

**Cogdell Memorial Hospital
March 2021 Normalization**

Net Income	352,352.00
Less:	0.00
Add:	
Additional Staffing	150,000.00
Lower Net Rev - COVID related	0.00
COVID Supplies	75,000.00
COVID Drugs	80,000.00
Old Agency Invoices	130,000.00
	0.00
Normalized Net Income	<u>787,352.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>193,234.00</u></u>
Cash - CY	12,750,839.00
Cash -PY	4,017,870.00
Net Cash Change 19-18	<u>8,732,969.00</u>
	<u>MTD</u>
Net Income	352,352.00
Taxes	(594,118.00)
Depreciation	292,032.00
	0.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>50,266.00</u></u>

Cogdell Memorial Hospital
Reconciliation of Service Organization of West Texas
FYE 12/31/2021

	<u>Prepaid Beginning Balance</u>	<u>Deductions From Prepaid</u>	<u>1140800 Prepaid Balance</u>	<u>GL 2010202</u>	<u>Invoice Amount</u>	<u>2020 Benefit</u>
	\$0.00					
Beginning Balance 01/01/2020	\$397,609.50					
Benefits Paid:						
Jan-21	\$0.00	\$188,796.18	\$208,813.32	\$0.00	\$235,995.23	\$47,199.05
Feb-21	\$0.00	\$172,283.94	\$36,529.38	\$0.00	\$215,354.92	\$43,070.98
Mar-21	\$0.00	\$192,693.54	(\$156,164.16)	\$0.00	\$240,866.93	\$48,173.39
Apr-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
May-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
Jun-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
Jul-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
Aug-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
Sep-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
Oct-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
Nov-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
Dec-21	\$0.00	\$0.00	(\$156,164.16)	\$0.00	\$0.00	\$0.00
			(\$156,164.16)	\$0.00		
Prepaid Account - 114.0800			(\$156,164.16)	\$0.00		
Variance - Prepaid Acct 114.0800 to Rolling Balance			<u>(\$0.00)</u>	<u>\$0.00</u>		
Benefit						\$138,443.42
Benefit per Income Statement						\$138,443.42
Variance						<u>\$0.00</u>

Cogdell Memorial Hospital
Analysis of Investments

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&S 01</u>	<u>TexPool I&S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Mar-21	Beginning Balance	\$3,193.21	\$364,223.83	\$3,980,870.51	\$0.00	\$1,125,615.77	\$525,926.39	\$4,907,638.90	\$1,921,294.63
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Interest Earned	\$0.00	\$5.75	\$63.31	\$0.00	\$17.88	\$8.37	\$78.09	\$30.54
	Ending Balance	\$3,193.21	\$364,229.58	\$3,980,933.82	\$0.00	\$1,125,633.65	\$525,934.76	\$4,907,716.99	\$1,921,325.17
	Balance Per Statement	\$3,193.21	\$364,229.58	\$3,980,933.82	\$0.00	\$1,125,633.65	\$525,934.76	\$4,907,716.99	\$1,921,325.17
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,193.21	\$364,229.58	\$3,980,933.82	\$0.00	\$1,125,633.65	\$525,934.76	\$4,907,716.99	\$1,921,325.17
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital
Summary of Tax Collections FY 2020**

<u>Date</u>	<u>M&O Amount</u>	<u>Debt Service Amount</u>
10/22/2020	107,684.62	6,654.97
10/28/2020	213,961.79	13,273.89
11/2/2020	646,887.43	40,157.20
11/4/2020	350,199.98	22,223.99
11/6/2020	1,226,877.08	76,163.26
11/11/2020	767,112.89	42,248.39
11/25/2020	177,273.56	16,294.33
12/4/2020	255,615.71	16,656.62
12/16/2020	176,191.76	10,871.68
1/5/2021	220,701.18	13,792.11
1/8/2021	163,148.28	10,110.38
1/26/2021	371,473.93	23,014.17
2/3/2021	346,233.92	21,750.04
2/5/2021	774,193.64	48,049.34
3/3/2021	88,252.93	5,678.90
4/5/2021	223,752.69	13,792.89
Total	<u>6,490,293.55</u>	<u>380,732.16</u>
Estimated Taxes	<u>7,383,797.25</u>	
Amount Left	<u>512,771.54</u>	

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2021 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2021 Ending Balance</u>
2011 CO	365,000	2021	375,950	10,950	0
Equipment Loan	1,218,259	2031	143,766	38,132	1,112,624
Hematology Analyzer	15,201	2021	16,555	562	0
Chemistry Analyzer	55,707	2021	57,662	1,956	0
Immunorassay System	25,396	2021	26,290	893	(0)
CT Loan	223,114	2023	80,899	7,377	149,361
TIB Bank 2016 Bonds	6,481,000	2031	718,354	220,354	5,983,000
TIB Bank 2017 Bonds	4,205,000	2032	426,074	142,970	3,921,896
TIB Bank 2020 Bonds	2,100,000	2040	135,083	53,083	2,018,000
GE - Portable X Ray Upgrade	45,332	2025	10,939	1,526	35,891
GE - C Arm	176,267	2025	38,460	4,746	115,162
GE - Optima XR240amx - New Portable	111,142	2025	26,820	3,742	87,995
GE - MRI	821,849	2025	188,715	27,805	660,449
GE - Xray Room Upgrade	257,225	2026	42,444	7,231	233,063
Medicare 6 Months up Front	4,972,861	2020	4,972,861	0	0
Total	21,073,352		7,260,873	521,326	14,317,440

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of March 31, 2021

<u>Expense</u>	<u>MTD 03/31/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 03/31/2021</u>	<u>YTD 12/31/2021</u>	<u>MTD 03/31/2021</u>	<u>MTD 03/31/2021</u>	<u>Explanation</u>	<u>YTD 12/31/2021</u>	<u>YTD 12/31/2021</u>	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 03/31/2021</u>	<u>Cost</u>		<u>Rate Variance</u>	<u>Rate Variance</u>	
Salaries	1,747,223	5,124,455	1,715,950	4,830,837						
Manhours	48,372	139,175	46,699	137,402						
FTEs	273.75	271.30	264.28	267.84						
AHR	36.12	36.82	36.74	35.16						
Salaries per APD	1,391.10	1,219.82	1,138.65	911.99	252.45	317,075	Budgets did not include anything for COVID pay and adjustments	307.82	1,293,164	Budgets did not include anything for COVID pay and adjustments
Manhours per APD	38.51	33.13	30.99	25.94						
Benefits	479,726	1,213,020	314,054	1,014,706						
Benefits per APD	381.95	288.75	208.40	191.56						
Benefits as a % of Salaries	27.46%	23.67%	18.30%	21.00%	9.15%	159,948	One stop loss claim and several high dollar claims	2.67%	136,640	One stop loss claim and several high dollar claims
Professional Fees	232,607	671,959	232,102	660,580						
Prof Fees per APD	185.20	159.95	154.02	124.71	31.18	39,163	Locum Coverage for walk in	35.24	148,059	Locum walk in clinic coverage
Contract Labor	382,902	1,012,950	191,773	483,803						
Manhours	4,212	11,772	2,583	6,838						
AHR	90.91	86.05	74.24	70.75						
FTE's	23.84	22.95	14.62	13.33						
Contract Labor per APD	304.86	241.12	127.25	91.34	177.60	223,070	Missed accrual due to agency not sending invoices timely, have addressed with agency	149.79	629,250	Due to COVID increased usage, same issue as salaries need to adjust budget

