

**Cogdell Memorial Hospital
June 2021 Normalization**

Net Income	6,100.00
Less:	0.00
Add:	
Additional Staffing	145,000.00
Lower Net Rev - COVID related	0.00
COVID Supplies	60,000.00
COVID Drugs	0.00
HIM Director/Coding	38,000.00
Old Agency Invoices	35,000.00
Lower 340B Revenue	150,000.00
Normalizied Net Income	<u>396,100.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>(198,018.00)</u></u>
Cash - CY	8,861,779.00
Cash -PY	17,788,136.00
Net Cash Change 19-18	<u>(8,926,357.00)</u>
	<u>MTD</u>
Net Income	6,100.00
Taxes	(594,118.00)
Depreciation	286,632.00
	0.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>(301,386.00)</u></u>

**Cogdall Memorial Hospital
Analysis of Investments**

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&S 01</u>	<u>TexPool I&S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Jun-21	Beginnig Balance	\$3,193.21	\$364,236.71	\$3,181,006.51	\$0.00	\$1,125,655.83	\$937.37	\$4,103,770.02	\$1,921,363.00
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$800,000.00	\$0.00	\$750,000.00	\$0.00
	Interest Earned	\$0.00	\$3.88	\$34.15	\$0.00	\$5.88	\$0.00	\$42.43	\$20.63
	Ending Balance	\$3,193.21	\$364,240.59	\$3,181,040.66	\$0.00	\$325,661.71	\$937.37	\$3,353,812.45	\$1,921,383.63
	Balance Per Statement	\$3,193.21	\$364,240.59	\$3,181,040.66	\$0.00	\$325,661.71	\$937.37	\$3,353,812.45	\$1,921,383.63
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$364,240.59	\$3,181,040.66	\$0.00	\$325,661.71	\$937.37	\$3,353,812.45	\$1,921,383.63
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2021**

	<u>Prepaid Beginning Balance</u>	<u>Deductions From Prepaid</u>	<u>1140800 Prepaid Balance</u>	<u>GL 2010202</u>	<u>Invoice Amount</u>	<u>2020 Benefit</u>
	\$0.00					
Beginning Balance 01/01/2020	\$397,609.50					
Benefits Paid:						
Jan-21	\$0.00	\$188,796.18	\$208,813.32	\$0.00	\$235,995.23	\$47,199.05
Feb-21	\$0.00	\$172,283.94	\$36,529.38	\$0.00	\$215,354.92	\$43,070.98
Mar-21	\$0.00	\$192,693.54	(\$156,164.16)	\$0.00	\$240,866.93	\$48,173.39
Apr-21	\$0.00	\$175,877.13	(\$332,041.29)	\$0.00	\$219,846.41	\$43,969.28
May-21	\$0.00	\$183,167.94	(\$515,209.24)	\$0.00	\$228,959.93	\$45,791.99
Jun-21	\$0.00	\$169,233.85	(\$684,443.08)	\$0.00	\$211,542.31	\$42,308.46
Jul-21	\$0.00	\$0.00	(\$684,443.08)	\$0.00	\$0.00	\$0.00
Aug-21	\$0.00	\$0.00	(\$684,443.08)	\$0.00	\$0.00	\$0.00
Sep-21	\$0.00	\$0.00	(\$684,443.08)	\$0.00	\$0.00	\$0.00
Oct-21	\$0.00	\$0.00	(\$684,443.08)	\$0.00	\$0.00	\$0.00
Nov-21	\$0.00	\$0.00	(\$684,443.08)	\$0.00	\$0.00	\$0.00
Dec-21	\$0.00	\$0.00	(\$684,443.08)	\$0.00	\$0.00	\$0.00
			(\$684,443.08)	\$0.00		
Prepaid Account - 114.0800			(\$684,443.08)	\$0.00		
Variance - Prepaid Acct 114.0800 to Rolling Balance			<u>(\$0.00)</u>	<u>\$0.00</u>		
Benefit						\$270,513.15
Benefit per Income Statement						\$270,513.15
Variance						<u>\$0.00</u>

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2021 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2021 Ending Balance</u>
2011 CO	3,205,000	2021	375,950	10,950	365,000
Equipment Loan	1,700,244	2031	143,766	38,132	1,320,687
Hematology Analyzer	76,517	2021	16,555	562	5,934
Chemistry Analyzer	266,555	2021	57,662	1,956	20,668
Immunorassay System	121,500	2021	26,290	893	9,423
CT Loan	433,714	2023	80,899	7,377	186,584
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	6,481,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,917,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,100,000
GE - Portable X Ray Upgrade	49,900	2025	10,939	1,526	40,654
GE - C Arm	176,267	2025	38,460	4,746	165,444
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	99,674
GE - MRI	859,897	2025	188,715	27,805	741,884
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	241,885
Medicare 6 Months up Front Cares Acct	4,972,861	2021	4,972,861	0	4,655,203
					354,921
Total	<u>27,670,935</u>		<u>7,260,873</u>	<u>521,326</u>	<u>20,705,961</u>

**Cogdell Memorial Hospital
Summary of Tax Collections FY 2021**

<u>Date</u>	<u>M&O Amount</u>	<u>Debt Service Amount</u>
10/22/2020	107,684.62	6,654.97
10/28/2020	213,961.79	13,273.89
11/2/2020	646,887.43	40,157.20
11/4/2020	350,199.98	22,223.99
11/6/2020	1,226,877.08	76,163.26
11/11/2020	767,112.89	42,248.39
11/25/2020	177,273.56	16,294.33
12/4/2020	255,615.71	16,656.62
12/16/2020	176,191.76	10,871.68
1/5/2021	220,701.18	13,792.11
1/8/2021	163,148.28	10,110.38
1/26/2021	371,473.93	23,014.17
2/3/2021	346,233.92	21,750.04
2/5/2021	774,193.64	48,049.34
3/3/2021	88,252.93	5,678.90
4/5/2021	223,752.69	13,792.89
5/5/2021	49,428.37	3,002.37
6/3/2021	67,886.56	4,188.18
Total	<u><u>6,614,799.03</u></u>	<u><u>387,922.71</u></u>
Estimated Taxes	7,383,797.25	
Amount Left	<u><u>381,075.51</u></u>	

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Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of June 30, 2021

