521,275	4,517,785	176,480	2,117,760									
Manhours	3,921	41,938	3,105	25,909									
AHR	132.94	107.73	56.84	81.74									
FTEs	22.19	20.16	17.57	12.45									
Contract Labor per APD	357.04	262.05	115.88	115.91									

With COVID coming back and the adding of higher PRN rates and COVID Differentials, salaries are increasing, also, increase in volumes for the quarter increased comp for providers, also, a lot of OT to staff nursing units

Budgets did not include anything for COVID pay and adjustments and additional staffing needed

Four stop loss claims and several that came close during the year

Increased usage in locum for wal in clinic as well as increased staffing for walk in and telehealth

No major issues noted overall

Due to COVID increased usage, same issue as salaries need to adjust budget

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of December 31, 2021

Expense	MTD 12/31/2021		YTD 12/31/2021		MTD 12/31/2021		YTD 12/31/2021		MTD 12/31/2021		YTD 12/31/2021		Explanation
	Amount	%	Amount	%	Cost	Variance	Rate	%	Cost	Variance	Rate	%	
Supplies	691,652		176,155	6.40%	2,113,859								
Supplies per APD	473.73		309.88		115.70								
Supplies as a % of Net Rev	25.39%		13.29%		6.40%		18.99%		517,407		6.90%		750k for COVID drug and 2.0 million for decline in 340B
Purchased Services	493,502		272,166		3,265,986								
Purchased Services per APD	338.02		178.70		178.76		159.31		232,594		83.80		HIM Staffing and Coders for CFC, plus increase in OR volumes and COVID testing which we did not have very much of this time last year
Other Expense	355,534		340,610		4,159,530								
Other Expense per APD	243.52		223.64		227.67		19.87		29,014		38.42		Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line
Bad Debt	32,535		304,724		3,656,691								
Bad Debt as a % of Gross Rev	0.54%		6.61%		6.51%		-5.97%		(361,840)		0.10%		No major issues noted, just self pay up some in Jan
APD	1,460		17,240		16,270								
Net Revenue	2,724,104		2,753,959		33,047,502								
FTE Factor	31		31		365								
Gross Revenue	6,061,858		4,683,851		56,206,206								
Total Operating Expense	4,992,359		3,500,890		42,082,881								

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2021

<u>CURRENT MONTH</u>	<u>BUDGET CURRENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>	<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
54	39	59	643	472	521
21	13	14	158	161	181
4	4	5	50	52	58
79	57	78	851	685	760
Admissions					
180	128	229	2,204	1,533	1,730
33	29	27	284	353	383
44	66	91	723	794	1,022
257	223	347	3,211	2,680	3,135
Patient Days					
449	389	409	4,569	4,669	760
1,460	1,523	1,819	17,240	18,270	3,135
Total Adjusted Admissions					
Total Adjusted Patient Days					
Avg. Length of Stay (ALOS)					
3.33	3.25	3.88	3.43	3.25	3.32
1.57	2.20	1.93	1.80	2.20	2.12
11.00	15.29	18.20	14.46	15.29	17.62
3.25	3.91	4.45	3.77	3.91	4.13
Total ALOS					
Average Daily Census (ADC)					
5.81	4.16	7.39	6.04	4.16	4.73
1.06	0.96	0.87	0.78	0.96	1.05
1.42	2.15	2.94	1.98	2.15	2.79
8.29	7.28	11.19	8.80	7.27	8.57
Total ADC					
47.11	49.61	58.68	47.23	49.55	8.57
Adjusted ADC					

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2021

40.14%	35.09%	57.35%	Occupancy %	44.55%	35.05%	41.77%
15.21%	13.71%	12.44%	Med Surg	11.12%	13.69%	14.95%
16	12	12	OB	142	143	159
25	18	18	Deliveries	222	298	298
46	36	53	Pt Days - Nursery	503	430	443
32	26	26	Admits from ER	361	375	375
3	3	18	Observations from ER	126	0	155
68	53	58	IP Surgeries	771	638	644
755	599	574	Outpatient Visits	7,980	7,184	6,975
3,922	3,239	3,239	OP Surgeries	39,731	34,567	34,567
4,745	3,891	3,871	ER	48,482	42,388	42,186
56	62	50	All Other OP Visits	753	763	647
1	4	1	Total Outpatient Visits	31	47	38
57	66	51	Observation Visits	784	811	684
3,215	2,532	2,524	Med Surg	34,555	28,536	23,642
454	0	355	OB	3,300	0	6,766
544	510	633	Total Observations Visits	6,658	6,121	5,844
4,213	3,042	3,512	CFC - In Clinic	44,513	34,657	36,252
189	228	182	CFC - Telehealth	2,582	2,739	2,735
4,402	3,271	3,694	CFC Walk-In	47,095	37,396	38,987
1,260	1,382	1,368	Total Clinic Visits	15,175	16,590	16,636
1,0588	0,9806	1,4091	Home Health Visits	1,0125	0,9806	1,0412
1,2667	1,0361	1,6818	Total Case Mix	1,2459	1,0361	1,2113
			Medicare Case Mix			

**Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED December 31, 2021**

Payor Mix (Based on Revenues)

23.85%	24.72%	24.91%	23.41%	24.72%	0.00%
13.15%	11.63%	13.27%	14.47%	11.63%	0.00%
36.99%	36.35%	38.18%	37.88%	36.35%	0.00%
1.23%	1.57%	1.87%	1.81%	1.57%	0.00%
12.26%	9.76%	9.96%	10.69%	9.76%	0.00%
13.49%	11.33%	11.84%	12.50%	11.33%	0.00%
27.73%	22.88%	24.49%	25.84%	22.88%	0.00%
6.77%	10.28%	9.58%	6.65%	10.28%	0.00%
34.50%	33.16%	34.06%	32.50%	33.16%	0.00%
1.24%	1.63%	1.33%	1.24%	1.63%	0.00%
0.25%	0.12%	0.09%	0.21%	0.12%	0.00%
1.49%	1.75%	1.42%	1.46%	1.75%	0.00%
0.42%	1.08%	1.22%	0.84%	1.08%	0.00%
9.74%	16.33%	13.28%	10.86%	16.33%	0.00%
96.63%	100.00%	100.00%	96.02%	100.00%	0.00%