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Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of March 31, 2021

<u>Expense</u>	MTD 03/31/2021		YTD 12/31/2021		MTD 03/31/2021		YTD 12/31/2021		MTD 03/31/2021		YTD 12/31/2021		<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>Rate Variance</u>	<u>Cost</u>	<u>Variance</u>	<u>Rate Variance</u>	<u>Cost</u>	<u>Variance</u>	<u>Rate Variance</u>	<u>Variance</u>	
Supplies	308,275	927,235	330,822	627,165									
Supplies per APD	245.44	220.72	219.52	118.40									
Supplies as a % of Net Rev	9.58%	10.44%	13.25%	6.66%	-3.67%	(118,063)	No major issues noted	3.78%	335,691				110k for COVID drug and 120k for supplies
Purchased Services	391,427	972,390	290,409	840,692									
Purchased Services per APD	311.65	231.47	192.71	158.71	118.94	149,387	HIM staff coverage due to issues is main part	72.76	305,645				COVID testing over 350k
Other Expense	420,689	1,165,305	354,598	1,017,482									
Other Expense per APD	334.94	277.39	235.30	192.09	99.64	125,151	Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line	85.30	358,350				Biggest issue is budget for Utilities, we had a credit in Jan 2020 that lowered them. Everything else is in line
Bad Debt	469,649	1,043,126	328,907	1,046,347									
Bad Debt as a % of Gross Rev	8.39%	6.86%	7.51%	6.57%	0.88%	49,504	Self pay is up greatly in March	0.28%	43,280				No major issues noted, just self pay up some in Jan
APD	1,256	4,201	1,507	5,297									
Net Revenue	3,218,802	8,883,581	2,497,670	9,418,518									
FTE Factor	31	90	31	90									
Gross Revenue	5,597,252	15,212,333	4,381,766	15,919,830									
Total Operating Expense	4,432,498	12,130,440	3,758,615	10,521,612									

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
34	36	35	Med Surg	122	127	123
13	12	12	OB	27	37	36
8	6	6	Swing Bed	18	18	17
<u>55</u>	<u>55</u>	<u>53</u>	Total Admissions	<u>167</u>	<u>181</u>	<u>176</u>
			Patient Days			
100	112	109	Med Surg	521	409	397
26	29	28	OB	55	80	78
92	105	102	Swing Bed	219	255	248
<u>218</u>	<u>246</u>	<u>239</u>	Total Patient Days	<u>795</u>	<u>745</u>	<u>723</u>
317	334	349	Total Adjusted Admissions	882	1,289	1,305
1,256	1,507	1,575	Total Adjusted Patient Days	4,201	5,297	5,361
			Avg. Length of Stay (ALOS)			
2.94	3.11	3.11	Med Surg	4.27	3.23	3.23
2.00	2.33	2.33	OB	2.04	2.17	2.17
11.50	17.00	17.00	Swing Bed	12.17	14.59	14.59
<u>3.96</u>	<u>4.51</u>	<u>4.51</u>	Total ALOS	<u>4.76</u>	<u>4.11</u>	<u>4.11</u>
			Average Daily Census (ADC)			
3.23	3.58	3.52	Med Surg	5.79	4.45	4.36
0.84	0.92	0.90	OB	0.61	0.87	0.86
2.97	3.35	3.29	Swing Bed	2.43	2.78	2.73
<u>7.03</u>	<u>7.85</u>	<u>7.71</u>	Total ADC	<u>8.83</u>	<u>8.10</u>	<u>7.95</u>
40.50	48.07	50.81	Adjusted ADC	46.68	57.58	58.91

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021

	34.41%	38.51%	37.81%	Occupancy %	45.68%	40.12%	39.38%
	11.98%	13.14%	12.90%	Med Surg	8.73%	12.48%	12.24%
				OB			
	11	10	10	Deliveries	27	30	29
	19	18	18	Pt Days - Nursery	49	59	59
	32	35	34	Admits from ER	122	112	109
	29	39	39	Observations from ER	87	127	127
	12	12	11	IP Surgeries	31	0	32
				Outpatient Visits			
	73	41	40	OP Surgeries	176	197	191
	585	633	615	ER	1,650	2,118	2,056
	3,105	2,328	2,328	All Other OP Visits	9,002	9,064	9,064
	3,763	3,003	2,983	Total Outpatient Visits	10,828	11,378	11,311
				Observation Visits			
	62	57	55	Med Surg	169	200	194
	4	4	3	OB	7	8	8
	66	61	58	Total Observations Visits	176	208	202
	2,746	2,099	1,797	CFC - In Clinic	8,186	7,715	7,239
	184	0	241	CFC - Telehealth	988	0	241
	457	474	460	CFC Walk-In	1,512	2,203	2,139
	3,387	2,573	2,498	Total CFC Visits	10,686	9,918	9,619
	259	250	243	Orthopedic Clinic	639	773	750
	3,646	2,823	2,741	Total Clinic Visits	11,325	10,690	10,369
	1,385	1,337	1,298	Home Health Visits	3,783	3,971	3,855
	0.9808	0.8246	0.8246	Total Case Mix	1.0610	0.8659	0.8659
	1.4091	0.9200	0.9200	Medicare Case Mix	1.3151	1.0333	1.0333

**Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021**

Payor Mix (Based on Revenues)

