

**Cogdell Memorial Hospital
December 2020 Normalization**

Net Income	490,224.00
Less:	0.00
Add:	
Additional Staffing	150,000.00
Lower Net Rev - COVID 19	250,000.00
COVID Supplies	108,000.00
COVID Drugs	180,000.00
	0.00
	0.00
Normalied Net Income	<u>1,178,224.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>584,106.00</u></u>
Cash - CY	13,959,234.00
Cash -PY	4,850,011.00
Net Cash Change 19-18	<u>9,109,223.00</u>

Note: Key issue is Kinder Morgan and holding half of tax pymt

	<u>MTD</u>	<u>YTD</u>
Net Income	490,224.00	1,662,806.00
Taxes	(594,118.00)	(5,392,092.00)
Depreciation	290,889.00	3,765,175.00
UC Funding	0.00	0.00
	0.00	0.00
	0.00	0.00
	0.00	0.00
Net Cash Flow	<u><u>186,995.00</u></u>	<u><u>35,889.00</u></u>

**Cogdell Memorial Hospital
Analysis of Investments**

<u>Month</u>	<u>Activity</u>	<u>Texpool Depreciation</u>	<u>TexPool I&S 01</u>	<u>TexPool I&S 06</u>	<u>TexPool 01 Obligated Capital</u>	<u>TexPool USDA</u>	<u>TexPool Operating II</u>	<u>TexPool Depreciation II</u>	<u>TexPool Capital Fund</u>
Dec-20	Beginning Balance	\$3,192.57	\$219,932.69	\$3,980,163.79	\$0.00	\$1,700,345.31	\$2,924,656.96	\$4,029,872.82	\$1,019.07
	Deposits	\$0.00	\$27,528.30	\$0.00	\$0.00	\$0.00	\$431,807.47	\$876,931.20	\$1,920,000.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,975,000.00	\$0.00	\$0.00
	Interest Earned	\$0.31	\$18.40	\$307.30	\$0.00	\$131.32	\$104.80	\$342.36	\$82.78
	Ending Balance	\$3,192.88	\$247,479.39	\$3,980,471.09	\$0.00	\$1,700,476.63	\$1,381,661.23	\$4,907,146.38	\$1,921,101.85
	Balance Per Statement	\$3,192.88	\$247,479.39	\$3,980,471.09	\$0.00	\$1,700,476.63	\$1,381,661.23	\$4,907,146.38	\$1,921,101.85
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,192.88	\$247,479.39	\$3,980,471.09	\$0.00	\$1,700,476.63	\$1,381,661.23	\$4,907,146.38	\$1,921,101.85
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2020**

	<u>Prepaid Beginning Balance</u>	<u>Deductions From Prepaid</u>	<u>1140800 Prepaid Balance</u>	<u>GL 2010202</u>	<u>Invoice Amount</u>	<u>2020 Benefit</u>
	\$0.00					
Beginning Balance 01/01/2020	\$1,527,424.67					
Benefits Paid:						
Jan-20	\$35,624.67	\$156,624.14	\$1,406,425.20	\$0.00	\$195,780.17	\$39,156.03
Feb-20	\$149,463.99	\$180,556.99	\$1,375,332.20	\$0.00	\$225,696.24	\$45,139.25
Mar-20	\$0.00	\$192,925.19	\$1,182,407.01	\$0.00	\$241,156.49	\$48,231.30
Apr-20	\$0.00	\$168,455.52	\$1,013,951.49	\$0.00	\$210,569.40	\$42,113.88
May-20	\$0.00	\$209,716.25	\$804,235.24	\$0.00	\$262,145.31	\$52,429.06
Jun-20	\$0.00	\$181,964.94	\$622,270.30	\$0.00	\$227,456.18	\$45,491.24
Jul-20	\$858,433.89	\$197,088.34	\$1,283,615.85	\$0.00	\$246,360.42	\$49,272.08
Aug-20	\$0.00	\$185,623.80	\$1,097,992.05	\$0.00	\$232,029.75	\$46,405.95
Sep-20	\$0.00	\$188,324.60	\$909,667.45	\$0.00	\$235,405.75	\$47,081.15
Oct-20	\$0.00	\$173,729.48	\$735,937.97	\$0.00	\$217,161.85	\$43,432.37
Nov-20	\$0.00	\$166,860.94	\$569,077.04	\$0.00	\$208,576.17	\$41,715.23
Dec-20	\$0.00	\$171,467.53	\$397,609.51	\$0.00	\$214,334.41	\$42,866.88
			\$397,609.51	\$0.00		
Prepaid Account - 114.0800			\$397,609.50	\$0.00		
Variance - Prepaid Acct 114.0800 to Rolling Balance			<u>\$0.01</u>	<u>\$0.00</u>		
Benefit						\$543,334.43
Benefit per Income Statement						\$543,334.43
Variance						<u>\$0.00</u>