Total Payor Mix		96.02%	100.00%
Hours			
Hospital	48,755	569,711	564,833
Contract	3,604	49,732	32,796

Total Hours	52,359	619,443	597,629
-------------	--------	---------	---------

FTEs			
Hospital	275.98	273.90	263.77
Contract	20.40	23.91	15.32

Total FTEs	296.38	297.81	279.09
------------	--------	--------	--------

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED December 31, 2021

6.3039	5.9150	5.0509	6.3052	5.6329	33.4505
0.54%	6.51%	6.84%	6.61%	6.51%	0.00%
58.07		52.02	58.07		52.02
29.78		29.03	29.78		29.03
4,150.94	3,076.41	(28,376.27)	3,863.10	3,076.41	0.01
1,865.37	1,808.84	(17,348.52)	2,331.46	1,808.84	132.09
44.94%	58.80%	61.14%	60.35%	58.80%	2070463.50%
46.45	129.70	46.45	46.45	129.70	129.70
114.87%	79.23%	80.20%	78.83%	79.23%	-165.42%
21.55%	22.85%	29.10%	25.92%	22.85%	0.00%
25.39%	6.40%	6.83%	13.29%	6.40%	-51.95%
11,121.22	8,998.49	(98,353.13)	11,598.68	9,013.95	(1,097.15)
6,068.34	7,078.62	(77,178.65)	8,797.09	7,078.62	544.86
412	319	335	5,201	3,832	3,866
454	0	355	3,300	0	6,766
3	3	18	126	0	155
39,378.07	0.00	0.00	420,833.00	0.00	0.00
164,928.98	0.00	0.00	2,230,004.02	0.00	0.00

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED SEPTEMBER 30, 2021

JAN 2021 FEB 2021 MAR 2021 APR 2021 MAY 2021 JUN 2021 JUL 2021 AUG 2021 SEP 2021 OCT 2021 NOV 2021 DEC 2021

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021
Admissions												
Med Surg	48	40	34	75	35	39	42	87	76	50	63	54
OB	6	8	13	12	13	11	15	15	13	15	16	21
Swing Bed	2	8	8	7	6	3	2	0	4	4	2	4
Total Admissions	56	56	55	94	54	53	59	102	93	69	81	79
Patient Days												
Med Surg	283	138	100	170	126	129	120	331	301	141	185	180
OB	15	14	26	25	24	16	28	30	25	21	27	33
Swing Bed	65	62	92	89	105	78	24	31	22	58	53	44
Total Patient Days	363	214	218	284	255	223	172	392	348	220	265	257
Total Adjusted Admissions	257	318	317	475	356	349	451	413	350	501	415	449
Total Adjusted Patient Days	1,664	1,213	1,256	1,434	1,683	1,467	1,314	1,588	1,311	1,599	1,359	1,460
Avg. Length of Stay (ALOS)												
Med Surg	5.90	3.45	2.94	2.27	3.60	3.31	2.86	3.80	3.96	2.82	2.94	3.33
OB	2.50	1.75	2.00	2.08	1.85	1.45	1.87	2.00	1.92	1.40	1.69	1.57
Swing Bed	32.50	7.75	11.50	12.71	17.50	26.00	12.00	0.00	5.50	14.50	26.50	11.00
Total ALOS	6.48	3.82	3.96	3.02	4.72	4.21	2.92	3.84	3.74	3.19	3.27	3.25
Average Daily Census (ADC)												
Med Surg	9.13	4.93	3.23	5.67	4.06	4.30	3.87	10.68	10.03	4.55	6.17	5.81
OB	0.48	0.50	0.84	0.83	0.77	0.53	0.90	0.97	0.83	0.68	0.90	1.06
Swing Bed	2.10	2.21	2.97	2.97	3.39	2.60	0.77	1.00	0.73	1.87	1.77	1.42
Total ADC	11.71	7.64	7.03	9.47	8.23	7.43	5.55	12.65	11.60	7.10	8.83	8.29
Adjusted ADC	53.68	43.33	40.50	47.81	54.30	48.88	42.39	51.23	43.71	51.57	45.30	47.11

