

**Cogdell Memorial Hospital
October 2021 Normalization**

Net Income	26,565.00
Less:	0.00
Add:	
Additional Staffing & COVID Pay	225,000.00
Cares Reversal	0.00
COVID Supplies	75,000.00
COVID Drugs	100,000.00
HIM Director/Coding	37,000.00
PPP	0.00
Lower 340B Revenue	150,000.00
Normailized Net Income	<u>576,565.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>(17,553.00)</u></u>
Cash - CY	5,421,848.00
Cash -PY	12,243,332.00
Net Cash Change 19-18	<u>(6,821,484.00)</u>
	<u>MTD</u>
Net Income	26,565.00
Taxes	(594,118.00)
Depreciation	287,473.00
	0.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>(280,080.00)</u></u>

**Cogdell Memorial Hospital
Analysis of Investments**

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&S 01</u>	<u>TexPool I&S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Oct-21	Beginnig Balance	\$3,193.21	\$426,343.81	\$1,120,283.88	\$0.00	\$325,680.52	\$937.37	\$3.35	\$1,921,494.63
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$478,551.96	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$650,000.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00
	Interest Earned	\$0.00	\$12.82	\$21.72	\$0.00	\$9.81	\$2.79	\$0.00	\$57.77
	Ending Balance	\$3,193.21	\$426,356.63	\$470,305.60	\$0.00	\$325,690.33	\$179,492.12	\$3.35	\$1,921,552.40
	Balance Per Statement	\$3,193.21	\$426,356.63	\$470,305.60	\$0.00	\$325,690.33	\$179,492.12	\$3.35	\$1,921,552.40
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$426,356.63	\$470,305.60	\$0.00	\$325,690.33	\$179,492.12	\$3.35	\$1,921,552.40
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital
Summary of Tax Collections FY 2021**

<u>Date</u>	<u>M&O Amount</u>	<u>Debt Service Amount</u>
10/5/2021	12,846.81	0.00
10/19/2021	95,694.52	0.00
10/21/2021	122,996.61	0.00
10/25/2021	128,551.96	0.00
10/29/2021	1,032,187.99	0.00
11/3/2021	838,312.66	0.00
11/4/2021	996,827.88	0.00
11/10/2021	284,148.01	0.00
11/24/2021	235,316.43	0.00
Total	<u>3,746,882.87</u>	<u>0.00</u>
Estimated Taxes	7,383,797.25	
Amount Left	<u>3,636,914.38</u>	

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2021 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2021 Ending Balance</u>
Equipment Loan	1,700,244	2031	143,766	38,132	1,218,258
Hematology Analyzer	76,517	2021	16,555	562	1,496
Chemistry Analyzer	266,555	2021	57,662	1,956	5,946
Immunorassay System	121,500	2021	26,290	893	2,374
CT Loan	433,714	2023	80,899	7,377	168,060
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	6,481,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,917,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,100,000
GE - C Arm	176,267	2025	38,460	4,746	123,725
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	132,144
GE - MRI	859,897	2025	188,715	27,805	701,352
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	229,970
Medicare 6 Months up Front	4,972,861	2021	4,972,861	0	3,815,196
Bond Amortization	1,373				1,373
Deffered Inflows	540,948				540,948
Accured Int	144,341				144,341
Total	25,102,697		6,873,984	508,850	19,583,184

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of October 31, 2021

Expense	MTD 10/31/2021	YTD 12/31/2021	MTD 10/31/2021	YTD 12/31/2021	MTD 10/31/2021	MTD 10/31/2021	Explanation	YTD 12/31/2021	YTD 12/31/2021	Explanation
	Amount	Amount	Budget Amt	Budget Amt	MTD 10/31/2021	Cost		YTD 12/31/2021	Cost	
					Rate Variance	Variance		Rate Variance	Variance	
Salaries	2,010,270	17,813,576	1,632,564	16,325,637						
Manhours	48,678	474,952	49,676	465,344						
FTEs	275.48	274.10	281.13	268.55						
AHR	41.30	37.51	32.86	35.08						
Salaries per APD	1,257.20	1,235.77	1,071.94	1,072.29	185.26	296,239	With COVID coming back and the adding of higher PRN rates and COVID Differentials, salaries are increasing, also, increase in vbolumes for the quarter increased comp for providers	163.48	2,356,495	Budgets did not include anything for COVID pay and adjustments
Manhours per APD	30.44	32.95	32.62	30.56						
Benefits	489,763	4,644,049	373,033	3,730,334						
Benefits per APD	306.29	322.17	244.93	245.01						
Benefits as a % of Salaries	24.36%	26.07%	22.85%	22.85%	1.51%	30,426	a few large claims this month and one that hit stop loss	3.22%	573,728	Two stop loss claim and several high dollar claims
Professional Fees	121,042	1,976,465	225,158	2,251,575						
Prof Fees per APD	75.70	137.11	147.84	147.89	(72.14)	(115,352)	Reduction in locums for walk in & over accr for Anes.	(10.78)	(155,322)	Numbers are coming back in line with budget
Contract Labor	435,249	3,563,798	176,480	1,764,800						
Manhours	3,921	41,938	3,105	25,909						
AHR	111.00	84.98	56.84	68.12						
FTE's	22.19	24.20	17.57	14.95						
Contract Labor per APD	272.20	247.23	115.88	115.91	156.32	249,962	Agecny usage in Nursing, HHA, Rad, RT. OR we have recruiters trying to find staff to fill these roles	131.31	1,892,889	Due to COVID increased usage, same issue as salaries need to adjust budget