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2020 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2020 Ending Balance</u>
2011 CO	720,000	2021	376,600	21,600	365,000
Equipment Loan	1,320,687	2031	143,766	41,338	1,218,259
USDA Loan	8,528	2019	8,280	248	496
Hematology Analyzer	32,318	2021	18,060	1,735	15,993
Chemisty Analyzer	112,572	2021	62,904	6,039	55,707
Immunorassay System	51,319	2021	28,680	2,757	25,396
CT Loan	302,967	2023	80,899	10,092	232,160
TIB Bank 2016 Bonds	6,960,000	2031	715,640	236,640	6,481,000
TIB Bank 2017 Bonds	4,484,000	2032	426,713	147,713	4,205,000
FB&T Construction	904,873	2026	0	0	904,873
GE - Portable X Ray Upgrade	52,395	2025	4,558	3,797	48,370
GE - C Arm	176,267	2025	28,845	4,317	159,187
GE - Optima XR240amx - New Portable	122,255	2025	11,175	1,953	118,585
GE - MRI	859,897	2025	31,453	6,590	835,035
PPP Loan	3,657,100	Forgiven	0	0	0
Medicare 6 Months up Front	4,972,861	2020	4,972,861	0	0
Stimulus Funds	3,969,781	Forgiven	0	0	0
Total	28,707,821		6,910,434	484,819	14,665,062

**Cogdell Memorial Hospital
Summary of Tax Collections FY 2020**

<u>Date</u>	<u>M&O Amount</u>	<u>Debt Service Amount</u>
10/22/2020	107,684.62	6,654.97
10/28/2020	213,961.79	13,273.89
11/2/2020	646,887.43	40,157.20
11/4/2020	350,199.98	22,223.99
11/6/2020	1,226,877.08	76,163.26
11/11/2020	767,112.89	42,248.39
11/25/2020	177,273.56	16,294.33
12/4/2020	255,615.71	16,656.62
12/16/2020	176,191.76	10,871.68
1/5/2021	220,701.18	13,792.11
1/26/2021	371,473.93	23,014.17

Total	<u>4,795,330.54</u>	<u>281,350.61</u>
Estimated Taxes	7,383,797.25	
Amount Left	<u>2,307,116.10</u>	

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of December 31, 2020

<u>Expense</u>	<u>MTD 12/31/2020</u>	<u>YTD 12/31/2020</u>	<u>MTD 12/31/2020</u>	<u>YTD 12/31/2020</u>	<u>MTD 12/31/2020</u>	<u>MTD 12/31/2020</u>	<u>Explanation</u>	<u>YTD 12/31/2020</u>	<u>YTD 12/31/2020</u>	<u>Explanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 12/31/2020</u>	<u>Cost</u>		<u>YTD 12/31/2020</u>	<u>Cost</u>	
					<u>Rate Variance</u>	<u>Variance</u>		<u>Rate Variance</u>	<u>Variance</u>	
Salaries	1,998,250	19,960,346	1,595,677	18,938,790						
Manhours	48,755	564,833	46,537	542,602						
FTEs	275.92	270.75	263.37	260.09						
AHR	40.99	35.34	34.29	34.90						
Salaries per APD	1,234.25	1,226.97	820.40	825.36	413.85	670,023	Additional staffing for COVID with front desk screeners, COVID unit and additional staff in ER and RT	401.61	6,533,333	Lower Volumes due to COVID is creating the large variance. We have kept all employees employed even with down turn in volumes, also, increase staffing due to COVID
Manhours per APD	30.11	34.72	23.93	23.65						
Benefits	584,783	5,127,549	393,463	4,684,051						
Benefits per APD	361.20	315.19	202.29	204.13						
Benefits as a % of Salaries	29.26%	25.69%	24.66%	24.73%	4.61%	92,053	Two large claims this month hit stop loss	0.96%	190,841	We had 5 stop loss claims this year, with 3 over 150k
Professional Fees	235,567	2,633,084	235,548	2,826,573						
Prof Fees per APD	145.50	161.86	121.10	123.18	24.40	39,499	Locum Coverage for walk in with Dr. Perry out in Dec	38.67	629,132	Locum Walk in Coverage plus overall lower volumes still had to staff it
Contract Labor	277,949	2,397,368	153,089	1,837,072						
Manhours	3,604	32,796	2,298	19,987						
AHR	77.12	73.10	66.62	91.91						
FTE's	20.40	15.72	13.01	9.58						
Contract Labor per APD	171.68	147.37	78.71	80.06	92.97	150,519	Increased agency for COVID - RT, Nursing, Radiology, HHA, OR	67.31	1,094,941	Agency in Radiology, HHA, Nursing, OR and PT