Cogdell - Main Unit
OPERATING INDICATORS REPORT

JAN 2021 FEB 2021 MAR 2021 APR 2021 MAY 2021 JUN 2021 JUL 2021 AUG 2021 SEP 2021 OCT 2021 NOV 2021 DEC 2021

	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021
Occupancy %												
Med Surg	62.37%	39.68%	34.41%	47.96%	41.40%	38.33%	25.81%	64.87%	59.81%	35.66%	44.07%	40.14%
OB	6.91%	7.14%	11.98%	11.90%	11.06%	7.62%	12.90%	13.82%	11.90%	9.68%	12.86%	15.21%
Deliveries												
Pt Days - Nursery	8	8	11	12	11	9	14	14	14	10	15	16
Admits from ER	14	16	19	17	17	10	22	24	22	13	23	25
Observations from ER	60	30	32	41	30	28	30	62	63	39	42	46
IP Surgeries	34	24	29	31	35	25	36	27	27	31	30	32
OP Surgeries	10	9	12	12	18	9	16	16	7	6	8	3
Outpatient Visits												
OP Surgeries	43	60	73	97	71	74	82	53	17	75	58	68
ER	611	454	585	620	670	663	635	854	739	714	680	755
All Other OP Visits	3,377	2,520	3,105	3,304	2,797	2,653	2,813	4,357	4,117	3,378	3,388	3,922
Total Outpatient Visits	4,031	3,034	3,763	4,021	3,538	3,390	3,530	5,264	4,873	4,167	4,126	4,745
Observation Visits												
Med Surg	60	47	62	60	54	149	54	57	53	45	56	56
OB	3	0	4	0	3	8	1	3	2	2	4	1
Total Observations Visits	63	47	66	60	57	156	56	60	55	46	60	57
Clinic Visits												
CFC - In Clinic	2,844	2,596	2,746	3,098	2,157	2,397	2,611	3,598	3,260	3,073	2,960	3,215
CFC - Telehealth	340	464	184	188	214	85	48	405	419	309	190	454
CFC Walk-in	690	365	457	484	558	594	420	794	745	519	488	544
Total CFC Visits	3,874	3,425	3,387	3,770	2,929	3,076	3,079	4,797	4,424	3,901	3,638	4,213
Orthopedic Clinic	183	197	259	258	256	308	246	246	165	127	148	189
Total Clinic Visits	4,057	3,622	3,646	4,028	3,185	3,384	3,325	5,043	4,589	4,028	3,786	4,402
Home Health Visits	1,220	1,178	1,385	1,341	1,342	1,392	1,295	1,315	1,098	1,178	1,171	1,260
Total Case Mix	1,1818	0,9783	0,9808	1,0000	0,8485	1,0000	1,0377	1,0370	1,0652	1,0250	0,8261	1,0588
Medicare Case Mix	1,3333	1,1905	1,4091	1,2188	1,0625	1,3636	1,1429	1,3500	1,3077	1,2778	1,0800	1,2667

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE YEAR ENDING DECEMBER 31, 2021

JAN 2021 FEB 2021 MAR 2021 APR 2021 MAY 2021 JUN 2021 JUL 2021 AUG 2021 SEP 2021 OCT 2021 NOV 2021 DEC 2021

Payor Mix (Based on Revenues)	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021
Medicare	32.29%	18.50%	25.92%	25.32%	22.70%	22.53%	20.79%	20.56%	21.83%	21.77%	25.72%	23.85%
Medicare Managed Care	16.72%	17.75%	13.80%	12.54%	15.19%	15.45%	15.40%	15.14%	10.86%	14.20%	14.42%	13.15%
Total Medicare	49.01%	36.24%	39.72%	37.86%	37.89%	37.97%	36.28%	35.71%	32.69%	35.97%	40.14%	36.99%
Medicaid	1.65%	2.20%	3.44%	1.08%	1.02%	1.83%	1.95%	2.02%	1.43%	2.39%	1.67%	1.23%
Medicaid Managed Care	8.25%	8.16%	9.52%	9.73%	11.61%	13.65%	8.93%	9.93%	12.77%	11.68%	11.27%	12.26%
Total Medicaid	9.90%	10.37%	12.96%	10.81%	12.62%	15.48%	10.88%	11.95%	14.20%	14.08%	12.95%	13.49%
BCBS	25.94%	19.53%	24.91%	25.04%	24.46%	27.89%	25.53%	30.05%	25.19%	25.21%	27.44%	27.73%
HMO/PPO/Commercial	5.70%	6.66%	6.59%	5.33%	6.65%	6.83%	6.52%	6.82%	6.19%	9.08%	6.86%	6.77%
Total HMO/PPO	31.64%	26.19%	31.51%	30.38%	31.11%	34.72%	32.05%	36.87%	31.39%	34.29%	34.30%	34.50%
Fed/State	0.78%	1.08%	1.02%	1.16%	1.38%	1.81%	1.94%	1.06%	1.43%	0.86%	1.09%	1.24%
Champus	0.15%	0.08%	0.07%	0.25%	0.19%	0.28%	0.02%	0.10%	0.44%	0.14%	0.58%	0.25%
Total Other Fed State	0.93%	1.16%	1.10%	1.41%	1.57%	2.10%	1.96%	1.16%	1.87%	1.00%	1.67%	1.49%
Workers Comp	0.70%	0.56%	0.98%	0.78%	1.23%	2.28%	1.14%	0.66%	0.29%	0.57%	0.47%	0.42%
Self Pay	5.63%	21.09%	9.65%	13.46%	11.85%	2.68%	14.57%	10.60%	15.65%	7.36%	7.43%	9.74%
Total Payor Mix	97.81%	95.62%	95.92%	94.70%	96.28%	95.23%	96.88%	96.94%	96.08%	93.28%	96.95%	96.63%
Hours												
Hospital	47,208	43,595	48,372	47,905	48,238	46,765	46,518	49,163	48,510	48,678	46,965	47,794
Contract	3,572	3,988	4,212	3,528	3,289	3,764	3,962	8,123	3,579	3,921	3,126	4,668
Total Hours	50,780	47,583	52,584	51,433	51,527	50,529	50,480	57,286	52,089	52,599	50,091	52,462
FTEs												
Hospital	267.23	273.22	273.81	280.21	273.06	273.54	263.32	278.29	283.75	275.55	274.71	270.54
Contract	20.22	24.99	23.84	20.64	18.62	22.02	22.43	45.98	20.93	22.20	18.28	26.42
Total FTEs	287.44	298.21	297.66	300.85	291.67	295.56	285.75	324.27	304.69	297.74	293.00	296.97
FTEs Per Adjusted Occupied Bed	5.3549	6.8819	7.3495	6.2929	5.3719	6.0462	6.7414	6.3294	6.9708	5.7740	6.4673	6.3039

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2021

JAN 2021 FEB 2021 MAR 2021 APR 2021 MAY 2021 JUN 2021 JUL 2021 AUG 2021 SEP 2021 OCT 2021 NOV 2021 DEC 2021

Bad Debt % of Gross Revenue 6.86% 4.98% 8.39% 7.22% 5.38% 4.79% 11.05% 10.29% 11.06% 9.49% -1.15% 0.54%