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of October 31, 2021

<u>Expense</u>	<u>MTD 10/31/2021 Amount</u>	<u>YTD 12/31/2021 Amount</u>	<u>MTD 10/31/2021 Budget Amt</u>	<u>YTD 12/31/2021 Budget Amt</u>	<u>MTD 10/31/2021 MTD 10/31/2021 Rate Variance</u>	<u>MTD 10/31/2021 MTD 10/31/2021 Cost Variance</u>	<u>Explanation</u>	<u>YTD 12/31/2021 YTD 12/31/2021 Rate Variance</u>	<u>YTD 12/31/2021 YTD 12/31/2021 Cost Variance</u>	<u>Explanation</u>
Supplies	399,813	4,041,555	176,155	1,761,550						
Supplies per APD	250.04	280.37	115.66	115.70						
Supplies as a % of Net Rev	14.84%	11.55%	6.40%	6.40%	8.44%	227,438	150k for loss of 340B rev, over 100k for COVID test kits, and over 100k for pharm for drugs used to treat higher census	5.15%	1,803,578	300k for COVID drug and 600k for decline in 340B
Purchased Services	429,631	3,595,955	272,166	2,721,655						
Purchased Services per APD	268.69	249.46	178.70	178.76	89.98	143,884	HIM staff coverage due to issues is main part	70.70	1,019,097	HIM Staffing and Coders for CFC, plus increase in OR volumes and COVID testing which we did not have very much of this time last year
Other Expense	350,920	3,763,622	346,610	3,472,308						
Other Expense per APD	219.46	261.09	227.58	228.07	(8.12)	(12,986)	Recruitment of Dr. Sessions, Scrub Tech are major things this month	33.02	476,048	Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line
Bad Debt	493,479	4,427,889	304,724	3,047,242						
Bad Debt as a % of Gross Rev	9.49%	8.02%	6.51%	6.51%	2.98%	155,148	Business office focusing on collecting AR and reducing old AR	1.52%	836,602	No major issues noted, just self pay up some in Jan
APD	1,599	14,415	1,523	15,225						
Net Revenue	2,694,870	34,987,920	2,753,959	27,539,585						
FTE Factor	31	304	31	304						
Gross Revenue	5,200,422	55,200,912	4,683,851	46,838,505						
Total Operating Expense	4,730,167	43,826,909	3,506,890	35,075,101						

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
50	39	52	Med Surg	526	393	399
15	13	18	OB	121	134	149
4	4	5	Swing Bed	44	43	52
<u>69</u>	<u>57</u>	<u>75</u>	Total Admissions	<u>691</u>	<u>571</u>	<u>600</u>
			Patient Days			
141	128	120	Med Surg	1,839	1,277	1,203
21	29	37	OB	224	295	313
58	66	88	Swing Bed	626	661	836
<u>220</u>	<u>223</u>	<u>245</u>	Total Patient Days	<u>2,689</u>	<u>2,233</u>	<u>2,352</u>
501	389	316	Total Adjusted Admissions	3,704	3,891	3,526
1,599	1,523	1,033	Total Adjusted Patient Days	14,415	15,225	13,821
			Avg. Length of Stay (ALOS)			
2.82	3.25	2.31	Med Surg	3.50	3.25	3.02
1.40	2.20	2.06	OB	1.85	2.20	2.10
14.50	15.29	17.60	Swing Bed	14.23	15.29	16.08
<u>3.19</u>	<u>3.91</u>	<u>3.27</u>	Total ALOS	<u>3.89</u>	<u>3.91</u>	<u>3.92</u>
			Average Daily Census (ADC)			
4.55	4.16	3.87	Med Surg	6.05	4.16	3.94
0.68	0.96	1.19	OB	0.74	0.96	1.03
1.87	2.15	2.84	Swing Bed	2.06	2.15	2.74
<u>7.10</u>	<u>7.27</u>	<u>7.90</u>	Total ADC	<u>8.85</u>	<u>7.27</u>	<u>7.71</u>
51.57	49.54	33.32	Adjusted ADC	47.42	49.54	45.32
			Occupancy %			
35.66%	35.04%	37.28%	Med Surg	45.05%	35.04%	37.14%
9.68%	13.69%	17.05%	OB	10.53%	13.69%	14.66%
<u>10</u>	<u>12</u>	<u>15</u>	Deliveries	<u>111</u>	<u>119</u>	<u>131</u>

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

13	27	27	Pt Days - Nursery	174	254	254
39	36	38	Admits from ER	415	358	334
31	34	34	Observations from ER	299	324	324
6	6	19	IP Surgeries	115	0	127
75	53	31	Outpatient Visits			
714	599	624	OP Surgeries	645	531	534
3,378	3,483	3,483	ER	6,545	5,986	5,842
			All Other OP Visits	32,421	27,889	27,889
4,167	4,135	4,138	Total Outpatient Visits	39,611	34,407	34,265
45	64	66	Observation Visits			
2	4	2	Med Surg	641	636	552
			OB	26	39	35
46	68	68	Total Observations Visits	667	676	587
3,073	2,482	1,120	CFC - In Clinic	28,380	23,472	17,864
309	0	1,280	CFC - Telehealth	2,656	0	5,323
519	510	561	CFC Walk-In	5,626	5,101	4,566
3,901	2,992	2,961	Total CFC Visits	36,662	28,573	27,753
127	228	228	Orthopedic Clinic	2,245	2,282	2,340
4,028	3,221	3,189	Total Clinic Visits	38,907	30,855	30,093
1,178	1,382	1,238	Home Health Visits	12,744	13,825	14,028
1.0250	0.9806	1.0652	Total Case Mix	1.0270	0.9806	0.9939
1.2778	1.0361	1.2500	Medicare Case Mix	1.2647	1.0361	1.1379

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

Payor Mix (Based on Revenues)

