

**Cogdell Memorial Hospital
May 2021 Normalization**

Net Income	136,313.00
Less:	0.00
Add:	
Additional Staffing	145,000.00
Lower Net Rev - COVID related	0.00
COVID Supplies	55,000.00
COVID Drugs	0.00
HIM Director/Coding	30,000.00
Old Agency Invoices	30,000.00
Lower 340B Revenue	150,000.00
Normalized Net Income	<u>516,313.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>(77,805.00)</u></u>
Cash - CY	10,364,154.00
Cash -PY	16,270,876.00
Net Cash Change 19-18	<u>(5,906,722.00)</u>
	<u>MTD</u>
Net Income	136,313.00
Taxes	(594,118.00)
Depreciation	296,144.00
	0.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>(161,661.00)</u></u>

Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2021

	<u>Prepaid Beginning Balance</u>	<u>Deductions From Prepaid</u>	<u>1140800 Prepaid Balance</u>	<u>GL 2010202</u>	<u>Invoice Amount</u>	<u>2020 Benefit</u>
	\$0.00					
Beginning Balance 01/01/2020	\$397,609.50					
Benefits Paid:						
Jan-21	\$0.00	\$188,796.18	\$208,813.32	\$0.00	\$235,995.23	\$47,199.05
Feb-21	\$0.00	\$172,283.94	\$36,529.38	\$0.00	\$215,354.92	\$43,070.98
Mar-21	\$0.00	\$192,693.54	(\$156,164.16)	\$0.00	\$240,866.93	\$48,173.39
Apr-21	\$0.00	\$175,877.13	(\$332,041.29)	\$0.00	\$219,846.41	\$43,969.28
May-21	\$0.00	\$183,167.94	(\$515,209.24)	\$0.00	\$228,959.93	\$45,791.99
Jun-21	\$0.00	\$0.00	(\$515,209.24)	\$0.00	\$0.00	\$0.00
Jul-21	\$0.00	\$0.00	(\$515,209.24)	\$0.00	\$0.00	\$0.00
Aug-21	\$0.00	\$0.00	(\$515,209.24)	\$0.00	\$0.00	\$0.00
Sep-21	\$0.00	\$0.00	(\$515,209.24)	\$0.00	\$0.00	\$0.00
Oct-21	\$0.00	\$0.00	(\$515,209.24)	\$0.00	\$0.00	\$0.00
Nov-21	\$0.00	\$0.00	(\$515,209.24)	\$0.00	\$0.00	\$0.00
Dec-21	\$0.00	\$0.00	(\$515,209.24)	\$0.00	\$0.00	\$0.00
			(\$515,209.24)	\$0.00		
Prepaid Account - 114.0800			(\$515,209.23)	\$0.00		
Variance - Prepaid Acct 114.0800 to Rolling Balance			(\$0.01)	\$0.00		
Benefit						\$228,204.68
Benefit per Income Statement						\$228,204.68
Variance						\$0.00

Cogdell Memorial Hospital
Summary of Tax Collections FY 2021

<u>Date</u>	<u>M&O Amount</u>	<u>Debt Service Amount</u>
10/22/2020	107,684.62	6,654.97
10/28/2020	213,961.79	13,273.89
11/2/2020	646,887.43	40,157.20
11/4/2020	350,199.98	22,223.99
11/6/2020	1,226,877.08	76,163.26
11/11/2020	767,112.89	42,248.39
11/25/2020	177,273.56	16,294.33
12/4/2020	255,615.71	16,656.62
12/16/2020	176,191.76	10,871.68
1/5/2021	220,701.18	13,792.11
1/8/2021	163,148.28	10,110.38
1/26/2021	371,473.93	23,014.17
2/3/2021	346,233.92	21,750.04
2/5/2021	774,193.64	48,049.34
3/3/2021	88,252.93	5,678.90
4/5/2021	223,752.69	13,792.89
5/5/2021	49,428.37	3,002.37
6/3/2021	67,886.56	4,188.18
Total	<u><u>6,614,799.03</u></u>	<u><u>387,922.71</u></u>
Estimated Taxes	7,383,797.25	
Amount Left	<u><u>381,075.51</u></u>	

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2021 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2021 Ending Balance</u>
2011 CO	3,205,000	2021	375,950	10,950	365,000
Equipment Loan	1,700,244	2031	143,766	38,132	1,320,687
Hematology Analyzer	76,517	2021	16,555	562	7,396
Chemistry Analyzer	266,555	2021	57,662	1,956	25,760
Immunorassay System	121,500	2021	26,290	893	11,745
CT Loan	433,714	2023	80,899	7,377	192,721
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	6,481,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,917,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,100,000
GE - Portable X Ray Upgrade	49,900	2025	10,939	1,526	41,440
GE - C Arm	176,267	2025	38,460	4,746	168,162
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	101,600
GE - MRI	859,897	2025	188,715	27,805	755,313
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	245,832
Medicare 6 Months up Front Cares Acct	4,972,861	2021	4,972,861	0	4,655,203 483,142
Total	27,670,935		7,260,873	521,326	20,872,000

**Cogdell Memorial Hospital
Analysis of Investments**

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&S 01</u>	<u>TexPool I&S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
May-21	Beginnig Balance	\$3,193.21	\$364,233.59	\$3,430,977.33	\$0.00	\$1,125,646.15	\$937.37	\$4,603,732.71	\$1,921,346.44
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00
	Interest Earned	\$0.00	\$3.12	\$29.18	\$0.00	\$9.88	\$0.00	\$37.31	\$16.56
	Ending Balance	\$3,193.21	\$364,236.71	\$3,181,006.51	\$0.00	\$1,125,655.83	\$937.37	\$4,103,770.02	\$1,921,363.00
	Balance Per Statement	\$3,193.21	\$364,236.71	\$3,181,006.51	\$0.00	\$1,125,655.83	\$937.37	\$4,103,770.02	\$1,921,363.00
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$364,236.71	\$3,181,006.51	\$0.00	\$1,125,655.83	\$937.37	\$4,103,770.02	\$1,921,363.00
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of May 31, 2021