25.92%	29.92%	29.98%	Medicare	25.46%	26.77%	26.72%
13.80%	12.37%	12.80%	Medicare Managed Care	15.98%	11.30%	11.63%
39.72%	42.29%	42.78%	Total Medicare	41.44%	38.07%	38.35%
3.44%	2.13%	2.21%	Medicaid	2.49%	1.01%	1.04%
9.52%	11.82%	12.23%	Medicaid Managed Care	8.69%	10.01%	10.29%
12.96%	13.95%	14.44%	Total Medicaid	11.18%	11.02%	11.33%
24.91%	22.94%	23.74%	BCBS	23.48%	23.41%	24.08%
6.59%	11.80%	12.21%	HMO/PPO/Commerical	6.34%	10.90%	11.21%
31.50%	34.74%	35.95%	Total HMO/PPO	29.82%	34.31%	35.29%
1.02%	2.68%	2.77%	Fed/State	0.97%	1.84%	1.90%
0.07%	0.15%	0.16%	Champus	0.10%	0.11%	0.11%
1.09%	2.83%	2.93%	Total Other Fed State	1.07%	1.95%	2.01%
0.98%	0.98%	1.01%	Workers Comp	0.76%	1.06%	1.09%
9.65%	5.21%	2.90%	Self Pay	12.14%	13.60%	11.94%
95.90%	100.00%	100.01%	Total Payor Mix	96.41%	100.01%	100.01%
			Hours			
48,372	46,699	46,699	Hospital	139,175	137,402	137,402
4,212	2,583	2,583	Contract	11,772	6,838	6,838
<u>52,584</u>	<u>49,282</u>	<u>49,282</u>	Total Hours	<u>150,947</u>	<u>144,240</u>	<u>144,240</u>
			FTEs			
273.81	256.64	264.34	Hospital	271.36	257.24	264.96
23.84	14.20	14.62	Contract	22.95	12.80	13.19
<u>297.66</u>	<u>270.84</u>	<u>278.97</u>	Total FTEs	<u>294.31</u>	<u>270.04</u>	<u>278.14</u>

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021

7.3496	5.6340	5.4901	FTE's Per Adjusted Occupied Bed	6.3053	4.6895	4.7213
8.39%	7.51%	7.66%	Bad Debt % of Gross Revenue	6.86%	6.57%	6.87%
			AR Days			
56.56		52.57	Gross	56.56		52.57
29.42		19.33	Net	29.42		19.33
4,458.17	2,907.46	2,723.46	Gross Revenue/APD	3,621.17	3,005.37	2,836.60
2,563.75	1,657.29	1,488.52	Net Revenue/APD	2,114.67	1,778.04	1,593.83
57.51%	57.00%	54.66%	Net Revenue % of Gross Revenue	58.40%	59.16%	56.19%
102.33		38.30	Days Cash On Hand	102.33		38.30
81.08%	88.95%	92.11%	Salaries/Benefits/Contract Labor % of Net Rev	82.74%	67.20%	71.67%
27.46%	18.30%	18.34%	Benefits % of Salaries	23.67%	21.00%	21.03%
9.58%	13.25%	12.16%	Supplies % of Net Revenue	10.44%	6.66%	5.86%
13,993.42	11,246.42	10,353.68	Operating Exp per Adjusted Admit	13,746.14	8,159.57	7,731.75
10,161.77	7,473.46	6,712.40	Net Revenue per Adjusted Admit	10,066.82	7,304.12	6,547.38
456	311	302	Visits - Hospice	1,161	1,009	980
184	0	241	Visits - Virtual	988	0	241
12	12	11	Surgeries - IP	31	0	32
17,200.97	0.00	0.00	GROSS PATIENT REVENUE	55,773.24	0.00	0.00
210,923.18	0.00	0.00	GROSS PATIENT REVENUE	491,684.48	0.00	0.00

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021

	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021
Admissions												
Med Surg	43	25	39	47	38	32	52	63	59	48	40	34
OB	15	14	11	20	12	23	18	18	14	6	8	13
Swing Bed	2	2	6	7	6	7	5	1	5	2	8	8
Total Admissions	60	41	56	74	56	62	75	82	78	56	56	55
Patient Days												
Med Surg	134	89	126	135	93	109	120	298	229	283	138	100
OB	29	36	27	37	28	41	37	43	27	15	14	26
Swing Bed	45	28	87	106	104	130	88	95	91	65	62	92
Total Patient Days	208	153	240	278	225	280	245	436	347	363	214	218
Total Adjusted Admissions	325	288	403	324	309	331	316	224	409	257	318	317
Total Adjusted Patient Days	1,125	1,074	1,725	1,218	1,240	1,493	1,033	1,189	1,819	1,664	1,213	1,256
Avg. Length of Stay (ALOS)												
Med Surg	3.12	3.56	3.23	2.87	2.45	3.41	2.31	4.73	3.88	5.90	3.45	2.94
OB	1.93	2.57	2.45	1.85	2.33	1.78	2.06	2.39	1.93	2.50	1.75	2.00
Swing Bed	22.50	14.00	14.50	15.14	17.33	18.57	17.60	95.00	18.20	32.50	7.75	11.50
Total ALOS	3.47	3.73	4.29	3.76	4.02	4.52	3.27	5.32	4.45	6.48	3.82	3.96
Average Daily Census (ADC)												
Med Surg	4.47	2.87	4.20	4.35	3.00	3.63	3.87	9.93	7.39	9.13	4.93	3.23
OB	0.97	1.16	0.90	1.19	0.90	1.37	1.19	1.43	0.87	0.48	0.50	0.84
Swing Bed	1.50	0.90	2.90	3.42	3.35	4.33	2.84	3.17	2.94	2.10	2.21	2.97
Total ADC	6.93	4.94	8.00	8.97	7.26	9.33	7.90	14.53	11.19	11.71	7.64	7.03
Adjusted ADC	37.51	34.66	57.50	39.31	40.00	49.76	33.32	39.64	58.68	53.68	43.33	40.50

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021

	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021
Occupancy %												
Med Surg	33.15%	20.97%	39.44%	43.19%	35.30%	44.26%	37.28%	72.78%	57.35%	62.37%	39.68%	34.41%
OB	13.81%	16.59%	12.86%	17.05%	12.90%	19.52%	17.05%	20.48%	12.44%	6.91%	7.14%	11.98%
Deliveries	14	15	11	17	12	18	15	16	12	8	8	11
Pt Days - Nursery	21	29	25	37	25	31	27	26	18	14	16	19
Admits from ER	35	30	29	37	27	29	38	56	53	60	30	32
Observations from ER	20	29	24	34	20	36	34	25	26	34	24	29
IP Surgeries	9	6	12	21	15	13	19	10	18	10	9	12
Outpatient Visits												
OP Surgeries	18	49	82	49	60	54	31	52	58	43	60	73
ER	376	474	509	582	577	644	624	559	574	611	454	585
All Other OP Visits	1,450	2,095	2,600	3,042	2,722	3,433	3,483	3,439	3,239	3,377	2,520	3,105
Total Outpatient Visits	1,844	2,618	3,191	3,673	3,359	4,131	4,138	4,050	3,871	4,031	3,034	3,763
Observation Visits												
Med Surg	79	36	53	47	32	46	66	45	50	60	47	62
OB	10	2	3	5	2	5	2	1	1	3	0	4
Total Observations Visits	88	38	56	52	33	51	68	46	51	63	47	66
Clinic Visits												
CFC - In Clinic	967	1,424	1,682	1,804	2,037	1,591	1,120	3,254	2,524	2,844	2,596	2,746
CFC - Telehealth	842	495	417	572	501	975	1,280	1,088	355	340	464	184
CFC Walk-In	144	193	286	440	186	617	561	645	633	690	365	457
Total CFC Visits	1,953	2,112	2,385	2,816	2,724	3,183	2,961	4,987	3,512	3,874	3,425	3,387
Orthopedic Clinic	149	209	239	251	245	269	228	213	182	183	197	259
Total Clinic Visits	2,102	2,321	2,624	3,067	2,969	3,452	3,189	5,200	3,694	4,057	3,622	3,646
Home Health Visits	1,382	1,474	1,673	1,495	1,409	1,502	1,238	1,240	1,368	1,220	1,178	1,385
Total Case Mix	0.8750	1.3387	0.9688	1.0588	0.8600	1.0784	1.0652	1.0189	1.4091	1.1818	0.9783	0.9808
Medicare Case Mix	0.8750	1.1333	1.0667	1.3846	1.1875	1.1667	1.2500	1.3529	1.6818	1.3333	1.1905	1.4091