21.77%	24.72%	22.23%	Medicare	23.14%	24.72%	24.83%
14.20%	11.63%	15.32%	Medicare Managed Care	14.62%	11.63%	12.93%
35.97%	36.35%	37.55%	Total Medicare	37.76%	36.35%	37.76%
2.39%	1.57%	1.48%	Medicaid	1.89%	1.57%	1.93%
11.68%	9.76%	7.57%	Medicaid Managed Care	10.46%	9.76%	10.07%
14.07%	11.33%	9.05%	Total Medicaid	12.35%	11.33%	12.00%
25.21%	22.88%	28.45%	BCBS	25.48%	22.88%	24.19%
9.08%	10.28%	6.48%	HMO/PPO/Commerical	6.62%	10.28%	9.95%
34.29%	33.16%	34.93%	Total HMO/PPO	32.10%	33.16%	34.14%
0.86%	1.63%	0.87%	Fed/State	1.26%	1.63%	1.23%
0.14%	0.12%	0.04%	Champus	0.17%	0.12%	0.10%
1.00%	1.75%	0.91%	Total Other Fed State	1.43%	1.75%	1.33%
0.57%	1.08%	1.90%	Workers Comp	0.92%	1.08%	1.28%
7.36%	16.33%	15.67%	Self Pay	11.31%	16.33%	13.49%
93.26%	100.00%	100.01%	Total Payor Mix	95.87%	100.00%	100.00%
			Hours			
48,678	49,676	49,676	Hospital	474,952	465,344	465,344
3,921	3,105	3,105	Contract	41,938	25,909	25,909
<u>52,599</u>	<u>52,781</u>	<u>52,781</u>	Total Hours	<u>516,890</u>	<u>491,253</u>	<u>491,253</u>
			FTEs			
275.55	278.38	281.20	Hospital	274.16	260.78	267.72
22.20	17.40	17.58	Contract	24.21	14.52	14.91
<u>297.74</u>	<u>295.78</u>	<u>298.77</u>	Total FTEs	<u>298.37</u>	<u>275.30</u>	<u>282.62</u>
5.7741	5.9705	8.9676	FTE's Per Adjusted Occupied Bed	6.2924	5.5569	6.2369
9.49%	6.51%	7.86%	Bad Debt % of Gross Revenue	8.02%	6.51%	7.24%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

			AR Days			
59.86		43.04	Gross	59.86		43.04
32.92		18.90	Net	32.92		18.90
3,253.27	3,076.40	4,983.33	Gross Revenue/APD	3,829.43	3,076.40	3,343.46
1,685.85	1,808.83	3,427.10	Net Revenue/APD	2,427.20	1,808.83	2,081.46
51.82%	58.80%	68.77%	Net Revenue % of Gross Revenue	63.38%	58.80%	62.25%
38.95		109.10	Days Cash On Hand	38.95		109.10
108.92%	79.23%	70.21%	Salaries/Benefits/Contract Labor % of Net Rev	74.37%	79.23%	77.26%
24.36%	22.85%	27.51%	Benefits % of Salaries	26.07%	22.85%	25.46%
14.84%	6.40%	8.53%	Supplies % of Net Revenue	11.55%	6.40%	5.42%
9,434.78	9,013.88	12,468.92	Operating Exp per Adjusted Admit	11,831.54	9,015.47	10,080.46
5,375.19	7,078.60	11,195.21	Net Revenue per Adjusted Admit	9,445.36	7,078.59	8,159.31
534	319	399	Visits - Hospice	4,322	3,193	3,203
309	0	1,280	Visits - Virtual	2,656	0	5,323
6	6	19	Surgeries - IP	115	0	127
66,749.74	0.00	0.00	GROSS PATIENT REVENUE	354,409.54	0.00	0.00
282,947.42	0.00	0.00	GROSS PATIENT REVENUE	1,929,331.25	0.00	0.00