<u>Expense</u>	MTD 05/31/2021	YTD 12/31/2021	MTD 05/31/2021	YTD 12/31/2021	MTD 05/31/2021	MTD 05/31/2021	<u>Explanation</u>	YTD 12/31/2021	YTD 12/31/2021	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	MTD 05/31/2021	MTD 05/31/2021		<u>Rate Variance</u>	<u>Cost</u>	
Salaries	1,679,022	8,641,188	1,692,419	8,162,819						
Manhours	48,238	235,318	45,946	232,765						
FTEs	272.99	273.40	260.02	270.44						
AHR	34.81	36.72	36.83	35.07						
Salaries per APD	997.64	1,187.14	1,581.70	1,072.22	(584.06)	(982,979)	Salaries are coming back in line as we make adjustments post COVID	114.92	836,491	Budgets did not include anything for COVID pay and adjustments
Manhours per APD	28.66	32.33	42.94	30.57						
Benefits	380,969	2,055,710	33,835	1,865,167						
Benefits per APD	226.36	282.42	31.62	245.00						
Benefits as a % of Salaries	22.69%	23.79%	2.00%	22.85%	20.69%	347,402	PY, no claims due to COVID, budget based off this	0.94%	81,238	One stop loss claim and several high dollar claims
Professional Fees	237,294	1,129,816	249,769	1,125,788						
Prof Fees per APD	140.99	155.22	233.43	147.88	(92.43)	(155,567)	Locum Coverage for walk in	7.34	53,419	Jocum walk in clinic coverage
Contract Labor	298,276	1,639,695	182,177	882,400						
Manhours	3,289	18,589	2,374	12,060						
AHR	90.69	88.21	76.74	73.17						
FTE's	18.61	21.60	13.44	14.01						
Contract Labor per APD	177.23	225.26	170.26	115.91	6.97	11,730	Agecny usage in Nursing, HHA, Rad, RT, OR we have recruiters trying to find staff to fill these roles	109.36	796,008	Due to COVID increased usage, same issue as salaries need to adjust budget

4

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of May 31, 2021

<u>Expense</u>	MTD 05/31/2021		YTD 12/31/2021		MTD 05/31/2021		YTD 12/31/2021		<u>Explanation</u>	
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>Rate Variance</u>	<u>Cost Variance</u>	<u>Rate Variance</u>	<u>Cost Variance</u>		
Supplies	467,178	1,813,697	32,442	880,775						
Supplies per APD	277.59	249.17	30.32	115.69						
Supplies as a % of Net Rev	11.94%	9.35%	1.09%	6.12%	10.85%	424,521	150k for loss of 340B rev, 60k for implants and budget is based off PY and no surgical volumes and all other volumes down	3.23%	626,155	300k for COVID drug and 450k for decline in 340B
Purchased Services	345,702	1,617,692	302,618	1,360,827						
Purchased Services per APD	205.41	222.24	282.82	178.75	(77.41)	(130,285)	HIM staff coverage due to issues is main part	43.49	316,568	HIM Staffing and Coders for CFC, plus increase in OR volumes and COVID testing which we did not have very much of this time last year
Other Expense	354,715	1,852,606	344,935	1,743,220						
Other Expense per APD	210.76	254.51	322.37	228.98	(111.61)	(187,832)	No major issues this month	25.53	185,865	Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line
Bad Debt	312,214	1,811,962	504,072	1,523,621						
Bad Debt as a % of Gross Rev	5.38%	6.63%	11.34%	6.51%	-5.96%	(345,679)	Business office focusing on collecting AR and reducing old AR	0.12%	33,353	No major issues noted, just self pay up some in Jan
APD	1,683	7,279	1,070	7,613						
Net Revenue	3,911,109	19,391,106	2,974,533	14,381,982						
FTE Factor	31	151	31	151						
Gross Revenue	5,803,221	27,338,622	4,446,377	23,419,252						
Total Operating Expense	4,075,370	20,562,366	3,342,267	17,544,617						

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
35	26	25	Med Surg	232	197	191
13	14	14	OB	52	67	65
6	2	2	Swing Bed	31	22	21
<u>54</u>	<u>42</u>	<u>41</u>	Total Admissions	<u>315</u>	<u>285</u>	<u>277</u>
			Patient Days			
126	92	89	Med Surg	817	639	620
24	37	36	OB	104	147	143
105	29	28	Swing Bed	413	331	321
<u>255</u>	<u>158</u>	<u>153</u>	Total Patient Days	<u>1,334</u>	<u>1,117</u>	<u>1,084</u>
356	287	288	Total Adjusted Admissions	1,719	1,945	1,947
1,683	1,070	1,074	Total Adjusted Patient Days	7,279	7,613	7,618
			Avg. Length of Stay (ALOS)			
3.60	3.56	3.56	Med Surg	3.52	3.25	3.25
1.85	2.57	2.57	OB	2.00	2.20	2.20
17.50	14.00	14.00	Swing Bed	13.32	15.29	15.29
<u>4.72</u>	<u>3.73</u>	<u>3.73</u>	Total ALOS	<u>4.23</u>	<u>3.91</u>	<u>3.91</u>
			Average Daily Census (ADC)			
4.06	2.92	2.87	Med Surg	5.41	4.16	4.08
0.77	1.18	1.16	OB	0.69	0.96	0.94
3.39	0.92	0.90	Swing Bed	2.74	2.15	2.11
<u>8.23</u>	<u>5.03</u>	<u>4.94</u>	Total ADC	<u>8.83</u>	<u>7.27</u>	<u>7.13</u>
54.30	34.12	34.66	Adjusted ADC	48.21	49.54	50.12

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

	41.40%	21.36%	20.97%	Occupancy %		45.25%	35.04%	34.39%
	11.06%	16.90%	16.59%	Med Surg		9.84%	13.69%	13.44%
				OB				
	11	15	15	Deliveries		50	60	58
	17	29	29	Pt Days - Nursery		83	109	109
	30	31	30	Admits from ER		193	179	174
	35	29	29	Observations from ER		153	176	176
	18	18	6	IP Surgeries		61	0	47
	71	50	49	Outpatient Visits				
	670	488	474	OP Surgeries		344	266	258
	2,797	2,095	2,095	ER		2,940	2,993	2,906
				All Other OP Visits		15,103	12,609	12,609
	3,538	2,634	2,618	Total Outpatient Visits		18,387	15,868	15,773
	54	37	36	Observation Visits				
	3	2	2	Med Surg		283	318	309
	57	39	38	OB		10	20	19
	2,157	1,977	1,424	Total Observations Visits		293	338	328
	214	0	495	CFC - In Clinic		13,441	11,536	9,630
	558	199	193	CFC - Telehealth		1,390	0	1,578
	2,929	2,175	2,112	CFC Walk-In		2,554	2,550	2,476
	256	215	209	Total CFC Visits		17,385	14,086	13,684
	3,185	2,391	2,321	Orthopedic Clinic		1,153	1,141	1,108
	1,342	1,518	1,474	Total Clinic Visits		18,538	15,228	14,792
	0.8485	1.3387	1.3387	Home Health Visits		6,466	6,912	6,711
	1.0625	1.1333	1.1333	Total Case Mix		1.0189	0.9806	0.9806
				Medicare Case Mix		1.2562	1.0361	1.0361