AR Days
Gross
Net

Gross Revenue/APD 3,037.50 3,758.68 4,458.17 4,408.68 3,447.78 3,634.31 4,075.28 4,017.12 4,268.49 3,253.25 3,925.49 4,150.94
 Net Revenue/APD 1,993.02 1,935.40 2,563.75 2,816.21 2,236.09 2,608.89 2,198.02 2,943.17 3,216.79 1,685.84 1,825.65 1,865.37

Net Revenue % of Gross Revenue 65.61% 51.49% 57.51% 63.88% 64.86% 71.78% 53.94% 73.27% 75.36% 51.82% 46.51% 44.94%

Days Cash On Hand

Salaries/Benefits/Contract Labor % of Net Rev 72.12% 100.00% 81.26% 64.93% 62.66% 66.35% 86.13% 62.04% 66.93% 109.07% 101.99% 114.87%

Benefits % of Salaries

18.17% 25.67% 27.46% 25.15% 22.69% 35.53% 18.21% 31.23% 32.53% 24.36% 30.08% 21.55%

Supplies % of Net Revenue

9.69% 12.66% 9.58% 10.38% 12.41% 10.94% 9.82% 10.98% 14.53% 14.85% 24.53% 25.39%

Operating Exp per Adjusted Admit
Net Revenue per Adjusted Admit

14,878.85 12,024.28 14,011.10 9,166.44 11,433.64 11,937.46 9,489.91 12,405.12 14,353.43 9,442.98 10,038.20 11,121.22
 12,919.06 7,396.01 10,161.77 8,508.55 10,559.31 10,977.04 6,407.79 11,310.99 12,037.02 5,375.15 5,972.81 6,068.34

Visits - Hospice

389 316 456 407 379 517 410 472 442 534 467 412

Visits - Virtual

340 464 184 188 214 85 48 405 419 309 190 454

Surgeries - IP

10 9 12 12 18 9 16 16 7 6 8 3

GROSS PATIENT REVENUE

23952 14620 17201 90433 26773 48298 6164 40613 19604 66750 27045 39378

GROSS PATIENT REVENUE

78194 202567 210923 244902 189243 203717 160430 154459 199949 282947 135744 164929

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED December 31, 2021**

	CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH	YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
INPATIENT REVENUE	1,066,791	686,975	1,001,821	12,404,408	8,243,703	10,848,408
OUTPATIENT REVENUE	4,995,067	3,996,875	3,672,905	54,193,620	47,962,502	45,444,165
GROSS PATIENT REVENUE	6,061,858	4,683,851	4,674,726	66,598,028	56,206,206	56,292,573
MEDICARE DEDUCTIONS	(564,842)	(448,200)	(288,310)	(6,171,148)	(5,378,399)	(4,576,189)
MEDICAID DEDUCTIONS	(37,357)	141,245	(16,966)	3,123,809	1,694,944	2,905,864
HMO/PPO DEDUCTIONS	(1,855,588)	(1,308,254)	(891,128)	(18,069,345)	(15,699,052)	(15,289,522)
ALL OTHER DEDUCTIONS	(733,716)	(314,683)	(1,230,196)	(2,779,753)	(3,776,197)	(4,613,478)
TOTAL DEDUCTIONS	(3,191,505)	(1,929,892)	(2,426,600)	(23,896,437)	(23,158,704)	(21,573,326)
NET PATIENT REVENUE	2,724,104	2,753,959	2,250,966	40,193,322	33,047,502	34,222,856
OPERATING REVENUE	1,996,662	82,438	1,896,885	7,332,196	1,689,255	8,368,906
TOTAL NET REVENUE	4,720,766	2,836,396	4,147,851	47,525,519	34,736,757	42,591,763
SALARIES	2,145,449	1,632,564	1,998,250	21,575,080	19,590,765	19,960,346
CONTRACT LABOR	521,275	176,480	277,949	4,517,785	2,117,760	2,397,368
BENEFITS	462,330	373,033	(100,193)	5,592,501	4,476,400	4,442,574
SALARIES AND BENEFITS	3,129,053	2,182,077	2,176,007	31,685,366	26,184,926	26,800,287
SUPPLIES	691,652	176,155	182,720	5,342,389	2,113,859	2,121,677
PROFESSIONAL FEES	290,082	225,158	153,694	2,453,043	2,701,890	2,551,211
PURCHASED SERVICES	493,502	272,166	373,523	4,526,500	3,265,986	3,472,985
UTILITIES	72,724	56,393	95,417	846,661	676,710	764,780
REPAIRS & MAINTENANCE	136,687	195,234	221,996	2,079,388	2,355,015	2,276,807
RENTS & LEASES	29,721	27,214	25,059	359,579	386,566	314,760
OTHER OPERATING EXPENSES	116,403	61,770	578,865	1,301,745	741,238	1,355,316
BAD DEBTS	32,535	304,724	(583,886)	4,398,930	3,656,691	2,947,628
TOTAL OPERATING EXPENSES	4,992,359	3,500,890	3,223,394	52,993,599	42,082,881	42,605,451
EBIDTA	(271,593)	(664,493)	924,457	(5,468,080)	(7,346,124)	(13,688)
INTEREST INCOME	476	3,578	1,178	5,848	42,934	31,238
INTEREST EXPENSE	(40,276)	(46,281)	(42,420)	(510,820)	(555,378)	(522,939)
DEPRECIATION	(296,910)	(322,388)	(290,889)	(3,434,043)	(3,868,658)	(3,765,175)
IGT REVENUE/EXPENSE	0	62,081	(12,626)	378,316	744,967	487,600
AD VALOREM TAXES	1,227,252	519,118	1,374,485	7,762,550	6,229,416	6,909,783
Misc Non OP Expense	0	10	0	0	120	50
NONOPERATING INCOME (EXPENSE)	890,542	216,097	1,029,728	4,201,851	2,593,162	3,140,456
NET INCOME (LOSS)	618,949	(448,397)	1,954,185	(1,266,229)	(4,752,962)	3,126,768