<u>Expense</u>	<u>MTD 06/30/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 06/30/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 06/30/2021</u>	<u>MTD 06/30/2021</u>	<u>Explanation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 06/30/2021</u>	<u>Cost</u>		<u>YTD 12/31/2021</u>	<u>Cost</u>	
					<u>Rate Variance</u>	<u>Variance</u>		<u>Rate Variance</u>	<u>Variance</u>	
Salaries	1,612,907	10,254,095	1,632,564	9,795,382						
Manhours	46,765	282,083	43,357	276,122						
FTEs	273.48	273.42	253.55	267.64						
AHR	34.49	36.35	37.65	35.47						
Salaries per APD	958.35	1,408.72	1,525.76	1,286.67	(567.41)	(954,948)	Salaries are coming back in line as we make adjustments post COVID	122.06	888,459	Budgets did not include anything for COVID pay and adjustments
Manhours per APD	27.79	38.75	40.52	36.27						
Benefits	573,069	2,628,780	373,033	2,238,200						
Benefits per APD	340.50	361.15	348.63	294.00						
Benefits as a % of Salaries	35.53%	25.64%	22.85%	22.85%	12.68%	204,528	Several large claims including our second stop loss claim	2.79%	285,766	Two stop loss claim and several high dollar claims
Professional Fees	212,999	1,342,815	225,158	1,350,945						
Prof Fees per APD	126.56	184.48	210.43	177.45	(83.87)	(141,151)	Locum Coverage for walk in	7.03	51,139	Locum walk in clinic coverage
Contract Labor	352,712	1,992,406	176,480	1,058,880						
Manhours	3,764	22,353	3,200	15,260						
AHR	93.71	89.13	55.15	69.39						
FTE's	22.01	21.67	18.71	14.79						
Contract Labor per APD	209.57	273.72	164.93	139.09	44.64	75,127	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles	134.63	979,982	Due to COVID increased usage, same issue as salaries need to adjust budget

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of June 30, 2021

<u>Expense</u>	<u>MTD 06/30/2021 Amount</u>	<u>YTD 12/31/2021 Amount</u>	<u>MTD 06/30/2021 Budget Amt</u>	<u>YTD 12/31/2021 Budget Amt</u>	<u>MTD 06/30/2021 MTD 06/30/2021 Rate Variance</u>	<u>MTD 06/30/2021 MTD 06/30/2021 Cost Variance</u>	<u>Explanation</u>	<u>YTD 12/31/2021 YTD 12/31/2021 Rate Variance</u>	<u>YTD 12/31/2021 YTD 12/31/2021 Cost Variance</u>	<u>Explanation</u>
Supplies	418,607	2,232,304	176,155	1,056,930						
Supplies per APD	248.73	306.68	164.63	138.83						
Supplies as a % of Net Rev	10.94%	10.88%	6.40%	6.40%	4.54%	173,880	150k for loss of 340B rev, 60k for implants and budget is based off PY and no surgical volumes and all other volumes down	4.49%	920,243	300k for COVID drug and 600k for decline in 340B
Purchased Services	356,214	1,973,906	272,166	1,632,993						
Purchased Services per APD	211.65	271.18	254.36	214.50	(42.71)	(71,875)	HIM staff coverage due to issues is main part	56.68	412,556	HIM Staffing and Coders for CFC, plus increase in OR volumes and COVID testing which we did not have very much of this time last year
Other Expense	379,158	2,231,764	342,644	2,085,866						
Other Expense per APD	225.29	306.60	320.23	273.99	(94.94)	(159,786)	No major issues this month	32.62	237,410	Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line
Bad Debt	255,079	2,067,041	304,724	1,828,345						
Bad Debt as a % of Gross Rev	4.79%	6.33%	6.51%	6.51%	-1.72%	(91,669)	Business office focusing on collecting AR and reducing old AR	-0.18%	(58,317)	No major issues noted, just self pay up some in Jan
APD	1,683	7,279	1,070	7,613						
Net Revenue	3,825,996	20,512,404	2,753,959	16,523,751						
FTE Factor	30	181	30	181						
Gross Revenue	5,329,800	32,668,422	4,683,851	28,103,103						
Total Operating Expense	4,160,745	24,723,111	3,502,924	21,047,541						

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
39	39	39	Med Surg	271	236	230
11	13	11	OB	63	80	76
3	4	6	Swing Bed	34	26	27
<u>53</u>	<u>57</u>	<u>56</u>	Total Admissions	<u>368</u>	<u>342</u>	<u>333</u>
			Patient Days			
129	128	126	Med Surg	946	766	746
16	29	27	OB	120	177	170
78	66	87	Swing Bed	491	397	408
<u>223</u>	<u>223</u>	<u>240</u>	Total Patient Days	<u>1,557</u>	<u>1,340</u>	<u>1,324</u>
349	389	403	Total Adjusted Admissions	2,065	2,334	2,350
1,467	1,523	1,725	Total Adjusted Patient Days	8,739	9,135	9,342
			Avg. Length of Stay (ALOS)			
3.31	3.25	3.23	Med Surg	3.49	3.25	3.24
1.45	2.20	2.45	OB	1.90	2.20	2.24
26.00	15.29	14.50	Swing Bed	14.44	15.29	15.11
<u>4.21</u>	<u>3.91</u>	<u>4.29</u>	Total ALOS	<u>4.23</u>	<u>3.91</u>	<u>3.98</u>
			Average Daily Census (ADC)			
4.30	4.16	4.20	Med Surg	5.23	4.16	4.10
0.53	0.96	0.90	OB	0.66	0.96	0.93
2.60	2.15	2.90	Swing Bed	2.71	2.15	2.24
<u>7.43</u>	<u>7.27</u>	<u>8.00</u>	Total ADC	<u>8.60</u>	<u>7.27</u>	<u>7.27</u>
48.88	49.54	57.50	Adjusted ADC	48.28	49.54	51.33

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Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

38.33%	35.04%	39.44%
7.62%	13.69%	12.86%
9	12	11
10	25	25
28	36	29
25	24	24
9	9	12
74	53	82
663	599	509
2,653	2,600	2,600
3,390	3,252	3,191
149	64	53
8	4	3
156	68	56
2,397	2,307	1,682
85	0	417
594	510	286
3,076	2,817	2,385
308	228	239
3,384	3,046	2,624
1,392	1,382	1,673
1.0000	0.9806	0.9688
1.3636	1.0361	1.0667

Occupancy %			
Med Surg	44.11%	35.04%	35.23%
OB	9.47%	13.69%	13.34%
Deliveries	59	72	69
Pt Days - Nursery	93	134	134
Admits from ER	221	215	203
Observations from ER	178	200	200
IP Surgeries	70	0	59
Outpatient Visits			
OP Surgeries	418	319	340
ER	3,603	3,592	3,415
All Other OP Visits	17,756	15,209	15,209
Total Outpatient Visits	21,777	19,120	18,964
Observation Visits			
Med Surg	432	382	362
OB	18	24	22
Total Observations Visits	450	405	384
CFC - In Clinic	15,838	13,843	11,312
CFC - Telehealth	1,475	0	1,995
CFC Walk-In	3,148	3,060	2,762
Total CFC Visits	20,461	16,904	16,069
Orthopedic Clinic	1,461	1,369	1,347
Total Clinic Visits	21,922	18,273	17,416
Home Health Visits	7,858	8,295	8,384
Total Case Mix	1.0173	0.9806	0.9793
Medicare Case Mix	1.2652	1.0361	1.0408

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

Payor Mix (Based on Revenues)

