

**Cogdell Memorial Hospital  
September 2021 Normalization**

<b>Net Income</b>	1,232,591.00
<b>Less:</b>	0.00
<b>Add:</b>	
<b>Additional Staffing &amp; COVID Pay</b>	225,000.00
<b>Cares Reversal</b>	0.00
<b>COVID Supplies</b>	213,063.00
<b>COVID Drugs</b>	200,000.00
<b>HIM Director/Coding</b>	38,000.00
<b>PPP</b>	(1,200,000.00)
<b>Lower 340B Revenue</b>	150,000.00
<b>Normailized Net Income</b>	<u>820,654.00</u>
<b>Ad Valorem Taxes</b>	594,118.00
<b>Normalized Net Income</b>	<u><u>226,536.00</u></u>
<b>Cash - CY</b>	3,919,702.00
<b>Cash -PY</b>	13,537,796.00
<b>Net Cash Change 19-18</b>	<u>(9,618,094.00)</u>
	<u>MTD</u>
<b>Net Income</b>	1,232,591.00
<b>Taxes</b>	(594,118.00)
<b>Depreciation</b>	269,430.00
	0.00
	0.00
	0.00
	0.00
<b>Net Cash Flow</b>	<u><u>907,903.00</u></u>

Cogdell Memorial Hospital  
 Analysis of Investments

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&amp;S 01</u>	<u>TexPool I&amp;S 08</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Sep-21	Beginning Balance	\$3,193.21	\$426,334.05	\$3,181,151.81	\$0.00	\$325,873.07	\$937.37	\$452,192.65	\$1,921,450.58
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$2,080,924.15	\$0.00	\$0.00	\$0.00	\$452,192.00	\$0.00
	Interest Earned	\$0.00	\$9.76	\$56.42	\$0.00	\$7.45	\$0.00	\$2.70	\$44.05
	Ending Balance	\$3,193.21	\$426,343.81	\$1,120,283.88	\$0.00	\$325,880.52	\$937.37	\$3.35	\$1,921,494.63
	Balance Per Statement	\$3,193.21	\$426,343.81	\$1,120,283.88	\$0.00	\$325,880.52	\$937.37	\$3.35	\$1,921,494.63
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$426,343.81	\$1,120,283.88	\$0.00	\$325,880.52	\$937.37	\$3.35	\$1,921,494.63
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital  
 Reconciliation of Service Organization of West Texas  
 FYE 12/31/2021**

	<u>Prepaid Beginning Balance</u>	<u>Deductions From Prepaid</u>	<u>1140800 Prepaid Balance</u>	<u>GL 2010202</u>	<u>Invoice Amount</u>	<u>2020 Benefit</u>
	\$0.00					
Beginning Balance 01/01/2021	\$397,609.50					
<b>Benefits Paid:</b>						
Jan-21	\$0.00	\$188,796.18	\$208,813.32	\$0.00	\$235,995.23	\$47,199.05
Feb-21	\$0.00	\$172,283.94	\$36,529.38	\$0.00	\$215,354.92	\$43,070.98
Mar-21	\$0.00	\$192,693.54	(\$156,164.16)	\$0.00	\$240,866.93	\$48,173.39
Apr-21	\$0.00	\$175,877.13	(\$332,041.29)	\$0.00	\$219,846.41	\$43,969.28
May-21	\$0.00	\$183,167.94	(\$515,209.24)	\$0.00	\$228,959.93	\$45,791.99
Jun-21	\$0.00	\$169,233.85	(\$684,443.08)	\$0.00	\$211,542.31	\$42,308.46
Jul-21	\$1,161,804.14	\$172,734.94	\$304,626.12	\$0.00	\$215,918.67	\$43,183.73
Aug-21	\$0.00	\$180,055.09	\$124,571.03	\$0.00	\$225,068.86	\$45,013.77
Sep-21	\$0.00	\$79,028.80	\$0.00	\$0.00	\$98,786.00	\$19,757.20
Oct-21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
			\$0.00	\$0.00		
Prepaid Account - 114.0800			\$0.00	\$0.00		
Variance - Prepaid Acct 114.0800 to Rolling Balance			<u>\$0.00</u>	<u>\$0.00</u>		
Benefit						\$378,467.85
Benefit per Income Statement						\$378,467.85
Variance						<u>\$0.00</u>

**Cogdell Memorial Hospital**  
**Summary of Tax Collections FY 2021**

<u>Date</u>	<u>M&amp;O</u> <u>Amount</u>	<u>Debt Service</u> <u>Amount</u>
10/5/2021	12,846.81	0.00
10/19/2021	95,694.52	0.00
10/21/2021	122,996.61	0.00
10/25/2021	128,551.96	0.00
<b>Total</b>	<u>360,089.90</u>	<u>0.00</u>
<b>Estimated Taxes</b>	7,383,797.25	
<b>Amount Left</b>	<u>7,023,707.35</u>	

**Cogdell Memorial Hospital  
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2021 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2021 Ending Balance</u>
2011 CO	3,205,000	2021	375,950	10,950	0
Equipment Loan	1,700,244	2031	143,766	38,132	1,218,258
Hematology Analyzer	76,517	2021	16,555	562	2,984
Chemistry Analyzer	266,555	2021	57,662	1,956	10,394
Immunorassay System	121,500	2021	26,290	893	4,739
CT Loan	433,714	2023	80,899	7,377	174,255
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	6,481,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,917,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,018,000
GE - Portable X Ray Upgrade	49,900	2025	10,939	1,526	39,076
GE - C Arm	176,267	2025	38,460	4,746	126,563
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	134,881
GE - MRI	859,897	2025	188,715	27,805	714,904
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	233,954
Medicare 6 Months up Front	4,972,861	2021	4,972,861	0	3,955,297
DSH Payable	646,665	TBD	0	0	794,589
Bond Amortization					1,373
Deffered Inflows					309,355
Accrued Int					103,048
Cares Acct	1,200,000	TBD			1,200,000
<b>Total</b>	<b>29,517,600</b>		<b>7,260,873</b>	<b>521,326</b>	<b>21,439,669</b>

Variance to Balance Sheet is the Accrued Interest for \$79k and Deferred Inflows of \$309k - Pension