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

			Payor Mix (Based on Revenues)			
22.70%	21.26%	21.04%	Medicare	24.84%	24.72%	24.61%
15.19%	11.18%	11.57%	Medicare Managed Care	15.02%	11.63%	12.01%
37.89%	32.44%	32.61%	Total Medicare	39.86%	36.35%	36.62%
1.02%	1.90%	1.96%	Medicaid	1.85%	1.57%	1.62%
11.61%	8.10%	8.38%	Medicaid Managed Care	9.55%	9.76%	10.08%
12.63%	10.00%	10.34%	Total Medicaid	11.40%	11.33%	11.70%
24.46%	22.04%	22.75%	BCBS	24.05%	22.88%	23.62%
6.65%	8.56%	8.86%	HMO/PPO/Commerical	6.17%	10.28%	10.62%
31.11%	30.60%	31.61%	Total HMO/PPO	30.22%	33.16%	34.24%
1.38%	0.98%	1.01%	Fed/State	1.10%	1.63%	1.68%
0.19%	0.14%	0.15%	Champus	0.15%	0.12%	0.13%
1.57%	1.12%	1.16%	Total Other Fed State	1.25%	1.75%	1.81%
1.23%	1.23%	1.28%	Workers Comp	0.86%	0.88%	1.11%
11.85%	24.61%	22.99%	Self Pay	12.38%	16.33%	14.53%
96.28%	100.00%	99.99%	Total Payor Mix	95.97%	100.00%	100.01%
			Hours			
48,238	45,946	45,946	Hospital	235,318	232,765	232,765
3,289	2,374	2,374	Contract	18,589	12,060	12,060
<u>51,527</u>	<u>48,320</u>	<u>48,320</u>	Total Hours	<u>253,907</u>	<u>244,825</u>	<u>244,825</u>
			FTES			
273.06	252.51	260.08	Hospital	273.47	260.88	268.71
18.62	13.05	13.44	Contract	21.60	13.52	13.92
<u>291.67</u>	<u>265.55</u>	<u>273.52</u>	Total FTES	<u>295.07</u>	<u>274.40</u>	<u>282.63</u>
5.3719	7.7831	7.8916	FTE's Per Adjusted Occupied Bed	6.1209	5.5388	5.6391
5.38%	11.34%	12.10%	Bad Debt % of Gross Revenue	6.63%	6.51%	6.91%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

			AR Days			
52.56		35.69	Gross	52.56		35.69
28.41		11.60	Net	28.41		11.60
3,447.78	4,156.88	3,878.56	Gross Revenue/APD	3,755.70	3,076.40	2,890.28
2,236.08	2,679.72	2,341.94	Net Revenue/APD	2,292.33	1,808.83	1,583.65
64.86%	64.46%	60.38%	Net Revenue % of Gross Revenue	61.04%	58.80%	54.79%
80.12		153.55	Days Cash On Hand	80.12		153.55
62.66%	66.58%	73.79%	Salaries/Benefits/Contract Labor % of Net Rev	73.93%	79.23%	87.19%
22.69%	2.00%	2.04%	Benefits % of Salaries	23.79%	22.85%	22.12%
12.41%	1.13%	-0.18%	Supplies % of Net Revenue	10.87%	6.40%	5.59%
11,433.61	11,660.32	11,186.16	Operating Exp per Adjusted Admit	11,962.79	9,019.11	8,622.02
10,559.28	9,999.93	8,739.43	Net Revenue per Adjusted Admit	9,707.83	7,078.59	6,197.40
379	291	283	Visits - Hospice	1,947	1,597	1,550
214	0	495	Visits - Virtual	1,390	0	1,578
18	18	6	Surgeries - IP	61	0	47
26,773.15	0.00	0.00	GROSS PATIENT REVENUE	172,979.82	0.00	0.00
189,242.78	0.00	0.00	GROSS PATIENT REVENUE	925,829.69	0.00	0.00

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021
Admissions												
Med Surg	39	47	38	32	52	63	59	48	40	34	75	35
OB	11	20	12	23	18	18	14	6	8	13	12	13
Swing Bed	6	7	6	7	5	1	5	2	8	8	7	6
Total Admissions	56	74	56	62	75	82	78	56	56	55	94	54
Patient Days												
Med Surg	126	135	93	109	120	298	229	283	138	100	170	126
OB	27	37	28	41	37	43	27	15	14	26	25	24
Swing Bed	87	106	104	130	88	95	91	65	62	92	89	105
Total Patient Days	240	278	225	280	245	436	347	363	214	218	284	255
Total Adjusted Admissions	403	324	309	331	316	224	409	257	318	317	475	356
Total Adjusted Patient Days	1,725	1,218	1,240	1,493	1,033	1,189	1,819	1,664	1,213	1,256	1,434	1,683
Avg. Length of Stay (ALOS)												
Med Surg	3.23	2.87	2.45	3.41	2.31	4.73	3.88	5.90	3.45	2.94	2.27	3.60
OB	2.45	1.85	2.33	1.78	2.06	2.39	1.93	2.50	1.75	2.00	2.08	1.85
Swing Bed	14.50	15.14	17.33	18.57	17.60	95.00	18.20	32.50	7.75	11.50	12.71	17.50
Total ALOS	4.29	3.76	4.02	4.52	3.27	5.32	4.45	6.48	3.82	3.96	3.02	4.72
Average Daily Census (ADC)												
Med Surg	4.20	4.35	3.00	3.63	3.87	9.93	7.39	9.13	4.93	3.23	5.67	4.06
OB	0.90	1.19	0.90	1.37	1.19	1.43	0.87	0.48	0.50	0.84	0.83	0.77
Swing Bed	2.90	3.42	3.35	4.33	2.84	3.17	2.94	2.10	2.21	2.97	2.97	3.39
Total ADC	8.00	8.97	7.26	9.33	7.90	14.53	11.19	11.71	7.64	7.03	9.47	8.23
Adjusted ADC	57.50	39.31	40.00	49.76	33.32	39.64	58.68	53.68	43.33	40.50	47.81	54.30

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021
Occupancy %												
Med Surg	39.44%	43.19%	35.30%	44.26%	37.28%	72.78%	57.35%	62.37%	39.68%	34.41%	47.96%	41.40%
OB	12.86%	17.05%	12.90%	19.52%	17.05%	20.48%	12.44%	6.91%	7.14%	11.98%	11.90%	11.06%
Deliveries	11	17	12	18	15	16	12	8	8	11	12	11
Pt Days - Nursery	25	37	25	31	27	26	18	14	16	19	17	17
Admits from ER	29	37	27	29	38	56	53	60	30	32	41	30
Observations from ER	24	34	20	36	34	25	26	34	24	29	31	35
IP Surgeries	12	21	15	13	19	10	18	10	9	12	12	18
Outpatient Visits												
OP Surgeries	82	49	60	54	31	52	58	43	60	73	97	71
ER	509	582	577	644	624	559	574	611	454	585	620	670
All Other OP Visits	2,600	3,042	2,722	3,433	3,483	3,439	3,239	3,377	2,520	3,105	3,304	2,797
Total Outpatient Visits	3,191	3,673	3,359	4,131	4,138	4,050	3,871	4,031	3,034	3,763	4,021	3,538
Observation Visits												
Med Surg	53	47	32	46	66	45	50	60	47	62	60	54
OB	3	5	2	5	2	1	1	3	0	4	0	3
Total Observations Visits	56	52	33	51	68	46	51	63	47	66	60	57
Clinic Visits												
CFC - In Clinic	1,682	1,804	2,037	1,591	1,120	3,254	2,524	2,844	2,596	2,746	3,098	2,157
CFC - Telehealth	417	572	501	975	1,280	1,088	355	340	464	184	188	214
CFC Walk-In	286	440	186	617	561	645	633	690	365	457	484	558
Total CFC Visits	2,385	2,816	2,724	3,183	2,961	4,987	3,512	3,874	3,425	3,387	3,770	2,929
Orthopedic Clinic	239	251	245	269	228	213	182	183	197	259	258	256
Total Clinic Visits	2,624	3,067	2,969	3,452	3,189	5,200	3,694	4,057	3,622	3,646	4,028	3,185
Home Health Visits	1,673	1,495	1,409	1,502	1,238	1,240	1,368	1,220	1,178	1,385	1,341	1,342
Total Case Mix	0.9688	1.0588	0.8600	1.0784	1.0652	1.0189	1.4091	1.1818	0.9783	0.9808	1.0000	0.8485
Medicare Case Mix	1.0667	1.3846	1.1875	1.1667	1.2500	1.3529	1.6818	1.3333	1.1905	1.4091	1.2188	1.0625