22.53%	24.72%	24.77%	Medicare	24.46%	24.72%	24.64%
15.45%	11.63%	15.52%	Medicare Managed Care	15.09%	11.63%	12.63%
37.98%	36.35%	40.29%	Total Medicare	39.55%	36.35%	37.27%
1.83%	1.57%	2.23%	Medicaid	1.85%	1.57%	1.73%
13.65%	9.76%	9.85%	Medicaid Managed Care	10.22%	9.76%	10.04%
15.48%	11.33%	12.08%	Total Medicaid	12.07%	11.33%	11.77%
27.89%	22.88%	23.50%	BCBS	24.68%	22.88%	23.60%
6.83%	10.28%	9.21%	HMO/PPO/Commerical	6.28%	10.28%	10.37%
34.72%	33.16%	32.71%	Total HMO/PPO	30.96%	33.16%	33.97%
1.81%	1.63%	0.21%	Fed/State	1.22%	1.63%	1.42%
0.28%	0.12%	0.21%	Champus	0.17%	0.12%	0.14%
2.09%	1.75%	0.42%	Total Other Fed State	1.39%	1.75%	1.56%
2.28%	1.08%	2.34%	Workers Comp	1.09%	1.08%	1.33%
2.68%	16.33%	12.16%	Self Pay	10.80%	16.33%	14.11%
95.23%	100.00%	100.00%	Total Payor Mix	95.86%	100.00%	100.01%
			Hours			
46,765	43,357	43,357	Hospital	282,083	276,122	276,122
3,764	3,200	3,200	Contract	22,353	15,260	15,260
<u>50,529</u>	<u>46,557</u>	<u>46,557</u>	Total Hours	<u>304,436</u>	<u>291,382</u>	<u>291,382</u>
			FTES			
273.54	242.97	253.61	Hospital	273.48	257.90	266.22
22.02	17.93	18.72	Contract	21.67	14.25	14.71
<u>295.56</u>	<u>260.90</u>	<u>272.33</u>	Total FTES	<u>295.15</u>	<u>272.15</u>	<u>280.93</u>

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

6.0462	5.2664	4.7359	FTE's Per Adjusted Occupied Bed	6.1132	5.4934	5.4732
4.79%	6.51%	8.95%	Bad Debt % of Gross Revenue	6.33%	6.51%	7.27%
			AR Days			
54.79		40.90	Gross	54.79		40.90
30.07		14.11	Net	30.07		14.11
3,634.33	3,076.40	2,736.53	Gross Revenue/APD	3,738.31	3,076.40	2,862.41
2,608.90	1,808.83	1,847.15	Net Revenue/APD	2,347.27	1,808.83	1,632.60
71.78%	58.80%	67.50%	Net Revenue % of Gross Revenue	62.79%	58.80%	57.04%
67.67		162.41	Days Cash On Hand	67.67		162.41
66.35%	79.23%	70.51%	Salaries/Benefits/Contract Labor % of Net Rev	72.52%	79.23%	83.71%
35.53%	22.85%	31.68%	Benefits % of Salaries	25.64%	22.85%	23.67%
10.94%	6.40%	4.51%	Supplies % of Net Revenue	10.88%	6.40%	5.37%
11,937.51	9,003.69	8,894.26	Operating Exp per Adjusted Admit	11,969.92	9,016.54	8,667.67
10,977.09	7,078.60	7,916.37	Net Revenue per Adjusted Admit	9,931.27	7,078.59	6,491.18
517	319	363	Visits - Hospice	2,464	1,916	1,913
85	0	417	Visits - Virtual	1,475	0	1,995
9	9	12	Surgeries - IP	70	0	59
48,298.35	0.00	0.00	GROSS PATIENT REVENUE	221,278.17	0.00	0.00
205,717.26	0.00	0.00	GROSS PATIENT REVENUE	1,131,546.95	0.00	0.00

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021
Admissions												
Med Surg	47	38	32	52	63	59	48	40	34	75	35	39
OB	20	12	23	18	18	14	6	8	13	12	13	11
Swing Bed	7	6	7	5	1	5	2	8	8	7	6	3
Total Admissions	74	56	62	75	82	78	56	56	55	94	54	53
Patient Days												
Med Surg	135	93	109	120	298	229	283	138	100	170	126	129
OB	37	28	41	37	43	27	15	14	26	25	24	16
Swing Bed	106	104	130	88	95	91	65	62	92	89	105	78
Total Patient Days	278	225	280	245	436	347	363	214	218	284	255	223
Total Adjusted Admissions	324	309	331	316	224	409	257	318	317	475	356	349
Total Adjusted Patient Days	1,218	1,240	1,493	1,033	1,189	1,819	1,664	1,213	1,256	1,434	1,683	1,467
Avg. Length of Stay (ALOS)												
Med Surg	2.87	2.45	3.41	2.31	4.73	3.88	5.90	3.45	2.94	2.27	3.60	3.31
OB	1.85	2.33	1.78	2.06	2.39	1.93	2.50	1.75	2.00	2.08	1.85	1.45
Swing Bed	15.14	17.33	18.57	17.60	95.00	18.20	32.50	7.75	11.50	12.71	17.50	26.00
Total ALOS	3.76	4.02	4.52	3.27	5.32	4.45	6.48	3.82	3.96	3.02	4.72	4.21
Average Daily Census (ADC)												
Med Surg	4.35	3.00	3.63	3.87	9.93	7.39	9.13	4.93	3.23	5.67	4.06	4.30
OB	1.19	0.90	1.37	1.19	1.43	0.87	0.48	0.50	0.84	0.83	0.77	0.53
Swing Bed	3.42	3.35	4.33	2.84	3.17	2.94	2.10	2.21	2.97	2.97	3.39	2.60
Total ADC	8.97	7.26	9.33	7.90	14.53	11.19	11.71	7.64	7.03	9.47	8.23	7.43
Adjusted ADC	39.31	40.00	49.76	33.32	39.64	58.68	53.68	43.33	40.50	47.81	54.30	48.88

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021
Occupancy %												
Med Surg	43.19%	35.30%	44.26%	37.28%	72.78%	57.35%	62.37%	39.68%	34.41%	47.96%	41.40%	38.33%
OB	17.05%	12.90%	19.52%	17.05%	20.48%	12.44%	6.91%	7.14%	11.98%	11.90%	11.06%	7.62%
Deliveries	17	12	18	15	16	12	8	8	11	12	11	9
Pt Days - Nursery	37	25	31	27	26	18	14	16	19	17	17	10
Admits from ER	37	27	29	38	56	53	60	30	32	41	30	28
Observations from ER	34	20	36	34	25	26	34	24	29	31	35	25
IP Surgeries	21	15	13	19	10	18	10	9	12	12	18	9
Outpatient Visits												
OP Surgeries	49	60	54	31	52	58	43	60	73	97	71	74
ER	582	577	644	624	559	574	611	454	585	620	670	663
All Other OP Visits	3,042	2,722	3,433	3,483	3,439	3,239	3,377	2,520	3,105	3,304	2,797	2,653
Total Outpatient Visits	3,673	3,359	4,131	4,138	4,050	3,871	4,031	3,034	3,763	4,021	3,538	3,390
Observation Visits												
Med Surg	47	32	46	66	45	50	60	47	62	60	54	149
OB	5	2	5	2	1	1	3	0	4	0	3	8
Total Observations Visits	52	33	51	68	46	51	63	47	66	60	57	156
Clinic Visits												
CFC - In Clinic	1,804	2,037	1,591	1,120	3,254	2,524	2,844	2,596	2,746	3,098	2,157	2,397
CFC - Telehealth	572	501	975	1,280	1,088	355	340	464	184	188	214	85
CFC Walk-In	440	186	617	561	645	633	690	365	457	484	558	594
Total CFC Visits	2,816	2,724	3,183	2,961	4,987	3,512	3,874	3,425	3,387	3,770	2,929	3,076
Orthopedic Clinic	251	245	269	228	213	182	183	197	259	258	256	308
Total Clinic Visits	3,067	2,969	3,452	3,189	5,200	3,694	4,057	3,622	3,646	4,028	3,185	3,384
Home Health Visits	1,495	1,409	1,502	1,238	1,240	1,368	1,220	1,178	1,385	1,341	1,342	1,392
Total Case Mix	1.0588	0.8600	1.0784	1.0652	1.0189	1.4091	1.1818	0.9783	0.9808	1.0000	0.8485	1.0000
Medicare Case Mix	1.3846	1.1875	1.1667	1.2500	1.3529	1.6818	1.3333	1.1905	1.4091	1.2188	1.0625	1.3636