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of December 31, 2020

<u>Expense</u>	<u>MTD 12/31/2020</u>	<u>YTD 12/31/2020</u>	<u>MTD 12/31/2020</u>	<u>YTD 12/31/2020</u>	<u>MTD 12/31/2020</u>	<u>MTD 12/31/2020</u>	<u>Eplanation</u>	<u>YTD 12/31/2020</u>	<u>YTD 12/31/2020</u>	<u>Eplanation</u>
	<u>Amount</u>	<u>Amount</u>	<u>Budget Amt</u>	<u>Budget Amt</u>	<u>MTD 12/31/2020</u>	<u>MTD 12/31/2020</u>		<u>YTD 12/31/2020</u>	<u>YTD 12/31/2020</u>	
					<u>Rate Variance</u>	<u>Cost Variance</u>		<u>Rate Variance</u>	<u>Cost Variance</u>	
Supplies	397,827	2,366,784	79,630	898,285						
Supplies per APD	245.72	145.49	40.94	38.71						
Supplies as a % of Net Rev	21.66%	7.00%	2.67%	2.57%	18.99%	348,871	180k for Redesmavir, 106k for COVID test kits, 90k for OR implants	4.43%	1,499,182	208k for Redesmavir, 300k for COVID test kits, close to \$1 million for PPE
Purchased Services	287,236	3,386,698	231,172	2,774,062						
Purchased Services per APD	177.42	208.18	118.85	120.90	58.56	94,811	16k for COVID testing	87.29	1,419,974	COVID testing over 350k
Other Expense	859,336	4,619,661	308,387	3,709,243						
Other Expense per APD	530.78	283.97	158.55	161.65	372.23	602,638	Reclass/Accrual for Credit Card 300k	122.32	1,989,923	Repairs for COVID and negative pressure rooms - 80k and year end reclass
Bad Debt	(583,886)	2,947,628	313,525	3,762,299						
Bad Debt as a % of Gross Rev	-12.49%	5.24%	5.64%	5.74%	-18.13%	(847,394)	Did our presumptive charity Deductions are up	-0.51%	(285,531)	Cleaned up presumptive charity accounts, thus why net revenue is down
APD	1,619	16,268	1,945	22,946						
Net Revenue	1,836,873	33,808,764	2,987,809	34,614,750						
FTE Factor	31	366	31	366						
Gross Revenue	4,674,706	56,292,553	5,562,031	65,505,405						
Total Operating Expense	4,057,062	43,439,118	3,310,491	39,420,375						