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021
Payor Mix (Based on Revenues)												
Medicare	24.77%	29.06%	26.06%	23.19%	22.23%	25.62%	24.91%	32.29%	18.50%	25.92%	25.32%	22.70%
Medicare Managed Care	15.52%	13.14%	10.84%	13.94%	15.32%	16.13%	13.27%	16.72%	17.75%	13.80%	12.54%	15.19%
Total Medicare	40.29%	42.20%	36.90%	37.13%	37.55%	41.75%	38.18%	49.01%	36.25%	39.72%	37.86%	37.89%
Medicaid	2.23%	3.49%	1.79%	2.08%	1.48%	1.41%	1.87%	1.65%	2.20%	3.44%	1.08%	1.02%
Medicaid Managed Care	9.85%	9.69%	10.21%	13.24%	7.57%	9.01%	9.96%	8.25%	8.16%	9.52%	9.73%	11.61%
Total Medicaid	12.08%	13.18%	12.00%	15.32%	9.05%	10.42%	11.83%	9.90%	10.36%	12.96%	10.81%	12.63%
BCBS	23.50%	21.18%	25.11%	25.04%	28.45%	27.01%	24.49%	25.94%	19.53%	24.91%	25.04%	24.46%
HMO/PPO/Commerical	9.21%	11.22%	11.08%	8.95%	6.48%	6.39%	9.58%	5.70%	6.66%	6.59%	5.33%	6.65%
Total HMO/PPO	32.71%	32.40%	36.19%	33.99%	34.93%	33.40%	34.07%	31.64%	26.19%	31.50%	30.37%	31.11%
Fed/State	0.21%	0.91%	1.40%	0.74%	0.87%	2.12%	1.33%	0.78%	1.08%	1.02%	1.16%	1.38%
Champus	0.21%	0.14%	-0.16%	0.10%	0.04%	0.08%	0.09%	0.15%	0.08%	0.07%	0.25%	0.19%
Total Other Fed State	0.42%	1.05%	1.24%	0.84%	0.91%	2.20%	1.42%	0.93%	1.16%	1.09%	1.41%	1.57%
Workers Comp	2.34%	1.15%	0.82%	0.91%	1.90%	0.76%	1.22%	0.70%	0.56%	0.98%	0.78%	1.23%
Self Pay	12.16%	10.03%	12.85%	11.81%	15.67%	11.46%	13.28%	5.63%	21.09%	9.65%	13.46%	11.85%
Total Payor Mix	100.00%	100.01%	100.00%	100.00%	100.01%	99.99%	100.00%	97.81%	95.61%	95.90%	94.69%	96.28%
Hours												
Hospital	43,357	46,049	48,498	44,999	49,676	50,734	48,755	47,208	43,595	48,372	47,905	48,238
Contract	3,200	2,756	2,408	2,380	3,105	3,283	3,604	3,572	3,988	4,212	3,528	3,289
Total Hours	46,557	48,805	50,906	47,379	52,781	54,017	52,359	50,780	47,583	52,584	51,433	51,527
FTEs												
Hospital	253.61	260.66	274.53	263.15	281.20	296.76	275.98	267.23	273.22	273.81	280.21	273.06
Contract	18.72	15.60	13.63	13.92	17.58	19.20	20.40	20.22	24.99	23.84	20.64	18.62
Total FTEs	272.33	276.27	288.16	277.07	298.77	315.96	296.38	287.44	298.21	297.66	300.85	291.67
FTE's Per Adjusted Occupied Bed	4.7359	7.0287	7.2040	5.5681	8.9676	7.9715	5.0509	5.3548	6.8818	7.3496	6.2929	5.3719
Bad Debt % of Gross Revenue	8.95%	9.89%	3.25%	7.70%	7.86%	3.42%	6.84%	6.86%	4.98%	8.39%	7.22%	5.38%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2021

	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021	MAY 2021
AR Days												
Gross												
Net												
Gross Revenue/APD	2,736.53	3,950.82	3,823.39	3,194.49	4,983.33	4,547.66	(28,376.37)	3,037.48	3,758.66	4,458.17	4,408.69	3,447.78
Net Revenue/APD	1,847.15	2,341.05	1,923.78	3,174.69	3,427.10	2,694.43	(17,576.21)	1,993.01	1,935.39	2,563.75	2,816.22	2,236.08
Net Revenue % of Gross Revenue	67.50%	59.25%	50.32%	99.38%	68.77%	59.25%	61.94%	65.61%	51.49%	57.51%	63.88%	64.86%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	70.51%	79.37%	105.35%	46.37%	70.21%	74.85%	77.02%	72.12%	100.00%	81.26%	64.93%	62.66%
Benefits % of Salaries	31.68%	26.63%	30.37%	27.12%	27.51%	23.67%	25.29%	18.17%	25.67%	27.46%	25.15%	22.69%
Supplies % of Net Revenue	4.51%	4.55%	3.53%	4.72%	8.53%	11.88%	6.06%	9.70%	12.66%	9.58%	10.38%	12.41%
Operating Exp per Adjusted Admit	8,894.26	11,665.69	11,786.45	11,535.59	12,468.92	17,173.14	(96,314.17)	15,112.87	12,024.20	14,011.09	9,166.46	11,433.61
Net Revenue per Adjusted Admit	7,916.37	8,794.74	7,729.46	14,337.32	11,195.21	14,326.50	(78,191.60)	12,918.97	7,395.96	10,161.77	8,508.57	10,559.28
Visits - Hospice	363	266	283	342	399	328	335	389	316	456	407	379
Visits - Virtual	417	572	501	975	1280	1088	355	340	464	184	188	214
Surgeries - IP	12	21	15	13	19	10	18	10	9	12	12	18
GROSS PATIENT REVENUE	0	0	0	0	0	0	0	23952	14620	17201	90433	26773
GROSS PATIENT REVENUE	0	0	0	0	0	0	0	78194	202567	210923	244902	189243

