

**Cogdell Memorial Hospital
April 2021 Normalization**

Net Income	150,118.00
Less:	
	0.00
Add:	
Additional Staffing	155,000.00
Lower Net Rev - COVID related	0.00
COVID Supplies	80,000.00
COVID Drugs	0.00
HIM Director/Coding	30,000.00
Old Agency Invoices	30,000.00
Lower 340B Revenue	150,000.00
Normalizied Net Income	<u>565,118.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>(29,000.00)</u></u>
Cash - CY	11,545,215.00
Cash -PY	12,399,129.00
Net Cash Change 19-18	<u>(853,914.00)</u>
	<u>MTD</u>
Net Income	150,118.00
Taxes	(594,118.00)
Depreciation	287,244.00
	0.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>(156,756.00)</u></u>

Cogdell Memorial Hospital
Analysis of Investments

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&S 01</u>	<u>TexPool I&S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Apr-21	Beginning Balance	\$3,193.21	\$364,229.58	\$3,980,933.82	\$0.00	\$1,125,833.85	\$525,934.76	\$4,907,718.99	\$1,921,325.17
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$550,000.00	\$0.00	\$0.00	\$525,000.00	\$304,037.44	\$0.00
	Interest Earned	\$0.00	\$4.01	\$43.51	\$0.00	\$12.50	\$2.61	\$53.16	\$21.27
	Ending Balance	\$3,193.21	\$364,233.59	\$3,430,977.33	\$0.00	\$1,125,846.15	\$937.37	\$4,603,732.71	\$1,921,346.44
	Balance Per Statement	\$3,193.21	\$364,233.59	\$3,430,977.33	\$0.00	\$1,125,846.15	\$937.37	\$4,603,732.71	\$1,921,346.44
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$364,233.59	\$3,430,977.33	\$0.00	\$1,125,846.15	\$937.37	\$4,603,732.71	\$1,921,346.44
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2021

	<u>Prepaid Beginning Balance</u>	<u>Deductions From Prepaid</u>	<u>1140800 Prepaid Balance</u>	<u>GL 2010202</u>	<u>Invoice Amount</u>	<u>2020 Benefit</u>
	\$0.00					
Beginning Balance 01/01/2020	\$397,609.50					
Benefits Paid:						
Jan-21	\$0.00	\$188,796.18	\$208,813.32	\$0.00	\$235,995.23	\$47,199.05
Feb-21	\$0.00	\$172,283.94	\$36,529.38	\$0.00	\$215,354.92	\$43,070.98
Mar-21	\$0.00	\$192,693.54	(\$156,164.16)	\$0.00	\$240,866.93	\$48,173.39
Apr-21	\$0.00	\$175,877.13	(\$332,041.29)	\$0.00	\$219,846.41	\$43,969.28
May-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
Jun-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
Jul-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
Aug-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
Sep-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
Oct-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
Nov-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
Dec-21	\$0.00	\$0.00	(\$332,041.29)	\$0.00	\$0.00	\$0.00
			(\$332,041.29)	\$0.00		
Prepaid Account - 114.0800			(\$332,041.29)	\$0.00		
Variance - Prepaid Acct 114.0800 to Rolling Balance			<u>(\$0.00)</u>	<u>\$0.00</u>		
Benefit						\$182,412.70
Benefit per Income Statement						\$182,412.70
Variance						<u>\$0.00</u>

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2021 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2021 Ending Balance</u>
2011 CO	3,205,000	2021	375,950	10,950	365,000
Equipment Loan	1,700,244	2031	143,766	38,132	1,320,687
Hematology Analyzer	76,517	2021	16,555	562	8,849
Chemistry Analyzer	266,555	2021	57,662	1,956	30,824
Immunorassay System	121,500	2021	26,290	893	14,053
CT Loan	433,714	2023	80,899	7,377	198,838
TIB Bank 2016 Bonds	8,316,000	2031	718,354	220,354	6,481,000
TIB Bank 2017 Bonds	5,013,000	2032	426,074	142,970	3,917,000
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,100,000
GE - Portable X Ray Upgrade	49,900	2025	10,939	1,526	42,223
GE - C Arm	176,267	2025	38,460	4,746	170,871
GE - Optima XR240amx - New Portable	122,255	2025	26,820	3,742	103,520
GE - MRI	859,897	2025	188,715	27,805	768,701
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	249,766
Medicare 6 Months up Front Cares Acct	4,972,861	2021	4,972,861	0	4,759,717 483,142
Total	27,670,935		7,260,873	521,326	21,014,191

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of April 30, 2021

<u>Expense</u>	<u>MTD 04/30/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 04/30/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 04/30/2021</u>	<u>MTD 04/30/2021</u>	<u>Explanation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 04/30/2021</u>	<u>MTD 04/30/2021</u>		<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	
					<u>Rate Variance</u>	<u>Cost Variance</u>		<u>Rate Variance</u>	<u>Cost Variance</u>	
Salaries	1,837,712	6,962,167	1,639,563	6,470,399						
Manhours	47,905	187,080	49,417	186,819						
FTEs	280.15	273.51	288.99	273.13						
AHR	38.36	37.21	33.18	34.63						
Salaries per APD	1,281.53	1,237.72	1,358.38	988.60	(76.85)	(110,203)	Budgets did not include anything for COVID pay and adjustments	249.12	1,401,282	Budgets did not include anything for COVID pay and adjustments
Manhours per APD	33.41	33.26	40.94	28.54						
Benefits	462,171	1,675,191	816,626	1,831,332						
Benefits per APD	322.29	297.81	676.57	279.81						
Benefits as a % of Salaries	25.15%	24.06%	49.81%	28.30%	-24.66%	(453,148)	A few large claims	-4.24%	(295,327)	One stop loss claim and several high dollar claims
Professional Fees	220,562	892,522	215,439	876,019						
Prof Fees per APD	153.81	158.67	178.49	133.85	(24.68)	(35,395)	Locum Coverage for walk in	24.83	139,641	Locum walk in clinic coverage
Contract Labor	322,868	1,341,418	216,419	700,223						
Manhours	3,528	15,300	2,848	9,686						
AHR	91.52	87.67	75.99	72.29						
FTE's	20.63	22.37	16.65	14.16						
Contract Labor per APD	225.15	238.47	179.30	106.99	45.85	65,747	Agecny usage in Nursing, HHA, Rad, RT, OR	131.49	739,622	Due to COVID increased usage, same issue as salaries need to adjust budget