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021

	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021
Payor Mix (Based on Revenues)												
Medicare	18.63%	21.04%	24.77%	29.06%	26.06%	23.19%	22.23%	25.62%	24.91%	32.29%	18.50%	25.92%
Medicare Managed Care	14.68%	11.57%	15.52%	13.14%	10.84%	13.94%	15.32%	16.13%	13.27%	16.72%	17.75%	13.80%
Total Medicare	33.31%	32.61%	40.29%	42.20%	36.90%	37.13%	37.55%	41.75%	38.18%	49.01%	36.25%	39.72%
Medicaid	4.24%	1.96%	2.23%	3.49%	1.79%	2.08%	1.48%	1.41%	1.87%	1.65%	2.20%	3.44%
Medicaid Managed Care	11.43%	8.38%	9.85%	9.69%	10.21%	13.24%	7.57%	9.01%	9.96%	8.25%	8.16%	9.52%
Total Medicaid	15.67%	10.34%	12.08%	13.18%	12.00%	15.32%	9.05%	10.42%	11.83%	9.90%	10.36%	12.96%
BCBS	22.46%	22.75%	23.50%	21.18%	25.11%	25.04%	28.45%	27.01%	24.49%	25.94%	19.53%	24.91%
HMO/PPO/Commerical	10.08%	8.86%	9.21%	11.22%	11.08%	8.95%	6.48%	6.39%	9.58%	5.70%	6.66%	6.59%
Total HMO/PPO	32.54%	31.61%	32.71%	32.40%	36.19%	33.99%	34.93%	33.40%	34.07%	31.64%	26.19%	31.50%
Fed/State	1.52%	1.01%	0.21%	0.91%	1.40%	0.74%	0.87%	2.12%	1.33%	0.78%	1.08%	1.02%
Champus	0.17%	0.15%	0.21%	0.14%	-0.16%	0.10%	0.04%	0.08%	0.09%	0.15%	0.08%	0.07%
Total Other Fed State	1.69%	1.16%	0.42%	1.05%	1.24%	0.84%	0.91%	2.20%	1.42%	0.93%	1.16%	1.09%
Workers Comp	1.00%	1.28%	2.34%	1.15%	0.82%	0.91%	1.90%	0.76%	1.22%	0.70%	0.56%	0.98%
Self Pay	15.79%	22.99%	12.16%	10.03%	12.85%	11.81%	15.67%	11.46%	13.28%	5.63%	21.09%	9.65%
Total Payor Mix	100.00%	99.99%	100.00%	100.01%	100.00%	100.00%	100.01%	99.99%	100.00%	97.81%	95.61%	95.90%
Hours												
Hospital	49,417	45,946	43,357	46,049	48,498	44,999	49,676	50,734	48,755	47,208	43,595	48,372
Contract	2,848	2,374	3,200	2,756	2,408	2,380	3,105	3,283	3,604	3,572	3,988	4,212
Total Hours	52,265	48,320	46,557	48,805	50,906	47,379	52,781	54,017	52,359	50,780	47,583	52,584
FTES												
Hospital	288.99	260.08	253.61	260.66	274.53	263.15	281.20	296.76	275.98	267.23	273.22	273.81
Contract	16.66	13.44	18.72	15.60	13.63	13.92	17.58	19.20	20.40	20.22	24.99	23.84
Total FTES	305.64	273.52	272.33	276.27	288.16	277.07	298.77	315.96	296.38	287.44	298.21	297.66

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2021

	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020	JAN 2021	FEB 2021	MAR 2021
FTE's Per Adjusted Occupied Bed	8.1487	7.8916	4.7359	7.0287	7.2040	5.5681	8.9676	7.9715	5.0509	5.3548	6.8818	7.3496
Bad Debt % of Gross Revenue	-1.02%	12.10%	8.95%	9.89%	3.25%	7.70%	7.86%	3.42%	6.84%	6.86%	4.98%	8.39%
AR Days												
Gross												
Net												
Gross Revenue/APD	2,349.90	3,878.56	2,736.53	3,950.82	3,823.39	3,194.49	4,983.33	4,547.66	(28,376.37)	3,037.48	3,758.66	4,458.17
Net Revenue/APD	891.95	2,341.94	1,847.15	2,341.05	1,923.78	3,174.69	3,427.10	2,694.43	(17,576.21)	1,993.01	1,935.39	2,563.75
Net Revenue % of Gross Revenue	37.96%	60.38%	67.50%	59.25%	50.32%	99.38%	68.77%	59.25%	61.94%	65.61%	51.49%	57.51%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	252.93%	73.79%	70.51%	79.37%	105.35%	46.37%	70.21%	74.85%	77.02%	72.12%	100.02%	81.08%
Benefits % of Salaries	46.04%	2.04%	31.68%	26.63%	30.37%	27.12%	27.51%	23.67%	25.29%	18.17%	25.70%	27.46%
Supplies % of Net Revenue	17.80%	-0.18%	4.51%	4.55%	3.53%	4.72%	8.53%	11.88%	6.06%	9.70%	12.66%	9.58%
Operating Exp per Adjusted Admit	10,701.62	11,186.16	8,894.26	11,665.69	11,786.45	11,535.59	12,468.92	17,173.14	(96,314.17)	15,112.87	12,025.61	13,993.42
Net Revenue per Adjusted Admit	3,092.09	8,739.43	7,916.37	8,794.74	7,729.46	14,337.32	11,195.21	14,326.50	(78,191.60)	12,918.97	7,395.96	10,161.77
Visits - Hospice	287	283	363	266	283	342	399	328	335	389	316	456
Visits - Virtual	842	495	417	572	501	975	1280	1088	355	340	464	184
Surgeries - IP	9	6	12	21	15	13	19	10	18	10	9	12
GROSS PATIENT REVENUE	0	0	0	0	0	0	0	0	0	23952	14620	17201
GROSS PATIENT REVENUE	0	0	0	0	0	0	0	0	0	78194	202567	210923