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED December 31, 2021**

	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>
0												
INPATIENT REVENUE	1,102,613	804,358	971,880	1,252,065	879,185	810,452	700,947	1,574,710	1,485,435	715,716	1,040,256	1,066,791
OUTPATIENT REVENUE	3,951,950	3,756,160	4,625,371	5,071,003	4,924,036	4,519,348	4,653,908	4,805,373	4,111,695	4,484,707	4,295,001	4,995,067
GROSS PATIENT REVENUE	5,054,563	4,560,519	5,597,252	6,323,068	5,803,221	5,329,800	5,354,855	6,380,083	5,597,130	5,200,422	5,335,257	6,061,858
MEDICARE DEDUCTIONS	(770,554)	(617,838)	(912,986)	(1,055,434)	(520,218)	(271,813)	(675,848)	(388,113)	375,210	(523,303)	(245,409)	(564,842)
MEDICAID DEDUCTIONS	503,151	(81,776)	355,545	576,416	429,144	711,881	287,786	624,585	(42,120)	(73,726)	(129,720)	(37,357)
HMO/PRO DEDUCTIONS	(1,113,730)	(1,177,952)	(1,591,968)	(1,322,891)	(1,600,437)	(1,838,382)	(1,508,728)	(1,752,182)	(1,409,321)	(1,407,214)	(1,490,950)	(1,855,588)
ALL OTHER DEDUCTIONS	(288,128)	(77,385)	(42,342)	(221,150)	(110,403)	66,871	(201,527)	(27,439)	(118,325)	(201,955)	(824,254)	(733,716)
TOTAL DEDUCTIONS	(1,669,261)	(1,954,951)	(2,191,751)	(2,023,059)	(1,801,914)	(1,331,443)	(2,098,318)	(1,543,149)	(1,194,557)	(2,206,198)	(2,690,333)	(3,191,505)
NET PATIENT REVENUE	3,316,496	2,348,282	3,218,802	4,039,098	3,763,728	3,825,996	2,888,167	4,674,408	4,218,070	2,694,870	2,481,298	2,724,104
OPERATING REVENUE	462,253	673,246	1,266,565	155,254	147,381	33,029	(1,016,937)	60,222	1,733,027	1,796,184	25,311	1,996,662
TOTAL NET REVENUE	3,778,750	3,021,528	4,485,368	4,194,352	3,911,109	3,859,026	1,871,230	4,734,630	5,951,097	4,491,054	2,506,609	4,720,766
SALARIES	1,788,116	1,589,115	1,747,223	1,837,712	1,679,022	1,612,907	1,779,713	1,916,127	1,853,371	2,010,270	1,616,055	2,145,449
CONTRACT LABOR	278,859	351,190	388,502	322,868	298,276	352,712	383,670	385,482	366,990	439,389	428,572	521,275
BENEFITS	324,936	407,908	479,726	462,171	380,969	573,069	324,097	598,483	602,926	489,763	486,122	462,330
SALARIES AND BENEFITS	2,391,911	2,348,213	2,615,451	2,622,751	2,358,267	2,538,687	2,487,480	2,900,093	2,823,287	2,939,422	2,530,749	3,129,053
SUPPLIES	321,415	297,349	308,275	419,285	467,178	418,607	283,692	513,063	612,878	400,280	608,715	691,652
PROFESSIONAL FEES	219,674	219,678	232,607	220,562	237,294	212,999	203,073	190,960	118,576	121,042	186,496	290,082
PURCHASED SERVICES	193,328	327,727	391,427	299,600	345,702	356,214	373,922	426,001	452,402	429,631	437,043	493,502
UTILITIES	71,105	60,929	96,589	67,829	71,969	37,987	76,077	82,577	66,700	65,076	77,100	72,724
REPAIRS & MAINTENANCE	176,091	221,898	220,629	218,685	175,371	187,850	124,536	182,802	145,263	143,700	145,876	136,687
RENTS & LEASES	32,813	32,871	27,664	26,514	21,939	21,214	47,225	30,866	36,204	26,484	26,063	29,721
OTHER OPERATING EXPENSES	66,740	82,169	75,808	19,558	85,436	132,108	89,666	143,417	155,604	115,193	219,643	116,403
BAD DEBTS	346,524	226,953	469,649	456,622	312,214	255,079	591,697	656,793	618,880	493,479	(61,495)	32,535
TOTAL OPERATING EXPENSES	3,819,601	3,817,788	4,438,098	4,351,406	4,075,370	4,160,745	4,277,368	5,126,572	5,029,794	4,734,307	4,170,191	4,992,359
EBIDTA	(40,851)	(796,260)	47,269	(157,054)	(164,261)	(301,720)	(2,406,137)	(391,942)	921,302	(243,253)	(1,663,582)	(271,593)
INTEREST INCOME	941	487	319	168	135	1,264	389	418	368	380	502	476
INTEREST EXPENSE	(43,445)	(42,913)	(42,787)	(43,840)	(43,328)	(43,140)	(42,897)	(42,811)	(42,214)	(41,348)	(41,821)	(40,276)
DEPRECIATION	(292,032)	(264,695)	(300,341)	(287,244)	(296,144)	(286,632)	(291,664)	(288,336)	(269,430)	(287,473)	(273,142)	(296,910)
IGT REVENUE/EXPENSE	47,199	43,071	48,173	43,969	45,792	42,210	43,184	45,014	19,757	0	(53)	0
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	1,227,252
NONOPERATING INCOME (EXPENSE)	306,780	330,068	299,482	307,172	300,574	307,820	303,130	308,403	302,599	265,677	279,604	890,542
NET INCOME (LOSS)	265,929	(466,192)	346,752	150,118	136,313	6,100	(2,103,007)	(83,539)	1,223,901	22,425	(1,383,978)	618,949