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of April 30, 2021

<u>Expense</u>	<u>MTD 04/30/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 04/30/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 04/30/2021</u>	<u>MTD 04/30/2021</u>	<u>Explanation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 04/30/2021</u>	<u>MTD 04/30/2021</u>		<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	
					<u>Rate Variance</u>	<u>Cost Variance</u>		<u>Rate Variance</u>	<u>Cost Variance</u>	
Supplies	419,285	1,346,519	221,168	848,333						
Supplies per APD	292.39	239.38	183.24	129.62						
Supplies as a % of Net Rev	10.38%	10.42%	14.89%	7.78%	-4.51%	(182,304)	Biggest issue is the decline in 340B revenue and increase in Ortho OR volumes	2.64%	341,082	110k for COVID drug and 120k for supplies
Purchased Services	299,600	1,271,990	217,519	1,058,209						
Purchased Services per APD	208.93	226.13	180.21	161.68	28.71	41,172	HIM staff coverage due to issues is main part	64.45	362,528	COVID testing over 350k
Other Expense	332,586	1,497,891	380,802	1,398,286						
Other Expense per APD	231.93	266.29	315.49	213.64	(83.57)	(119,833)	Biggest issue is the negative budget for bad debts based off prior years numbers	52.65	296,156	Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line
Bad Debt	456,622	1,499,748	(26,798)	1,019,549						
Bad Debt as a % of Gross Rev	7.22%	6.96%	-0.88%	5.37%	8.10%	512,122	Self pay is up greatly in March	1.59%	342,496	No major issues noted, just self pay up some in Jan
APD	1,434	5,625	1,207	6,545						
Net Revenue	4,039,098	12,922,680	1,484,933	10,903,450						
FTE Factor	30	120	30	120						
Gross Revenue	6,323,068	21,535,401	3,053,046	18,972,875						
Total Operating Expense	4,351,406	16,487,446	3,680,738	14,202,350						

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2021

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>
75	44	43
12	15	15
7	2	2
94	62	60
170	138	134
25	30	29
89	46	45
284	214	208
475	348	325
1,434	1,207	1,125
2.27	3.12	3.12
2.08	1.93	1.93
12.71	22.50	22.50
3.02	3.47	3.47
5.67	4.55	4.47
0.83	0.99	0.97
2.97	1.53	1.50
9.47	7.07	6.93
47.81	39.82	37.51

	<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
Admissions			
Med Surg	197	171	166
OB	39	53	51
Swing Bed	25	20	19
Total Admissions	261	243	236
Patient Days			
Med Surg	691	547	531
OB	80	110	107
Swing Bed	308	302	293
Total Patient Days	1,079	959	931
Total Adjusted Admissions	1,361	1,659	1,659
Total Adjusted Patient Days	5,625	6,545	6,544
Avg. Length of Stay (ALOS)			
Med Surg	3.51	3.20	3.20
OB	2.05	2.10	2.10
Swing Bed	12.32	15.42	15.42
Total ALOS	4.13	3.94	3.94
Average Daily Census (ADC)			
Med Surg	5.76	4.47	4.39
OB	0.67	0.90	0.88
Swing Bed	2.57	2.47	2.42
Total ADC	8.99	7.84	7.69
Adjusted ADC	46.88	53.51	54.08

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2021

47.96%	33.78%	33.15%	Occupancy %	46.25%	38.55%	37.83%
11.90%	14.07%	13.81%	Med Surg	9.52%	12.87%	12.63%
			OB			
12	14	14	Deliveries	39	44	43
17	21	21	Pt Days - Nursery	66	80	80
41	36	35	Admits from ER	163	148	144
31	20	20	Observations from ER	118	147	147
12	12	9	IP Surgeries	43	0	41
97	19	18	Outpatient Visits			
620	387	376	OP Surgeries	273	215	209
3,304	1,450	1,450	ER	2,270	2,505	2,432
			All Other OP Visits	12,306	10,514	10,514
4,021	1,856	1,844	Total Outpatient Visits	14,849	13,234	13,155
60	82	79	Observation Visits			
0	10	10	Med Surg	229	281	273
60	92	88	OB	7	18	17
3,098	1,845	967	Total Observations Visits	236	299	290
188	0	842	CFC - In Clinic	11,284	9,559	8,206
484	148	144	CFC - Telehealth	1,176	0	1,083
3,770	1,993	1,953	CFC Walk-In	1,996	2,351	2,283
258	153	149	Total CFC Visits	14,456	11,911	11,572
4,028	2,147	2,102	Orthopedic Clinic	897	926	899
1,341	1,423	1,382	Total Clinic Visits	15,353	12,837	12,471
1.0000	0.8750	0.8750	Home Health Visits	5,124	5,394	5,237
1.2188	0.8750	0.8750	Total Case Mix	1.0433	0.8673	0.8673
			Medicare Case Mix	1.2857	1.0147	1.0147

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2021

Payor Mix (Based on Revenues)

25.32%	19.12%	18.63%
12.54%	13.99%	14.68%
37.86%	33.11%	33.31%
1.08%	4.04%	4.24%
9.73%	10.89%	11.43%
10.81%	14.93%	15.67%
25.04%	21.31%	22.46%
5.33%	9.61%	10.08%
30.37%	30.92%	32.54%
1.16%	1.44%	1.52%
0.25%	0.17%	0.17%
1.41%	1.61%	1.69%
0.78%	0.95%	1.00%
13.46%	18.49%	15.79%
94.69%	100.01%	100.00%
47,905	49,417	49,417
3,528	2,848	2,848
51,433	52,265	52,265
280.21	280.57	288.99
20.64	16.17	16.66
300.85	296.74	305.64

Medicare	25.42%	25.54%	25.44%
Medicare Managed Care	14.97%	11.73%	12.11%
Total Medicare	40.39%	37.27%	37.55%
Medicaid	2.08%	1.50%	1.54%
Medicaid Managed Care	9.00%	10.15%	10.47%
Total Medicaid	11.08%	11.65%	12.01%
BCBS	23.94%	23.07%	23.82%
HMO/PPO/Commerical	6.05%	10.69%	11.03%
Total HMO/PPO	29.99%	33.76%	34.85%
Fed/State	1.02%	1.78%	1.84%
Champus	0.14%	0.12%	0.12%
Total Other Fed State	1.16%	1.90%	1.96%
Workers Comp	0.76%	1.04%	1.07%
Self Pay	12.53%	14.38%	12.55%
Total Payor Mix	95.91%	100.00%	99.99%
Hours			
Hospital	187,080	186,819	186,819
Contract	15,300	9,686	9,686
Total Hours	202,380	196,505	196,505
FTES			
Hospital	273.57	263.03	270.92
Contract	22.37	13.64	14.05
Total FTEs	295.95	276.66	284.96