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED March 31, 2021**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
971,880	715,730	650,902	INPATIENT REVENUE	2,878,851	2,238,073	2,050,867
4,625,371	3,666,036	3,639,095	OUTPATIENT REVENUE	12,333,482	13,681,757	13,156,479
5,597,252	4,381,766	4,289,998	GROSS PATIENT REVENUE	15,212,333	15,919,830	15,207,346
(912,986)	(404,380)	(391,678)	MEDICARE DEDUCTIONS	(2,301,377)	(1,898,391)	(1,842,175)
355,545	99,789	(20,431)	MEDICAID DEDUCTIONS	776,921	637,325	266,820
(1,591,968)	(1,250,917)	(1,214,482)	HMO/PPO DEDUCTIONS	(3,883,650)	(4,302,035)	(4,176,733)
(42,342)	(328,589)	(319,018)	ALL OTHER DEDUCTIONS	(407,855)	(938,210)	(910,884)
(2,191,751)	(1,884,096)	(1,945,610)	TOTAL DEDUCTIONS	(5,815,962)	(6,501,312)	(6,662,971)
3,218,802	2,497,670	2,344,723	NET PATIENT REVENUE	8,883,581	9,418,518	8,544,710
1,266,565	35,712	35,712	OPERATING REVENUE	2,402,064	335,604	135,604
4,485,368	2,533,383	2,380,435	TOTAL NET REVENUE	11,285,645	9,754,121	8,680,313
1,747,223	1,715,950	1,666,414	SALARIES	5,124,455	4,830,837	4,668,476
382,902	191,773	187,559	CONTRACT LABOR	1,012,950	483,803	473,829
479,726	314,054	305,650	BENEFITS	1,213,020	1,014,706	981,674
2,609,851	2,221,777	2,159,623	SALARIES AND BENEFITS	7,350,425	6,329,346	6,123,979
308,275	330,822	285,116	SUPPLIES	927,235	627,165	500,688
232,607	232,102	225,341	PROFESSIONAL FEES	671,959	660,580	641,340
391,427	290,409	282,922	PURCHASED SERVICES	972,390	840,692	819,118
96,589	78,824	76,528	UTILITIES	228,623	153,408	148,940
220,629	184,179	177,587	REPAIRS & MAINTENANCE	618,617	560,016	540,024
27,664	32,230	25,466	RENTS & LEASES	93,348	107,546	86,937
75,808	59,366	55,440	OTHER OPERATING EXPENSES	224,716	196,514	184,200
469,649	328,907	328,645	BAD DEBTS	1,043,126	1,046,347	1,045,147
4,432,498	3,758,615	3,616,669	TOTAL OPERATING EXPENSES	12,130,440	10,521,612	10,090,373
52,869	(1,225,232)	(1,236,234)	EBIDTA	(844,795)	(767,491)	(1,410,060)
319	3,415	3,415	INTEREST INCOME	1,747	11,943	11,943
(42,787)	(39,089)	(39,089)	INTEREST EXPENSE	(129,145)	(153,045)	(153,045)
(300,341)	(337,633)	(337,633)	DEPRECIATION	(857,068)	(982,414)	(982,414)
48,173	64,898	48,049	IGT REVENUE/EXPENSE	138,443	182,527	132,324
594,118	719,118	594,118	AD VALOREM TAXES	1,782,354	2,157,354	1,782,354
0	0	0	Misc Non OP Expense	0	50	50
299,482	410,710	268,860	NONOPERATING INCOME (EXPENSE)	936,330	1,216,314	791,111
352,352	(814,523)	(967,373)	NET INCOME (LOSS)	91,536	448,823	(618,948)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED March 31, 2021**

0	<u>APR 2020</u>	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>
INPATIENT REVENUE	488,777	593,418	656,770	1,098,337	860,262	894,463	1,220,929	1,982,764	1,001,801	1,102,613	804,358	971,880
OUTPATIENT REVENUE	2,155,418	3,573,867	4,063,936	3,715,637	3,880,738	3,874,342	3,925,966	3,424,877	3,672,905	3,951,950	3,756,160	4,625,371
GROSS PATIENT REVENUE	2,644,196	4,167,284	4,720,706	4,813,974	4,741,000	4,768,805	5,146,895	5,407,641	4,674,706	5,054,563	4,560,519	5,597,252
MEDICARE DEDUCTIONS	(253,771)	(79,783)	(504,321)	(367,697)	(645,072)	69,687	(150,509)	(514,238)	(818,575)	(770,554)	(617,838)	(912,986)
MEDICAID DEDUCTIONS	(101,727)	(66,006)	733,235	(74,856)	527,188	1,670,764	(3,474)	(29,114)	212,034	503,151	(81,776)	355,545
HMO/PPO DEDUCTIONS	(1,049,673)	(1,124,343)	(1,429,035)	(1,237,549)	(1,873,097)	(1,327,270)	(1,104,097)	(1,076,596)	(891,128)	(1,113,730)	(1,177,952)	(1,591,968)
ALL OTHER DEDUCTIONS	(235,507)	(381,197)	(334,413)	(281,759)	(364,903)	(440,911)	(349,270)	(84,439)	(1,340,163)	(288,128)	(77,385)	(42,342)
TOTAL DEDUCTIONS	(1,640,678)	(1,651,329)	(1,534,535)	(1,961,861)	(2,355,884)	(27,730)	(1,607,350)	(1,704,388)	(2,837,832)	(1,669,261)	(1,954,951)	(2,191,751)
NET PATIENT REVENUE	1,003,655	2,516,280	3,186,473	2,852,503	2,385,478	4,739,245	3,539,588	3,203,958	1,836,873	3,316,496	2,348,282	3,218,802
OPERATING REVENUE	168,395	108,191	367,188	803,153	3,688,866	26,222	785,754	388,648	3,143,048	462,253	673,246	1,266,565
TOTAL NET REVENUE	1,172,050	2,624,471	3,553,661	3,655,656	6,074,344	4,765,467	4,325,343	3,592,606	4,979,921	3,778,750	3,021,528	4,485,368
SALARIES	1,593,450	1,645,021	1,532,365	1,628,166	1,793,266	1,591,030	1,772,919	1,737,403	1,998,250	1,788,116	1,589,115	1,747,223
CONTRACT LABOR	211,488	178,244	228,921	202,209	175,192	175,377	224,693	249,465	277,949	278,859	351,190	382,902
BENEFITS	733,606	33,592	485,399	433,585	544,530	431,413	487,708	411,259	584,783	324,936	408,358	479,726
SALARIES AND BENEFITS	2,538,545	1,856,857	2,246,685	2,263,960	2,512,988	2,197,820	2,485,320	2,398,127	2,860,982	2,391,911	2,348,663	2,609,851
SUPPLIES	178,656	(4,573)	143,869	129,798	84,173	223,868	301,924	380,554	397,827	321,611	297,349	308,275
PROFESSIONAL FEES	209,164	242,494	230,326	218,709	212,812	211,757	239,779	191,135	235,567	219,674	219,678	232,607
PURCHASED SERVICES	213,658	296,280	249,557	330,361	345,118	324,966	247,797	272,607	287,236	253,235	327,727	391,427
UTILITIES	62,351	62,459	35,897	82,590	52,645	72,396	79,933	72,151	95,417	71,105	60,929	96,589
REPAIRS & MAINTENANCE	208,236	203,218	179,028	204,964	169,562	177,879	193,887	178,014	221,996	176,091	221,898	220,629
RENTS & LEASES	24,510	20,658	26,286	25,459	16,530	26,785	33,351	29,185	25,059	32,813	32,871	27,664
OTHER OPERATING EXPENSES	65,365	39,304	46,058	51,802	89,596	210,374	(44,265)	134,019	517,030	66,740	82,169	75,808
BAD DEBTS	(26,868)	504,051	422,384	476,030	154,129	367,282	404,573	184,786	(583,886)	346,524	226,953	469,649
TOTAL OPERATING EXPENSES	3,473,617	3,220,749	3,580,091	3,783,673	3,637,554	3,813,124	3,942,299	3,840,577	4,057,228	3,879,704	3,818,238	4,432,498
EBIDTA	(2,301,567)	(596,277)	(26,430)	(128,017)	2,436,791	952,343	383,044	(247,971)	922,694	(100,954)	(796,710)	52,869
INTEREST INCOME	2,633	3,313	2,711	2,723	2,313	1,666	1,388	1,370	1,178	941	487	319
INTEREST EXPENSE	(40,440)	(38,592)	(39,214)	(39,260)	(39,936)	(39,236)	(48,417)	(42,377)	(42,420)	(43,445)	(42,913)	(42,787)
DEPRECIATION	(328,250)	(301,277)	(292,685)	(307,381)	(311,549)	(298,460)	(337,948)	(314,323)	(290,889)	(292,032)	(264,695)	(300,341)
IGT REVENUE/EXPENSE	42,114	52,429	45,491	49,272	46,406	47,042	43,432	41,715	42,867	47,199	43,071	48,173
AD VALOREM TAXES	(405,882)	594,118	594,118	594,118	594,118	594,118	594,118	594,118	(143,206)	594,118	594,118	594,118
NONOPERATING INCOME (EXPENSE)	(729,825)	309,992	310,421	299,471	291,352	305,129	252,573	280,503	(432,470)	306,780	330,068	299,482
NET INCOME (LOSS)	(3,031,392)	(286,286)	283,991	171,454	2,728,143	1,257,472	635,617	32,532	490,224	205,826	(466,642)	352,352