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED May 31, 2021**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
879,185	655,087	593,418	INPATIENT REVENUE	5,010,100	3,434,876	3,133,062
4,924,036	3,791,290	3,573,867	OUTPATIENT REVENUE	22,328,522	19,984,376	18,885,764
5,803,221	4,446,377	4,167,284	GROSS PATIENT REVENUE	27,338,622	23,419,252	22,018,826
(520,218)	(82,176)	(79,783)	MEDICARE DEDUCTIONS	(3,877,030)	(2,241,000)	(2,175,728)
429,144	52,847	(66,006)	MEDICAID DEDUCTIONS	1,782,481	706,227	99,087
(1,600,437)	(1,158,073)	(1,124,343)	HMO/PPO DEDUCTIONS	(6,806,978)	(6,541,272)	(6,350,749)
(110,403)	(392,633)	(381,197)	ALL OTHER DEDUCTIONS	(739,408)	(1,573,415)	(1,527,588)
(1,801,914)	(1,580,035)	(1,651,329)	TOTAL DEDUCTIONS	(9,640,935)	(9,649,460)	(9,954,977)
3,763,728	2,866,342	2,516,280	NET PATIENT REVENUE	16,686,408	13,769,792	12,064,645
147,381	108,191	108,191	OPERATING REVENUE	2,704,699	612,190	412,190
3,911,109	2,974,533	2,624,471	TOTAL NET REVENUE	19,391,106	14,381,982	12,476,834
1,679,022	1,692,419	1,645,021	SALARIES	8,641,188	8,162,819	7,906,947
298,276	182,177	178,244	CONTRACT LABOR	1,639,695	882,400	863,561
380,969	33,835	33,592	BENEFITS	2,055,710	1,865,167	1,748,873
2,358,267	1,908,431	1,856,857	SALARIES AND BENEFITS	12,336,593	10,910,385	10,519,381
467,178	32,442	(4,573)	SUPPLIES	1,813,697	880,775	674,772
237,294	249,769	242,494	PROFESSIONAL FEES	1,129,816	1,125,788	1,092,998
345,702	302,618	296,280	PURCHASED SERVICES	1,617,692	1,360,827	1,329,056
71,969	64,333	62,459	UTILITIES	368,421	281,963	273,750
175,371	210,578	203,218	REPAIRS & MAINTENANCE	1,012,674	986,341	951,478
21,939	27,278	20,658	RENTS & LEASES	141,801	166,069	132,106
85,436	42,746	39,304	OTHER OPERATING EXPENSES	329,710	308,849	288,869
312,214	504,072	504,051	BAD DEBTS	1,811,962	1,523,621	1,522,330
4,075,370	3,342,267	3,220,749	TOTAL OPERATING EXPENSES	20,562,366	17,544,617	16,784,739
(164,261)	(367,734)	(596,277)	EBIDTA	(1,171,259)	(3,162,636)	(4,307,904)
135	3,313	3,313	INTEREST INCOME	2,050	17,889	17,889
(43,328)	(38,261)	(38,592)	INTEREST EXPENSE	(216,313)	(231,407)	(232,078)
(296,144)	(301,277)	(301,277)	DEPRECIATION	(1,440,456)	(1,611,941)	(1,611,941)
45,792	69,096	52,429	IGT REVENUE/EXPENSE	228,205	310,403	226,867
594,118	719,118	594,118	AD VALOREM TAXES	2,970,590	2,595,590	1,970,590
0	0	0	Misc Non OP Expense	0	50	50
300,574	451,989	309,992	NONOPERATING INCOME (EXPENSE)	1,544,076	1,080,484	371,278
136,313	84,255	(286,286)	NET INCOME (LOSS)	372,817	(2,082,151)	(3,936,626)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED May 31, 2021**

0	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>
INPATIENT REVENUE	656,770	1,098,337	860,262	894,463	1,220,929	1,982,764	1,001,801	1,102,613	804,358	971,880	1,252,065	879,185
OUTPATIENT REVENUE	4,063,936	3,715,637	3,880,738	3,874,342	3,925,966	3,424,877	3,672,905	3,951,950	3,756,160	4,625,371	5,071,003	4,924,036
GROSS PATIENT REVENUE	4,720,706	4,813,974	4,741,000	4,768,805	5,146,895	5,407,641	4,674,706	5,054,563	4,560,519	5,597,252	6,323,068	5,803,221
MEDICARE DEDUCTIONS	(504,321)	(367,697)	(645,072)	69,687	(150,509)	(514,238)	(818,575)	(770,554)	(617,838)	(912,986)	(1,055,434)	(520,218)
MEDICAID DEDUCTIONS	733,235	(74,856)	527,188	1,670,764	(3,474)	(29,114)	212,034	503,151	(81,776)	355,545	576,416	429,144
HMO/PPO DEDUCTIONS	(1,429,035)	(1,237,549)	(1,873,097)	(1,327,270)	(1,104,097)	(1,076,596)	(891,128)	(1,113,730)	(1,177,952)	(1,591,968)	(1,322,891)	(1,600,437)
ALL OTHER DEDUCTIONS	(334,413)	(281,759)	(364,903)	(440,911)	(349,270)	(84,439)	(1,340,163)	(288,128)	(77,385)	(42,342)	(221,150)	(110,403)
TOTAL DEDUCTIONS	(1,534,535)	(1,961,861)	(2,355,884)	(27,730)	(1,607,350)	(1,704,388)	(2,837,832)	(1,669,261)	(1,954,951)	(2,191,751)	(2,023,059)	(1,801,914)
NET PATIENT REVENUE	3,186,473	2,852,503	2,385,478	4,739,245	3,539,588	3,203,958	1,836,873	3,316,496	2,348,282	3,218,802	4,039,098	3,763,728
OPERATING REVENUE	367,188	803,153	3,688,866	26,222	785,754	388,648	3,143,048	462,253	673,246	1,266,565	155,254	147,381
TOTAL NET REVENUE	3,553,661	3,655,656	6,074,344	4,765,467	4,325,343	3,592,606	4,979,921	3,778,750	3,021,528	4,485,368	4,194,352	3,911,109
SALARIES	1,532,365	1,628,166	1,793,266	1,591,030	1,772,919	1,737,403	1,998,250	1,788,116	1,589,115	1,747,223	1,837,712	1,679,022
CONTRACT LABOR	228,921	202,209	175,192	175,377	224,693	249,465	277,949	278,859	351,190	388,502	322,868	298,276
BENEFITS	485,399	433,585	544,530	431,413	487,708	411,259	584,783	324,936	407,908	479,726	462,171	380,969
SALARIES AND BENEFITS	2,246,685	2,263,960	2,512,988	2,197,820	2,485,320	2,398,127	2,860,982	2,391,911	2,348,213	2,615,451	2,622,751	2,358,267
SUPPLIES	143,869	129,798	84,173	223,868	301,924	380,554	397,827	321,611	297,349	308,275	419,285	467,178
PROFESSIONAL FEES	230,326	218,709	212,812	211,757	239,779	191,135	235,567	219,674	219,678	232,607	220,562	237,294
PURCHASED SERVICES	249,557	330,361	345,118	324,966	247,797	272,607	287,236	253,235	327,727	391,427	299,600	345,702
UTILITIES	35,897	82,590	52,645	72,396	79,933	72,151	95,417	71,105	60,929	96,589	67,829	71,969
REPAIRS & MAINTENANCE	179,028	204,964	169,562	177,879	193,887	178,014	221,996	176,091	221,898	220,629	218,685	175,371
RENTS & LEASES	26,286	25,459	16,530	26,785	33,351	29,185	25,059	32,813	32,871	27,664	26,514	21,939
OTHER OPERATING EXPENSES	46,058	51,802	89,596	210,374	(44,265)	134,019	517,030	66,740	82,169	75,808	19,558	85,436
BAD DEBTS	422,384	476,030	154,129	367,282	404,573	184,786	(583,886)	346,524	226,953	469,649	456,622	312,214
TOTAL OPERATING EXPENSES	3,580,091	3,783,673	3,637,554	3,813,124	3,942,299	3,840,577	4,057,228	3,879,704	3,817,788	4,438,098	4,351,406	4,075,370
EBIDTA	(26,430)	(128,017)	2,436,791	952,343	383,044	(247,971)	922,694	(100,954)	(796,260)	47,269	(157,054)	(164,261)
INTEREST INCOME	2,711	2,723	2,313	1,666	1,388	1,370	1,178	941	487	319	168	135
INTEREST EXPENSE	(39,214)	(39,260)	(39,936)	(39,236)	(48,417)	(42,377)	(42,420)	(43,445)	(42,913)	(42,787)	(43,840)	(43,328)
DEPRECIATION	(292,685)	(307,381)	(311,549)	(298,460)	(337,948)	(314,323)	(290,889)	(292,032)	(264,695)	(300,341)	(287,244)	(296,144)
IGT REVENUE/EXPENSE	45,491	49,272	46,406	47,042	43,432	41,715	42,867	47,199	43,071	48,173	43,969	45,792
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	(143,206)	594,118	594,118	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	310,421	299,471	291,352	305,129	252,573	280,503	(432,470)	306,780	330,068	299,482	307,172	300,574
NET INCOME (LOSS)	283,991	171,454	2,728,143	1,257,472	635,617	32,532	490,224	205,826	(466,192)	346,752	150,118	136,313