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2021

6.2929	7.4514	8.1487	FTE's Per Adjusted Occupied Bed	6.3135	5.1701	5.2689
7.22%	-0.88%	-1.02%	Bad Debt % of Gross Revenue	6.96%	5.37%	5.70%
			AR Days			
55.96		37.37	Gross	55.96		37.37
29.82		12.52	Net	29.82		12.52
4,408.69	2,528.54	2,349.90	Gross Revenue/APD	3,828.49	2,898.84	2,727.85
2,360.13	1,229.82	891.95	Net Revenue/APD	2,181.06	1,665.92	1,459.06
53.53%	48.64%	37.96%	Net Revenue % of Gross Revenue	56.97%	57.47%	53.49%
90.82		116.96	Days Cash On Hand	90.82		116.96
78.52%	179.98%	252.93%	Salaries/Benefits/Contract Labor % of Net Rev	81.62%	82.56%	90.72%
24.68%	49.81%	46.04%	Benefits % of Salaries	23.94%	28.30%	27.39%
12.39%	14.89%	17.80%	Supplies % of Net Revenue	10.98%	7.78%	7.11%
9,240.19	10,567.76	10,701.62	Operating Exp per Adjusted Admit	12,143.10	8,560.31	8,176.54
7,130.60	4,263.39	3,092.09	Net Revenue per Adjusted Admit	9,016.71	6,571.93	5,755.87
407	296	287	Visits - Hospice	1,568	1,305	1,267
188	0	842	Visits - Virtual	1,176	0	1,083
12	12	9	Surgeries - IP	43	0	41
90,433.43	0.00	0.00	GROSS PATIENT REVENUE	146,206.67	0.00	0.00
244,902.43	0.00	0.00	GROSS PATIENT REVENUE	736,586.91	0.00	0.00

**Cogdell - Main Unit
OPERATING INDICATORS REPORT**

	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021
FOR THE PERIOD ENDED April 30, 2021												
Admissions												
Med Surg	25	39	47	38	32	52	63	59	48	40	34	75
OB	14	11	20	12	23	18	18	14	6	8	13	12
Swing Bed	2	6	7	6	7	5	1	5	2	8	8	7
Total Admissions	41	56	74	56	62	75	82	78	56	56	55	94
Patient Days												
Med Surg	89	126	135	93	109	120	298	229	283	138	100	170
OB	36	27	37	28	41	37	43	27	15	14	26	25
Swing Bed	28	87	106	104	130	88	95	91	65	62	92	89
Total Patient Days	153	240	278	225	280	245	436	347	363	214	218	284
Total Adjusted Admissions	288	403	324	309	331	316	224	409	257	318	317	475
Total Adjusted Patient Days	1,074	1,725	1,218	1,240	1,493	1,033	1,189	1,819	1,664	1,213	1,256	1,434
Avg. Length of Stay (ALOS)												
Med Surg	3.56	3.23	2.87	2.45	3.41	2.31	4.73	3.88	5.90	3.45	2.94	2.27
OB	2.57	2.45	1.85	2.33	1.78	2.06	2.39	1.93	2.50	1.75	2.00	2.08
Swing Bed	14.00	14.50	15.14	17.33	18.57	17.60	95.00	18.20	32.50	7.75	11.50	12.71
Total ALOS	3.73	4.29	3.76	4.02	4.52	3.27	5.32	4.45	6.48	3.82	3.96	3.02
Average Daily Census (ADC)												
Med Surg	2.87	4.20	4.35	3.00	3.63	3.87	9.93	7.39	9.13	4.93	3.23	5.67
OB	1.16	0.90	1.19	0.90	1.37	1.19	1.43	0.87	0.48	0.50	0.84	0.83
Swing Bed	0.90	2.90	3.42	3.35	4.33	2.84	3.17	2.94	2.10	2.21	2.97	2.97
Total ADC	4.94	8.00	8.97	7.26	9.33	7.90	14.53	11.19	11.71	7.64	7.03	9.47
Adjusted ADC	34.66	57.50	39.31	40.00	49.76	33.32	39.64	58.68	53.68	43.33	40.50	47.81

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2021

	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021
Occupancy %												
Med Surg	20.97%	39.44%	43.19%	35.30%	44.26%	37.28%	72.78%	57.35%	62.37%	39.68%	34.41%	47.96%
OB	16.59%	12.86%	17.05%	12.90%	19.52%	17.05%	20.48%	12.44%	6.91%	7.14%	11.98%	11.90%
Deliveries	15	11	17	12	18	15	16	12	8	8	11	12
Pt Days - Nursery	29	25	37	25	31	27	26	18	14	16	19	17
Admits from ER	30	29	37	27	29	38	56	53	60	30	32	41
Observations from ER	29	24	34	20	36	34	25	26	34	24	29	31
IP Surgeries	6	12	21	15	13	19	10	18	10	9	12	12
Outpatient Visits												
OP Surgeries	49	82	49	60	54	31	52	58	43	60	73	97
ER	474	509	582	577	644	624	559	574	611	454	585	620
All Other OP Visits	2,095	2,600	3,042	2,722	3,433	3,483	3,439	3,239	3,377	2,520	3,105	3,304
Total Outpatient Visits	2,618	3,191	3,673	3,359	4,131	4,138	4,050	3,871	4,031	3,034	3,763	4,021
Observation Visits												
Med Surg	36	53	47	32	46	66	45	50	60	47	62	60
OB	2	3	5	2	5	2	1	1	3	0	4	0
Total Observations Visits	38	56	52	33	51	68	46	51	63	47	66	60
Clinic Visits												
CFC - In Clinic	1,424	1,682	1,804	2,037	1,591	1,120	3,254	2,524	2,844	2,596	2,746	3,098
CFC - Telehealth	495	417	572	501	975	1,280	1,088	355	340	464	184	188
CFC Walk-In	193	286	440	186	617	561	645	633	690	365	457	484
Total CFC Visits	2,112	2,385	2,816	2,724	3,183	2,961	4,987	3,512	3,874	3,425	3,387	3,770
Orthopedic Clinic	209	239	251	245	269	228	213	182	183	197	259	258
Total Clinic Visits	2,321	2,624	3,067	2,969	3,452	3,189	5,200	3,694	4,057	3,622	3,646	4,028
Home Health Visits	1,474	1,673	1,495	1,409	1,502	1,238	1,240	1,368	1,220	1,178	1,385	1,341
Total Case Mix	1.3387	0.9688	1.0588	0.8600	1.0784	1.0652	1.0189	1.4091	1.1818	0.9783	0.9808	1.0000
Medicare Case Mix	1.1333	1.0667	1.3846	1.1875	1.1667	1.2500	1.3529	1.6818	1.3333	1.1905	1.4091	1.2188

Payor Mix (Based on Revenues)