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021
Admissions												
Med Surg	63	59	48	40	34	75	35	39	42	87	76	50
OB	18	14	6	8	13	12	13	11	15	15	13	15
Swing Bed	1	5	2	8	8	7	6	3	2	0	4	4
Total Admissions	82	78	56	56	55	94	54	53	59	102	93	69
Patient Days												
Med Surg	298	229	283	138	100	170	126	129	120	331	301	141
OB	43	27	15	14	26	25	24	16	28	30	25	21
Swing Bed	95	91	65	62	92	89	105	78	24	31	22	58
Total Patient Days	436	347	363	214	218	284	255	223	172	392	348	220
Total Adjusted Admissions	224	409	257	318	317	475	356	349	451	413	350	501
Total Adjusted Patient Days	1,189	1,819	1,664	1,213	1,256	1,434	1,683	1,467	1,314	1,588	1,311	1,599
Avg. Length of Stay (ALOS)												
Med Surg	4.73	3.88	5.90	3.45	2.94	2.27	3.60	3.31	2.86	3.80	3.96	2.82
OB	2.39	1.93	2.50	1.75	2.00	2.08	1.85	1.45	1.87	2.00	1.92	1.40
Swing Bed	95.00	18.20	32.50	7.75	11.50	12.71	17.50	26.00	12.00	0.00	5.50	14.50
Total ALOS	5.32	4.45	6.48	3.82	3.96	3.02	4.72	4.21	2.92	3.84	3.74	3.19
Average Daily Census (ADC)												
Med Surg	9.93	7.39	9.13	4.93	3.23	5.67	4.06	4.30	3.87	10.68	10.03	4.55
OB	1.43	0.87	0.48	0.50	0.84	0.83	0.77	0.53	0.90	0.97	0.83	0.68
Swing Bed	3.17	2.94	2.10	2.21	2.97	2.97	3.39	2.60	0.77	1.00	0.73	1.87
Total ADC	14.53	11.19	11.71	7.64	7.03	9.47	8.23	7.43	5.55	12.65	11.60	7.10
Adjusted ADC	39.64	58.68	53.68	43.33	40.50	47.81	54.30	48.88	42.39	51.23	43.71	51.57
Occupancy %												
Med Surg	72.78%	57.35%	62.37%	39.68%	34.41%	47.96%	41.40%	38.33%	25.81%	64.87%	59.81%	35.66%
OB	20.48%	12.44%	6.91%	7.14%	11.98%	11.90%	11.06%	7.62%	12.90%	13.82%	11.90%	9.68%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021
Deliveries	16	12	8	8	11	12	11	9	14	14	14	10
Pt Days - Nursery	26	18	14	16	19	17	17	10	22	24	22	13
Admits from ER	56	53	60	30	32	41	30	28	30	62	63	39
Observations from ER	25	26	34	24	29	31	35	25	36	27	27	31
IP Surgeries	10	18	10	9	12	12	18	9	16	16	7	6
Outpatient Visits												
OP Surgeries	52	58	43	60	73	97	71	74	82	53	17	75
ER	559	574	611	454	585	620	670	663	635	854	739	714
All Other OP Visits	3,439	3,239	3,377	2,520	3,105	3,304	2,797	2,653	2,813	4,357	4,117	3,378
Total Outpatient Visits	4,050	3,871	4,031	3,034	3,763	4,021	3,538	3,390	3,530	5,264	4,873	4,167
Observation Visits												
Med Surg	45	50	60	47	62	60	54	149	54	57	53	45
OB	1	1	3	0	4	0	3	8	1	3	2	2
Total Observations Visits	46	51	63	47	66	60	57	156	56	60	55	46
Clinic Visits												
CFC - In Clinic	3,254	2,524	2,844	2,596	2,746	3,098	2,157	2,397	2,611	3,598	3,260	3,073
CFC - Telehealth	1,088	355	340	464	184	188	214	85	48	405	419	309
CFC Walk-In	645	633	690	365	457	484	558	594	420	794	745	519
Total CFC Visits	4,987	3,512	3,874	3,425	3,387	3,770	2,929	3,076	3,079	4,797	4,424	3,901
Orthopedic Clinic	213	182	183	197	259	258	256	308	246	246	165	127
Total Clinic Visits	5,200	3,694	4,057	3,622	3,646	4,028	3,185	3,384	3,325	5,043	4,589	4,028
Home Health Visits	1,240	1,368	1,220	1,178	1,385	1,341	1,342	1,392	1,295	1,315	1,098	1,178
Total Case Mix	1.0189	1.4091	1.1818	0.9783	0.9808	1.0000	0.8485	1.0000	1.0377	1.0370	1.0652	1.0250
Medicare Case Mix	1.3529	1.6818	1.3333	1.1905	1.4091	1.2188	1.0625	1.3636	1.1429	1.3500	1.3077	1.2778

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021
Payor Mix (Based on Revenues)												
Medicare	25.62%	24.91%	32.29%	18.50%	25.92%	25.32%	22.70%	22.53%	20.79%	20.56%	21.83%	21.77%
Medicare Managed Care	16.13%	13.27%	16.72%	17.75%	13.80%	12.54%	15.19%	15.45%	15.49%	15.14%	10.86%	14.20%
Total Medicare	41.75%	38.18%	49.01%	36.25%	39.72%	37.86%	37.89%	37.98%	36.28%	35.70%	32.69%	35.97%
Medicaid	1.41%	1.87%	1.65%	2.20%	3.44%	1.08%	1.02%	1.83%	1.95%	2.02%	1.43%	2.39%
Medicaid Managed Care	9.01%	9.96%	8.25%	8.16%	9.52%	9.73%	11.61%	13.65%	8.93%	9.93%	12.77%	11.68%
Total Medicaid	10.42%	11.83%	9.90%	10.36%	12.96%	10.81%	12.63%	15.48%	10.88%	11.95%	14.20%	14.07%
BCBS	27.01%	24.49%	25.94%	19.53%	24.91%	25.04%	24.46%	27.89%	25.53%	30.05%	25.19%	25.21%
HMO/PPO/Commerical	6.39%	9.58%	5.70%	6.66%	6.59%	5.33%	6.65%	6.83%	6.52%	6.82%	6.19%	9.08%
Total HMO/PPO	33.40%	34.07%	31.64%	26.19%	31.50%	30.37%	31.11%	34.72%	32.05%	36.87%	31.38%	34.29%
Fed/State	2.12%	1.33%	0.78%	1.08%	1.02%	1.16%	1.38%	1.81%	1.94%	1.06%	1.43%	0.86%
Champus	0.08%	0.09%	0.15%	0.08%	0.07%	0.25%	0.19%	0.28%	0.02%	0.10%	0.44%	0.14%
Total Other Fed State	2.20%	1.42%	0.93%	1.16%	1.09%	1.41%	1.57%	2.09%	1.96%	1.16%	1.87%	1.00%
Workers Comp	0.76%	1.22%	0.70%	0.56%	0.98%	0.78%	1.23%	2.28%	1.14%	0.66%	0.29%	0.57%
Self Pay	11.46%	13.28%	5.63%	21.09%	9.65%	13.46%	11.85%	2.68%	14.57%	10.60%	15.65%	7.36%
Total Payor Mix	99.99%	100.00%	97.81%	95.61%	95.90%	94.69%	96.28%	95.23%	96.88%	96.94%	96.08%	93.26%
Hours												
Hospital	50,734	48,755	47,208	43,595	48,372	47,905	48,238	46,765	46,518	49,163	48,510	48,678
Contract	3,283	3,604	3,572	3,988	4,212	3,528	3,289	3,764	3,962	8,123	3,579	3,921
Total Hours	54,017	52,359	50,780	47,583	52,584	51,433	51,527	50,529	50,480	57,286	52,089	52,599
FTEs												
Hospital	296.76	275.98	267.23	273.22	273.81	280.21	273.06	273.54	263.32	278.29	283.75	275.55
Contract	19.20	20.40	20.22	24.99	23.84	20.64	18.62	22.02	22.43	45.98	20.93	22.20
Total FTEs	315.96	296.38	287.44	298.21	297.66	300.85	291.67	295.56	285.75	324.27	304.69	297.74
FTE's Per Adjusted Occupied Bed	7.9715	5.0509	5.3548	6.8818	7.3496	6.2929	5.3719	6.0462	6.7414	6.3294	6.9709	5.7741
Bad Debt % of Gross Revenue	3.42%	6.84%	6.86%	4.98%	8.39%	7.22%	5.38%	4.79%	11.05%	10.29%	11.06%	9.49%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED October 31, 2021