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED December 31, 2020

<u>CURRENT MONTH</u>	<u>BUDGET CUURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
			Admissions			
59	47	45	Med Surg	521	567	498
14	15	8	OB	181	181	174
5	6	4	Swing Bed	58	72	72
<u>78</u>	<u>68</u>	<u>57</u>	Total Admissions	<u>760</u>	<u>820</u>	<u>744</u>
			Patient Days			
229	157	150	Med Surg	1,730	1,889	1,609
27	31	14	OB	383	367	378
91	87	85	Swing Bed	1,022	1,042	1,107
<u>347</u>	<u>275</u>	<u>249</u>	Total Patient Days	<u>3,135</u>	<u>3,298</u>	<u>3,094</u>
364	484	416	Total Adjusted Admissions	3,944	5,704	5,416
1,619	1,945	1,817	Total Adjusted Patient Days	16,268	22,946	22,524
3.88	3.33	3.33	Avg. Length of Stay (ALOS)			
1.93	2.02	1.75	Med Surg	3.32	3.33	3.23
18.20	14.46	21.25	OB	2.12	2.02	2.17
			Swing Bed	17.62	14.46	15.38
<u>4.45</u>	<u>4.02</u>	<u>4.37</u>	Total ALOS	<u>4.13</u>	<u>4.02</u>	<u>4.16</u>
			Average Daily Census (ADC)			
7.39	5.17	4.84	Med Surg	4.73	5.16	4.41
0.87	1.00	0.45	OB	1.05	1.00	1.04
2.94	2.85	2.74	Swing Bed	2.79	2.85	3.03
<u>11.19</u>	<u>9.02</u>	<u>8.03</u>	Total ADC	<u>8.57</u>	<u>9.01</u>	<u>8.48</u>
52.23	63.88	58.61	Adjusted ADC	44.45	62.71	61.73

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED December 31, 2020

57.35%	44.56%	42.11%	Occupancy %	41.77%	44.51%	41.34%
12.44%	14.33%	6.45%	Med Surg	14.95%	14.32%	14.79%
			OB			
12	14	8	Deliveries	159	167	157
18	12	12	Pt Days - Nursery	298	309	309
53	40	43	Admits from ER	443	484	439
26	42	42	Observations from ER	375	540	540
18	18	6	IP Surgeries	155	0	99
58	69	57	Outpatient Visits			
574	730	813	OP Surgeries	644	824	801
3,239	3,192	3,192	ER	6,975	8,765	8,507
			All Other OP Visits	34,567	33,297	33,297
3,871	3,991	4,062	Total Outpatient Visits	42,186	42,886	42,605
50	61	56	Observation Visits			
1	5	2	Med Surg	647	758	775
51	66	58	OB	38	60	60
2,524	2,963	2,640	Total Observations Visits	684	818	834
355	0	0	CFC - In Clinic	23,642	33,709	32,122
633	559	825	CFC - Telehealth	6,766	0	0
3,512	3,523	3,465	CFC Walk-In	5,844	6,714	6,431
182	191	226	Total CFC Visits	36,252	40,423	38,553
3,694	3,714	3,691	Orthopedic Clinic	2,735	2,297	2,480
1,368	979	1,287	Total Clinic Visits	38,987	42,720	41,033
1,4091	0.8843	0.9800	Home Health Visits	16,636	11,752	13,756
1.6818	1.0675	1.1905	Total Case Mix	1.0412	0.8844	0.8630
			Medicare Case Mix	1.2113	1.0674	1.0874

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED December 31, 2020

Payor Mix (Based on Revenues)						
33.09%	25.95%	26.66%	Medicare	25.59%	26.43%	4.90%
15.52%	9.99%	10.44%	Medicare Managed Care	13.45%	10.18%	2.53%
48.61%	35.94%	37.10%	Total Medicare	39.04%	36.61%	7.43%
2.50%	2.06%	1.86%	Medicaid	1.93%	2.02%	0.61%
10.95%	11.37%	11.39%	Medicaid Managed Care	10.04%	11.59%	-1.97%
13.45%	13.43%	13.25%	Total Medicaid	11.97%	13.61%	-1.36%
21.57%	22.37%	22.82%	BCBS	24.24%	22.71%	5.36%
6.07%	9.70%	10.58%	HMO/PPO/Commerical	9.29%	9.84%	1.63%
27.64%	32.07%	33.40%	Total HMO/PPO	33.53%	32.55%	6.99%
0.73%	1.16%	1.30%	Fed/State	1.28%	1.19%	0.20%
0.29%	0.36%	0.34%	Champus	0.11%	0.37%	-0.03%
1.02%	1.52%	1.64%	Total Other Fed State	1.39%	1.56%	0.17%
1.34%	1.14%	1.18%	Workers Comp	1.23%	1.16%	-0.61%
7.95%	15.90%	13.43%	Self Pay	12.84%	14.51%	-5.91%
100.01%	100.00%	100.00%	Total Payor Mix	100.00%	100.00%	6.71%
Hours						
48,755	46,537	46,537	Hospital	564,833	542,602	542,602
3,604	2,298	2,298	Contract	32,796	19,987	19,987
<u>52,359</u>	<u>48,835</u>	<u>48,835</u>	Total Hours	<u>597,629</u>	<u>562,589</u>	<u>562,589</u>
FTES						
275.98	262.82	263.43	Hospital	270.80	255.37	260.86
20.40	12.98	13.01	Contract	15.72	9.41	9.61
<u>296.38</u>	<u>275.80</u>	<u>276.43</u>	Total FTES	<u>286.52</u>	<u>264.77</u>	<u>270.47</u>
5.6743	4.3175	4.7164	FTE's Per Adjusted Occupied Bed	6.4465	4.2219	0.0000
-12.49%	5.64%	5.84%	Bad Debt % of Gross Revenue	5.24%	5.74%	3.78%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED December 31, 2020