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021
Payor Mix (Based on Revenues)												
Medicare	29.06%	26.06%	23.19%	22.23%	25.62%	24.91%	32.29%	18.50%	25.92%	25.32%	22.70%	22.53%
Medicare Managed Care	13.14%	10.84%	13.94%	15.32%	16.13%	13.27%	16.72%	17.75%	13.80%	12.54%	15.19%	15.45%
Total Medicare	42.20%	36.90%	37.13%	37.55%	41.75%	38.18%	49.01%	36.25%	39.72%	37.86%	37.89%	37.98%
Medicaid	3.49%	1.79%	2.08%	1.48%	1.41%	1.87%	1.65%	2.20%	3.44%	1.08%	1.02%	1.83%
Medicaid Managed Care	9.69%	10.21%	13.24%	7.57%	9.01%	9.96%	8.25%	8.16%	9.52%	9.73%	11.61%	13.65%
Total Medicaid	13.18%	12.00%	15.32%	9.05%	10.42%	11.83%	9.90%	10.36%	12.96%	10.81%	12.63%	15.48%
BCBS	21.18%	25.11%	25.04%	28.45%	27.01%	24.49%	25.94%	19.53%	24.91%	25.04%	24.46%	27.89%
HMO/PPO/Commerical	11.22%	11.08%	8.95%	6.48%	6.39%	9.58%	5.70%	6.66%	6.59%	5.33%	6.65%	6.83%
Total HMO/PPO	32.40%	36.19%	33.99%	34.93%	33.40%	34.07%	31.64%	26.19%	31.50%	30.37%	31.11%	34.72%
Fed/State	0.91%	1.40%	0.74%	0.87%	2.12%	1.33%	0.78%	1.08%	1.02%	1.16%	1.38%	1.81%
Champus	0.14%	-0.16%	0.10%	0.04%	0.08%	0.09%	0.15%	0.08%	0.07%	0.25%	0.19%	0.28%
Total Other Fed State	1.05%	1.24%	0.84%	0.91%	2.20%	1.42%	0.93%	1.16%	1.09%	1.41%	1.57%	2.09%
Workers Comp	1.15%	0.82%	0.91%	1.90%	0.76%	1.22%	0.70%	0.56%	0.98%	0.78%	1.23%	2.28%
Self Pay	10.03%	12.85%	11.81%	15.67%	11.46%	13.28%	5.63%	21.09%	9.65%	13.46%	11.85%	2.68%
Total Payor Mix	100.01%	100.00%	100.00%	100.01%	99.99%	100.00%	97.81%	95.61%	95.90%	94.69%	96.28%	95.23%
Hours												
Hospital	46,049	48,498	44,999	49,676	50,734	48,755	47,208	43,595	48,372	47,905	48,238	46,765
Contract	2,756	2,408	2,380	3,105	3,283	3,604	3,572	3,988	4,212	3,528	3,289	3,764
Total Hours	48,805	50,906	47,379	52,781	54,017	52,359	50,780	47,583	52,584	51,433	51,527	50,529
FTEs												
Hospital	260.66	274.53	263.15	281.20	296.76	275.98	267.23	273.22	273.81	280.21	273.06	273.54
Contract	15.60	13.63	13.92	17.58	19.20	20.40	20.22	24.99	23.84	20.64	18.62	22.02
Total FTEs	276.27	288.16	277.07	298.77	315.96	296.38	287.44	298.21	297.66	300.85	291.67	295.56

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED June 30, 2021

	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021	JUN 2021
FTE's Per Adjusted Occupied Bed	7.0287	7.2040	5.5681	8.9676	7.9715	5.0509	5.3548	6.8818	7.3496	6.2929	5.3719	6.0462
Bad Debt % of Gross Revenue	9.89%	3.25%	7.70%	7.86%	3.42%	6.84%	6.86%	4.98%	8.39%	7.22%	5.38%	4.79%
AR Days												
Gross												
Net												
Gross Revenue/APD	3,950.82	3,823.39	3,194.49	4,983.33	4,547.66	(28,376.37)	3,037.48	3,758.66	4,458.17	4,408.69	3,447.78	3,634.33
Net Revenue/APD	2,341.05	1,923.78	3,174.69	3,427.10	2,694.43	(17,576.21)	1,993.01	1,935.39	2,563.75	2,816.22	2,236.08	2,608.90
Net Revenue % of Gross Revenue	59.25%	50.32%	99.38%	68.77%	59.25%	61.94%	65.61%	51.49%	57.51%	63.88%	64.86%	71.78%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	79.37%	105.35%	46.37%	70.21%	74.85%	77.02%	72.12%	100.00%	81.26%	64.93%	62.66%	66.35%
Benefits % of Salaries	26.63%	30.37%	27.12%	27.51%	23.67%	25.29%	18.17%	25.67%	27.46%	25.15%	22.69%	35.53%
Supplies % of Net Revenue	4.55%	3.53%	4.72%	8.53%	11.88%	6.06%	9.70%	12.66%	9.58%	10.38%	12.41%	10.94%
Operating Exp per Adjusted Admit	11,665.69	11,786.45	11,535.59	12,468.92	17,173.14	(96,314.17)	15,112.87	12,024.20	14,011.09	9,166.46	11,433.61	11,937.51
Net Revenue per Adjusted Admit	8,794.74	7,729.46	14,337.32	11,195.21	14,326.50	(78,191.60)	12,918.97	7,395.96	10,161.77	8,508.57	10,559.28	10,977.09
Visits - Hospice	266	283	342	399	328	335	389	316	456	407	379	517
Visits - Virtual	572	501	975	1280	1088	355	340	464	184	188	214	85
Surgeries - IP	21	15	13	19	10	18	10	9	12	12	18	9
GROSS PATIENT REVENUE	0	0	0	0	0	0	23952	14620	17201	90433	26773	48298
GROSS PATIENT REVENUE	0	0	0	0	0	0	78194	202567	210923	244902	189243	205717