	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021	OCT 2021
AR Days												
Gross												
Net												
Gross Revenue/APD	4,547.66	(28,376.37)	3,037.48	3,758.66	4,458.17	4,408.69	3,447.78	3,634.33	4,075.25	4,017.11	4,268.50	3,253.27
Net Revenue/APD	2,694.43	(17,337.03)	1,993.01	1,935.39	2,563.75	2,816.22	2,236.08	2,608.90	2,198.01	2,943.16	3,216.80	1,685.85
Net Revenue % of Gross Revenue	59.25%	61.10%	65.61%	51.49%	57.51%	63.88%	64.86%	71.78%	53.94%	73.27%	75.36%	51.82%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	74.85%	80.32%	72.12%	100.00%	81.26%	64.93%	62.66%	66.35%	86.13%	62.04%	66.93%	108.92%
Benefits % of Salaries	23.67%	29.22%	18.17%	25.67%	27.46%	25.15%	22.69%	35.53%	18.21%	31.23%	32.53%	24.36%
Supplies % of Net Revenue	11.88%	6.84%	9.69%	12.66%	9.58%	10.38%	12.41%	10.94%	9.82%	10.98%	14.53%	14.84%
Operating Exp per Adjusted Admit	17,173.14	(98,562.34)	14,878.75	12,024.20	14,011.09	9,166.46	11,433.61	11,937.51	9,489.86	12,405.10	14,353.45	9,434.78
Net Revenue per Adjusted Admit	14,326.50	(77,127.54)	12,918.97	7,395.96	10,161.77	8,508.57	10,559.28	10,977.09	6,407.75	11,310.97	12,037.05	5,375.19
Visits - Hospice	328	335	389	316	456	407	379	517	410	472	442	534
Visits - Virtual	1088	355	340	464	184	188	214	85	48	405	419	309
Surgeries - IP	10	18	10	9	12	12	18	9	16	16	7	6
GROSS PATIENT REVENUE	0	0	23952	14620	17201	90433	26773	48298	6164	40613	19604	66750
GROSS PATIENT REVENUE	0	0	78194	202567	210923	244902	189243	205717	160430	154459	199949	282947

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED October 31, 2021**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
715,716	686,975	1,220,929	INPATIENT REVENUE	10,297,361	6,869,753	7,863,823
4,484,707	3,996,875	3,925,966	OUTPATIENT REVENUE	44,903,552	39,968,752	38,346,383
5,200,422	4,683,851	5,146,895	GROSS PATIENT REVENUE	55,200,912	46,838,505	46,210,206
(523,303)	(448,200)	(150,509)	MEDICARE DEDUCTIONS	(5,360,897)	(4,481,999)	(3,773,640)
(73,726)	141,245	(3,474)	MEDICAID DEDUCTIONS	3,290,886	1,412,454	2,951,944
(1,407,214)	(1,308,254)	(1,104,097)	HMO/PPO DEDUCTIONS	(14,722,806)	(13,082,543)	(13,321,798)
(201,955)	(314,683)	(349,270)	ALL OTHER DEDUCTIONS	(1,221,783)	(3,146,831)	(3,298,843)
(2,206,198)	(1,929,892)	(1,607,350)	TOTAL DEDUCTIONS	(18,014,599)	(19,298,920)	(17,442,337)
2,694,870	2,753,959	3,539,588	NET PATIENT REVENUE	34,987,920	27,539,585	28,767,932
1,796,184	82,438	785,754	OPERATING REVENUE	5,310,224	1,524,379	6,083,373
4,491,054	2,836,396	4,325,343	TOTAL NET REVENUE	40,298,144	29,063,964	34,851,305
2,010,270	1,632,564	1,772,919	SALARIES	17,813,576	16,325,637	16,224,693
435,249	176,480	224,693	CONTRACT LABOR	3,563,798	1,764,800	1,869,953
489,763	373,033	487,708	BENEFITS	4,644,049	3,730,334	4,131,507
2,935,282	2,182,077	2,485,320	SALARIES AND BENEFITS	26,021,423	21,820,771	22,226,154
399,813	176,155	301,924	SUPPLIES	4,041,555	1,761,550	1,558,404
121,042	225,158	239,779	PROFESSIONAL FEES	1,976,465	2,251,575	2,206,382
429,631	272,166	247,797	PURCHASED SERVICES	3,595,955	2,721,655	2,826,855
65,076	56,393	79,933	UTILITIES	696,838	563,925	597,212
143,700	195,234	193,887	REPAIRS & MAINTENANCE	1,796,824	1,964,546	1,876,797
26,484	33,214	33,351	RENTS & LEASES	303,795	326,138	260,516
115,660	61,770	(44,265)	OTHER OPERATING EXPENSES	966,166	617,698	642,433
493,479	304,724	404,573	BAD DEBTS	4,427,889	3,047,242	3,346,728
4,730,167	3,506,890	3,942,299	TOTAL OPERATING EXPENSES	43,826,909	35,075,101	35,541,479
(239,113)	(670,493)	383,044	EBIDTA	(3,528,766)	(6,011,137)	(690,174)
380	3,578	1,388	INTEREST INCOME	4,870	35,779	28,690
(41,348)	(46,281)	(48,417)	INTEREST EXPENSE	(428,723)	(462,815)	(438,142)
(287,473)	(322,388)	(337,948)	DEPRECIATION	(2,863,991)	(3,223,881)	(3,159,964)
0	62,081	43,432	IGT REVENUE/EXPENSE	378,369	620,806	458,510
594,118	519,118	594,118	AD VALOREM TAXES	5,941,180	5,191,180	4,941,180
0	10	0	Misc Non OP Expense	0	100	50
265,677	216,097	252,573	NONOPERATING INCOME (EXPENSE)	3,031,705	2,160,968	1,830,225
26,565	(454,397)	635,617	NET INCOME (LOSS)	(497,060)	(3,850,168)	1,140,051