			AR Days			
56.69		49.73	Gross	56.69		49.73
31.64		18.38	Net	31.64		18.38
2,887.04	2,859.01	(31,292.65)	Gross Revenue/APD	3,460.43	2,854.82	0.00
1,134.43	1,535.80	(17,665.52)	Net Revenue/APD	2,078.30	1,508.56	0.00
39.29%	53.72%	56.45%	Net Revenue % of Gross Revenue	60.06%	52.84%	52.10%
117.29		47.95	Days Cash On Hand	117.29		47.95
155.75%	71.70%	68.81%	Salaries/Benefits/Contract Labor % of Net Rev	81.30%	73.55%	75.45%
29.26%	24.66%	29.74%	Benefits % of Salaries	25.69%	24.73%	30.71%
21.66%	2.67%	2.39%	Supplies % of Net Revenue	6.91%	2.57%	3.15%
11,146.65	6,844.64	(82,821.74)	Operating Exp per Adjusted Admit	11,014.98	6,910.57	0.00
5,046.75	6,177.48	(77,170.43)	Net Revenue per Adjusted Admit	8,572.98	6,068.13	0.00
335	177	321	Visits - Hospice	3,866	2,120	3,079
355	0	0	Visits - Virtual	6,766	0	0
18	18	6	Surgeries - IP	155	0	99

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED DECEMBER 31, 2020

	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020
Admissions												
Med Surg	50	38	35	43	25	39	47	38	32	52	63	59
OB	17	7	12	15	14	11	20	12	23	18	18	14
Swing Bed	8	3	6	2	2	6	7	6	7	5	1	5
Total Admissions	75	48	53	60	41	56	74	56	62	75	82	78
Patient Days												
Med Surg	162	126	109	134	89	126	135	93	109	120	298	229
OB	35	15	28	29	36	27	37	28	41	37	43	27
Swing Bed	87	59	102	45	28	87	106	104	130	88	95	91
Total Patient Days	284	200	239	208	153	240	278	225	280	245	436	347
Total Adjusted Admissions	516	431	349	325	288	403	324	309	331	316	224	364
Total Adjusted Patient Days	1,955	1,796	1,575	1,125	1,074	1,725	1,218	1,240	1,493	1,033	1,189	1,619
Avg. Length of Stay (ALOS)												
Med Surg	3.24	3.32	3.11	3.12	3.56	3.23	2.87	2.45	3.41	2.31	4.73	3.88
OB	2.06	2.14	2.33	1.93	2.57	2.45	1.85	2.33	1.78	2.06	2.39	1.93
Swing Bed	10.88	19.67	17.00	22.50	14.00	14.50	15.14	17.33	18.57	17.60	95.00	18.20
Total ALOS	3.79	4.17	4.51	3.47	3.73	4.29	3.76	4.02	4.52	3.27	5.32	4.45
Average Daily Census (ADC)												
Med Surg	5.23	4.34	3.52	4.47	2.87	4.20	4.35	3.00	3.63	3.87	9.93	7.39
OB	1.13	0.52	0.90	0.97	1.16	0.90	1.19	0.90	1.37	1.19	1.43	0.87
Swing Bed	2.81	2.03	3.29	1.50	0.90	2.90	3.42	3.35	4.33	2.84	3.17	2.94
Total ADC	9.16	6.90	7.71	6.93	4.94	8.00	8.97	7.26	9.33	7.90	14.53	11.19
Adjusted ADC	63.06	61.92	50.81	37.51	34.66	57.50	39.31	40.00	49.76	33.32	39.64	52.23