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
As Of December 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	6,744,426	15,139,010	(8,394,584)	-55.45%
ACCOUNTS RECEIVABLE	11,343,342	10,579,893	763,449	7.22%
Medicare Allowance	(227,973)	(176,001)	(51,972)	29.53%
Medicaid Allowances	(30,285)	(23,238)	(7,047)	30.33%
HMO/PPO Allowances	(860,071)	(1,008,918)	148,847	-14.75%
All Other Allowances	(4,233)	(4,089)	(144)	3.52%
CONTRACTUALS	(1,122,562)	(1,212,246)	89,684	-7.40%
Allowance for Bad Debt	(4,095,943)	(3,027,925)	(1,068,018)	35.27%
ALLOWANCES	(4,095,943)	(3,027,925)	(1,068,018)	35.27%
ALLOWANCES AND CONTRACTUALS	(5,218,505)	(4,240,171)	(978,334)	23.07%
TOTAL ACCOUNTS RECEIVABLE	6,124,837	6,339,722	(214,885)	-3.39%
OTHER ACCOUNTS RECEIVABLE	6,676,492	4,767,657	1,908,836	40.04%
INVENTORY	2,484,063	2,367,147	116,916	4.94%
PREPAID	1,319,064	1,361,057	(41,993)	-3.09%
PENSION ASSET/LIABILITY	3,740,194	3,740,194	0	0.00%
TOTAL OTHER ASSETS	14,219,814	12,236,055	1,983,759	16.21%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	274,996	0	0.00%
Hospital Building	13,317,816	10,412,064	2,905,751	27.91%
Other Bldg Improvement	37,411,161	36,961,449	449,712	1.22%
MME Hospital	26,687,771	26,129,868	557,904	2.14%
CONSTRUCTION IN PROGRESS	6,750	1,312,721	(1,305,971)	-99.49%
FIXED ASSETS	77,957,744	75,350,348	2,607,396	3.46%
Acc Dep Land Improv	(195,237)	(167,628)	(27,609)	16.47%
Acc Dep Building	(5,814,410)	(5,615,453)	(198,957)	3.54%
Acc Dep Bldg & Lease	(13,802,241)	(12,329,174)	(1,473,066)	11.95%
Acc Dep Med Movable	(22,257,294)	(20,665,740)	(1,591,554)	7.70%
ACCUMULATED DEPRECIATION	(42,069,182)	(38,777,996)	(3,291,186)	8.49%
TOTAL FIXED ASSETS	35,888,562	36,572,351	(683,790)	-1.87%
TOTAL ASSETS	62,977,638	70,287,138	(7,309,500)	-10.40%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF December 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	2,208,657	1,368,091	840,565	61.44%
PAYROLL LIABILITIES	1,689,627	1,703,885	(14,258)	-0.84%
PENSION LIABILITY	178,217	178,217	0	0.00%
OTHER LIABILITIES	748,312	747,757	556	0.07%
Short-Term Debt	4,696,809	10,427,627	(5,730,817)	-54.96%
CURRENT LIABILITIES	9,521,623	14,425,577	(4,903,954)	-33.99%
LONG-TERM DEBT	13,616,396	14,755,712	(1,139,317)	-7.72%
LONG TERM LIABILITIES	13,616,396	14,755,712	(1,139,317)	-7.72%
TOTAL LIABILITIES	23,138,019	29,181,290	(6,043,271)	-20.71%
FUND BALANCE	39,839,619	41,105,848	(1,266,229)	-3.08%
TOTAL LIABILITIES & FUND BALANCE	62,977,638	70,287,138	(7,309,500)	-23.79%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF December 31, 2021**