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of September 30, 2021

Expense	MTD 09/30/2021	YTD 12/31/2021	MTD 09/30/2021	YTD 12/31/2021	MTD 09/30/2021	MTD 09/30/2021	Explanation	YTD 12/31/2021	YTD 12/31/2021	Explanation
	Amount	Amount	Budget Amt	Budget Amt	Rate Variance	Cost Variance		Rate Variance	Cost Variance	
Salaries	1,853,371	15,803,306	1,632,564	14,693,074						
Manhours	48,510	426,274	44,999	415,668						
FTEs	283.68	273.94	263.15	267.12						
AHR	38.21	37.07	36.28	35.35						
Salaries per APD	1,413.71	1,231.36	1,071.94	1,072.25	341.77	448,058	With COVID coming back and the adding of higher PRN rates and COVID Differentials, salaries are increasing	159.11	2,042,019	Budgets did not include anything for COVID pay and adjustments
Manhours per APD	37.00	33.21	29.55	30.33						
Benefits	602,926	4,154,287	373,033	3,357,300						
Benefits per APD	459.90	323.69	244.93	245.00						
Benefits as a % of Salaries	32.53%	26.29%	22.85%	22.85%	9.68%	179,440	over 6 larger 35-50k claims this month	3.44%	543,304	Two stop loss claim and several high dollar claims
Professional Fees	118,576	1,855,423	225,158	2,026,418						
Prof Fees per APD	90.45	144.57	147.84	147.88	(57.39)	(75,240)	Reduction in locums for walk in	(3.31)	(42,486)	Numbers are coming back in line with budget
Contract Labor	358,300	3,119,859	176,480	1,588,320						
Manhours	3,579	38,017	2,380	22,804						
AHR	100.11	82.06	74.15	69.65						
FTE's	20.93	24.43	13.92	14.65						
Contract Labor per APD	273.30	243.09	115.88	115.91	157.43	206,386	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles	127.18	1,632,265	Due to COVID increased usage, same issue as salaries need to adjust budget

6

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of September 30, 2021

<u>Expense</u>	<u>MTD 09/30/2021 Amount</u>	<u>YTD 12/31/2021 Amount</u>	<u>MTD 09/30/2021 Budget Amt</u>	<u>YTD 12/31/2021 Budget Amt</u>	<u>MTD 09/30/2021 MTD 09/30/2021 Rate Variance</u>	<u>MTD 09/30/2021 MTD 09/30/2021 Cost Variance</u>	<u>Explanation</u>	<u>YTD 12/31/2021 YTD 12/31/2021 Rate Variance</u>	<u>YTD 12/31/2021 YTD 12/31/2021 Cost Variance</u>	<u>Explanation</u>
Supplies	612,878	3,641,937	176,155	1,585,395						
Supplies per APD	467.49	283.77	115.66	115.70						
Supplies as a % of Net Rev	14.53%	11.28%	6.40%	6.40%	8.13%	343,072	150k for loss of 340B rev, over 200k for COVID test kits, and over 200k for pharm for drugs used to treat higher census	4.88%	1,576,335	300k for COVID drug and 600k for decline in 340B
Purchased Services	452,402	3,226,230	272,166	2,449,490						
Purchased Services per APD	345.08	251.38	178.70	178.76	166.38	218,121	HIM staff coverage due to issues is main part	72.63	932,079	HIM Staffing and Coders for CFC, plus increase in OR volumes and COVID testing which we did not have very much of this time last year
Other Expense	403,771	3,412,703	346,610	3,125,696						
Other Expense per APD	307.99	265.91	227.58	228.10	80.40	105,409	Recruitment of Dr. Sessions, Scrub Tech are major things this month	37.81	485,229	Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line
Bad Debt	618,880	3,934,410	304,724	2,742,518						
Bad Debt as a % of Gross Rev	11.06%	7.87%	6.51%	6.51%	4.55%	254,740	Business office focusing on collecting AR and reducing old AR	1.36%	681,454	No major issues noted, just self pay up some in Jan
APD	1,311	12,834	1,523	13,703						
Net Revenue	4,218,070	32,293,050	2,753,959	24,785,626						
FTE Factor	30	273	30	273						
Gross Revenue	5,597,130	50,000,490	4,683,851	42,154,654						
Total Operating Expense	5,021,104	39,148,155	3,506,890	31,568,211						

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED September 30, 2021**

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
76	39	32	Admissions			
13	13	23	Med Surg	476	354	347
4	4	7	OB	106	121	131
			Swing Bed	40	39	47
<u>93</u>	<u>57</u>	<u>62</u>	<b>Total Admissions</b>	<u>622</u>	<u>514</u>	<u>525</u>
301	128	109	Patient Days			
25	29	41	Med Surg	1,698	1,149	1,083
22	66	130	OB	203	265	276
			Swing Bed	568	595	748
<u>348</u>	<u>223</u>	<u>280</u>	<b>Total Patient Days</b>	<u>2,469</u>	<u>2,010</u>	<u>2,107</u>
350	389	331	Total Adjusted Admissions	3,246	3,501	3,245
1,311	1,523	1,493	Total Adjusted Patient Days	12,884	13,703	13,024
3.96	3.25	3.41	Avg. Length of Stay (ALOS)			
1.92	2.20	1.78	Med Surg	3.57	3.25	3.12
5.50	15.29	18.57	OB	1.92	2.20	2.11
			Swing Bed	14.20	15.29	15.91
<u>3.74</u>	<u>3.91</u>	<u>4.52</u>	<b>Total ALOS</b>	<u>3.97</u>	<u>3.91</u>	<u>4.01</u>
10.03	4.16	3.63	Average Daily Census (ADC)			
0.83	0.96	1.37	Med Surg	6.22	4.16	3.95
0.73	2.15	4.33	OB	0.74	0.96	1.01
			Swing Bed	2.08	2.15	2.73
<u>11.60</u>	<u>7.27</u>	<u>9.33</u>	<b>Total ADC</b>	<u>9.04</u>	<u>7.27</u>	<u>7.69</u>
43.71	49.54	49.76	Adjusted ADC	47.20	49.54	47.53



*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED September 30, 2021**

59.81%	35.04%	44.26%
11.90%	13.69%	19.52%
14	12	18
22	31	31
63	36	29
27	36	36
7	7	13
17	53	54
739	599	644
4,117	3,433	3,433
4,873	4,085	4,131
53	62	46
2	4	5
55	66	51
3,260	2,457	1,591
419	0	975
745	510	617
4,424	2,967	3,183
165	228	269
4,589	3,196	3,452
1,098	1,382	1,502
1.0652	0.9806	1.0784
1.3077	1.0361	1.1667

Occupancy %			
Med Surg	46.11%	35.04%	37.12%
OB	10.62%	13.69%	14.39%
Deliveries	101	108	116
Pt Days - Nursery	161	227	227
Admits from ER	376	323	296
Observations from ER	268	290	290
IP Surgeries	109	0	108
Outpatient Visits			
OP Surgeries	570	478	503
ER	5,831	5,388	5,218
All Other OP Visits	29,043	24,406	24,406
Total Outpatient Visits	35,444	30,272	30,127
Observation Visits			
Med Surg	596	573	487
OB	24	36	33
Total Observations Visits	621	608	519
CFC - In Clinic	25,307	20,990	16,744
CFC - Telehealth	2,347	0	4,043
CFC Walk-In	5,107	4,591	4,005
Total CFC Visits	32,761	25,580	24,792
Orthopedic Clinic	2,118	2,054	2,112
Total Clinic Visits	34,879	27,635	26,904
Home Health Visits	11,566	12,442	12,790
Total Case Mix	1.0271	0.9806	0.9864
Medicare Case Mix	1.2634	1.0361	1.1266