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED June 30, 2021**

0	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>
INPATIENT REVENUE	1,098,337	860,262	894,463	1,220,929	1,982,764	1,001,801	1,102,613	804,358	971,880	1,252,065	879,185	810,452
OUTPATIENT REVENUE	3,715,637	3,880,738	3,874,342	3,925,966	3,424,877	3,672,905	3,951,950	3,756,160	4,625,371	5,071,003	4,924,036	4,519,348
GROSS PATIENT REVENUE	4,813,974	4,741,000	4,768,805	5,146,895	5,407,641	4,674,706	5,054,563	4,560,519	5,597,252	6,323,068	5,803,221	5,329,800
MEDICARE DEDUCTIONS	(367,697)	(645,072)	69,687	(150,509)	(514,238)	(818,575)	(770,554)	(617,838)	(912,986)	(1,055,434)	(520,218)	(271,813)
MEDICAID DEDUCTIONS	(74,856)	527,188	1,670,764	(3,474)	(29,114)	212,034	503,151	(81,776)	355,545	576,416	429,144	711,881
HMO/PPO DEDUCTIONS	(1,237,549)	(1,873,097)	(1,327,270)	(1,104,097)	(1,076,596)	(891,128)	(1,113,730)	(1,177,952)	(1,591,968)	(1,322,891)	(1,600,437)	(1,838,382)
ALL OTHER DEDUCTIONS	(281,759)	(364,903)	(440,911)	(349,270)	(84,439)	(1,340,163)	(288,128)	(77,385)	(42,342)	(221,150)	(110,403)	66,871
TOTAL DEDUCTIONS	(1,961,861)	(2,355,884)	(27,730)	(1,607,350)	(1,704,388)	(2,837,832)	(1,669,261)	(1,954,951)	(2,191,751)	(2,023,059)	(1,801,914)	(1,331,443)
NET PATIENT REVENUE	2,852,503	2,385,478	4,739,245	3,539,588	3,203,958	1,836,873	3,316,496	2,348,282	3,218,802	4,039,098	3,763,728	3,825,996
OPERATING REVENUE	803,153	3,688,866	26,222	785,754	388,648	3,143,048	462,253	673,246	1,266,565	155,254	147,381	33,029
TOTAL NET REVENUE	3,655,656	6,074,344	4,765,467	4,325,343	3,592,606	4,979,921	3,778,750	3,021,528	4,485,368	4,194,352	3,911,109	3,859,026
SALARIES	1,628,166	1,793,266	1,591,030	1,772,919	1,737,403	1,998,250	1,788,116	1,589,115	1,747,223	1,837,712	1,679,022	1,612,907
CONTRACT LABOR	202,209	175,192	175,377	224,693	249,465	277,949	278,859	351,190	388,502	322,868	298,276	352,712
BENEFITS	433,585	544,530	431,413	487,708	411,259	584,783	324,936	407,908	479,726	462,171	380,969	573,069
SALARIES AND BENEFITS	2,263,960	2,512,988	2,197,820	2,485,320	2,398,127	2,860,982	2,391,911	2,348,213	2,615,451	2,622,751	2,358,267	2,538,687
SUPPLIES	129,798	84,173	223,868	301,924	380,554	397,827	321,611	297,349	308,275	419,285	467,178	418,607
PROFESSIONAL FEES	218,709	212,812	211,757	239,779	191,135	235,567	219,674	219,678	232,607	220,562	237,294	212,999
PURCHASED SERVICES	330,361	345,118	324,966	247,797	272,607	287,236	253,235	327,727	391,427	299,600	345,702	356,214
UTILITIES	82,590	52,645	72,396	79,933	72,151	95,417	71,105	60,929	96,589	67,829	71,969	37,987
REPAIRS & MAINTENANCE	204,964	169,562	177,879	193,887	178,014	221,996	176,091	221,898	220,629	218,685	175,371	187,850
RENTS & LEASES	25,459	16,530	26,785	33,351	29,185	25,059	32,813	32,871	27,664	26,514	21,939	21,214
OTHER OPERATING EXPENSES	51,802	89,596	210,374	(44,265)	134,019	517,030	66,740	82,169	75,808	19,558	85,436	132,108
BAD DEBTS	476,030	154,129	367,282	404,573	184,786	(583,886)	346,524	226,953	469,649	456,622	312,214	255,079
TOTAL OPERATING EXPENSES	3,783,673	3,637,554	3,813,124	3,942,299	3,840,577	4,057,228	3,879,704	3,817,788	4,438,098	4,351,406	4,075,370	4,160,745
EBIDTA	(128,017)	2,436,791	952,343	383,044	(247,971)	922,694	(100,954)	(796,260)	47,269	(157,054)	(164,261)	(301,720)
INTEREST INCOME	2,723	2,313	1,666	1,388	1,370	1,178	941	487	319	168	135	1,264
INTEREST EXPENSE	(39,260)	(39,936)	(39,236)	(48,417)	(42,377)	(42,420)	(43,445)	(42,913)	(42,787)	(43,840)	(43,328)	(43,140)
DEPRECIATION	(307,381)	(311,549)	(298,460)	(337,948)	(314,323)	(290,889)	(292,032)	(264,695)	(300,341)	(287,244)	(296,144)	(286,632)
IGT REVENUE/EXPENSE	49,272	46,406	47,042	43,432	41,715	42,867	47,199	43,071	48,173	43,969	45,792	42,210
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	(143,206)	594,118	594,118	594,118	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	299,471	291,352	305,129	252,573	280,503	(432,470)	306,780	330,068	299,482	307,172	300,574	307,820
NET INCOME (LOSS)	171,454	2,728,143	1,257,472	635,617	32,532	490,224	205,826	(466,192)	346,752	150,118	136,313	6,100