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	10,364,154	16,270,876	(5,906,722)	-36.30%
ACCOUNTS RECEIVABLE	11,177,953	8,043,958	3,133,996	38.96%
Medicare Allowance	(171,166)	(346,323)	175,157	-50.58%
Medicaid Allowances	(14,132)	(101,725)	87,593	-86.11%
HMO/PPO Allowances	(894,794)	(849,629)	(45,165)	5.32%
All Other Allowances	(7,973)	11,454	(19,427)	-169.61%
CONTRACTUALS	(1,088,065)	(1,286,223)	198,158	-15.41%
Allowance for Bad Debt	(3,667,901)	(3,458,267)	(209,634)	6.06%
ALLOWANCES	(3,667,901)	(3,458,267)	(209,634)	6.06%
ALLOWANCES AND CONTRACTUALS	(4,755,966)	(4,744,491)	(11,475)	0.24%
TOTAL ACCOUNTS RECEIVABLE	6,421,987	3,299,467	3,122,520	94.64%
OTHER ACCOUNTS RECEIVABLE	2,919,938	(6,303,326)	9,223,264	-146.32%
INVENTORY	2,157,273	1,919,819	237,454	12.37%
PREPAID	546,784	1,393,164	(846,380)	-60.75%
PENSION ASSET/LIABILITY	3,271,851	3,271,851	0	0.00%
TOTAL OTHER ASSETS	8,895,846	281,508	8,614,338	3060.06%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	251,290	23,706	9.43%
Hospital Building	10,412,064	10,412,064	0	0.00%
Other Bldg Improvement	37,074,074	36,961,449	112,626	0.30%
MME Hospital	26,435,683	24,452,721	1,982,962	8.11%
CONSTRUCTION IN PROGRESS	1,557,351	616,530	940,822	152.60%
FIXED ASSETS	76,013,419	72,953,303	3,060,116	4.19%
Acc Dep Land Improv	(179,050)	(156,215)	(22,836)	14.62%
Acc Dep Building	(5,689,020)	(5,511,039)	(177,981)	3.23%
Acc Dep Bldg & Lease	(12,948,531)	(11,451,143)	(1,497,388)	13.08%
Acc Dep Med Movable	(21,284,252)	(19,504,859)	(1,779,392)	9.12%
ACCUMULATED DEPRECIATION	(40,100,852)	(36,623,256)	(3,477,597)	9.50%
TOTAL FIXED ASSETS	35,912,567	36,330,048	(417,481)	-1.15%
TOTAL ASSETS	61,594,554	56,181,899	5,412,655	9.63%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	837,974	421,190	416,784	98.95%
PAYROLL LIABILITES	1,544,777	1,814,042	(269,265)	-14.84%
PENSION LIABILITY	548,217	170,283	377,935	221.95%
OTHER LIABILITIES	747,473	866,453	(118,980)	-13.73%
Short-Term Debt	6,570,157	13,630,922	(7,060,765)	-51.80%
AD Valorem Taxes	(2,970,590)	(9,100,006)	6,129,416	-67.36%
CURRENT LIABILITIES	7,278,008	7,802,884	(524,876)	-6.73%
LONG-TERM DEBT	14,301,843	14,336,561	(34,718)	-0.24%
LONG TERM LIABILITIES	14,301,843	14,336,561	(34,718)	-0.24%
TOTAL LIABILITIES	21,579,851	22,139,445	(559,594)	-2.53%
FUND BALANCE	40,014,703	34,042,454	5,972,249	17.54%
TOTAL LIABILITIES & FUND BALANCE	61,594,554	56,181,899	5,412,655	15.01%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2021**