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED September 30, 2021**

			Payor Mix (Based on Revenues)			
21.83%	24.72%	23.19%	Medicare	23.28%	24.72%	25.15%
10.86%	11.63%	13.94%	Medicare Managed Care	14.66%	11.63%	12.63%
32.69%	36.35%	37.13%	Total Medicare	37.94%	36.35%	37.78%
1.43%	1.57%	2.08%	Medicaid	1.83%	1.57%	1.98%
12.77%	9.76%	13.24%	Medicaid Managed Care	10.33%	9.76%	10.39%
14.20%	11.33%	15.32%	Total Medicaid	12.16%	11.33%	12.37%
25.19%	22.88%	25.04%	BCBS	25.51%	22.88%	23.66%
6.19%	10.28%	8.95%	HMO/PPO/Commerical	6.37%	10.28%	10.39%
31.38%	33.16%	33.99%	Total HMO/PPO	31.88%	33.16%	34.05%
1.43%	1.63%	0.74%	Fed/State	1.30%	1.63%	1.28%
0.44%	0.12%	0.10%	Champus	0.18%	0.12%	0.10%
1.87%	1.75%	0.84%	Total Other Fed State	1.48%	1.75%	1.38%
0.29%	1.08%	0.91%	Workers Comp	0.96%	1.08%	1.20%
15.65%	16.33%	11.81%	Self Pay	11.72%	16.33%	13.22%
96.08%	100.00%	100.00%	Total Payor Mix	96.14%	100.00%	100.00%
			Hours			
48,510	44,999	44,999	Hospital	426,274	415,668	415,668
3,579	2,380	2,380	Contract	38,017	22,804	22,804
<u>52,089</u>	<u>47,379</u>	<u>47,379</u>	Total Hours	<u>464,291</u>	<u>438,472</u>	<u>438,472</u>
			FTES			
283.75	252.17	263.15	Hospital	274.00	258.82	266.19
20.93	13.34	13.92	Contract	24.44	14.20	14.60
<u>304.69</u>	<u>265.51</u>	<u>277.07</u>	Total FTES	<u>298.44</u>	<u>273.02</u>	<u>280.80</u>
6.9709	5.3594	5.5681	FTE's Per Adjusted Occupied Bed	6.3235	5.5110	5.9073
11.06%	6.51%	7.70%	Bad Debt % of Gross Revenue	7.87%	6.51%	7.16%

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED September 30, 2021**

			AR Days			
64.46		41.55	Gross	64.46		41.55
36.27		15.01	Net	36.27		15.01
4,268.50	3,076.40	3,194.49	Gross Revenue/APD	3,880.75	3,076.40	3,152.79
3,216.80	1,808.83	3,174.69	Net Revenue/APD	2,506.40	1,808.83	1,937.00
75.36%	58.80%	99.38%	Net Revenue % of Gross Revenue	64.59%	58.80%	61.44%
28.06		121.29	Days Cash On Hand	28.06		121.29
66.73%	79.23%	46.37%	Salaries/Benefits/Contract Labor % of Net Rev	71.46%	79.23%	78.25%
32.53%	22.85%	27.12%	Benefits % of Salaries	26.29%	22.85%	25.21%
14.53%	6.40%	4.72%	Supplies % of Net Revenue	11.28%	6.40%	4.98%
14,328.65	9,013.88	11,535.59	Operating Exp per Adjusted Admit	12,061.01	9,015.65	9,736.94
12,037.05	7,078.60	14,337.32	Net Revenue per Adjusted Admit	9,949.04	7,078.59	7,773.84
442	319	342	Visits - Hospice	3,788	2,874	2,804
419	0	975	Visits - Virtual	2,347	0	4,043
7	7	13	Surgeries - IP	109	0	108
19,603.80	0.00	0.00	GROSS PATIENT REVENUE	287,659.80	0.00	0.00
199,948.65	0.00	0.00	GROSS PATIENT REVENUE	1,646,383.83	0.00	0.00

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED September 30, 2021**

	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021
<b>Admissions</b>												
Med Surg	52	63	59	48	40	34	75	35	39	42	87	76
OB	18	18	14	6	8	13	12	13	11	15	15	13
Swing Bed	5	1	5	2	8	8	7	6	3	2	0	4
<b>Total Admissions</b>	<b>75</b>	<b>82</b>	<b>78</b>	<b>56</b>	<b>56</b>	<b>55</b>	<b>94</b>	<b>54</b>	<b>53</b>	<b>59</b>	<b>102</b>	<b>93</b>
<b>Patient Days</b>												
Med Surg	120	298	229	283	138	100	170	126	129	120	331	301
OB	37	43	27	15	14	26	25	24	16	28	30	25
Swing Bed	88	95	91	65	62	92	89	105	78	24	31	22
<b>Total Patient Days</b>	<b>245</b>	<b>436</b>	<b>347</b>	<b>363</b>	<b>214</b>	<b>218</b>	<b>284</b>	<b>255</b>	<b>223</b>	<b>172</b>	<b>392</b>	<b>348</b>
<b>Total Adjusted Admissions</b>	<b>316</b>	<b>224</b>	<b>409</b>	<b>257</b>	<b>318</b>	<b>317</b>	<b>475</b>	<b>356</b>	<b>349</b>	<b>451</b>	<b>413</b>	<b>350</b>
<b>Total Adjusted Patient Days</b>	<b>1,033</b>	<b>1,189</b>	<b>1,819</b>	<b>1,664</b>	<b>1,213</b>	<b>1,256</b>	<b>1,434</b>	<b>1,683</b>	<b>1,467</b>	<b>1,314</b>	<b>1,588</b>	<b>1,311</b>
<b>Avg. Length of Stay (ALOS)</b>												
Med Surg	2.31	4.73	3.88	5.90	3.45	2.94	2.27	3.60	3.31	2.86	3.80	3.96
OB	2.06	2.39	1.93	2.50	1.75	2.00	2.08	1.85	1.45	1.87	2.00	1.92
Swing Bed	17.60	95.00	18.20	32.50	7.75	11.50	12.71	17.50	26.00	12.00	0.00	5.50
<b>Total ALOS</b>	<b>3.27</b>	<b>5.32</b>	<b>4.45</b>	<b>6.48</b>	<b>3.82</b>	<b>3.96</b>	<b>3.02</b>	<b>4.72</b>	<b>4.21</b>	<b>2.92</b>	<b>3.84</b>	<b>3.74</b>
<b>Average Daily Census (ADC)</b>												
Med Surg	3.87	9.93	7.39	9.13	4.93	3.23	5.67	4.06	4.30	3.87	10.68	10.03
OB	1.19	1.43	0.87	0.48	0.50	0.84	0.83	0.77	0.53	0.90	0.97	0.83
Swing Bed	2.84	3.17	2.94	2.10	2.21	2.97	2.97	3.39	2.60	0.77	1.00	0.73
<b>Total ADC</b>	<b>7.90</b>	<b>14.53</b>	<b>11.19</b>	<b>11.71</b>	<b>7.64</b>	<b>7.03</b>	<b>9.47</b>	<b>8.23</b>	<b>7.43</b>	<b>5.55</b>	<b>12.65</b>	<b>11.60</b>
<b>Adjusted ADC</b>	<b>33.32</b>	<b>39.64</b>	<b>58.68</b>	<b>53.68</b>	<b>43.33</b>	<b>40.50</b>	<b>47.81</b>	<b>54.30</b>	<b>48.88</b>	<b>42.39</b>	<b>51.23</b>	<b>43.71</b>