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED June 30, 2021**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
810,452	686,975	656,770	INPATIENT REVENUE	5,820,553	4,121,852	3,789,832
4,519,348	3,996,875	4,063,936	OUTPATIENT REVENUE	26,847,870	23,981,251	22,949,700
5,329,800	4,683,851	4,720,706	GROSS PATIENT REVENUE	32,668,422	28,103,103	26,739,532
(271,813)	(448,200)	(504,321)	MEDICARE DEDUCTIONS	(4,148,843)	(2,689,200)	(2,680,049)
711,881	141,245	733,235	MEDICAID DEDUCTIONS	2,494,362	847,472	832,322
(1,838,382)	(1,308,254)	(1,429,035)	HMO/PPO DEDUCTIONS	(8,645,360)	(7,849,526)	(7,779,784)
66,871	(314,683)	(334,413)	ALL OTHER DEDUCTIONS	(672,537)	(1,888,099)	(1,862,001)
(1,331,443)	(1,929,892)	(1,534,535)	TOTAL DEDUCTIONS	(10,972,378)	(11,579,352)	(11,489,512)
3,825,996	2,753,959	3,186,473	NET PATIENT REVENUE	20,512,404	16,523,751	15,251,117
33,029	82,438	367,188	OPERATING REVENUE	2,737,728	694,628	779,378
3,859,026	2,836,396	3,553,661	TOTAL NET REVENUE	23,250,132	17,218,378	16,030,495
1,612,907	1,632,564	1,532,365	SALARIES	10,254,095	9,795,382	9,439,313
352,712	176,480	228,921	CONTRACT LABOR	1,992,406	1,058,880	1,092,482
573,069	373,033	485,399	BENEFITS	2,628,780	2,238,200	2,234,272
2,538,687	2,182,077	2,246,685	SALARIES AND BENEFITS	14,875,281	13,092,463	12,766,066
418,607	176,155	143,869	SUPPLIES	2,232,304	1,056,930	818,641
212,999	225,158	230,326	PROFESSIONAL FEES	1,342,815	1,350,945	1,323,324
356,214	272,166	249,557	PURCHASED SERVICES	1,973,906	1,632,993	1,578,613
37,987	56,393	35,897	UTILITIES	406,408	338,355	309,647
187,850	197,268	179,028	REPAIRS & MAINTENANCE	1,200,523	1,183,609	1,130,506
21,214	27,214	26,286	RENTS & LEASES	163,015	193,283	158,391
132,108	61,770	46,058	OTHER OPERATING EXPENSES	461,818	370,619	334,927
255,079	304,724	422,384	BAD DEBTS	2,067,041	1,828,345	1,944,714
4,160,745	3,502,924	3,580,091	TOTAL OPERATING EXPENSES	24,723,111	21,047,541	20,364,830
(301,720)	(666,527)	(26,430)	EBIDTA	(1,472,979)	(3,829,163)	(4,334,334)
1,264	3,578	2,711	INTEREST INCOME	3,315	21,467	20,601
(43,140)	(46,281)	(39,214)	INTEREST EXPENSE	(259,453)	(277,689)	(271,292)
(286,632)	(322,388)	(292,685)	DEPRECIATION	(1,727,088)	(1,934,329)	(1,904,626)
42,210	62,081	45,491	IGT REVENUE/EXPENSE	270,414	372,483	272,358
594,118	519,118	594,118	AD VALOREM TAXES	3,564,708	3,114,708	2,564,708
0	10	0	Misc Non OP Expense	0	60	50
307,820	216,097	310,421	NONOPERATING INCOME (EXPENSE)	1,851,896	1,296,581	681,699
6,100	(450,430)	283,991	NET INCOME (LOSS)	378,917	(2,532,582)	(3,652,635)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF June 30, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	8,861,779	17,788,136	(8,926,357)	-50.18%
ACCOUNTS RECEIVABLE	11,261,009	8,982,152	2,278,858	25.37%
Medicare Allowance	(129,265)	(418,967)	289,702	-69.15%
Medicaid Allowances	(25,562)	(130,746)	105,184	-80.45%
HMO/PPO Allowances	(817,123)	(1,182,819)	365,696	-30.92%
All Other Allowances	(7,354)	4,116	(11,470)	-278.69%
CONTRACTUALS	(979,304)	(1,728,416)	749,112	-43.34%
Allowance for Bad Debt	(3,814,585)	(3,467,607)	(346,978)	10.01%
ALLOWANCES	(3,814,585)	(3,467,607)	(346,978)	10.01%
ALLOWANCES AND CONTRACTUALS	(4,793,889)	(5,196,024)	402,134	-7.74%
TOTAL ACCOUNTS RECEIVABLE	6,467,120	3,786,128	2,680,992	70.81%
OTHER ACCOUNTS RECEIVABLE	3,826,504	(7,346,254)	11,172,759	-152.09%
INVENTORY	2,146,030	1,892,697	253,332	13.38%
PREPAID	590,013	1,273,085	(683,071)	-53.65%
PENSION ASSET/LIABILITY	3,271,851	3,271,851	0	0.00%
TOTAL OTHER ASSETS	9,834,398	(908,621)	10,743,019	-1182.34%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	251,290	23,706	9.43%
Hospital Building	10,412,064	10,412,064	0	0.00%
Other Bldg Improvement	37,074,074	36,961,449	112,626	0.30%
MME Hospital	26,426,992	24,672,596	1,754,396	7.11%
CONSTRUCTION IN PROGRESS	1,587,979	474,471	1,113,508	234.68%
FIXED ASSETS	76,035,355	73,031,120	3,004,236	4.11%
Acc Dep Land Improv	(181,319)	(157,510)	(23,810)	15.12%
Acc Dep Building	(5,703,634)	(5,525,676)	(177,958)	3.22%
Acc Dep Bldg & Lease	(13,071,530)	(11,574,997)	(1,496,533)	12.93%
Acc Dep Med Movable	(21,431,001)	(19,657,758)	(1,773,243)	9.02%
ACCUMULATED DEPRECIATION	(40,387,484)	(36,915,941)	(3,471,543)	9.40%
TOTAL FIXED ASSETS	35,647,871	36,115,179	(467,308)	-1.29%
TOTAL ASSETS	60,811,168	56,780,821	4,030,347	7.10%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF June 30, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	802,900	1,364,467	(561,567)	-41.16%
PAYROLL LIABILITES	1,550,284	1,748,760	(198,476)	-11.35%
PENSION LIABILITY	548,217	300,503	247,714	82.43%
OTHER LIABILITIES	747,710	865,345	(117,635)	-13.59%
Short-Term Debt	6,436,674	13,567,930	(7,131,256)	-52.56%
AD Valorem Taxes	(3,564,708)	(9,694,124)	6,129,416	-63.23%
CURRENT LIABILITIES	6,521,078	8,152,882	(1,631,804)	-20.02%
LONG-TERM DEBT	14,269,287	14,301,495	(32,207)	-0.23%
LONG TERM LIABILITIES	14,269,287	14,301,495	(32,207)	-0.23%
TOTAL LIABILITIES	20,790,365	22,454,376	(1,664,011)	-7.41%
FUND BALANCE	40,020,803	34,326,445	5,694,358	16.59%
TOTAL LIABILITIES & FUND BALANCE	60,811,168	56,780,821	4,030,347	9.18%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF June 30, 2021**