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2021

	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021
Medicare	21.04%	24.77%	29.06%	26.06%	23.19%	22.23%	25.62%	24.91%	32.29%	18.50%	25.92%	25.32%
Medicare Managed Care	11.57%	15.52%	13.14%	10.84%	13.94%	15.32%	16.13%	13.27%	16.72%	17.75%	13.80%	12.54%
Total Medicare	32.61%	40.29%	42.20%	36.90%	37.13%	37.55%	41.75%	38.18%	49.01%	36.25%	39.72%	37.86%
Medicaid	1.96%	2.23%	3.49%	1.79%	2.08%	1.48%	1.41%	1.87%	1.65%	2.20%	3.44%	1.08%
Medicaid Managed Care	8.38%	9.85%	9.69%	10.21%	13.24%	7.57%	9.01%	9.96%	8.25%	8.16%	9.52%	9.73%
Total Medicaid	10.34%	12.08%	13.18%	12.00%	15.32%	9.05%	10.42%	11.83%	9.90%	10.36%	12.96%	10.81%
BCBS	22.75%	23.50%	21.18%	25.11%	25.04%	28.45%	27.01%	24.49%	25.94%	19.53%	24.91%	25.04%
HMO/PPO/Commerical	8.86%	9.21%	11.22%	11.08%	8.95%	6.48%	6.39%	9.58%	5.70%	6.66%	6.59%	5.33%
Total HMO/PPO	31.61%	32.71%	32.40%	36.19%	33.99%	34.93%	33.40%	34.07%	31.64%	26.19%	31.50%	30.37%
Fed/State	1.01%	0.21%	0.91%	1.40%	0.74%	0.87%	2.12%	1.33%	0.78%	1.08%	1.02%	1.16%
Champus	0.15%	0.21%	0.14%	-0.16%	0.10%	0.04%	0.08%	0.09%	0.15%	0.08%	0.07%	0.25%
Total Other Fed State	1.16%	0.42%	1.05%	1.24%	0.84%	0.91%	2.20%	1.42%	0.93%	1.16%	1.09%	1.41%
Workers Comp	1.28%	2.34%	1.15%	0.82%	0.91%	1.90%	0.76%	1.22%	0.70%	0.56%	0.98%	0.78%
Self Pay	22.99%	12.16%	10.03%	12.85%	11.81%	15.67%	11.46%	13.28%	5.63%	21.09%	9.65%	13.46%
Total Payor Mix	99.99%	100.00%	100.01%	100.00%	100.00%	100.01%	99.99%	100.00%	97.81%	95.61%	95.90%	94.69%
Hours												
Hospital	45,946	43,357	46,049	48,498	44,999	49,676	50,734	48,755	47,208	43,595	48,372	47,905
Contract	2,374	3,200	2,756	2,408	2,380	3,105	3,283	3,604	3,572	3,988	4,212	3,528
Total Hours	48,320	46,557	48,805	50,906	47,379	52,781	54,017	52,359	50,780	47,583	52,584	51,433
FTEs												
Hospital	260.08	253.61	260.66	274.53	263.15	281.20	296.76	275.98	267.23	273.22	273.81	280.21
Contract	13.44	18.72	15.60	13.63	13.92	17.58	19.20	20.40	20.22	24.99	23.84	20.64
Total FTEs	273.52	272.33	276.27	288.16	277.07	298.77	315.96	296.38	287.44	298.21	297.66	300.85

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED April 30, 2021

	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021	APR 2021
FTE's Per Adjusted Occupied Bed	7.8916	4.7359	7.0287	7.2040	5.5681	8.9676	7.9715	5.0509	5.3548	6.8818	7.3496	6.2929
Bad Debt % of Gross Revenue	12.10%	8.95%	9.89%	3.25%	7.70%	7.86%	3.42%	6.84%	6.86%	4.98%	8.39%	7.22%
AR Days												
Gross												
Net												
Gross Revenue/APD	3,878.56	2,736.53	3,950.82	3,823.39	3,194.49	4,983.33	4,547.66	(28,376.37)	3,037.48	3,758.66	4,458.17	4,408.69
Net Revenue/APD	2,341.94	1,847.15	2,341.05	1,923.78	3,174.69	3,427.10	2,694.43	(17,576.21)	1,993.01	1,935.39	2,563.75	2,816.22
Net Revenue % of Gross Revenue	60.38%	67.50%	59.25%	50.32%	99.38%	68.77%	59.25%	61.94%	65.61%	51.49%	57.51%	63.88%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	73.79%	70.51%	79.37%	105.35%	46.37%	70.21%	74.85%	77.02%	72.12%	100.02%	81.26%	64.93%
Benefits % of Salaries	2.04%	31.68%	26.63%	30.37%	27.12%	27.51%	23.67%	25.29%	18.17%	25.70%	27.46%	25.15%
Supplies % of Net Revenue	-0.18%	4.51%	4.55%	3.53%	4.72%	8.53%	11.88%	6.06%	9.70%	12.66%	9.58%	10.38%
Operating Exp per Adjusted Admit	11,186.16	8,894.26	11,665.69	11,786.45	11,535.59	12,468.92	17,173.14	(96,314.17)	15,112.87	12,025.61	14,011.09	9,166.46
Net Revenue per Adjusted Admit	8,739.43	7,916.37	8,794.74	7,729.46	14,337.32	11,195.21	14,326.50	(78,191.60)	12,918.97	7,395.96	10,161.77	8,508.57
Visits - Hospice	283	363	266	283	342	399	328	335	389	316	456	407
Visits - Virtual	495	417	572	501	975	1280	1088	355	340	464	184	188
Surgeries - IP	6	12	21	15	13	19	10	18	10	9	12	12
GROSS PATIENT REVENUE	0	0	0	0	0	0	0	0	23952	14620	17201	90433
GROSS PATIENT REVENUE	0	0	0	0	0	0	0	0	78194	202567	210923	244902