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED September 30, 2021**

	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021
<b>Occupancy %</b>												
Med Surg	37.28%	72.78%	57.35%	62.37%	39.68%	34.41%	47.96%	41.40%	38.33%	25.81%	64.87%	59.81%
OB	17.05%	20.48%	12.44%	6.91%	7.14%	11.98%	11.90%	11.06%	7.62%	12.90%	13.82%	11.90%
<b>Deliveries</b>	15	16	12	8	8	11	12	11	9	14	14	14
<b>Pt Days - Nursery</b>	27	26	18	14	16	19	17	17	10	22	24	22
<b>Admits from ER</b>	38	56	53	60	30	32	41	30	28	30	62	63
<b>Observations from ER</b>	34	25	26	34	24	29	31	35	25	36	27	27
<b>IP Surgeries</b>	19	10	18	10	9	12	12	18	9	16	16	7
<b>Outpatient Visits</b>												
OP Surgeries	31	52	58	43	60	73	97	71	74	82	53	17
ER	624	559	574	611	454	585	620	670	663	635	854	739
<b>All Other OP Visits</b>	3,483	3,439	3,239	3,377	2,520	3,105	3,304	2,797	2,653	2,813	4,357	4,117
<b>Total Outpatient Visits</b>	4,138	4,050	3,871	4,031	3,034	3,763	4,021	3,538	3,390	3,530	5,264	4,873
<b>Observation Visits</b>												
Med Surg	66	45	50	60	47	62	60	54	149	54	57	53
OB	2	1	1	3	0	4	0	3	8	1	3	2
<b>Total Observations Visits</b>	68	46	51	63	47	66	60	57	156	56	60	55
<b>Clinic Visits</b>												
CFC - In Clinic	1,120	3,254	2,524	2,844	2,596	2,746	3,098	2,157	2,397	2,611	3,598	3,260
CFC - Telehealth	1,280	1,088	355	340	464	184	188	214	85	48	405	419
CFC Walk-In	561	645	633	690	365	457	484	558	594	420	794	745
<b>Total CFC Visits</b>	2,961	4,987	3,512	3,874	3,425	3,387	3,770	2,929	3,076	3,079	4,797	4,424
<b>Orthopedic Clinic</b>	228	213	182	183	197	259	258	256	308	246	246	165
<b>Total Clinic Visits</b>	3,189	5,200	3,694	4,057	3,622	3,646	4,028	3,185	3,384	3,325	5,043	4,589
<b>Home Health Visits</b>	1,238	1,240	1,368	1,220	1,178	1,385	1,341	1,342	1,392	1,295	1,315	1,098
<b>Total Case Mix</b>	1.0652	1.0189	1.4091	1.1818	0.9783	0.9808	1.0000	0.8485	1.0000	1.0377	1.0370	1.0652
<b>Medicare Case Mix</b>	1.2500	1.3529	1.6818	1.3333	1.1905	1.4091	1.2188	1.0625	1.3636	1.1429	1.3500	1.3077

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**

**FOR THE PERIOD ENDED September 30, 2021**

	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021
<b>Payor Mix (Based on Revenues)</b>												
Medicare	22.23%	25.62%	24.91%	32.29%	18.50%	25.92%	25.32%	22.70%	22.53%	20.79%	20.56%	21.83%
Medicare Managed Care	15.32%	16.13%	13.27%	16.72%	17.75%	13.80%	12.54%	15.19%	15.45%	15.49%	15.14%	10.86%
<b>Total Medicare</b>	<b>37.55%</b>	<b>41.75%</b>	<b>38.18%</b>	<b>49.01%</b>	<b>36.25%</b>	<b>39.72%</b>	<b>37.86%</b>	<b>37.89%</b>	<b>37.98%</b>	<b>36.28%</b>	<b>35.70%</b>	<b>32.69%</b>
Medicaid	1.48%	1.41%	1.87%	1.65%	2.20%	3.44%	1.08%	1.02%	1.83%	1.95%	2.02%	1.43%
Medicaid Managed Care	7.57%	9.01%	9.96%	8.25%	8.16%	9.52%	9.73%	11.61%	13.65%	8.93%	9.93%	12.77%
<b>Total Medicaid</b>	<b>9.05%</b>	<b>10.42%</b>	<b>11.83%</b>	<b>9.90%</b>	<b>10.36%</b>	<b>12.96%</b>	<b>10.81%</b>	<b>12.63%</b>	<b>15.48%</b>	<b>10.88%</b>	<b>11.95%</b>	<b>14.20%</b>
BCBS	28.45%	27.01%	24.49%	25.94%	19.53%	24.91%	25.04%	24.46%	27.89%	25.53%	30.05%	25.19%
HMO/PPO/Commerical	6.48%	6.39%	9.58%	5.70%	6.66%	6.59%	5.33%	6.65%	6.83%	6.52%	6.82%	6.19%
<b>Total HMO/PPO</b>	<b>34.93%</b>	<b>33.40%</b>	<b>34.07%</b>	<b>31.64%</b>	<b>26.19%</b>	<b>31.50%</b>	<b>30.37%</b>	<b>31.11%</b>	<b>34.72%</b>	<b>32.05%</b>	<b>36.87%</b>	<b>31.38%</b>
Fed/State	0.87%	2.12%	1.33%	0.78%	1.08%	1.02%	1.16%	1.38%	1.81%	1.94%	1.06%	1.43%
Champus	0.04%	0.08%	0.09%	0.15%	0.08%	0.07%	0.25%	0.19%	0.28%	0.02%	0.10%	0.44%
<b>Total Other Fed State</b>	<b>0.91%</b>	<b>2.20%</b>	<b>1.42%</b>	<b>0.93%</b>	<b>1.16%</b>	<b>1.09%</b>	<b>1.41%</b>	<b>1.57%</b>	<b>2.09%</b>	<b>1.96%</b>	<b>1.16%</b>	<b>1.87%</b>
Workers Comp	1.90%	0.76%	1.22%	0.70%	0.56%	0.98%	0.78%	1.23%	2.28%	1.14%	0.66%	0.29%
Self Pay	15.67%	11.46%	13.28%	5.63%	21.09%	9.65%	13.46%	11.85%	2.68%	14.57%	10.60%	15.65%
<b>Total Payor Mix</b>	<b>100.01%</b>	<b>99.99%</b>	<b>100.00%</b>	<b>97.81%</b>	<b>95.61%</b>	<b>95.90%</b>	<b>94.69%</b>	<b>96.28%</b>	<b>95.23%</b>	<b>96.88%</b>	<b>96.94%</b>	<b>96.08%</b>
<b>Hours</b>												
Hospital	49,676	50,734	48,755	47,208	43,595	48,372	47,905	48,238	46,765	46,518	49,163	48,510
Contract	3,105	3,283	3,604	3,572	3,988	4,212	3,528	3,289	3,764	3,962	8,123	3,579
<b>Total Hours</b>	<b>52,781</b>	<b>54,017</b>	<b>52,359</b>	<b>50,780</b>	<b>47,583</b>	<b>52,584</b>	<b>51,433</b>	<b>51,527</b>	<b>50,529</b>	<b>50,480</b>	<b>57,286</b>	<b>52,089</b>
<b>FTEs</b>												
Hospital	281.20	296.76	275.98	267.23	273.22	273.81	280.21	273.06	273.54	263.32	278.29	283.75
Contract	17.58	19.20	20.40	20.22	24.99	23.84	20.64	18.62	22.02	22.43	45.98	20.93
<b>Total FTEs</b>	<b>298.77</b>	<b>315.96</b>	<b>296.38</b>	<b>287.44</b>	<b>298.21</b>	<b>297.66</b>	<b>300.85</b>	<b>291.67</b>	<b>295.56</b>	<b>285.75</b>	<b>324.27</b>	<b>304.69</b>
<b>FTE's Per Adjusted Occupied Bed</b>	<b>8.9676</b>	<b>7.9715</b>	<b>5.0509</b>	<b>5.3548</b>	<b>6.8818</b>	<b>7.3496</b>	<b>6.2929</b>	<b>5.3719</b>	<b>6.0462</b>	<b>6.7414</b>	<b>6.3294</b>	<b>6.9709</b>
<b>Bad Debt % of Gross Revenue</b>	<b>7.86%</b>	<b>3.42%</b>	<b>6.84%</b>	<b>6.86%</b>	<b>4.98%</b>	<b>8.39%</b>	<b>7.22%</b>	<b>5.38%</b>	<b>4.79%</b>	<b>11.05%</b>	<b>10.29%</b>	<b>11.06%</b>