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED October 31, 2021**

0	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>
INPATIENT REVENUE	1,982,764	1,001,801	1,102,613	804,358	971,880	1,252,065	879,185	810,452	700,947	1,574,710	1,485,435	715,716
OUTPATIENT REVENUE	3,424,877	3,672,905	3,951,950	3,756,160	4,625,371	5,071,003	4,924,036	4,519,348	4,653,908	4,805,373	4,111,695	4,484,707
GROSS PATIENT REVENUE	5,407,641	4,674,706	5,054,563	4,560,519	5,597,252	6,323,068	5,803,221	5,329,800	5,354,855	6,380,083	5,597,130	5,200,422
MEDICARE DEDUCTIONS	(514,238)	(288,310)	(770,554)	(617,838)	(912,986)	(1,055,434)	(520,218)	(271,813)	(675,848)	(388,113)	375,210	(523,303)
MEDICAID DEDUCTIONS	(29,114)	(16,966)	503,151	(81,776)	355,545	576,416	429,144	711,881	287,786	624,585	(42,120)	(73,726)
HMO/PPO DEDUCTIONS	(1,076,596)	(891,128)	(1,113,730)	(1,177,952)	(1,591,968)	(1,322,891)	(1,600,437)	(1,838,382)	(1,508,728)	(1,752,182)	(1,409,321)	(1,407,214)
ALL OTHER DEDUCTIONS	(84,439)	(1,206,343)	(288,128)	(77,385)	(42,342)	(221,150)	(110,403)	66,871	(201,527)	(27,439)	(118,325)	(201,955)
TOTAL DEDUCTIONS	(1,704,388)	(2,402,747)	(1,669,261)	(1,954,951)	(2,191,751)	(2,023,059)	(1,801,914)	(1,331,443)	(2,098,318)	(1,543,149)	(1,194,557)	(2,206,198)
NET PATIENT REVENUE	3,203,958	2,271,958	3,316,496	2,348,282	3,218,802	4,039,098	3,763,728	3,825,996	2,888,167	4,674,408	4,218,070	2,694,870
OPERATING REVENUE	388,648	1,896,885	462,253	673,246	1,266,565	155,254	147,381	33,029	(1,016,937)	60,222	1,733,027	1,796,184
TOTAL NET REVENUE	3,592,606	4,168,843	3,778,750	3,021,528	4,485,368	4,194,352	3,911,109	3,859,026	1,871,230	4,734,630	5,951,097	4,491,054
SALARIES	1,737,403	1,998,250	1,788,116	1,589,115	1,747,223	1,837,712	1,679,022	1,612,907	1,779,713	1,916,127	1,853,371	2,010,270
CONTRACT LABOR	249,465	277,949	278,859	351,190	388,502	322,868	298,276	352,712	383,670	385,482	366,990	435,249
BENEFITS	411,259	(120,940)	324,936	407,908	479,726	462,171	380,969	573,069	324,097	598,483	602,926	489,763
SALARIES AND BENEFITS	2,398,127	2,155,259	2,391,911	2,348,213	2,615,451	2,622,751	2,358,267	2,538,687	2,487,480	2,900,093	2,823,287	2,935,282
SUPPLIES	380,554	179,879	321,415	297,349	308,275	419,285	467,178	418,607	283,692	513,063	612,878	399,813
PROFESSIONAL FEES	191,135	153,694	219,674	219,678	232,607	220,562	237,294	212,999	203,073	190,960	118,576	121,042
PURCHASED SERVICES	272,607	373,523	193,328	327,727	391,427	299,600	345,702	356,214	373,922	426,001	452,402	429,631
UTILITIES	72,151	95,417	71,105	60,929	96,589	67,829	71,969	37,987	76,077	82,577	66,700	65,076
REPAIRS & MAINTENANCE	178,014	221,996	176,091	221,898	220,629	218,685	175,371	187,850	124,536	182,802	145,263	143,700
RENTS & LEASES	29,185	25,059	32,813	32,871	27,664	26,514	21,939	21,214	47,225	30,866	36,204	26,484
OTHER OPERATING EXPENSES	134,019	517,030	66,740	82,169	75,808	19,558	85,436	132,108	89,666	143,417	155,604	115,660
BAD DEBTS	184,786	(583,886)	346,524	226,953	469,649	456,622	312,214	255,079	591,697	656,793	618,880	493,479
TOTAL OPERATING EXPENSES	3,840,577	3,137,971	3,819,601	3,817,788	4,438,098	4,351,406	4,075,370	4,160,745	4,277,368	5,126,572	5,029,794	4,730,167
EBIDTA	(247,971)	1,030,873	(40,851)	(796,260)	47,269	(157,054)	(164,261)	(301,720)	(2,406,137)	(391,942)	921,302	(239,113)
INTEREST INCOME	1,370	1,178	941	487	319	168	135	1,264	389	418	368	380
INTEREST EXPENSE	(42,377)	(42,420)	(43,445)	(42,913)	(42,787)	(43,840)	(43,328)	(43,140)	(42,897)	(42,811)	(42,214)	(41,348)
DEPRECIATION	(314,323)	(290,889)	(292,032)	(264,695)	(300,341)	(287,244)	(296,144)	(286,632)	(291,664)	(288,336)	(269,430)	(287,473)
IGT REVENUE/EXPENSE	41,715	(12,626)	47,199	43,071	48,173	43,969	45,792	42,210	43,184	45,014	19,757	0
AD VALOREM TAXES	594,118	1,374,485	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	280,503	1,029,728	306,780	330,068	299,482	307,172	300,574	307,820	303,130	308,403	302,599	265,677
NET INCOME (LOSS)	32,532	2,060,601	265,929	(466,192)	346,752	150,118	136,313	6,100	(2,103,007)	(83,539)	1,223,901	26,565