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED April 30, 2021**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
1,252,065	541,717	488,777	INPATIENT REVENUE	4,130,915	2,779,790	2,539,644
5,071,003	2,511,328	2,155,418	OUTPATIENT REVENUE	17,404,485	16,193,086	15,311,897
6,323,068	3,053,046	2,644,196	GROSS PATIENT REVENUE	21,535,401	18,972,875	17,851,542
(1,055,434)	(260,432)	(253,771)	MEDICARE DEDUCTIONS	(3,356,811)	(2,158,824)	(2,095,945)
576,416	16,054	(101,727)	MEDICAID DEDUCTIONS	1,353,337	653,379	165,093
(1,322,891)	(1,081,163)	(1,049,673)	HMO/PPO DEDUCTIONS	(5,206,541)	(5,383,198)	(5,226,406)
(221,150)	(242,572)	(235,507)	ALL OTHER DEDUCTIONS	(629,005)	(1,180,783)	(1,146,391)
(2,023,059)	(1,568,113)	(1,640,678)	TOTAL DEDUCTIONS	(7,839,021)	(8,069,425)	(8,303,649)
4,039,098	1,484,933	1,003,655	NET PATIENT REVENUE	12,922,680	10,903,450	9,548,365
155,254	168,395	168,395	OPERATING REVENUE	2,557,318	503,998	303,998
4,194,352	1,653,327	1,172,050	TOTAL NET REVENUE	15,479,998	11,407,449	9,852,363
1,837,712	1,639,563	1,593,450	SALARIES	6,962,167	6,470,399	6,261,926
322,868	216,419	211,488	CONTRACT LABOR	1,341,418	700,223	685,318
462,171	816,626	733,606	BENEFITS	1,675,191	1,831,332	1,715,280
2,622,751	2,672,608	2,538,545	SALARIES AND BENEFITS	9,978,776	9,001,954	8,662,524
419,285	221,168	178,656	SUPPLIES	1,346,519	848,333	679,345
220,562	215,439	209,164	PROFESSIONAL FEES	892,522	876,019	850,504
299,600	217,518	213,658	PURCHASED SERVICES	1,271,990	1,058,209	1,032,776
67,829	64,222	62,351	UTILITIES	296,452	217,630	211,291
218,685	215,747	208,236	REPAIRS & MAINTENANCE	837,303	775,763	748,260
26,514	31,245	24,510	RENTS & LEASES	119,862	138,791	111,447
19,558	69,589	65,365	OTHER OPERATING EXPENSES	244,274	266,103	249,564
456,622	(26,798)	(26,868)	BAD DEBTS	1,499,748	1,019,549	1,018,278
4,351,406	3,680,738	3,473,617	TOTAL OPERATING EXPENSES	16,487,446	14,202,350	13,563,990
(157,054)	(2,027,410)	(2,301,567)	EBIDTA	(1,007,449)	(2,794,902)	(3,711,627)
168	2,633	2,633	INTEREST INCOME	1,915	14,576	14,576
(43,840)	(40,101)	(40,440)	INTEREST EXPENSE	(172,985)	(193,147)	(193,486)
(287,244)	(328,250)	(328,250)	DEPRECIATION	(1,144,312)	(1,310,664)	(1,310,664)
43,969	58,781	42,114	IGT REVENUE/EXPENSE	182,413	241,307	174,438
594,118	(280,882)	(405,882)	AD VALOREM TAXES	2,376,472	1,876,472	1,376,472
0	0	0	Misc Non OP Expense	0	50	50
307,172	(587,819)	(729,825)	NONOPERATING INCOME (EXPENSE)	1,243,502	628,495	61,287
150,118	(2,615,230)	(3,031,392)	NET INCOME (LOSS)	236,053	(2,166,407)	(3,650,340)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED April 30, 2021**

0	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>
INPATIENT REVENUE	593,418	656,770	1,098,337	860,262	894,463	1,220,929	1,982,764	1,001,801	1,102,613	804,358	971,880	1,252,065
OUTPATIENT REVENUE	3,573,867	4,063,936	3,715,637	3,880,738	3,874,342	3,925,966	3,424,877	3,672,905	3,951,950	3,756,160	4,625,371	5,071,003
GROSS PATIENT REVENUE	4,167,284	4,720,706	4,813,974	4,741,000	4,768,805	5,146,895	5,407,641	4,674,706	5,054,563	4,560,519	5,597,252	6,323,068
MEDICARE DEDUCTIONS	(79,783)	(504,321)	(367,697)	(645,072)	69,687	(150,509)	(514,238)	(818,575)	(770,554)	(617,838)	(912,986)	(1,055,434)
MEDICAID DEDUCTIONS	(66,006)	733,235	(74,856)	527,188	1,670,764	(3,474)	(29,114)	212,034	503,151	(81,776)	355,545	576,416
HMO/PPO DEDUCTIONS	(1,124,343)	(1,429,035)	(1,237,549)	(1,873,097)	(1,327,270)	(1,104,097)	(1,076,596)	(891,128)	(1,113,730)	(1,177,952)	(1,591,968)	(1,322,891)
ALL OTHER DEDUCTIONS	(381,197)	(334,413)	(281,759)	(364,903)	(440,911)	(349,270)	(84,439)	(1,340,163)	(288,128)	(77,385)	(42,342)	(221,150)
TOTAL DEDUCTIONS	(1,651,329)	(1,534,535)	(1,961,861)	(2,355,884)	(27,730)	(1,607,350)	(1,704,388)	(2,837,832)	(1,669,261)	(1,954,951)	(2,191,751)	(2,023,059)
NET PATIENT REVENUE	2,516,280	3,186,473	2,852,503	2,385,478	4,739,245	3,539,588	3,203,958	1,836,873	3,316,496	2,348,282	3,218,802	4,039,098
OPERATING REVENUE	108,191	367,188	803,153	3,688,866	26,222	785,754	388,648	3,143,048	462,253	673,246	1,266,565	155,254
TOTAL NET REVENUE	2,624,471	3,553,661	3,655,656	6,074,344	4,765,467	4,325,343	3,592,606	4,979,921	3,778,750	3,021,528	4,485,368	4,194,352
SALARIES	1,645,021	1,532,365	1,628,166	1,793,266	1,591,030	1,772,919	1,737,403	1,998,250	1,788,116	1,589,115	1,747,223	1,837,712
CONTRACT LABOR	178,244	228,921	202,209	175,192	175,377	224,693	249,465	277,949	278,859	351,190	388,502	322,868
BENEFITS	33,592	485,399	433,585	544,530	431,413	487,708	411,259	584,783	324,936	408,358	479,726	462,171
SALARIES AND BENEFITS	1,856,857	2,246,685	2,263,960	2,512,988	2,197,820	2,485,320	2,398,127	2,860,982	2,391,911	2,348,663	2,615,451	2,622,751
SUPPLIES	(4,573)	143,869	129,798	84,173	223,868	301,924	380,554	397,827	321,611	297,349	308,275	419,285
PROFESSIONAL FEES	242,494	230,326	218,709	212,812	211,757	239,779	191,135	235,567	219,674	219,678	232,607	220,562
PURCHASED SERVICES	296,280	249,557	330,361	345,118	324,966	247,797	272,607	287,236	253,235	327,727	391,427	299,600
UTILITIES	62,459	35,897	82,590	52,645	72,396	79,933	72,151	95,417	71,105	60,929	96,589	67,829
REPAIRS & MAINTENANCE	203,218	179,028	204,964	169,562	177,879	193,887	178,014	221,996	176,091	221,898	220,629	218,685
RENTS & LEASES	20,658	26,286	25,459	16,530	26,785	33,351	29,185	25,059	32,813	32,871	27,664	26,514
OTHER OPERATING EXPENSES	39,304	46,058	51,802	89,596	210,374	(44,265)	134,019	517,030	66,740	82,169	75,808	19,558
BAD DEBTS	504,051	422,384	476,030	154,129	367,282	404,573	184,786	(583,886)	346,524	226,953	469,649	456,622
TOTAL OPERATING EXPENSES	3,220,749	3,580,091	3,783,673	3,637,554	3,813,124	3,942,299	3,840,577	4,057,228	3,879,704	3,818,238	4,438,098	4,351,406
EBIDTA	(596,277)	(26,430)	(128,017)	2,436,791	952,343	383,044	(247,971)	922,694	(100,954)	(796,710)	47,269	(157,054)
INTEREST INCOME	3,313	2,711	2,723	2,313	1,666	1,388	1,370	1,178	941	487	319	168
INTEREST EXPENSE	(38,592)	(39,214)	(39,260)	(39,936)	(39,236)	(48,417)	(42,377)	(42,420)	(43,445)	(42,913)	(42,787)	(43,840)
DEPRECIATION	(301,277)	(292,685)	(307,381)	(311,549)	(298,460)	(337,948)	(314,323)	(290,889)	(292,032)	(264,695)	(300,341)	(287,244)
IGT REVENUE/EXPENSE	52,429	45,491	49,272	46,406	47,042	43,432	41,715	42,867	47,199	43,071	48,173	43,969
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	(143,206)	594,118	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	309,992	310,421	299,471	291,352	305,129	252,573	280,503	(432,470)	306,780	330,068	299,482	307,172
NET INCOME (LOSS)	(286,286)	283,991	171,454	2,728,143	1,257,472	635,617	32,532	490,224	205,826	(466,642)	346,752	150,118