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	12,750,839	4,017,870	8,732,968	217.35%
ACCOUNTS RECEIVABLE	10,415,553	9,760,781	654,772	6.71%
Medicare Allowance	(120,806)	(522,635)	401,829	-76.89%
Medicaid Allowances	(54,092)	(115,973)	61,881	-53.36%
HMO/PPO Allowances	(910,113)	(1,176,351)	266,238	-22.63%
All Other Allowances	(4,605)	7,255	(11,860)	-163.48%
CONTRACTUALS	(1,089,616)	(1,807,704)	718,088	-39.72%
Allowance for Bad Debt	(3,496,860)	(3,810,733)	313,874	-8.24%
ALLOWANCES	(3,496,860)	(3,810,733)	313,874	-8.24%
ALLOWANCES AND CONTRACTUALS	(4,586,476)	(5,618,438)	1,031,962	-18.37%
TOTAL ACCOUNTS RECEIVABLE	5,829,077	4,142,343	1,686,734	40.72%
OTHER ACCOUNTS RECEIVABLE	1,774,407	(5,055,234)	6,829,642	-135.10%
INVENTORY	2,137,620	1,821,577	316,043	17.35%
PREPAID	931,263	1,931,190	(999,927)	-51.78%
PENSION ASSET/LIABILITY	3,271,851	3,271,851	0	0.00%
TOTAL OTHER ASSETS	8,115,141	1,969,383	6,145,757	312.07%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	251,290	23,706	9.43%
Hospital Building	10,412,064	10,412,064	0	0.00%
Other Bldg Improvement	37,074,074	36,961,449	112,626	0.30%
MME Hospital	26,544,592	24,387,991	2,156,600	8.84%
CONSTRUCTION IN PROGRESS	1,242,714	348,073	894,640	257.03%
FIXED ASSETS	75,807,690	72,620,118	3,187,572	4.39%
Acc Dep Land Improv	(174,436)	(153,581)	(20,855)	13.58%
Acc Dep Building	(5,659,303)	(5,481,275)	(178,027)	3.25%
Acc Dep Bldg & Lease	(12,698,393)	(11,190,908)	(1,507,485)	13.47%
Acc Dep Med Movable	(21,102,933)	(19,167,964)	(1,934,968)	10.09%
ACCUMULATED DEPRECIATION	(39,635,065)	(35,993,729)	(3,641,336)	10.12%
TOTAL FIXED ASSETS	36,172,625	36,626,389	(453,764)	-1.24%
TOTAL ASSETS	62,867,682	46,755,986	16,111,696	34.46%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2021**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	933,736	832,450	101,286	12.17%
PAYROLL LIABILITES	1,460,968	1,387,320	73,649	5.31%
PENSION LIABILITY	548,217	154,712	393,506	254.35%
OTHER LIABILITIES	747,526	866,267	(118,741)	-13.71%
Short-Term Debt	6,867,066	1,548,418	5,318,648	343.49%
AD Valorem Taxes	(1,782,354)	(8,911,770)	7,129,416	-80.00%
CURRENT LIABILITIES	8,775,159	(4,122,604)	12,897,763	-312.85%
LONG-TERM DEBT	14,359,101	13,518,458	840,643	6.22%
LONG TERM LIABILITIES	14,359,101	13,518,458	840,643	6.22%
TOTAL LIABILITIES	23,134,260	9,395,854	13,738,406	146.22%
FUND BALANCE	39,733,422	37,360,132	2,373,290	6.35%
TOTAL LIABILITIES & FUND BALANCE	62,867,682	46,755,986	16,111,696	152.57%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2021**