	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>
CASH	17,788,136	16,845,572	14,621,765	13,537,796	12,243,332	13,503,131	13,959,234	12,543,703	12,320,651	12,751,289	11,545,665	10,364,154
ACCOUNTS RECEIVABLE	8,982,152	9,252,722	9,328,936	9,277,458	9,369,867	11,070,047	10,579,873	11,182,899	10,966,981	10,415,553	11,094,456	11,177,953
Medicare Allowance	(418,967)	(423,666)	(460,607)	(394,354)	(218,262)	(170,475)	(176,001)	(248,313)	(136,471)	(120,806)	(207,705)	(171,166)
Medicaid Allowances	(130,746)	(151,555)	(132,755)	(102,323)	(44,346)	(35,503)	(23,238)	(26,467)	(43,543)	(54,092)	(15,480)	(14,132)
HMO/PPO Allowances	(1,182,819)	(1,075,934)	(1,499,539)	(1,496,438)	(1,178,016)	(1,272,927)	(1,008,918)	(982,328)	(1,113,397)	(910,113)	(987,288)	(894,794)
All Other Allowances	4,116	11,488	12,014	11,794	5,778	10,143	(4,089)	(6,372)	(3,203)	(4,605)	(8,868)	(7,973)
CONTRACTUALS	(1,728,416)	(1,639,667)	(2,080,887)	(1,981,321)	(1,434,846)	(1,468,762)	(1,212,246)	(1,263,480)	(1,296,614)	(1,089,616)	(1,219,341)	(1,088,065)
Allowance for Bad Debt	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)
ALLOWANCES	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)	(3,667,901)
ALLOWANCES AND CONTRACTUALS	(5,196,024)	(5,073,481)	(5,204,364)	(5,110,558)	(4,606,569)	(4,750,473)	(4,240,171)	(4,396,123)	(4,455,016)	(4,586,476)	(4,786,983)	(4,755,966)
TOTAL ACCOUNTS RECEIVABLE	3,786,128	4,179,241	4,124,572	4,166,900	4,763,297	6,319,574	6,339,702	6,786,776	6,511,965	5,829,077	6,307,473	6,421,987
OTHER ACCOUNTS RECEIVABLE	(7,346,254)	(7,707,060)	(7,228,866)	(5,161,077)	(5,776,972)	(8,865,137)	3,306,310	3,019,517	2,156,276	1,774,407	2,206,848	2,919,938
INVENTORY	1,892,697	1,945,008	1,966,878	1,991,797	1,992,455	2,039,547	2,086,659	2,115,857	2,138,795	2,137,620	2,151,465	2,157,273
PREPAID	1,273,085	2,271,187	2,228,080	1,790,091	1,539,831	1,568,944	1,361,057	1,119,851	911,663	931,263	644,789	546,784
PENSION ASSET/LIABILITY	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	(908,621)	(219,014)	237,943	1,892,662	1,027,165	(1,984,795)	10,025,877	9,527,077	8,478,585	8,115,141	8,274,953	8,895,846
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	274,996	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	37,010,090	36,962,865	36,962,865	36,961,449	36,961,449	37,001,022	37,074,074	37,074,074	37,074,074	37,074,074
MME Hospital	24,672,596	24,908,985	25,066,562	25,133,418	25,998,630	26,099,430	26,129,868	26,179,401	26,227,319	26,544,592	26,426,992	26,435,683
CONSTRUCTION IN PROGRESS	474,471	732,269	900,572	1,038,951	1,151,434	1,119,470	1,312,721	1,310,836	1,241,534	1,242,714	1,543,498	1,557,351
FIXED ASSETS	73,031,120	73,525,306	73,899,829	74,057,839	75,059,240	75,126,659	75,350,348	75,437,570	75,489,238	75,807,690	75,990,875	76,013,419
Acc Dep Land Improv	(157,510)	(158,848)	(160,186)	(161,481)	(163,014)	(165,284)	(167,628)	(169,973)	(172,091)	(174,436)	(176,705)	(179,050)
Acc Dep Building	(5,525,676)	(5,540,802)	(5,555,927)	(5,570,565)	(5,585,690)	(5,600,328)	(5,615,453)	(5,630,560)	(5,644,201)	(5,659,303)	(5,673,918)	(5,689,020)
Acc Dep Bldg & Lease	(11,574,997)	(11,702,974)	(11,831,141)	(11,954,063)	(12,081,073)	(12,202,583)	(12,329,174)	(12,455,989)	(12,571,274)	(12,698,393)	(12,821,412)	(12,948,531)
Acc Dep Med Movable	(19,657,758)	(19,820,698)	(19,987,616)	(20,147,222)	(20,341,501)	(20,517,408)	(20,665,740)	(20,813,505)	(20,947,158)	(21,102,933)	(21,132,674)	(21,284,252)
ACCUMULATED DEPRECIATION	(36,915,941)	(37,223,322)	(37,534,870)	(37,833,331)	(38,171,279)	(38,485,602)	(38,777,996)	(39,070,028)	(39,334,724)	(39,635,065)	(39,804,709)	(40,100,852)
TOTAL FIXED ASSETS	36,115,179	36,301,985	36,364,958	36,224,508	36,887,961	36,641,058	36,572,351	36,367,542	36,154,514	36,172,625	36,186,166	35,912,567
TOTAL ASSETS	56,780,821	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,716	62,868,132	62,314,257	61,594,554

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2021**

	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>	<u>MAY 2021</u>
ACCOUNTS PAYABLE	1,364,467	1,686,979	1,488,467	1,545,560	1,467,220	1,586,444	1,960,828	1,549,298	989,882	939,336	1,046,719	837,974
PAYROLL LIABILITIES	1,748,760	1,943,541	1,697,232	1,941,842	2,013,427	2,107,338	1,683,137	1,415,292	1,270,696	1,460,968	1,455,615	1,544,777
PENSION LIABILITY	300,503	411,895	499,895	499,895	499,895	499,895	548,217	548,217	548,217	548,217	548,217	548,217
OTHER LIABILITIES	865,345	865,386	865,032	865,162	865,064	865,572	747,757	747,352	747,336	747,526	747,596	747,473
Short-Term Debt	13,567,930	13,566,379	10,523,610	10,519,191	9,964,756	9,903,659	7,791,219	7,510,765	7,541,352	6,867,066	6,684,937	6,570,157
AD Valorem Taxes	(9,694,124)	(10,288,242)	(10,882,360)	(11,476,478)	(12,070,596)	(12,664,714)	(0)	(594,118)	(1,188,236)	(1,782,354)	(2,376,472)	(2,970,590)
CURRENT LIABILITIES	8,152,882	8,185,938	4,191,875	3,895,172	2,739,767	2,298,195	12,731,158	11,176,808	9,909,249	8,780,759	8,106,612	7,278,008
LONG-TERM DEBT	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101	14,329,254	14,301,843
LONG TERM LIABILITIES	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101	14,329,254	14,301,843
TOTAL LIABILITIES	22,454,376	22,609,884	18,123,196	17,338,352	15,802,625	15,327,305	27,255,278	25,377,385	24,084,195	23,139,860	22,435,867	21,579,851
FUND BALANCE	34,326,445	34,497,899	37,226,042	38,483,514	39,119,131	39,151,663	39,641,886	39,847,713	39,381,521	39,728,272	39,878,390	40,014,703
TOTAL LIABILITIES & FUND BALANCE	56,780,821	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,716	62,868,132	62,314,257	61,594,554