**Cogdell - Main Unit
OPERATING INDICATORS REPORT**

FOR THE PERIOD ENDED December 31, 2020

	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020
Occupancy %												
Med Surg	44.62%	35.44%	37.81%	33.15%	20.97%	39.44%	43.19%	35.30%	44.26%	37.28%	72.78%	57.35%
OB	16.13%	7.39%	12.90%	13.81%	16.59%	12.86%	17.05%	12.90%	19.52%	17.05%	20.48%	12.44%
Deliveries	14	5	10	14	15	11	17	12	18	15	16	12
Pt Days - Nursery	30	11	18	21	29	25	37	25	31	27	26	18
Admits from ER	40	35	34	35	30	29	37	27	29	38	56	53
Observations from ER	43	45	39	20	29	24	34	20	36	34	25	26
IP Surgeries	12	9	11	9	6	12	21	15	13	19	10	18
Outpatient Visits												
OP Surgeries	82	69	40	18	49	82	49	60	54	31	52	58
ER	730	711	615	376	474	509	582	577	644	624	559	574
All Other OP Visits	3,634	3,102	2,328	1,450	2,095	2,600	3,042	2,722	3,433	3,483	3,439	3,239
Total Outpatient Visits	4,446	3,882	2,983	1,844	2,618	3,191	3,673	3,359	4,131	4,138	4,050	3,871
Observation Visits												
Med Surg	76	64	55	79	36	53	47	32	46	66	45	50
OB	0	4	3	10	2	3	5	2	5	2	1	1
Total Observations Visits	76	68	58	88	38	56	52	33	51	68	46	51
Clinic Visits												
CFC - In Clinic	2,968	2,474	1,797	967	1,424	1,682	1,804	2,037	1,591	1,120	3,254	2,524
CFC - Telehealth	0	0	241	842	495	417	572	501	975	1,280	1,088	355
CFC Walk-In	805	874	460	144	193	286	440	186	617	561	645	633
Total CFC Visits	3,773	3,348	2,498	1,953	2,112	2,385	2,816	2,724	3,183	2,961	4,987	3,512
Orthopedic Clinic	278	229	243	149	209	239	251	245	269	228	213	182
Total Clinic Visits	4,051	3,577	2,741	2,102	2,321	2,624	3,067	2,969	3,452	3,189	5,200	3,694
Home Health Visits	1,276	1,281	1,298	1,382	1,474	1,673	1,495	1,409	1,502	1,238	1,240	1,368
Total Case Mix	0.8788	0.9024	0.8246	0.8750	1.3387	0.9688	1.0588	0.8600	1.0784	1.0652	1.0189	1.4091
Medicare Case Mix	1.0455	1.2308	0.9200	0.8750	1.1333	1.0667	1.3846	1.1875	1.1667	1.2500	1.3529	1.6818