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	11,545,215	12,399,129	(853,915)	-6.89%
ACCOUNTS RECEIVABLE	11,094,456	7,496,303	3,598,153	48.00%
Medicare Allowance	(207,705)	(323,393)	115,688	-35.77%
Medicaid Allowances	(15,480)	(85,803)	70,323	-81.96%
HMO/PPO Allowances	(987,288)	(797,167)	(190,121)	23.85%
All Other Allowances	(8,868)	11,876	(20,744)	-174.67%
CONTRACTUALS	(1,219,341)	(1,194,487)	(24,854)	2.08%
Allowance for Bad Debt	(3,567,642)	(3,355,066)	(212,575)	6.34%
ALLOWANCES	(3,567,642)	(3,355,066)	(212,575)	6.34%
ALLOWANCES AND CONTRACTUALS	(4,786,983)	(4,549,554)	(237,429)	5.22%
TOTAL ACCOUNTS RECEIVABLE	6,307,473	2,946,749	3,360,724	114.05%
OTHER ACCOUNTS RECEIVABLE	2,206,848	(5,344,044)	7,550,892	-141.30%
INVENTORY	2,151,465	1,717,194	434,271	25.29%
PREPAID	644,789	1,605,057	(960,269)	-59.83%
PENSION ASSET/LIABILITY	3,271,851	3,271,851	0	0.00%
TOTAL OTHER ASSETS	8,274,953	1,250,057	7,024,895	561.97%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	251,290	23,706	9.43%
Hospital Building	10,412,064	10,412,064	0	0.00%
Other Bldg Improvement	37,074,074	36,961,449	112,626	0.30%
MME Hospital	26,426,992	24,387,991	2,039,000	8.36%
CONSTRUCTION IN PROGRESS	1,543,498	533,576	1,009,922	189.27%
FIXED ASSETS	75,990,875	72,805,621	3,185,254	4.38%
Acc Dep Land Improv	(176,705)	(154,876)	(21,829)	14.09%
Acc Dep Building	(5,673,918)	(5,495,913)	(178,005)	3.24%
Acc Dep Bldg & Lease	(12,821,412)	(11,323,160)	(1,498,251)	13.23%
Acc Dep Med Movable	(21,132,674)	(19,348,029)	(1,784,645)	9.22%
ACCUMULATED DEPRECIATION	(39,804,709)	(36,321,979)	(3,482,730)	9.59%
TOTAL FIXED ASSETS	36,186,166	36,483,642	(297,476)	-0.82%
TOTAL ASSETS	62,313,807	53,079,578	9,234,229	17.40%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	1,046,719	479,406	567,312	118.34%
PAYROLL LIABILITES	1,455,615	1,892,348	(436,733)	-23.08%
PENSION LIABILITY	548,217	151,976	396,242	260.73%
OTHER LIABILITIES	747,596	865,543	(117,947)	-13.63%
Short-Term Debt	6,684,937	9,913,943	(3,229,006)	-32.57%
AD Valorem Taxes	(2,376,472)	(8,505,888)	6,129,416	-72.06%
CURRENT LIABILITIES	8,106,612	4,797,328	3,309,284	68.98%
LONG-TERM DEBT	14,329,254	13,953,509	375,745	2.69%
LONG TERM LIABILITIES	14,329,254	13,953,509	375,745	2.69%
TOTAL LIABILITIES	22,435,867	18,750,838	3,685,029	19.65%
FUND BALANCE	39,877,940	34,328,740	5,549,200	16.16%
TOTAL LIABILITIES & FUND BALANCE	62,313,807	53,079,578	9,234,229	35.81%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2021**