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : May-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	1,194,140.69	318,478.65	27%	305,685.53	26%	624,164.18	52%	1,134,433.66	510,269.48	43%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	125,100.91	3,989.95	3%	35,542.76	28%	39,532.71	32%	118,845.86	79,313.15	63%
Worker Comp	75%	141,804.49	15,625.19	11%	46,473.47	33%	62,098.66	44%	106,353.37	44,254.71	31%
Commercial	85%	520,646.39	144,851.38	28%	140,301.88	27%	285,153.26	55%	442,549.43	157,396.17	30%
Champus/Tricare	85%	4,576.18	1,813.01	40%	175.85	4%	1,988.86	43%	3,889.75	1,900.89	42%
Blue Cross Other/Employee Insurance	85%	241,852.86	6,801.98	3%	126,707.62	52%	133,509.60	55%	205,574.93	72,065.33	30%
State/Federal Prog	85%	170,460.21	27,944.48	16%	53,975.17	32%	81,919.65	48%	144,891.18	62,971.53	37%
BC	95%	315,223.62	111,425.55	35%	41,494.75	13%	152,920.30	49%	299,462.44	146,542.14	46%
Medicaid Repl.	85%	491,720.06	117,219.45	24%	177,039.78	36%	294,259.23	60%	417,962.05	123,702.82	25%
Medicare Repl.	85%	790,834.03	238,485.98	30%	145,326.48	18%	383,812.46	49%	672,208.93	288,396.47	36%
Industrial	100%	17,187.70	6,602.20	38%	704.00	4%	7,306.20	43%	17,187.70	9,881.50	57%
Private Pay	40%	2,524,942.60	202,212.28	8%	502,206.35	20%	704,418.63	28%	1,009,977.04	305,558.41	12%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		12,328.29	(55.00)	0%	(2,857.82)	-23%	(2,912.82)	-24%	0.00	2,912.82	
		6,550,818.03	1,195,395.10		1,572,775.82		2,768,170.92		4,573,336.34	1,805,165.42	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : May-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	128,983.83	50,677.55	39%	11,971.51	9%	62,649.06	49%	122,534.64	59,885.58	46%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	30,675.98	3,914.29	13%	6,588.27	21%	10,502.56	34%	29,142.18	18,639.62	61%
Worker Comp	75%	9,430.00	2,537.00	27%	2,537.00	27%	5,074.00	54%	7,072.50	1,998.50	21%
Commercial	85%	90,347.87	23,010.18	25%	21,499.44	24%	44,509.62	49%	76,795.69	32,286.07	36%
Champus/Tricare	85%	1,442.44	245.00	17%	625.09	43%	870.09	60%	1,226.07	355.98	25%
Blue Cross Other/Employee Insurance	85%	10,693.23	2,068.00	19%	2,432.28	23%	4,500.28	42%	9,089.25	4,588.97	43%
State/Federal Prog	85%	10,112.26	2,570.92	25%	2,076.37	21%	4,647.29	46%	8,595.42	3,948.13	39%
BC	95%	63,454.59	22,659.88	36%	11,108.36	18%	33,768.24	53%	60,281.86	26,513.62	42%
Medicaid Repl.	85%	201,693.70	59,891.35	30%	42,382.54	21%	102,273.89	51%	171,439.65	69,165.76	34%
Medicare Repl.	85%	90,062.08	38,740.00	43%	17,028.10	19%	55,768.10	62%	76,552.77	20,784.67	23%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	232,858.27	11,304.81	5%	39,345.62	17%	50,650.43	22%	93,143.31	42,492.88	18%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		(1,680.80)	(10.00)	1%	75.20	-4%	65.20	-4%	0.00	(65.20)	
		868,073.45	217,608.98		157,669.78		375,278.76		655,873.33	280,594.57	

ORTHO AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : May-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	FC 0-30 \$'s	FC 0-30 %	FC 31-60 \$'s	FC 31-60 %	FC 0-60 \$'s	FC 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	8,428.00	6,759.00	80%	1,639.00	19%	8,398.00	100%	8,006.60	(391.40)	-5%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	1,099.91	0.00	0%	705.68	64%	705.68	64%	1,044.91	339.23	31%
Worker Comp	75%	9,384.00	1,023.00	11%	8,186.00	87%	9,209.00	98%	7,038.00	(2,171.00)	-23%
Commercial	85%	17,170.07	2,302.81	13%	8,396.60	49%	10,699.41	62%	14,594.56	3,895.15	23%
Champus/Tricare	85%	45.00	0.00	0%	0.00	0%	0.00	0%	38.25	38.25	85%
Blue Cross Other/Employee Insurance	85%	4,746.00	1,051.00	22%	496.00	10%	1,547.00	33%	4,034.10	2,487.10	52%
State/Federal Prog	85%	6,122.00	25.00	0%	4,200.00	69%	4,225.00	69%	5,203.70	978.70	16%
BC	95%	6,321.15	3,539.00	56%	2,467.34	39%	6,006.34	95%	6,005.09	(1.25)	0%
Medicaid Repl.	85%	5,498.50	2,687.00	49%	75.00	1%	2,762.00	50%	4,673.73	1,911.73	35%
Medicare Repl.	85%	16,470.00	2,149.00	13%	7,828.00	48%	9,977.00	61%	13,999.50	4,022.50	24%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	24,437.06	1,739.97	7%	7,962.03	33%	9,702.00	40%	9,774.82	72.82	0%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent				0%		0%	0.00	0%	0.00	0.00	
		99,721.69	21,275.78		41,955.65		63,231.43		74,413.27	11,181.84	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : May-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	FC 0-30 \$'s	FC 0-30 %	FC 31-60 \$'s	FC 31-60 %	FC 0-60 \$'s	FC 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	1,301.08	1,135.54	87%	15.00	1%	1,150.54	88%	1,236.03	85.49	7%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	3,118.56	1,551.00	50%	285.97	9%	1,836.97	59%	2,962.63	1,125.66	36%
Worker Comp	75%			0%		0%	0.00	0%	0.00	0.00	75%
Commercial	85%	3,836.28	220.00	6%	447.97	12%	667.97	17%	3,260.84	2,592.87	68%
Champus/Tricare	85%			0%		0%	0.00	0%	0.00	0.00	85%
Blue Cross											
Other/Employee Insurance	85%	3,152.89	220.54	7%	197.35	6%	417.89	13%	2,679.96	2,262.07	72%
State/Federal Prog	85%	200.00	0.00	0%	0.00	0%	0.00	0%	170.00	170.00	85%
BC	95%	13,641.23	304.00	2%	5,700.44	42%	6,004.44	44%	12,959.17	6,954.73	51%
Medicaid Repl.	85%	13,762.97	2,650.00	19%	1,950.00	14%	4,600.00	33%	11,698.52	7,098.52	52%
Medicare Repl.	85%	2,143.54	441.00	21%	247.00	12%	688.00	32%	1,822.01	1,134.01	53%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	7,680.04	125.94	2%	836.48	11%	962.42	13%	3,072.02	2,109.60	27%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent				0%		0%	0.00	0%	0.00	0.00	
		48,836.59	6,648.02		9,680.21		16,328.23		39,861.17	23,532.94	