14

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**

	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021	JUL 2021	AUG 2021	SEP 2021
<b>FOR THE PERIOD ENDED September 30, 2021</b>												
<b>AR Days</b>												
<b>Gross</b>												
<b>Net</b>												
Gross Revenue/APD	4,983.33	4,547.66	(28,376.37)	3,037.48	3,758.66	4,458.17	4,408.69	3,447.78	3,634.33	4,075.25	4,017.11	4,268.50
Net Revenue/APD	3,427.10	2,694.43	(17,576.21)	1,993.01	1,935.39	2,563.75	2,816.22	2,236.08	2,608.90	2,198.01	2,943.16	3,216.80
Net Revenue % of Gross Revenue	68.77%	59.25%	61.94%	65.61%	51.49%	57.51%	63.88%	64.86%	71.78%	53.94%	73.27%	75.36%
<b>Days Cash On Hand</b>												
Salaries/Benefits/Contract Labor % of Net Rev	70.21%	74.85%	77.02%	72.12%	100.00%	81.26%	64.93%	62.66%	66.35%	86.13%	62.04%	66.73%
Benefits % of Salaries	27.51%	23.67%	25.29%	18.17%	25.67%	27.46%	25.15%	22.69%	35.53%	18.21%	31.23%	32.53%
Supplies % of Net Revenue	8.53%	11.88%	6.06%	9.70%	12.66%	9.58%	10.38%	12.41%	10.94%	9.82%	10.98%	14.53%
Operating Exp per Adjusted Admit	12,468.92	17,173.14	(96,314.17)	15,112.87	12,024.20	14,011.09	9,166.46	11,433.61	11,937.51	9,489.86	12,405.10	14,328.65
Net Revenue per Adjusted Admit	11,195.21	14,326.50	(78,191.60)	12,918.97	7,395.96	10,161.77	8,508.57	10,559.28	10,977.09	6,407.75	11,310.97	12,037.05
Visits - Hospice	399	328	335	389	316	456	407	379	517	410	472	442
Visits - Virtual	1280	1088	355	340	464	184	188	214	85	48	405	419
Surgeries - IP	19	10	18	10	9	12	12	18	9	16	16	7
GROSS PATIENT REVENUE	0	0	0	23952	14620	17201	90433	26773	48298	6164	40613	19604
GROSS PATIENT REVENUE	0	0	0	78194	202567	210923	244902	189243	205717	160430	154459	199949

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED September 30, 2021**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
1,485,435	686,975	894,463	INPATIENT REVENUE	9,581,645	6,182,778	6,642,894
4,111,695	3,996,875	3,874,342	OUTPATIENT REVENUE	40,418,845	35,971,877	34,420,417
5,597,130	4,683,851	4,768,805	GROSS PATIENT REVENUE	50,000,490	42,154,654	41,063,311
375,210	(448,200)	69,687	MEDICARE DEDUCTIONS	(4,837,594)	(4,033,799)	(3,623,131)
(42,120)	141,245	1,670,764	MEDICAID DEDUCTIONS	3,364,613	1,271,208	2,955,418
(1,409,321)	(1,308,254)	(1,327,270)	HMO/PPO DEDUCTIONS	(13,315,592)	(11,774,289)	(12,217,701)
(118,325)	(314,683)	(440,911)	ALL OTHER DEDUCTIONS	(1,019,828)	(2,832,148)	(2,949,573)
(1,194,557)	(1,929,892)	(27,730)	TOTAL DEDUCTIONS	(15,808,402)	(17,369,028)	(15,834,987)
4,218,070	2,753,959	4,739,245	NET PATIENT REVENUE	32,293,050	24,785,626	25,228,344
1,733,027	82,438	26,222	OPERATING REVENUE	3,514,040	1,441,941	5,297,619
5,951,097	2,836,396	4,765,467	TOTAL NET REVENUE	35,807,089	26,227,568	30,525,963
1,853,371	1,632,564	1,591,030	SALARIES	15,803,306	14,693,074	14,451,775
358,300	176,480	175,377	CONTRACT LABOR	3,119,859	1,588,320	1,645,260
602,926	373,033	431,413	BENEFITS	4,154,287	3,357,300	3,643,799
2,814,597	2,182,077	2,197,820	SALARIES AND BENEFITS	23,077,451	19,638,694	19,740,834
612,878	176,155	223,868	SUPPLIES	3,641,937	1,585,395	1,256,479
118,576	225,158	211,757	PROFESSIONAL FEES	1,855,423	2,026,418	1,966,602
452,402	272,166	324,966	PURCHASED SERVICES	3,226,230	2,449,490	2,579,059
66,700	56,393	72,396	UTILITIES	631,762	507,533	517,279
145,263	195,234	177,879	REPAIRS & MAINTENANCE	1,653,124	1,769,312	1,682,910
36,204	33,214	26,785	RENTS & LEASES	277,311	292,924	227,165
155,604	61,770	210,374	OTHER OPERATING EXPENSES	850,506	555,928	686,698
618,880	304,724	367,282	BAD DEBTS	3,934,410	2,742,518	2,942,154
5,021,104	3,506,890	3,813,124	TOTAL OPERATING EXPENSES	39,148,155	31,568,211	31,599,181
929,992	(670,493)	952,343	EBIDTA	(3,341,066)	(5,340,643)	(1,073,218)
368	3,578	1,666	INTEREST INCOME	4,490	32,201	27,303
(42,214)	(46,281)	(39,236)	INTEREST EXPENSE	(387,375)	(416,533)	(389,725)
(269,430)	(322,388)	(298,460)	DEPRECIATION	(2,576,518)	(2,901,493)	(2,822,016)
19,757	62,081	47,042	IGT REVENUE/EXPENSE	378,369	558,725	415,078
594,118	519,118	594,118	AD VALOREM TAXES	5,347,062	4,672,062	4,347,062
0	10	0	Misc Non OP Expense	0	90	50
302,599	216,097	305,129	NONOPERATING INCOME (EXPENSE)	2,766,028	1,944,872	1,577,652
1,232,591	(454,397)	1,257,472	NET INCOME (LOSS)	(575,038)	(3,395,772)	504,434