	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>
CASH	16,270,876	17,788,136	16,845,572	14,621,765	13,537,796	12,243,332	13,503,131	13,959,234	12,543,703	12,320,201	12,750,839	11,545,215
ACCOUNTS RECEIVABLE	8,043,958	8,982,152	9,252,722	9,328,936	9,277,458	9,369,867	11,070,047	10,579,873	11,182,899	10,966,981	10,415,553	11,094,456
Medicare Allowance	(346,323)	(418,967)	(423,666)	(460,607)	(394,354)	(218,262)	(170,475)	(176,001)	(248,313)	(136,471)	(120,806)	(207,705)
Medicaid Allowances	(101,725)	(130,746)	(151,555)	(132,755)	(102,323)	(44,346)	(35,503)	(23,238)	(26,467)	(43,543)	(54,092)	(15,480)
HMO/PPO Allowances	(849,629)	(1,182,819)	(1,075,934)	(1,499,539)	(1,496,438)	(1,178,016)	(1,272,927)	(1,008,918)	(982,328)	(1,113,397)	(910,113)	(987,288)
All Other Allowances	11,454	4,116	11,488	12,014	11,794	5,778	10,143	(4,089)	(6,372)	(3,203)	(4,605)	(8,868)
CONTRACTUALS	(1,286,223)	(1,728,416)	(1,639,667)	(2,080,887)	(1,981,321)	(1,434,846)	(1,468,762)	(1,212,246)	(1,263,480)	(1,296,614)	(1,089,616)	(1,219,341)
Allowance for Bad Debt	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)
ALLOWANCES	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)	(3,567,642)
ALLOWANCES AND CONTRACTUALS	(4,744,491)	(5,196,024)	(5,073,481)	(5,204,364)	(5,110,558)	(4,606,569)	(4,750,473)	(4,240,171)	(4,396,123)	(4,455,016)	(4,586,476)	(4,786,983)
TOTAL ACCOUNTS RECEIVABLE	3,299,467	3,786,128	4,179,241	4,124,572	4,166,900	4,763,297	6,319,574	6,339,702	6,786,776	6,511,965	5,829,077	6,307,473
OTHER ACCOUNTS RECEIVABLE	(6,303,326)	(7,346,254)	(7,707,060)	(7,228,866)	(5,161,077)	(5,776,972)	(8,865,137)	3,306,310	3,019,517	2,156,276	1,774,407	2,206,848
INVENTORY	1,919,819	1,892,697	1,945,008	1,966,878	1,991,797	1,992,455	2,039,547	2,086,659	2,115,857	2,138,795	2,137,620	2,151,465
PREPAID	1,393,164	1,273,085	2,271,187	2,228,080	1,790,091	1,539,831	1,568,944	1,361,057	1,119,851	911,663	931,263	644,789
PENSION ASSET/LIABILITY	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	281,508	(908,621)	(219,014)	237,943	1,892,662	1,027,165	(1,984,795)	10,025,877	9,527,077	8,478,585	8,115,141	8,274,953
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	274,996	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	37,010,090	36,962,865	36,962,865	36,961,449	36,961,449	37,001,022	37,074,074	37,074,074	37,074,074
MME Hospital	24,452,721	24,672,596	24,908,985	25,066,562	25,133,418	25,998,630	26,099,430	26,129,868	26,179,401	26,227,319	26,544,592	26,426,992
CONSTRUCTION IN PROGRESS	616,530	474,471	732,269	900,572	1,038,951	1,151,434	1,119,470	1,312,721	1,310,836	1,241,534	1,242,714	1,543,498
FIXED ASSETS	72,953,303	73,031,120	73,525,306	73,899,829	74,057,839	75,059,240	75,126,659	75,350,348	75,437,570	75,489,238	75,807,690	75,990,875
Acc Dep Land Improv	(156,215)	(157,510)	(158,848)	(160,186)	(161,481)	(163,014)	(165,284)	(167,628)	(169,973)	(172,091)	(174,436)	(176,705)
Acc Dep Building	(5,511,039)	(5,525,676)	(5,540,802)	(5,555,927)	(5,570,565)	(5,585,690)	(5,600,328)	(5,615,453)	(5,630,560)	(5,644,201)	(5,659,303)	(5,673,918)
Acc Dep Bldg & Lease	(11,451,143)	(11,574,997)	(11,702,974)	(11,831,141)	(11,954,063)	(12,081,073)	(12,202,583)	(12,329,174)	(12,455,989)	(12,571,274)	(12,698,393)	(12,821,412)
Acc Dep Med Movable	(19,504,859)	(19,657,758)	(19,820,698)	(19,987,616)	(20,147,222)	(20,341,501)	(20,517,408)	(20,665,740)	(20,813,505)	(20,947,158)	(21,102,933)	(21,132,674)
ACCUMULATED DEPRECIATION	(36,623,256)	(36,915,941)	(37,223,322)	(37,534,870)	(37,833,331)	(38,171,279)	(38,485,602)	(38,777,996)	(39,070,028)	(39,334,724)	(39,635,065)	(39,804,709)
TOTAL FIXED ASSETS	36,330,048	36,115,179	36,301,985	36,364,958	36,224,508	36,887,961	36,641,058	36,572,351	36,367,542	36,154,514	36,172,625	36,186,166
TOTAL ASSETS	56,181,899	56,780,821	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,266	62,867,682	62,313,807

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF April 30, 2021**

	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>	<u>APR 2021</u>
ACCOUNTS PAYABLE	421,190	1,364,467	1,686,979	1,488,467	1,545,560	1,467,220	1,586,444	1,960,828	1,549,298	989,882	939,336	1,046,719
PAYROLL LIABILITES	1,814,042	1,748,760	1,943,541	1,697,232	1,941,842	2,013,427	2,107,338	1,683,137	1,415,292	1,270,696	1,460,968	1,455,615
PENSION LIABILITY	170,283	300,503	411,895	499,895	499,895	499,895	499,895	548,217	548,217	548,217	548,217	548,217
OTHER LIABILITIES	866,453	865,345	865,386	865,032	865,162	865,064	865,572	747,757	747,352	747,336	747,526	747,596
Short-Term Debt	13,630,922	13,567,930	13,566,379	10,523,610	10,519,191	9,964,756	9,903,659	7,791,219	7,510,765	7,541,352	6,867,066	6,684,937
AD Valorem Taxes	(9,100,006)	(9,694,124)	(10,288,242)	(10,882,360)	(11,476,478)	(12,070,596)	(12,664,714)	(0)	(594,118)	(1,188,236)	(1,782,354)	(2,376,472)
CURRENT LIABILITIES	7,802,884	8,152,882	8,185,938	4,191,875	3,895,172	2,739,767	2,298,195	12,731,158	11,176,808	9,909,249	8,780,759	8,106,612
LONG-TERM DEBT	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101	14,329,254
LONG TERM LIABILITIES	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101	14,329,254
TOTAL LIABILITIES	22,139,445	22,454,376	22,609,884	18,123,196	17,338,352	15,802,625	15,327,305	27,255,278	25,377,385	24,084,195	23,139,860	22,435,867
FUND BALANCE	34,042,454	34,326,445	34,497,899	37,226,042	38,483,514	39,119,131	39,151,663	39,641,886	39,847,713	39,381,071	39,727,822	39,877,940
TOTAL LIABILITIES & FUND BALANCE	56,181,899	56,780,821	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,266	62,867,682	62,313,807

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : April-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	FC 0-30 S's	FC 0-30 %	FC 31-60 S's	FC 31-60 %	FC 0-60 S's	FC 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	1,333.40	1,058.40	79%	65.00	5%	1,123.40	84%	1,266.73	143.33	11%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	2,535.57	293.94	12%	970.79	38%	1,264.73	50%	2,408.79	1,144.06	45%
Worker Comp	75%			0%		0%	0.00	0%	0.00	0.00	75%
Commercial	85%	5,165.81	540.00	10%	2,864.96	55%	3,404.96	66%	4,390.94	985.98	19%
Champus/Tricare	85%			0%		0%	0.00	0%	0.00	0.00	85%
Blue Cross Other/Employee Insurance	85%	200.00	0.00	0%	100.00	50%	100.00	50%	170.00	70.00	35%
State/Federal Prog	85%	200.00	0.00	0%	0.00	0%	0.00	0%	170.00	170.00	85%
BC	95%	7,580.71	(71.34)	-1%	4,499.97	59%	4,428.63	58%	7,201.67	2,773.04	37%
Medicaid Repl.	85%	6,160.01	100.00	2%	551.01	9%	651.01	11%	5,236.01	4,585.00	74%
Medicare Repl.	85%	1,471.00	220.00	15%	65.00	4%	285.00	19%	1,250.35	965.35	66%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	5,421.08	360.05	7%	737.40	14%	1,097.45	20%	2,168.43	1,070.98	20%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		30,067.58	2,501.05		9,854.13		12,355.18		24,262.93	11,907.75	