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF October 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	5,421,848	12,243,332	(6,821,484)	-55.72%
ACCOUNTS RECEIVABLE	12,122,879	9,369,867	2,753,013	29.38%
Medicare Allowance	(157,491)	(218,262)	60,771	-27.84%
Medicaid Allowances	(25,053)	(44,346)	19,293	-43.51%
HMO/PPO Allowances	(759,605)	(1,178,016)	418,411	-35.52%
All Other Allowances	(3,000)	5,778	(8,778)	-151.92%
CONTRACTUALS	(945,149)	(1,434,846)	489,697	-34.13%
Allowance for Bad Debt	(4,195,909)	(3,171,723)	(1,024,186)	32.29%
ALLOWANCES	(4,195,909)	(3,171,723)	(1,024,186)	32.29%
ALLOWANCES AND CONTRACTUALS	(5,141,058)	(4,606,569)	(534,489)	11.60%
TOTAL ACCOUNTS RECEIVABLE	6,981,821	4,763,297	2,218,524	46.58%
OTHER ACCOUNTS RECEIVABLE	2,432,615	(5,776,972)	8,209,587	-142.11%
INVENTORY	2,442,342	1,992,455	449,886	22.58%
PREPAID	1,502,778	1,539,831	(37,053)	-2.41%
PENSION ASSET/LIABILITY	3,740,194	3,271,851	468,343	14.31%
TOTAL OTHER ASSETS	10,117,928	1,027,165	9,090,763	885.03%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	274,996	0	0.00%
Hospital Building	11,121,703	10,412,064	709,639	6.82%
Other Bldg Improvement	37,074,074	36,962,865	111,209	0.30%
MME Hospital	26,536,357	25,998,630	537,727	2.07%
CONSTRUCTION IN PROGRESS	2,415,736	1,151,434	1,264,302	109.80%
FIXED ASSETS	77,682,117	75,059,240	2,622,877	3.49%
Acc Dep Land Improv	(190,623)	(163,014)	(27,609)	16.94%
Acc Dep Building	(5,770,783)	(5,585,690)	(185,093)	3.31%
Acc Dep Bldg & Lease	(13,562,315)	(12,081,073)	(1,481,242)	12.26%
Acc Dep Med Movable	(21,975,409)	(20,341,501)	(1,633,908)	8.03%
ACCUMULATED DEPRECIATION	(41,499,130)	(38,171,279)	(3,327,851)	8.72%
TOTAL FIXED ASSETS	36,182,987	36,887,961	(704,975)	-1.91%
TOTAL ASSETS	58,704,584	54,921,756	3,782,828	6.89%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF October 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	1,815,008	1,467,220	347,788	23.70%
PAYROLL LIABILITES	1,606,226	2,013,427	(407,201)	-20.22%
PENSION LIABILITY	178,217	499,895	(321,678)	-64.35%
OTHER LIABILITIES	747,923	865,064	(117,141)	-13.54%
Short-Term Debt	5,308,979	9,964,756	(4,655,777)	-46.72%
AD Valorem Taxes	(5,941,180)	(12,070,596)	6,129,416	-50.78%
CURRENT LIABILITIES	3,715,174	2,739,767	975,407	35.60%
LONG-TERM DEBT	14,274,207	13,062,858	1,211,348	9.27%
LONG TERM LIABILITIES	14,274,207	13,062,858	1,211,348	9.27%
TOTAL LIABILITIES	17,989,380	15,802,625	2,186,756	13.84%
FUND BALANCE	40,715,203	39,119,131	1,596,073	4.08%
TOTAL LIABILITIES & FUND BALANCE	58,704,584	54,921,756	3,782,828	17.92%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF October 31, 2021**