	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>
CASH	16,845,572	14,621,765	13,537,796	12,243,332	13,503,131	13,959,234	12,543,703	12,320,651	12,751,289	11,545,665	10,364,154	8,861,779
ACCOUNTS RECEIVABLE	9,252,722	9,328,936	9,277,458	9,369,867	11,070,047	10,579,873	11,182,899	10,966,981	10,415,553	11,094,456	11,177,953	11,261,009
Medicare Allowance	(423,666)	(460,607)	(394,354)	(218,262)	(170,475)	(176,001)	(248,313)	(136,471)	(120,806)	(207,705)	(171,166)	(129,265)
Medicaid Allowances	(151,555)	(132,755)	(102,323)	(44,346)	(35,503)	(23,238)	(26,467)	(43,543)	(54,092)	(15,480)	(14,132)	(25,562)
HMO/PPO Allowances	(1,075,934)	(1,499,539)	(1,496,438)	(1,178,016)	(1,272,927)	(1,008,918)	(982,328)	(1,113,397)	(910,113)	(987,288)	(894,794)	(817,123)
All Other Allowances	11,488	12,014	11,794	5,778	10,143	(4,089)	(6,372)	(3,203)	(4,605)	(8,868)	(7,973)	(7,354)
CONTRACTUALS	(1,639,667)	(2,080,887)	(1,981,321)	(1,434,846)	(1,468,762)	(1,212,246)	(1,263,480)	(1,296,614)	(1,089,616)	(1,219,341)	(1,088,065)	(979,304)
Allowance for Bad Debt	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)
ALLOWANCES	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)	(3,814,585)
ALLOWANCES AND CONTRACTUALS	(5,073,481)	(5,204,364)	(5,110,558)	(4,606,569)	(4,750,473)	(4,240,171)	(4,396,123)	(4,455,016)	(4,586,476)	(4,786,983)	(4,755,966)	(4,793,889)
TOTAL ACCOUNTS RECEIVABLE	4,179,241	4,124,572	4,166,900	4,763,297	6,319,574	6,339,702	6,786,776	6,511,965	5,829,077	6,307,473	6,421,987	6,467,120
OTHER ACCOUNTS RECEIVABLE	(7,707,060)	(7,228,866)	(5,161,077)	(5,776,972)	(8,865,137)	3,306,310	3,019,517	2,156,276	1,774,407	2,206,848	2,919,938	3,826,504
INVENTORY	1,945,008	1,966,878	1,991,797	1,992,455	2,039,547	2,086,659	2,115,857	2,138,795	2,137,620	2,151,465	2,157,273	2,146,030
PREPAID	2,271,187	2,228,080	1,790,091	1,539,831	1,568,944	1,361,057	1,119,851	911,663	931,263	644,789	546,784	590,013
PENSION ASSET/LIABILITY	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	(219,014)	237,943	1,892,662	1,027,165	(1,984,795)	10,025,877	9,527,077	8,478,585	8,115,141	8,274,953	8,895,846	9,834,398
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	37,010,090	36,962,865	36,962,865	36,961,449	36,961,449	37,001,022	37,074,074	37,074,074	37,074,074	37,074,074	37,074,074
MME Hospital	24,908,985	25,066,562	25,133,418	25,998,630	26,099,430	26,129,868	26,179,401	26,227,319	26,544,592	26,426,992	26,435,683	26,426,992
CONSTRUCTION IN PROGRESS	732,269	900,572	1,038,951	1,151,434	1,119,470	1,312,721	1,310,836	1,241,534	1,242,714	1,543,498	1,557,351	1,587,979
FIXED ASSETS	73,525,306	73,899,829	74,057,839	75,059,240	75,126,659	75,350,348	75,437,570	75,489,238	75,807,690	75,990,875	76,013,419	76,035,355
Acc Dep Land Improv	(158,848)	(160,186)	(161,481)	(163,014)	(165,284)	(167,628)	(169,973)	(172,091)	(174,436)	(176,705)	(179,050)	(181,319)
Acc Dep Building	(5,540,802)	(5,555,927)	(5,570,565)	(5,585,690)	(5,600,328)	(5,615,453)	(5,630,560)	(5,644,201)	(5,659,303)	(5,673,918)	(5,689,020)	(5,703,634)
Acc Dep Bldg & Lease	(11,702,974)	(11,831,141)	(11,954,063)	(12,081,073)	(12,202,583)	(12,329,174)	(12,455,989)	(12,571,274)	(12,698,393)	(12,821,412)	(12,948,531)	(13,071,530)
Acc Dep Med Movable	(19,820,698)	(19,987,616)	(20,147,222)	(20,341,501)	(20,517,408)	(20,665,740)	(20,813,505)	(20,947,158)	(21,102,933)	(21,132,674)	(21,284,252)	(21,431,001)
ACCUMULATED DEPRECIATION	(37,223,322)	(37,534,870)	(37,833,331)	(38,171,279)	(38,485,602)	(38,777,996)	(39,070,028)	(39,334,724)	(39,635,065)	(39,804,709)	(40,100,852)	(40,387,484)
TOTAL FIXED ASSETS	36,301,985	36,364,958	36,224,508	36,887,961	36,641,058	36,572,351	36,367,542	36,154,514	36,172,625	36,186,166	35,912,567	35,647,871
TOTAL ASSETS	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,716	62,868,132	62,314,257	61,594,554	60,811,168

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF June 30, 2021**

	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>	<u>JUN 2021</u>
ACCOUNTS PAYABLE	1,686,979	1,488,467	1,545,560	1,467,220	1,586,444	1,960,828	1,549,298	989,882	939,336	1,046,719	837,974	802,900
PAYROLL LIABILITES	1,943,541	1,697,232	1,941,842	2,013,427	2,107,338	1,683,137	1,415,292	1,270,696	1,460,968	1,455,615	1,544,777	1,550,284
PENSION LIABILITY	411,895	499,895	499,895	499,895	499,895	548,217	548,217	548,217	548,217	548,217	548,217	548,217
OTHER LIABILITIES	865,386	865,032	865,162	865,064	865,572	747,757	747,352	747,336	747,526	747,596	747,473	747,710
Short-Term Debt	13,566,379	10,523,610	10,519,191	9,964,756	9,903,659	7,791,219	7,510,765	7,541,352	6,867,066	6,684,937	6,570,157	6,436,674
AD Valorem Taxes	(10,288,242)	(10,882,360)	(11,476,478)	(12,070,596)	(12,664,714)	(0)	(594,118)	(1,188,236)	(1,782,354)	(2,376,472)	(2,970,590)	(3,564,708)
CURRENT LIABILITIES	8,185,938	4,191,875	3,895,172	2,739,767	2,298,195	12,731,158	11,176,808	9,909,249	8,780,759	8,106,612	7,278,008	6,521,078
LONG-TERM DEBT	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101	14,329,254	14,301,843	14,269,287
LONG TERM LIABILITIES	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101	14,329,254	14,301,843	14,269,287
TOTAL LIABILITIES	22,609,884	18,123,196	17,338,352	15,802,625	15,327,305	27,255,278	25,377,385	24,084,195	23,139,860	22,435,867	21,579,851	20,790,365
FUND BALANCE	34,497,899	37,226,042	38,483,514	39,119,131	39,151,663	39,641,886	39,847,713	39,381,521	39,728,272	39,878,390	40,014,703	40,020,803
TOTAL LIABILITIES & FUND BALANCE	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,716	62,868,132	62,314,257	61,594,554	60,811,168