**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED September 30, 2021**

0	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>
INPATIENT REVENUE	1,220,929	1,982,764	1,001,801	1,102,613	804,358	971,880	1,252,065	879,185	810,452	700,947	1,574,710	1,485,435
OUTPATIENT REVENUE	3,925,966	3,424,877	3,672,905	3,951,950	3,756,160	4,625,371	5,071,003	4,924,036	4,519,348	4,653,908	4,805,373	4,111,695
GROSS PATIENT REVENUE	5,146,895	5,407,641	4,674,706	5,054,563	4,560,519	5,597,252	6,323,068	5,803,221	5,329,800	5,354,855	6,380,083	5,597,130
MEDICARE DEDUCTIONS	(150,509)	(514,238)	(818,575)	(770,554)	(617,838)	(912,986)	(1,055,434)	(520,218)	(271,813)	(675,848)	(388,113)	375,210
MEDICAID DEDUCTIONS	(3,474)	(29,114)	212,034	503,151	(81,776)	355,545	576,416	429,144	711,881	287,786	624,585	(42,120)
HMO/PPO DEDUCTIONS	(1,104,097)	(1,076,596)	(891,128)	(1,113,730)	(1,177,952)	(1,591,968)	(1,322,891)	(1,600,437)	(1,838,382)	(1,508,728)	(1,752,182)	(1,409,321)
ALL OTHER DEDUCTIONS	(349,270)	(84,439)	(1,340,163)	(288,128)	(77,385)	(42,342)	(221,150)	(110,403)	66,871	(201,527)	(27,439)	(118,325)
TOTAL DEDUCTIONS	(1,607,350)	(1,704,388)	(2,837,832)	(1,669,261)	(1,954,951)	(2,191,751)	(2,023,059)	(1,801,914)	(1,331,443)	(2,098,318)	(1,543,149)	(1,194,557)
NET PATIENT REVENUE	3,539,588	3,203,958	1,836,873	3,316,496	2,348,282	3,218,802	4,039,098	3,763,728	3,825,996	2,888,167	4,674,408	4,218,070
OPERATING REVENUE	785,754	388,648	3,143,048	462,253	673,246	1,266,565	155,254	147,381	33,029	(1,016,937)	60,222	1,733,027
TOTAL NET REVENUE	4,325,343	3,592,606	4,979,921	3,778,750	3,021,528	4,485,368	4,194,352	3,911,109	3,859,026	1,871,230	4,734,630	5,951,097
SALARIES	1,772,919	1,737,403	1,998,250	1,788,116	1,589,115	1,747,223	1,837,712	1,679,022	1,612,907	1,779,713	1,916,127	1,853,371
CONTRACT LABOR	224,693	249,465	277,949	278,859	351,190	388,502	322,868	298,276	352,712	383,670	385,482	358,300
BENEFITS	487,708	411,259	584,783	324,936	407,908	479,726	462,171	380,969	573,069	324,097	598,483	602,926
SALARIES AND BENEFITS	2,485,320	2,398,127	2,860,982	2,391,911	2,348,213	2,615,451	2,622,751	2,358,267	2,538,687	2,487,480	2,900,093	2,814,597
SUPPLIES	301,924	380,554	397,827	321,611	297,349	308,275	419,285	467,178	418,607	283,692	513,063	612,878
PROFESSIONAL FEES	239,779	191,135	235,567	219,674	219,678	232,607	220,562	237,294	212,999	203,073	190,960	118,576
PURCHASED SERVICES	247,797	272,607	287,236	253,235	327,727	391,427	299,600	345,702	356,214	373,922	426,001	452,402
UTILITIES	79,933	72,151	95,417	71,105	60,929	96,589	67,829	71,969	37,987	76,077	82,577	66,700
REPAIRS & MAINTENANCE	193,887	178,014	221,996	176,091	221,898	220,629	218,685	175,371	187,850	124,536	182,802	145,263
RENTS & LEASES	33,351	29,185	25,059	32,813	32,871	27,664	26,514	21,939	21,214	47,225	30,866	36,204
OTHER OPERATING EXPENSES	(44,265)	134,019	517,030	66,740	82,169	75,808	19,558	85,436	132,108	89,666	143,417	155,604
BAD DEBTS	404,573	184,786	(583,886)	346,524	226,953	469,649	456,622	312,214	255,079	591,697	656,793	618,880
TOTAL OPERATING EXPENSES	3,942,299	3,840,577	4,057,228	3,879,704	3,817,788	4,438,098	4,351,406	4,075,370	4,160,745	4,277,368	5,126,572	5,021,104
EBIDTA	383,044	(247,971)	922,694	(100,954)	(796,260)	47,269	(157,054)	(164,261)	(301,720)	(2,406,137)	(391,942)	929,992
INTEREST INCOME	1,388	1,370	1,178	941	487	319	168	135	1,264	389	418	368
INTEREST EXPENSE	(48,417)	(42,377)	(42,420)	(43,445)	(42,913)	(42,787)	(43,840)	(43,328)	(43,140)	(42,897)	(42,811)	(42,214)
DEPRECIATION	(337,948)	(314,323)	(290,889)	(292,032)	(264,695)	(300,341)	(287,244)	(296,144)	(286,632)	(291,664)	(288,336)	(269,430)
IGT REVENUE/EXPENSE	43,432	41,715	42,867	47,199	43,071	48,173	43,969	45,792	42,210	43,184	45,014	19,757
AD VALOREM TAXES	594,118	594,118	(143,206)	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	252,573	280,503	(432,470)	306,780	330,068	299,482	307,172	300,574	307,820	303,130	308,403	302,599
NET INCOME (LOSS)	635,617	32,532	490,224	205,826	(466,192)	346,752	150,118	136,313	6,100	(2,103,007)	(83,539)	1,232,591