	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>
CASH	13,503,131	15,137,124	13,721,593	13,498,541	13,929,179	12,723,555	11,542,044	10,039,669	8,435,059	7,419,041	5,097,592	5,421,848
ACCOUNTS RECEIVABLE	11,070,047	10,579,873	11,182,899	10,966,981	10,415,553	11,094,456	11,177,953	11,261,009	10,996,784	11,826,044	12,338,364	12,122,879
Medicare Allowance	(170,475)	(176,001)	(248,313)	(136,471)	(120,806)	(207,705)	(171,166)	(129,265)	(204,997)	(171,929)	(145,339)	(157,491)
Medicaid Allowances	(35,503)	(23,238)	(26,467)	(43,543)	(54,092)	(15,480)	(14,132)	(25,562)	(40,023)	(22,877)	(23,774)	(25,053)
HMO/PPO Allowances	(1,272,927)	(1,008,918)	(982,328)	(1,113,397)	(910,113)	(987,288)	(894,794)	(817,123)	(770,982)	(1,058,123)	(1,027,044)	(759,605)
All Other Allowances	10,143	(4,089)	(6,372)	(3,203)	(4,605)	(8,868)	(7,973)	(7,354)	(4,762)	(7,855)	(4,232)	(3,000)
CONTRACTUALS	(1,468,762)	(1,212,246)	(1,263,480)	(1,296,614)	(1,089,616)	(1,219,341)	(1,088,065)	(979,304)	(1,020,764)	(1,260,784)	(1,200,389)	(945,149)
Allowance for Bad Debt	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)
ALLOWANCES	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)	(4,195,909)
ALLOWANCES AND CONTRACTUALS	(4,750,473)	(4,240,171)	(4,396,123)	(4,455,016)	(4,586,476)	(4,786,983)	(4,755,966)	(4,793,889)	(5,359,393)	(5,175,681)	(5,429,508)	(5,141,058)
TOTAL ACCOUNTS RECEIVABLE	6,319,574	6,339,702	6,786,776	6,511,965	5,829,077	6,307,473	6,421,987	6,467,120	5,637,391	6,650,363	6,908,856	6,981,821
OTHER ACCOUNTS RECEIVABLE	(8,865,137)	4,855,231	4,568,438	3,705,197	3,323,328	3,755,769	4,468,859	5,375,425	4,312,346	4,862,310	5,055,978	2,432,615
INVENTORY	2,039,547	2,367,147	2,396,345	2,419,283	2,418,108	2,431,953	2,437,761	2,426,518	2,425,285	2,462,693	2,450,231	2,442,342
PREPAID	1,568,944	1,361,057	1,119,851	911,663	931,263	644,789	546,784	590,013	1,773,376	1,970,365	1,573,470	1,502,778
PENSION ASSET/LIABILITY	3,271,851	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194	3,740,194
TOTAL OTHER ASSETS	(1,984,795)	12,323,629	11,824,829	10,776,337	10,412,893	10,572,705	11,193,598	12,132,150	12,251,201	13,035,562	12,819,873	10,117,928
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	11,121,703
Other Bldg Improvement	36,961,449	36,961,449	37,001,022	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074
MME Hospital	26,099,430	26,129,868	26,179,401	26,227,319	26,544,592	26,426,992	26,435,683	26,426,992	26,438,017	26,474,557	26,474,557	26,536,357
CONSTRUCTION IN PROGRESS	1,119,470	1,312,721	1,310,836	1,241,534	1,242,714	1,543,498	1,557,351	1,587,979	1,970,017	2,286,713	2,744,378	2,415,736
FIXED ASSETS	75,126,659	75,350,348	75,437,570	75,489,238	75,807,690	75,990,875	76,013,419	76,035,355	76,428,419	76,781,656	77,239,320	77,682,117
Acc Dep Land Improv	(165,284)	(167,628)	(169,973)	(172,091)	(174,436)	(176,705)	(179,050)	(181,319)	(183,664)	(186,009)	(188,278)	(190,623)
Acc Dep Building	(5,600,328)	(5,615,453)	(5,630,560)	(5,644,201)	(5,659,303)	(5,673,918)	(5,689,020)	(5,703,634)	(5,718,736)	(5,733,838)	(5,748,453)	(5,770,783)
Acc Dep Bldg & Lease	(12,202,583)	(12,329,174)	(12,455,989)	(12,571,274)	(12,698,393)	(12,821,412)	(12,948,531)	(13,071,530)	(13,198,622)	(13,325,794)	(13,442,116)	(13,562,315)
Acc Dep Med Movable	(20,517,408)	(20,665,740)	(20,813,505)	(20,947,158)	(21,102,933)	(21,132,674)	(21,284,252)	(21,431,001)	(21,578,126)	(21,696,586)	(21,832,810)	(21,975,409)
ACCUMULATED DEPRECIATION	(38,485,602)	(38,777,996)	(39,070,028)	(39,334,724)	(39,635,065)	(39,804,709)	(40,100,852)	(40,387,484)	(40,679,148)	(40,942,227)	(41,211,657)	(41,499,130)
TOTAL FIXED ASSETS	36,641,058	36,572,351	36,367,542	36,154,514	36,172,625	36,186,166	35,912,567	35,647,871	35,749,271	35,839,429	36,027,663	36,182,987
TOTAL ASSETS	54,478,968	70,372,806	68,700,739	66,941,358	66,343,774	65,789,899	65,070,196	64,286,810	62,072,922	62,944,395	60,853,984	58,704,584

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF October 31, 2021**

	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>	<u>OCT 2021</u>
ACCOUNTS PAYABLE	1,586,444	1,368,092	896,459	337,043	286,497	393,880	185,135	150,061	12,790	1,502,202	1,106,123	1,815,008
PAYROLL LIABILITES	2,107,338	1,683,137	1,415,292	1,270,696	1,460,968	1,455,615	1,544,777	1,550,284	1,352,779	1,549,489	1,619,457	1,606,226
PENSION LIABILITY	499,895	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217	178,217
OTHER LIABILITIES	865,572	747,757	747,352	747,336	747,526	747,596	747,473	747,710	(452,369)	(452,441)	747,592	747,923
Short-Term Debt	9,903,659	10,427,627	10,147,173	10,177,760	9,503,474	9,321,345	9,206,565	9,073,082	11,121,296	11,014,495	7,556,413	5,308,979
AD Valorem Taxes	(12,664,714)	(0)	(594,118)	(1,188,236)	(1,782,354)	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)
CURRENT LIABILITIES	2,298,195	14,404,830	12,790,377	11,522,818	10,394,328	9,720,181	8,891,577	8,134,647	8,053,887	9,039,019	5,860,740	3,715,174
LONG-TERM DEBT	13,029,110	14,755,712	14,432,170	14,406,539	14,590,694	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207
LONG TERM LIABILITIES	13,029,110	14,755,712	14,432,170	14,406,539	14,590,694	14,560,847	14,533,436	14,500,880	14,470,759	14,440,638	14,304,605	14,274,207
TOTAL LIABILITIES	15,327,305	29,160,543	27,222,547	25,929,357	24,985,022	24,281,029	23,425,013	22,635,527	22,524,646	23,479,657	20,165,346	17,989,380
FUND BALANCE	39,151,663	41,212,263	41,478,193	41,012,001	41,358,752	41,508,870	41,645,183	41,651,283	39,548,276	39,464,738	40,688,639	40,715,203
TOTAL LIABILITIES & FUND BALANCE	54,478,968	70,372,806	68,700,739	66,941,358	66,343,774	65,789,899	65,070,196	64,286,810	62,072,922	62,944,395	60,853,984	58,704,584