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : June-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	FC 0-30 \$'s	FC 0-30 %	FC 31-60 \$'s	FC 31-60 %	FC 0-60 \$'s	FC 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	1,566,692.59	544,286.08	35%	269,791.91	17%	814,077.99	52%	1,488,357.96	674,279.97	43%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	126,440.89	26,341.32	21%	6,183.55	5%	32,524.87	26%	120,118.85	87,593.98	69%
Worker Comp	75%	181,536.41	67,400.29	37%	16,937.48	9%	84,337.77	46%	136,152.31	51,814.54	29%
Commercial	85%	430,086.95	144,286.45	34%	109,747.58	26%	254,034.03	59%	365,573.91	111,539.88	26%
Champus/Tricare	85%	7,137.82	4,514.86	63%	0.00	0%	4,514.86	63%	6,067.15	1,552.29	22%
Blue Cross Other/Employee Insurance	85%	66,874.85	28,712.97	43%	5,838.05	9%	34,551.02	52%	56,843.62	22,292.60	33%
State/Federal Prog	85%	134,831.89	6,235.80	5%	35,149.68	26%	41,385.48	31%	114,607.11	73,221.63	54%
BC	95%	319,318.07	95,129.10	30%	99,645.86	31%	194,774.96	61%	303,352.17	108,577.21	34%
Medicaid Repl.	85%	543,087.08	195,255.99	36%	104,436.93	19%	299,692.92	55%	461,624.02	161,931.10	30%
Medicare Repl.	85%	840,396.79	261,398.32	31%	128,989.06	15%	390,387.38	46%	714,337.27	323,949.89	39%
Client Billing	100%	17,456.40	8,949.00	51%	5,899.60	34%	14,848.60	85%	17,456.40	2,607.80	15%
Private Pay	40%	2,956,588.32	244,827.34	8%	500,992.52	17%	745,819.86	25%	1,182,635.33	436,815.47	15%
Medicaid Pending	70%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		13,672.22	1,139.34	8%	649.71	5%	1,789.05	13%	0.00	(1,789.05)	
		7,204,120.28	1,628,476.86		1,284,261.93		2,912,738.79		4,967,126.08	2,054,387.29	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : June-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	74,575.17	52,096.26	70%	8,454.88	11%	60,551.14	81%	70,846.41	10,295.27	14%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	29,521.94	5,124.47	17%	4,319.87	15%	9,444.34	32%	28,045.84	18,601.50	63%
Worker Comp	75%	4,693.00	930.00	20%	1,548.00	33%	2,478.00	53%	3,519.75	1,041.75	22%
Commercial	85%	67,312.10	17,775.90	26%	11,443.79	17%	29,219.69	43%	57,215.29	27,995.60	42%
Champus/Tricare	85%	1,398.31	215.00	15%	191.27	14%	406.27	29%	1,188.56	782.29	56%
Blue Cross Other/Employee Insurance	85%	12,925.87	4,215.30	33%	1,579.88	12%	5,795.18	45%	10,986.99	5,191.81	40%
State/Federal Prog BC	85%	5,302.52	851.68	16%	1,208.68	23%	2,060.36	39%	4,507.14	2,446.78	46%
Medicaid Repl.	95%	52,865.39	19,764.70	37%	11,384.51	22%	31,149.21	59%	50,222.12	19,072.91	36%
Medicare Repl.	85%	136,592.51	44,748.25	33%	14,291.11	10%	59,039.36	43%	116,103.63	57,064.27	42%
Industrial	85%	54,416.73	37,204.75	68%	8,453.30	16%	45,658.05	84%	46,254.22	596.17	1%
Private Pay	100%			0%		0%	0.00	0%	0.00	0.00	100%
Medicaid Pending	40%	282,495.82	8,012.04	3%	37,970.48	13%	45,982.52	16%	112,998.33	67,015.81	24%
Charity/Indigent	70%			0%		0%	0.00	0%	0.00	0.00	70%
		(880.80)	(25.00)	3%	75.20	-9%	50.20	-6%	0.00	(50.20)	
		721,218.56	190,913.35		100,920.97		291,834.32		501,888.29	210,053.97	

ORTHO AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : June-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	FC 0-30 S's	FC 0-30 %	FC 31-60 S's	FC 31-60 %	FC 0-60 S's	FC 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	8,153.55	4,379.00	54%	2,198.06	27%	6,577.06	81%	7,745.87	1,168.81	14%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	1,037.40	0.00	0%	96.40	9%	96.40	9%	985.53	889.13	86%
Worker Comp	75%	9,787.54	6,125.00	63%	1,049.00	11%	7,174.00	73%	7,340.66	166.66	2%
Commercial	85%	21,729.54	10,335.38	48%	8,103.11	37%	18,438.49	85%	18,470.11	31.62	0%
Champus/Tricare	85%			0%		0%	0.00	0%	0.00	0.00	85%
Blue Cross											
Other/Employee Insurance	85%	9,532.28	9,044.28	95%	60.00	1%	9,104.28	96%	8,102.44	(1,001.84)	-11%
State/Federal Prog	85%	4,481.00	377.00	8%	105.00	2%	482.00	11%	3,808.85	3,326.85	74%
BC	95%	25,909.70	19,719.74	76%	3,716.84	14%	23,436.58	90%	24,614.22	1,177.64	5%
Medicaid Repl.	85%	4,813.75	1,903.49	40%	2,565.64	53%	4,469.13	93%	4,091.69	(377.44)	-8%
Medicare Repl.	85%	42,196.00	11,794.00	28%	20,860.00	49%	32,654.00	77%	35,866.60	3,212.60	8%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	24,564.02	3,017.16	12%	4,398.21	18%	7,415.37	30%	9,825.61	2,410.24	10%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		278.54	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		152,483.32	66,695.05		43,152.26		109,847.31		120,851.57	11,004.26	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : June-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	FC 0-30 S's	FC 0-30 %	FC 31-60 S's	FC 31-60 %	FC 0-60 S's	FC 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	4,910.00	294.00	6%	4,601.00	94%	4,895.00	100%	4,664.50	(230.50)	-5%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	3,668.99	651.91	18%	1,592.42	43%	2,244.33	61%	3,485.54	1,241.21	34%
Worker Comp	75%			0%		0%	0.00	0%	0.00	0.00	75%
Commercial	85%	6,332.37	663.63	10%	1,916.98	30%	2,580.61	41%	5,382.51	2,801.90	44%
Champus/Tricare	85%			0%		0%	0.00	0%	0.00	0.00	85%
Blue Cross Other/Employee Insurance	85%	755.41	302.23	40%	378.00	50%	680.23	90%	642.10	(38.13)	-5%
State/Federal Prog	85%	100.00		0%		0%	0.00	0%	85.00	85.00	85%
BC	95%	9,732.03	3,928.36	40%	2,494.44	26%	6,422.80	66%	9,245.43	2,822.63	29%
Medicaid Repl.	85%	17,096.13	2,313.00	14%	8,595.16	50%	10,908.16	64%	14,531.71	3,623.55	21%
Medicare Repl.	85%	3,894.00	756.00	19%	65.00	2%	821.00	21%	3,309.90	2,488.90	64%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	13,169.51	641.19	5%	794.05	6%	1,435.24	11%	5,267.80	3,832.56	29%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent				0%		0%	0.00	0%	0.00	0.00	
		59,658.44	9,550.32		20,437.05		29,987.37		46,614.50	16,627.13	