	<u>APR 2020</u>	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>
CASH	12,399,129	16,270,876	17,788,136	16,845,572	14,621,765	13,537,796	12,243,332	13,503,131	13,959,234	12,543,703	12,320,201	12,750,839
ACCOUNTS RECEIVABLE	7,496,303	8,043,958	8,982,152	9,252,722	9,328,936	9,277,458	9,369,867	11,070,047	10,579,873	11,182,899	10,966,981	10,415,553
Medicare Allowance	(323,393)	(346,323)	(418,967)	(423,666)	(460,607)	(394,354)	(218,262)	(170,475)	(176,001)	(248,313)	(136,471)	(120,806)
Medicaid Allowances	(85,803)	(101,725)	(130,746)	(151,555)	(132,755)	(102,323)	(44,346)	(35,503)	(23,238)	(26,467)	(43,543)	(54,092)
HMO/PPO Allowances	(797,167)	(849,629)	(1,182,819)	(1,075,934)	(1,499,539)	(1,496,438)	(1,178,016)	(1,272,927)	(1,008,918)	(982,328)	(1,113,397)	(910,113)
All Other Allowances	11,876	11,454	4,116	11,488	12,014	11,794	5,778	10,143	(4,089)	(6,372)	(3,203)	(4,605)
CONTRACTUALS	(1,194,487)	(1,286,223)	(1,728,416)	(1,639,667)	(2,080,887)	(1,981,321)	(1,434,846)	(1,468,762)	(1,212,246)	(1,263,480)	(1,296,614)	(1,089,616)
Allowance for Bad Debt	(3,355,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)
ALLOWANCES	(3,355,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)	(3,132,643)	(3,158,402)	(3,496,860)
ALLOWANCES AND CONTRACTUALS	(4,549,554)	(4,744,491)	(5,196,024)	(5,073,481)	(5,204,364)	(5,110,558)	(4,606,569)	(4,750,473)	(4,240,171)	(4,396,123)	(4,455,016)	(4,586,476)
TOTAL ACCOUNTS RECEIVABLE	2,946,749	3,299,467	3,786,128	4,179,241	4,124,572	4,166,900	4,763,297	6,319,574	6,339,702	6,786,776	6,511,965	5,829,077
OTHER ACCOUNTS RECEIVABLE	(5,344,044)	(6,303,326)	(7,346,254)	(7,707,060)	(7,228,866)	(5,161,077)	(5,776,972)	(8,865,137)	3,306,310	3,019,517	2,156,276	1,774,407
INVENTORY	1,717,194	1,919,819	1,892,697	1,945,008	1,966,878	1,991,797	1,992,455	2,039,547	2,086,659	2,115,857	2,138,795	2,137,620
PREPAID	1,605,057	1,393,164	1,273,085	2,271,187	2,228,080	1,790,091	1,539,831	1,568,944	1,361,057	1,119,851	911,663	931,263
PENSION ASSET/LIABILITY	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	1,250,057	281,508	(908,621)	(219,014)	237,943	1,892,662	1,027,165	(1,984,795)	10,025,877	9,527,077	8,478,585	8,115,141
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	251,290	274,996	274,996	274,996	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	36,961,449	37,010,090	36,962,865	36,962,865	36,961,449	36,961,449	37,001,022	37,074,074	37,074,074
MME Hospital	24,387,991	24,452,721	24,672,596	24,908,985	25,066,562	25,133,418	25,998,630	26,099,430	26,129,868	26,179,401	26,227,319	26,544,592
CONSTRUCTION IN PROGRESS	533,576	616,530	474,471	732,269	900,572	1,038,951	1,151,434	1,119,470	1,312,721	1,310,836	1,241,534	1,242,714
FIXED ASSETS	72,805,621	72,953,303	73,031,120	73,525,306	73,899,829	74,057,839	75,059,240	75,126,659	75,350,348	75,437,570	75,489,238	75,807,690
Acc Dep Land Improv	(154,876)	(156,215)	(157,510)	(158,848)	(160,186)	(161,481)	(163,014)	(165,284)	(167,628)	(169,973)	(172,091)	(174,436)
Acc Dep Building	(5,495,913)	(5,511,039)	(5,525,676)	(5,540,802)	(5,555,927)	(5,570,565)	(5,585,690)	(5,600,328)	(5,615,453)	(5,630,560)	(5,644,201)	(5,659,303)
Acc Dep Bldg & Lease	(11,323,160)	(11,451,143)	(11,574,997)	(11,702,974)	(11,831,141)	(11,954,063)	(12,081,073)	(12,202,583)	(12,329,174)	(12,455,989)	(12,571,274)	(12,698,393)
Acc Dep Med Movable	(19,348,029)	(19,504,859)	(19,657,758)	(19,820,698)	(19,987,616)	(20,147,222)	(20,341,501)	(20,517,408)	(20,665,740)	(20,813,505)	(20,947,158)	(21,102,933)
ACCUMULATED DEPRECIATION	(36,321,979)	(36,623,256)	(36,915,941)	(37,223,322)	(37,534,870)	(37,833,331)	(38,171,279)	(38,485,602)	(38,777,996)	(39,070,028)	(39,334,724)	(39,635,065)
TOTAL FIXED ASSETS	36,483,642	36,330,048	36,115,179	36,301,985	36,364,958	36,224,508	36,887,961	36,641,058	36,572,351	36,367,542	36,154,514	36,172,625
TOTAL ASSETS	53,079,578	56,181,899	56,780,821	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,266	62,867,682

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2021**

	<u>APR 2020</u>	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>	<u>JAN 2021</u>	<u>FEB 2021</u>	<u>MAR 2021</u>
ACCOUNTS PAYABLE	479,406	421,190	1,364,467	1,686,979	1,488,467	1,545,560	1,467,220	1,586,444	1,960,828	1,549,298	989,882	933,736
PAYROLL LIABILITES	1,892,348	1,814,042	1,748,760	1,943,541	1,697,232	1,941,842	2,013,427	2,107,338	1,683,137	1,415,292	1,270,696	1,460,968
PENSION LIABILITY	151,976	170,283	300,503	411,895	499,895	499,895	499,895	499,895	548,217	548,217	548,217	548,217
OTHER LIABILITIES	865,543	866,453	865,345	865,386	865,032	865,162	865,064	865,572	747,757	747,352	747,336	747,526
Short-Term Debt	9,913,943	13,630,922	13,567,930	13,566,379	10,523,610	10,519,191	9,964,756	9,903,659	7,791,219	7,510,765	7,541,352	6,867,066
AD Valorem Taxes	(8,505,888)	(9,100,006)	(9,694,124)	(10,288,242)	(10,882,360)	(11,476,478)	(12,070,596)	(12,664,714)	(0)	(594,118)	(1,188,236)	(1,782,354)
CURRENT LIABILITIES	4,797,328	7,802,884	8,152,882	8,185,938	4,191,875	3,895,172	2,739,767	2,298,195	12,731,158	11,176,808	9,909,249	8,775,159
LONG-TERM DEBT	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101
LONG TERM LIABILITIES	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119	14,200,577	14,174,946	14,359,101
TOTAL LIABILITIES	18,750,838	22,139,445	22,454,376	22,609,884	18,123,196	17,338,352	15,802,625	15,327,305	27,255,278	25,377,385	24,084,195	23,134,260
FUND BALANCE	34,328,740	34,042,454	34,326,445	34,497,899	37,226,042	38,483,514	39,119,131	39,151,663	39,641,886	39,847,713	39,381,071	39,733,422
TOTAL LIABILITIES & FUND BALANCE	53,079,578	56,181,899	56,780,821	57,107,784	55,349,238	55,821,866	54,921,756	54,478,968	66,897,164	65,225,097	63,465,266	62,867,682