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF September 30, 2021**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>INC/DEC</b>	<b>INC/DEC %</b>
CASH	3,919,702	13,537,796	(9,618,094)	-71.05%
ACCOUNTS RECEIVABLE	12,338,364	9,277,458	3,060,906	32.99%
Medicare Allowance	(145,339)	(394,354)	249,015	-63.15%
Medicaid Allowances	(23,774)	(102,323)	78,549	-76.77%
HMO/PPO Allowances	(1,027,044)	(1,496,438)	469,394	-31.37%
All Other Allowances	(4,232)	11,794	(16,026)	-135.88%
CONTRACTUALS	(1,200,389)	(1,981,321)	780,932	-39.41%
Allowance for Bad Debt	(4,229,119)	(3,129,237)	(1,099,882)	35.15%
ALLOWANCES	(4,229,119)	(3,129,237)	(1,099,882)	35.15%
ALLOWANCES AND CONTRACTUALS	(5,429,508)	(5,110,558)	(318,950)	6.24%
TOTAL ACCOUNTS RECEIVABLE	6,908,856	4,166,900	2,741,956	65.80%
OTHER ACCOUNTS RECEIVABLE	3,506,512	(5,161,077)	8,667,589	-167.94%
INVENTORY	2,169,743	1,991,797	177,946	8.93%
PREPAID	1,573,470	1,790,091	(216,620)	-12.10%
PENSION ASSET/LIABILITY	3,271,851	3,271,851	0	0.00%
TOTAL OTHER ASSETS	10,521,576	1,892,662	8,628,914	455.91%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	251,290	23,706	9.43%
Hospital Building	10,412,064	10,412,064	0	0.00%
Other Bldg Improvement	37,074,074	36,962,865	111,209	0.30%
MME Hospital	26,474,557	25,133,418	1,341,139	5.34%
CONSTRUCTION IN PROGRESS	2,744,378	1,038,951	1,705,427	164.15%
FIXED ASSETS	77,239,320	74,057,839	3,181,482	4.30%
Acc Dep Land Improv	(188,278)	(161,481)	(26,797)	16.59%
Acc Dep Building	(5,748,453)	(5,570,565)	(177,888)	3.19%
Acc Dep Bldg & Lease	(13,442,116)	(11,954,063)	(1,488,052)	12.45%
Acc Dep Med Movable	(21,832,810)	(20,147,222)	(1,685,589)	8.37%
ACCUMULATED DEPRECIATION	(41,211,657)	(37,833,331)	(3,378,326)	8.93%
TOTAL FIXED ASSETS	36,027,663	36,224,508	(196,845)	-0.54%
<b>TOTAL ASSETS</b>	<b>57,377,798</b>	<b>55,821,866</b>	<b>1,555,931</b>	<b>2.79%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF September 30, 2021**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>INC/DEC</b>	<b>INC/DEC %</b>
ACCOUNTS PAYABLE	1,749,727	1,545,560	204,167	13.21%
PAYROLL LIABILITES	1,619,457	1,941,842	(322,385)	-16.60%
PENSION LIABILITY	548,217	499,895	48,322	9.67%
OTHER LIABILITIES	747,592	865,162	(117,570)	-13.59%
Short-Term Debt	4,920,005	10,519,191	(5,599,186)	-53.23%
AD Valorem Taxes	(5,347,062)	(11,476,478)	6,129,416	-53.41%
<b>CURRENT LIABILITIES</b>	<b>4,237,936</b>	<b>3,895,172</b>	<b>342,764</b>	<b>8.80%</b>
LONG-TERM DEBT	14,073,012	13,443,180	629,832	4.69%
<b>LONG TERM LIABILITIES</b>	<b>14,073,012</b>	<b>13,443,180</b>	<b>629,832</b>	<b>4.69%</b>
<b>TOTAL LIABILITIES</b>	<b>18,310,949</b>	<b>17,338,352</b>	<b>972,596</b>	<b>5.61%</b>
<b>FUND BALANCE</b>	<b>39,066,849</b>	<b>38,483,514</b>	<b>583,335</b>	<b>1.52%</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>57,377,798</b>	<b>55,821,866</b>	<b>1,555,931</b>	<b>7.13%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF September 30, 2021**