	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>
CASH	13,723,479	13,500,427	13,931,065	12,725,441	11,543,930	10,041,555	8,436,945	7,420,927	5,099,478	5,423,735	7,677,745	6,744,426
ACCOUNTS RECEIVABLE	11,182,919	10,967,001	10,415,573	11,094,476	11,177,973	11,261,029	10,996,804	11,826,064	12,338,384	12,122,899	11,356,359	11,343,342
Medicare Allowance	(248,313)	(136,471)	(120,806)	(207,705)	(171,166)	(129,265)	(304,997)	(171,929)	(145,339)	(157,491)	(154,877)	(227,973)
Medicaid Allowances	(26,467)	(43,543)	(54,092)	(15,480)	(14,132)	(25,562)	(40,023)	(22,877)	(23,774)	(25,053)	(39,238)	(30,285)
HMO/PPO Allowances	(982,328)	(1,113,397)	(910,113)	(987,288)	(894,794)	(817,123)	(770,982)	(1,058,123)	(1,027,044)	(759,605)	(766,557)	(860,071)
All Other Allowances	(6,372)	(3,203)	(4,605)	(8,868)	(7,973)	(7,354)	(4,762)	(7,855)	(4,232)	(3,000)	(3,911)	(4,233)
CONTRACTUALS	(1,263,480)	(1,296,614)	(1,089,616)	(1,219,341)	(1,088,065)	(979,304)	(1,020,784)	(1,260,784)	(1,200,389)	(945,149)	(964,583)	(1,122,562)
Allowance for Bad Debt	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)
ALLOWANCES	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)	(4,011,628)	(4,095,943)
ALLOWANCES AND CONTRACTUALS	(4,396,123)	(4,455,016)	(4,586,476)	(4,786,983)	(4,755,966)	(4,793,889)	(5,359,293)	(5,175,681)	(5,429,508)	(5,141,058)	(4,976,211)	(5,218,505)
ALLOWANCES RECEIVABLE	6,786,796	6,511,985	5,829,097	6,307,493	6,422,007	6,467,140	5,637,411	6,650,383	6,908,876	6,981,841	6,380,148	6,124,837
OTHER ACCOUNTS RECEIVABLE	4,480,864	3,617,623	3,235,754	3,668,194	4,381,284	5,287,851	4,224,771	4,774,735	4,968,404	2,345,040	(576,457)	6,676,492
INVENTORY	2,396,345	2,419,283	2,418,108	2,431,953	2,437,761	2,426,518	2,425,285	2,462,693	2,450,231	2,442,342	2,412,001	2,484,063
PREPAID	1,119,851	911,663	931,263	644,789	546,784	590,013	1,773,376	1,970,365	1,573,470	1,502,778	1,521,380	1,319,064
PENSION ASSET/LIABILITY	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194
TOTAL OTHER ASSETS	11,737,254	10,688,763	10,325,318	10,485,130	11,106,023	12,044,575	12,163,627	12,947,987	12,732,299	10,030,353	7,097,118	14,219,814
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	11,121,703	11,121,703	13,317,816
Other Bldg Improvement	37,001,022	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,411,161
MIME Hospital	26,179,401	26,227,319	26,544,592	26,426,992	26,435,683	26,426,992	26,438,017	26,474,557	26,474,557	26,536,357	26,573,384	26,687,771
CONSTRUCTION IN PROGRESS	1,310,836	1,241,534	1,242,714	1,543,498	1,557,351	1,587,979	1,970,017	2,286,713	2,744,378	2,415,736	2,605,344	6,750
FIXED ASSETS	75,437,570	75,489,238	75,807,690	75,990,875	76,013,419	76,035,555	76,428,419	76,781,656	77,239,320	77,682,117	77,908,751	77,957,744
Acc Dep Land Improv	(169,973)	(172,091)	(174,436)	(176,705)	(179,050)	(181,319)	(183,664)	(186,009)	(188,278)	(190,623)	(192,892)	(195,237)
Acc Dep Building	(5,630,560)	(5,644,201)	(5,659,303)	(5,673,918)	(5,689,020)	(5,703,634)	(5,718,736)	(5,733,838)	(5,748,453)	(5,770,783)	(5,787,730)	(5,814,410)
Acc Dep Bldg & Lease	(12,455,989)	(12,571,274)	(12,698,393)	(12,821,412)	(12,948,531)	(13,071,530)	(13,198,622)	(13,325,794)	(13,442,116)	(13,562,315)	(13,678,637)	(13,802,241)
Acc Dep Med Movable	(20,813,505)	(20,947,138)	(21,102,933)	(21,132,674)	(21,284,252)	(21,431,001)	(21,578,126)	(21,696,586)	(21,832,810)	(21,975,409)	(22,113,014)	(22,257,294)
ACCUMULATED DEPRECIATION	(39,070,028)	(39,334,724)	(39,635,065)	(39,804,709)	(40,100,852)	(40,387,484)	(40,679,148)	(40,942,227)	(41,211,657)	(41,499,130)	(41,772,272)	(42,069,182)
TOTAL FIXED ASSETS	36,367,542	36,154,514	36,172,625	36,186,166	35,912,567	35,647,871	35,749,271	35,839,429	36,027,663	36,182,987	36,136,479	35,888,562
TOTAL ASSETS	66,615,071	66,855,689	66,258,106	65,704,230	64,984,528	64,201,142	61,987,254	62,858,726	60,768,316	58,618,915	57,291,490	62,977,638

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF December 31, 2021**

	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>	<u>NOV 2021</u>	<u>DEC 2021</u>
ACCOUNTS PAYABLE	896,459	337,043	286,496	393,879	185,135	150,061	12,789	1,502,202	1,106,123	1,819,148	2,229,716	2,208,657
PAYROLL LIABILITIES	1,436,040	1,291,444	1,481,716	1,476,363	1,565,525	1,571,031	1,373,527	1,570,237	1,640,205	1,626,974	1,370,084	1,689,627
PENSION LIABILITY	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217
OTHER LIABILITIES	747,352	747,336	747,526	747,596	747,473	747,710	(452,369)	(452,441)	747,592	747,923	747,885	748,312
Short-Term Debt	10,147,173	10,177,760	9,503,474	9,321,345	9,206,565	9,073,082	11,121,296	11,014,495	7,556,413	5,308,979	5,837,235	4,696,809
AD Valorem Taxes	(594,118)	(1,188,236)	(1,782,354)	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	0
CURRENT LIABILITIES	12,811,124	11,543,565	10,415,075	9,740,928	8,912,324	8,155,394	8,074,634	9,059,766	5,881,487	3,740,061	3,827,839	9,521,623
LONG-TERM DEBT	14,432,170	14,406,539	14,590,694	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396
LONG TERM LIABILITIES	14,432,170	14,406,539	14,590,694	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207	14,242,981	13,616,396
TOTAL LIABILITIES	27,243,294	25,950,104	25,005,769	24,301,776	23,445,760	22,656,274	22,545,393	23,500,404	20,186,093	18,014,268	18,070,820	23,138,019
FUND BALANCE	41,371,777	40,905,585	41,252,337	41,402,454	41,538,768	41,544,868	39,441,861	39,358,222	40,582,223	40,604,648	39,220,670	39,839,619
TOTAL LIABILITIES & FUND BALANCE	68,615,071	66,855,689	66,258,106	65,704,230	64,984,528	64,201,142	61,987,254	62,858,726	60,768,316	58,618,915	57,291,490	62,977,638