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : March-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	829,155.58	340,530.17	41%	209,062.33	25%	549,592.50	66%	787,697.80	238,105.30	29%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	168,575.26	28,291.23	17%	48,365.30	29%	76,656.53	45%	160,146.50	83,489.97	50%
Worker Comp	75%	132,268.52	162.35	0%	23,361.45	18%	23,523.80	18%	99,201.39	75,677.59	57%
Commercial	85%	477,040.83	153,095.42	32%	113,983.25	24%	267,078.67	56%	405,484.71	138,406.04	29%
Champus/Tricare	85%	3,550.86	1,798.66	51%	0.00	0%	1,798.66	51%	3,018.23	1,219.57	34%
Blue Cross Other/Employee Insurance	85%	195,874.58	31,887.32	16%	19,188.17	10%	51,075.49	26%	166,493.39	115,417.90	59%
State/Federal Prog	85%	179,330.72	10,210.10	6%	37,590.78	21%	47,800.88	27%	152,431.11	104,630.23	58%
BC	95%	298,681.48	77,165.30	26%	57,549.93	19%	134,715.23	45%	283,747.41	149,032.18	50%
Medicaid Repl.	85%	404,223.27	50,681.04	13%	85,625.47	21%	136,306.51	34%	343,589.78	207,283.27	51%
Medicare Repl.	85%	658,258.39	304,236.34	46%	81,454.31	12%	385,690.65	59%	559,519.63	173,828.98	26%
Industrial	100%	11,604.20	1,432.60	12%	172.20	1%	1,604.80	14%	11,604.20	9,999.40	86%
Private Pay	40%	2,317,961.42	262,842.72	11%	378,460.61	16%	641,303.33	28%	927,184.57	285,881.24	12%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		15,565.96	(357.75)	-2%	974.86	6%	617.11	4%	0.00	(617.11)	
		5,692,091.07	1,261,975.50		1,055,788.66		2,317,764.16		3,900,118.71	1,582,354.55	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : March-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	84,291.89	10,146.29	12%	103.52	0%	10,249.81	12%	80,077.30	69,827.49	83%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	23,101.93	1,240.00	5%	1,002.38	4%	2,242.38	10%	21,946.83	19,704.45	85%
Worker Comp	75%	4,080.00	1,695.00	42%		0%	1,695.00	42%	3,045.00	1,350.00	33%
Commercial	85%	41,166.25	837.80	2%	(487.79)	-1%	350.01	1%	34,991.31	34,641.30	84%
Champus/Tricare	85%	717.15	(30.00)	-4%		0%	(30.00)	-4%	609.58	639.58	89%
Blue Cross Other/Employee Insurance	85%	12,856.14	772.00	6%		0%	772.00	6%	10,927.72	10,155.72	79%
State/Federal Prog	85%	3,797.67	211.56	6%	(90.00)	-2%	121.56	3%	3,228.02	3,106.46	82%
BC	95%	93,440.36	(5,886.83)	-6%	(6,168.99)	-7%	(11,855.82)	-13%	88,768.34	100,624.16	108%
Medicaid Repl.	85%	119,113.06	7,103.63	6%	1,608.85	1%	8,712.48	7%	101,246.10	92,533.62	78%
Medicare Repl.	85%	52,986.48	5,696.75	11%	1,066.22	2%	6,762.97	13%	45,038.51	38,275.54	72%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	116,713.46	(937.60)	-1%	(3,090.50)	-3%	(4,028.10)	-3%	46,685.38	50,713.48	43%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		(506.74)	(215.00)	42%	(140.00)	28%	(355.00)	70%	0.00	355.00	
		551,737.65	20,833.60		(6,196.31)		14,637.29		436,564.09	421,926.80	

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : March-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	FC 0-30 S's	FC 0-30 %	FC 31-60 S's	FC 31-60 %	FC 0-60 S's	FC 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	5,218.98	3,030.00	58%	1,655.67	32%	4,685.67	90%	4,958.03	272.36	5%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	300.88	89.05	30%	28.34	9%	117.39	39%	285.84	168.45	56%
Worker Comp	75%	2,284.00	2,219.00	97%	65.00	3%	2,284.00	100%	1,713.00	(571.00)	-25%
Commercial	85%	18,277.03	5,062.80	28%	3,896.27	21%	8,959.07	49%	15,535.48	6,576.41	36%
Champus/Tricare	85%	414.00	110.00	27%	259.00	63%	369.00	89%	351.90	(17.10)	-4%
Blue Cross Other/Employee Insurance	85%	2,946.41	0.00	0%	1,312.41	45%	1,312.41	45%	2,504.45	1,192.04	40%
State/Federal Prog	85%	1,962.00	25.00	1%	65.00	3%	90.00	5%	1,667.70	1,577.70	80%
BC	95%	3,293.21	1,259.00	38%	1,514.50	46%	2,773.50	84%	3,128.55	355.05	11%
Medicaid Repl.	85%	2,827.04	2,082.00	74%	298.00	11%	2,380.00	84%	2,402.98	22.98	1%
Medicare Repl.	85%	11,191.00	3,081.00	28%	8,110.00	72%	11,191.00	100%	9,512.35	(1,678.65)	-15%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	25,470.61	2,193.19	9%	2,286.15	9%	4,479.34	18%	10,188.24	5,708.90	22%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		74,185.16	19,151.04		19,490.34		38,641.38		52,248.52	13,607.14	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : March-21

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	2,489.62	1,961.28	79%	328.34	13%	2,289.62	92%	2,365.14	75.52	3%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	2,566.38	821.57	32%	504.81	20%	1,326.38	52%	2,438.06	1,111.68	43%
Worker Comp	75%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	75%
Commercial	85%	3,718.28	1,666.84	45%	310.43	8%	1,977.27	53%	3,160.54	1,183.27	32%
Champus/Tricare	85%	143.85	100.00	70%	3.21	2%	103.21	72%	122.27	19.06	13%
Blue Cross Other/Employee Insurance	85%	200.00	100.00	50%	0.00	0%	100.00	50%	170.00	70.00	35%
State/Federal Prog	85%	356.00	0.00	0%	0.00	0%	0.00	0%	302.60	302.60	85%
BC	95%	3,774.46	336.09	9%	15.00	0%	351.09	9%	3,585.74	3,234.65	86%
Medicaid Repl.	85%	8,542.01	351.01	4%	915.00	11%	1,266.01	15%	7,260.71	5,994.70	70%
Medicare Repl.	85%	6,449.00	609.00	9%	4,527.00	70%	5,136.00	80%	5,481.65	345.65	5%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	8,903.92	918.09	10%	1,900.63	21%	2,818.72	32%	3,561.57	742.85	8%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent				0%		0%	0.00	0%	0.00	0.00	
		37,143.52	6,863.88		8,504.42		15,368.30		28,448.27	13,079.97	