	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>
CASH	12,243,332	13,503,131	13,959,234	12,543,703	12,320,651	12,751,289	11,545,665	10,364,154	8,861,779	7,257,169	6,241,151	3,919,702
ACCOUNTS RECEIVABLE	9,369,867	11,070,047	10,579,873	11,182,899	10,966,981	10,415,553	11,094,456	11,177,953	11,261,009	10,996,784	11,826,044	12,338,364
Medicare Allowance	(218,262)	(170,475)	(176,001)	(248,313)	(136,471)	(120,806)	(207,705)	(171,166)	(129,265)	(204,997)	(171,929)	(145,339)
Medicaid Allowances	(44,346)	(35,503)	(23,238)	(26,467)	(43,543)	(54,092)	(15,480)	(14,132)	(25,562)	(40,023)	(22,877)	(23,774)
HMO/PPO Allowances	(1,178,016)	(1,272,927)	(1,008,918)	(982,328)	(1,113,397)	(910,113)	(987,288)	(894,794)	(817,123)	(770,982)	(1,058,123)	(1,027,044)
All Other Allowances	5,778	10,143	(4,089)	(6,372)	(3,203)	(4,605)	(8,868)	(7,973)	(7,354)	(4,762)	(7,855)	(4,232)
CONTRACTUALS	(1,434,846)	(1,468,762)	(1,212,246)	(1,263,480)	(1,296,614)	(1,089,616)	(1,219,341)	(1,088,065)	(979,304)	(1,020,764)	(1,260,784)	(1,200,389)
Allowance for Bad Debt	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)
ALLOWANCES	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)	(4,338,629)	(3,914,897)	(4,229,119)
ALLOWANCES AND CONTRACTUALS	(4,606,569)	(4,750,473)	(4,240,171)	(4,396,123)	(4,455,016)	(4,586,476)	(4,786,983)	(4,755,966)	(4,793,889)	(5,359,393)	(5,175,681)	(5,429,508)
TOTAL ACCOUNTS RECEIVABLE	4,763,297	6,319,574	6,339,702	6,786,776	6,511,965	5,829,077	6,307,473	6,421,987	6,467,120	5,637,391	6,650,363	6,908,856
OTHER ACCOUNTS RECEIVABLE	(5,776,972)	(8,865,137)	3,306,310	3,019,517	2,156,276	1,774,407	2,206,848	2,919,938	3,826,504	2,763,425	3,313,389	3,506,512
INVENTORY	1,992,455	2,039,547	2,086,659	2,115,857	2,138,795	2,137,620	2,151,465	2,157,273	2,146,030	2,144,797	2,182,205	2,169,743
PREPAID	1,539,831	1,568,944	1,361,057	1,119,851	911,663	931,263	644,789	546,784	590,013	1,773,376	1,970,365	1,573,470
PENSION ASSET/LIABILITY	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	1,027,165	(1,984,795)	10,025,877	9,527,077	8,478,585	8,115,141	8,274,953	8,895,846	9,834,398	9,953,449	10,737,810	10,521,576
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,962,865	36,961,449	36,961,449	37,001,022	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074
MME Hospital	25,998,630	26,099,430	26,129,868	26,179,401	26,227,319	26,544,592	26,426,992	26,435,683	26,426,992	26,438,017	26,474,557	26,474,557
CONSTRUCTION IN PROGRESS	1,151,434	1,119,470	1,312,721	1,310,836	1,241,534	1,242,714	1,543,498	1,557,351	1,587,979	1,970,017	2,286,713	2,744,378
FIXED ASSETS	75,059,240	75,126,659	75,350,348	75,437,570	75,489,238	75,807,690	75,990,875	76,013,419	76,035,355	76,428,419	76,781,656	77,239,320
Acc Dep Land Improv	(163,014)	(165,284)	(167,628)	(169,973)	(172,091)	(174,436)	(176,705)	(179,050)	(181,319)	(183,664)	(186,009)	(188,278)
Acc Dep Building	(5,585,690)	(5,600,328)	(5,615,453)	(5,630,560)	(5,644,201)	(5,659,303)	(5,673,918)	(5,689,020)	(5,703,634)	(5,718,736)	(5,733,838)	(5,748,453)
Acc Dep Bldg & Lease	(12,081,073)	(12,202,583)	(12,329,174)	(12,455,989)	(12,571,274)	(12,698,393)	(12,821,412)	(12,948,531)	(13,071,530)	(13,198,622)	(13,325,794)	(13,442,116)
Acc Dep Med Movable	(20,341,501)	(20,517,408)	(20,665,740)	(20,813,505)	(20,947,158)	(21,102,933)	(21,132,674)	(21,284,252)	(21,431,001)	(21,578,126)	(21,696,586)	(21,832,810)
ACCUMULATED DEPRECIATION	(38,171,279)	(38,485,602)	(38,777,996)	(39,070,028)	(39,334,724)	(39,635,065)	(39,804,709)	(40,100,852)	(40,387,484)	(40,679,148)	(40,942,227)	(41,211,657)
TOTAL FIXED ASSETS	36,887,961	36,641,058	36,572,351	36,367,542	36,154,514	36,172,625	36,186,166	35,912,567	35,647,871	35,749,271	35,839,429	36,027,663
<b>TOTAL ASSETS</b>	<b>54,921,756</b>	<b>54,478,968</b>	<b>66,897,164</b>	<b>65,225,097</b>	<b>63,465,716</b>	<b>62,868,132</b>	<b>62,314,257</b>	<b>61,594,554</b>	<b>60,811,168</b>	<b>58,597,280</b>	<b>59,468,753</b>	<b>57,377,798</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF September 30, 2021**

	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>	<u>JUL 2021</u>	<u>AUG 2021</u>	<u>SEP 2021</u>
ACCOUNTS PAYABLE	1,467,220	1,586,444	1,960,828	1,549,298	989,882	939,336	1,046,719	837,974	802,900	665,629	2,155,041	1,749,727
PAYROLL LIABILITES	2,013,427	2,107,338	1,683,137	1,415,292	1,270,696	1,460,968	1,455,615	1,544,777	1,550,284	1,352,779	1,549,489	1,619,457
PENSION LIABILITY	499,895	499,895	548,217	548,217	548,217	548,217	548,217	548,217	548,217	548,217	548,217	548,217
OTHER LIABILITIES	865,064	865,572	747,757	747,352	747,336	747,526	747,596	747,473	747,710	(452,369)	(452,441)	747,592
Short-Term Debt	9,964,756	9,903,659	7,791,219	7,510,765	7,541,352	6,867,066	6,684,937	6,570,157	6,436,674	8,484,888	8,378,087	4,920,005
AD Valorem Taxes	(12,070,596)	(12,664,714)	(0)	(594,118)	(1,188,236)	(1,782,354)	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)
<b>CURRENT LIABILITIES</b>	<b>2,739,767</b>	<b>2,298,195</b>	<b>12,731,158</b>	<b>11,176,808</b>	<b>9,909,249</b>	<b>8,780,759</b>	<b>8,106,612</b>	<b>7,278,008</b>	<b>6,521,078</b>	<b>6,440,318</b>	<b>7,425,450</b>	<b>4,237,936</b>
LONG-TERM DEBT	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101	14,329,254	14,301,843	14,269,287	14,239,166	14,209,045	14,073,012
<b>LONG TERM LIABILITIES</b>	<b>13,062,858</b>	<b>13,029,110</b>	<b>14,524,119</b>	<b>14,200,577</b>	<b>14,174,946</b>	<b>14,359,101</b>	<b>14,329,254</b>	<b>14,301,843</b>	<b>14,269,287</b>	<b>14,239,166</b>	<b>14,209,045</b>	<b>14,073,012</b>
<b>TOTAL LIABILITIES</b>	<b>15,802,625</b>	<b>15,327,305</b>	<b>27,255,278</b>	<b>25,377,385</b>	<b>24,084,195</b>	<b>23,139,860</b>	<b>22,435,867</b>	<b>21,579,851</b>	<b>20,790,365</b>	<b>20,679,484</b>	<b>21,634,495</b>	<b>18,310,949</b>
<b>FUND BALANCE</b>	<b>39,119,131</b>	<b>39,151,663</b>	<b>39,641,886</b>	<b>39,847,713</b>	<b>39,381,521</b>	<b>39,728,272</b>	<b>39,878,390</b>	<b>40,014,703</b>	<b>40,020,803</b>	<b>37,917,796</b>	<b>37,834,258</b>	<b>39,066,849</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>54,921,756</b>	<b>54,478,968</b>	<b>66,897,164</b>	<b>65,225,097</b>	<b>63,465,716</b>	<b>62,868,132</b>	<b>62,314,257</b>	<b>61,594,554</b>	<b>60,811,168</b>	<b>58,597,280</b>	<b>59,468,753</b>	<b>57,377,798</b>