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : December-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	1,260,657.54	434,871.09	34%	241,180.42	19%	676,051.51	54%	1,197,624.66	521,573.15	41%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	153,019.97	7,332.02	5%	16,116.72	11%	23,448.74	15%	145,368.97	121,920.23	80%
Worker Comp	75%	107,569.78	144.80	0%	4,155.07	4%	4,299.87	4%	80,677.34	76,377.47	71%
Commercial	85%	635,967.75	139,130.65	22%	120,957.85	19%	260,088.50	41%	540,572.59	280,484.09	44%
Champus/Tricare	85%	11,827.60	7,469.62	63%	2,002.17	17%	9,471.79	80%	10,053.46	581.67	5%
Blue Cross											
Other/Employee Insurance	85%	5,692.54	2,251.30	40%	815.95	14%	3,067.25	54%	4,838.66	1,771.41	31%
State/Federal Prog	85%	213,600.29	11,606.30	5%	14,031.42	7%	25,637.72	12%	181,560.25	155,922.53	73%
BC	95%	307,219.48	121,127.38	39%	76,534.05	25%	197,661.43	64%	291,858.51	94,197.08	31%
Medicaid Repl.	85%	482,192.35	151,875.95	31%	95,832.94	20%	247,708.89	51%	409,863.50	162,154.61	34%
Medicare Repl.	85%	813,171.60	284,884.99	35%	167,961.91	21%	452,846.90	56%	691,195.86	238,348.96	29%
Industrial	100%	17,089.22	1,397.80	8%	1,041.80	6%	2,439.60	14%	17,089.22	14,649.62	86%
Private Pay	40%	2,495,352.68	212,467.73	9%	329,858.34	13%	542,326.07	22%	998,141.07	455,815.00	18%
Medicaid Pending	70%	(2,720.46)	(422.00)	0%	993.33	0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		6,500,640.34	1,374,137.63	16%	1,071,481.97	-37%	571.33	-21%	4,368,844.08	2,123,224.48	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : December-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	86,018.13	50,556.20	59%	13,083.93	15%	63,640.13	74%	81,717.22	18,077.09	21%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	29,532.59	4,038.34	14%	2,827.72	10%	6,866.06	23%	28,055.96	21,189.90	72%
Worker Comp	75%	9,606.28	1,261.00	13%	2,217.00	23%	3,478.00	36%	7,204.70	3,726.70	39%
Commercial	85%	87,960.48	19,774.39	22%	14,318.97	16%	34,093.36	39%	74,766.41	40,673.05	46%
Champus/Tricare	85%	1,979.28	976.56	49%	117.00	6%	1,093.56	55%	1,682.39	588.83	30%
Blue Cross Other/Employee Insurance	85%	9,564.51	3,218.00	34%	1,734.11	18%	4,952.11	52%	8,129.83	3,177.72	33%
State/Federal Prog	85%	9,795.23	2,908.41	30%	1,247.93	13%	4,154.34	42%	8,325.95	4,171.61	43%
BC	95%	65,018.87	18,757.32	29%	13,078.36	20%	31,835.68	49%	61,767.93	29,932.25	46%
Medicaid Repl.	85%	164,171.84	54,172.78	33%	22,746.93	14%	76,919.71	47%	139,546.06	62,626.35	38%
Medicare Repl.	85%	76,969.77	44,364.28	58%	14,313.47	19%	58,677.75	76%	65,424.30	6,746.55	9%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	251,538.73	16,708.60	7%	33,416.43	13%	50,125.03	20%	100,615.49	50,490.46	20%
Medicaid Pending	70%	(788.42)	22.20	-3%	145.20	-18%	167.40	-21%	0.00	0.00	70%
Charity/Indigent		791,369.27	216,756.08		119,247.05		336,003.13		577,236.24	241,233.11	

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : December-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	3,113.30	0.00	0%	227.30	7%	227.30	7%	2,957.64	2,730.34	88%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	100.61	0.00	0%	36.03	36%	36.03	36%	95.58	59.55	59%
Worker Comp	75%	1,869.00	0.00	0%	688.00	37%	688.00	37%	1,401.75	713.75	38%
Commercial	85%	4,363.03	279.98	6%	2,114.00	48%	2,393.98	55%	3,708.58	1,314.60	30%
Champus/Tricare	85%			0%		0%	0.00	0%	0.00	0.00	85%
Blue Cross											
Other/Employee											
Insurance	85%	414.00	0.00	0%	0.00	0%	0.00	0%	351.90	351.90	85%
State/Federal Prog	85%	10,954.00	0.00	0%	10,578.00	97%	10,578.00	97%	9,310.90	(1,267.10)	-12%
BC	95%	7,289.00	5,811.00	80%	1,278.00	18%	7,087.00	97%	6,924.55	(162.45)	-2%
Medicaid Repl.	85%	5,128.24	1,859.00	36%	2,353.00	46%	4,212.00	82%	4,359.00	147.00	3%
Medicare Repl.	85%	11,297.00	7,182.00	64%	157.00	1%	7,339.00	65%	9,602.45	2,263.45	20%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	15,896.96	1,017.43	6%	471.42	3%	1,488.85	9%	6,278.78	4,789.93	31%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		0.00		0%	0.00	0%	0.00	0%	0.00	0.00	
		60,225.14	16,149.41		17,900.75		34,050.16		44,991.13	10,940.97	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : December-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	913.00	440.00	48%	330.00	36%	770.00	84%	867.35	97.35	11%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	988.69	0.00	0%	0.00	0%	0.00	0%	948.76	948.76	95%
Worker Comp	75%			0%		0%	0.00	0%	0.00	0.00	75%
Commercial	85%	3,487.73	149.00	4%	209.23	6%	358.23	10%	2,964.57	2,606.34	75%
Champus/Tricare	85%			0%		0%	0.00	0%	0.00	0.00	85%
Blue Cross											
Other/Employee Insurance	85%	1,242.37	0.00	0%	0.00	0%	0.00	0%	1,056.01	1,056.01	85%
State/Federal Prog	85%	455.19	0.00	0%	0.00	0%	0.00	0%	386.91	386.91	85%
BC	95%	425.18	(50.00)	-12%	545.18	128%	495.18	116%	403.92	(91.26)	-21%
Medicaid Repl.	85%	11,397.05	1,403.54	12%	1,104.54	10%	2,508.08	22%	9,687.49	7,179.41	63%
Medicare Repl.	85%	822.21	110.00	13%	0.00	0%	110.00	13%	698.88	588.88	72%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	23,387.04	361.37	2%	3,608.66	15%	3,970.03	17%	9,354.82	5,384.79	23%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		7.97	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		43,136.43	2,413.91		5,797.61		8,211.52		26,368.71	18,157.19	