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : April-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	18,573.00	18,543.00	100%	0.00	0%	18,543.00	100%	17,644.35	(898.65)	-5%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	1,013.10	636.68	63%	192.79	19%	829.47	82%	962.45	132.98	13%
Worker Comp	75%	9,866.00	9,112.00	92%	754.00	8%	9,866.00	100%	7,399.50	(2,466.50)	-25%
Commercial	85%	13,978.60	1,871.88	13%	2,315.10	17%	4,186.78	30%	11,881.81	7,695.03	55%
Champus/Tricare	85%	45.00	0.00	0%	0.00	0%	0.00	0%	38.25	38.25	85%
Blue Cross Other/Employee Insurance	85%	12,031.49	2,203.49	18%	9,828.00	82%	12,031.49	100%	10,226.77	(1,804.72)	-15%
State/Federal Prog	85%	6,070.00	4,173.00	69%	25.00	0%	4,198.00	69%	5,159.50	961.50	16%
BC	95%	1,029.11	421.30	41%		0%	421.30	41%	977.65	556.35	54%
Medicaid Repl.	85%	8,163.50	1,664.00	20%	6,203.00	76%	7,867.00	96%	6,938.98	(928.03)	-11%
Medicare Repl.	85%	18,909.00	11,865.00	63%	551.00	3%	12,416.00	66%	16,072.65	3,656.65	19%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	18,593.34	2,079.05	11%	5,051.11	27%	7,130.16	38%	7,437.34	307.18	2%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		201.00	0.00	0%	201.00	100%	201.00	100%	0.00	(201.00)	
		108,473.14	52,569.20		25,121.00		77,690.20		84,739.24	7,049.04	

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : April-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	FC 0-30 \$'s	FC 0-30 %	FC 31-60 \$'s	FC 31-60 %	FC 0-60 \$'s	FC 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	871,654.79	323,576.15	37%	144,599.32	17%	468,175.47	54%	828,072.05	359,896.58	41%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	113,981.84	24,773.76	22%	29,805.59	26%	54,579.35	48%	108,282.75	53,703.40	47%
Worker Comp	75%	124,677.51	7,657.63	6%	51,041.39	41%	58,699.02	47%	93,508.13	34,809.11	28%
Commercial	85%	430,864.87	117,659.46	27%	130,398.72	30%	248,058.18	58%	366,235.14	118,176.96	27%
Champus/Tricare	85%	6,664.10	3,874.68	58%	835.12	13%	4,709.80	71%	5,664.49	954.68	14%
Blue Cross Other/Employee Insurance	85%	333,913.47	195,412.01	59%	41,743.60	13%	237,155.61	71%	283,826.45	46,670.84	14%
State/Federal Prog	85%	163,691.57	24,564.73	15%	27,386.57	17%	51,951.30	32%	139,137.83	87,186.53	53%
BC	95%	341,572.68	138,679.09	41%	37,517.16	11%	176,196.25	52%	324,494.05	148,297.80	43%
Medicaid Repl.	85%	459,980.54	238,880.83	52%	72,409.00	16%	311,289.83	68%	390,983.46	79,693.63	17%
Medicare Repl.	85%	706,526.25	244,958.06	35%	170,664.04	24%	415,622.10	59%	600,547.31	184,925.21	26%
Industrial	100%	12,494.10	2,579.90	21%	403.40	3%	2,983.30	24%	12,494.10	9,510.80	76%
Private Pay	40%	2,297,089.38	239,849.80	10%	393,640.95	17%	633,490.75	28%	918,835.75	285,345.00	12%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		6,326.92	(2,731.63)	-43%	(2,482.70)	-39%	(5,214.33)	-82%	0.00	5,214.33	
		5,869,438.02	1,559,734.47		1,097,962.16		2,657,696.63		4,072,081.51	1,414,384.88	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : April-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	131,481.29	48,173.23	37%	28,744.56	22%	76,917.79	59%	124,907.23	47,989.44	36%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	32,156.38	7,132.24	22%	12,243.42	38%	19,375.66	60%	30,548.56	11,172.90	35%
Worker Comp	75%	8,320.00	1,125.00	14%	1,166.00	14%	2,291.00	28%	6,240.00	3,949.00	47%
Commercial	85%	92,907.79	22,265.83	24%	20,354.25	22%	42,620.08	46%	78,971.62	36,351.54	39%
Champus/Tricare	85%	2,912.10	897.80	31%	(30.00)	-1%	867.80	30%	2,475.29	1,607.49	55%
Blue Cross Other/Employee Insurance	85%	10,702.48	4,402.38	41%	1,295.14	12%	5,697.52	53%	9,097.11	3,399.59	32%
State/Federal Prog	85%	9,326.53	2,398.17	26%	1,012.21	11%	3,410.38	37%	7,927.55	4,517.17	48%
BC	95%	60,927.04	18,528.66	30%	2,471.90	4%	21,000.56	34%	57,880.69	36,880.13	61%
Medicaid Repl.	85%	227,667.62	58,178.81	26%	69,164.35	30%	127,343.16	56%	193,517.48	66,174.32	29%
Medicare Repl.	85%	87,170.54	30,024.35	34%	14,155.40	16%	44,179.75	51%	74,094.96	29,915.21	34%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	187,027.06	6,437.33	3%	7,811.24	4%	14,248.57	8%	74,810.82	60,562.25	32%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		(1,542.15)	(320.00)	21%	(115.00)	7%	(435.00)	28%	0.00	435.00	
		849,056.68	199,243.80		158,273.47		357,517.27		660,471.30	302,954.03	

**Cogdell Memorial Hospital
Summary of Tax Collections FY 2020**

<u>Date</u>	<u>M&O Amount</u>	<u>Debt Service Amount</u>
10/22/2020	107,684.62	6,654.97
10/28/2020	213,961.79	13,273.89
11/2/2020	646,887.43	40,157.20
11/4/2020	350,199.98	22,223.99
11/6/2020	1,226,877.08	76,163.26
11/11/2020	767,112.89	42,248.39
11/25/2020	177,273.56	16,294.33
12/4/2020	255,615.71	16,656.62
12/16/2020	176,191.76	10,871.68
1/5/2021	220,701.18	13,792.11
1/8/2021	163,148.28	10,110.38
1/26/2021	371,473.93	23,014.17
2/3/2021	346,233.92	21,750.04
2/5/2021	774,193.64	48,049.34
3/3/2021	88,252.93	5,678.90
4/5/2021	223,752.69	13,792.89
5/5/2021	49,428.37	3,002.37
Total	<u><u>6,542,724.29</u></u>	<u><u>383,734.53</u></u>
Estimated Taxes	7,383,797.25	
Amount Left	<u><u>457,338.43</u></u>	