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED December 31, 2020

	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020
Payor Mix (Based on Revenues)												
Medicare	26.81%	24.20%	29.98%	18.63%	21.04%	24.77%	29.06%	26.06%	23.19%	22.23%	25.62%	33.09%
Medicare Managed Care	12.14%	10.24%	12.80%	14.68%	11.57%	15.52%	13.14%	10.84%	13.94%	15.32%	16.13%	15.52%
Total Medicare	38.95%	34.44%	42.78%	33.31%	32.61%	40.29%	42.20%	36.90%	37.13%	37.55%	41.75%	48.61%
Medicaid	0.27%	0.92%	2.21%	4.24%	1.96%	2.23%	3.49%	1.79%	2.08%	1.48%	1.41%	2.50%
Medicaid Managed Care	8.58%	10.54%	12.23%	11.43%	8.38%	9.85%	9.69%	10.21%	13.24%	7.57%	9.01%	10.95%
Total Medicaid	8.85%	11.46%	14.44%	15.67%	10.34%	12.08%	13.18%	12.00%	15.32%	9.05%	10.42%	13.45%
BCBS	26.53%	21.91%	23.74%	22.46%	22.75%	23.50%	21.18%	25.11%	25.04%	28.45%	27.01%	21.57%
HMO/PPO/Commerical	12.49%	9.18%	12.21%	10.08%	8.86%	9.21%	11.22%	11.08%	8.95%	6.48%	6.39%	6.07%
Total HMO/PPO	39.02%	31.09%	35.95%	32.54%	31.61%	32.71%	32.40%	36.19%	33.99%	34.93%	33.40%	27.64%
Fed/State	1.46%	1.67%	2.77%	1.52%	1.01%	0.21%	0.91%	1.40%	0.74%	0.87%	2.12%	0.73%
Champus	-0.30%	0.49%	0.16%	0.17%	0.15%	0.21%	0.14%	-0.16%	0.10%	0.04%	0.08%	0.29%
Total Other Fed State	1.16%	2.16%	2.93%	1.69%	1.16%	0.42%	1.05%	1.24%	0.84%	0.91%	2.20%	1.02%
Workers Comp	0.99%	1.25%	1.01%	1.00%	1.28%	2.34%	1.15%	0.82%	0.91%	1.90%	0.76%	1.34%
Self Pay	11.04%	19.60%	2.90%	15.79%	22.99%	12.16%	10.03%	12.85%	11.81%	15.67%	11.46%	7.95%
Total Payor Mix	100.01%	100.00%	100.01%	100.00%	99.99%	100.00%	100.01%	100.00%	100.00%	100.01%	99.99%	100.01%
Hours												
Hospital	48,546	42,157	46,699	49,417	45,946	43,357	46,049	48,498	44,999	49,676	50,734	48,755
Contract	2,141	2,114	2,583	2,848	2,374	3,200	2,756	2,408	2,380	3,105	3,283	3,604
Total Hours	50,687	44,271	49,282	52,265	48,320	46,557	48,805	50,906	47,379	52,781	54,017	52,359
FTES												
Hospital	274.80	255.10	264.34	288.99	260.08	253.61	260.66	274.53	263.15	281.20	296.76	275.98
Contract	12.12	12.79	14.62	16.66	13.44	18.72	15.60	13.63	13.92	17.58	19.20	20.40
Total FTES	286.92	267.89	278.97	305.64	273.52	272.33	276.27	288.16	277.07	298.77	315.96	296.38
FTE's Per Adjusted Occupied Bed	4.5501	4.3260	5.4901	8.1487	7.8916	4.7359	7.0287	7.2040	5.5681	8.9676	7.9715	5.6743
Bad Debt % of Gross Revenue	5.11%	8.00%	7.66%	-1.02%	12.10%	8.95%	9.89%	3.25%	7.70%	7.86%	3.42%	-12.49%

Cogdell - Main Unit
OPERATING INDICATORS REPORT

FOR THE PERIOD ENDED December 31, 2020

	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020	NOV 2020	DEC 2020
AR Days												
Gross												
Net												
Gross Revenue/APD	2,776.91	3,056.61	2,723.46	2,349.90	3,878.56	2,736.53	3,950.82	3,823.39	3,194.49	4,983.33	4,547.66	2,887.04
Net Revenue/APD	1,519.14	1,798.85	1,488.52	891.95	2,341.94	1,847.15	2,341.05	1,923.78	3,174.69	3,427.10	2,694.43	1,134.43
Net Revenue % of Gross Revenue	54.71%	58.85%	54.66%	37.96%	60.38%	67.50%	59.25%	50.32%	99.38%	68.77%	59.25%	39.29%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	64.92%	63.04%	92.11%	252.93%	73.79%	70.51%	79.37%	105.35%	46.37%	70.21%	74.85%	155.75%
Benefits % of Salaries	24.49%	20.70%	18.34%	46.04%	2.04%	31.68%	26.63%	30.37%	27.12%	27.51%	23.67%	29.26%
Supplies % of Net Revenue	2.73%	4.17%	12.16%	17.80%	-0.18%	4.51%	4.55%	3.53%	4.72%	8.53%	11.88%	21.66%
Operating Exp per Adjusted Admit	5,842.99	8,021.88	10,353.68	10,701.62	11,186.16	8,894.26	11,665.69	11,786.45	11,535.59	12,468.92	17,173.14	11,146.65
Net Revenue per Adjusted Admit	5,752.50	7,495.19	6,712.40	3,092.09	8,739.43	7,916.37	8,794.74	7,729.46	14,337.32	11,195.21	14,326.50	5,046.75
Visits - Hospice	336	342	302	287	283	363	266	283	342	399	328	335
Visits - Virtual	0	0	241	842	495	417	572	501	975	1280	1088	355
Surgeries - IP	12	9	11	9	6	12	21	15	13	19	10	18

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED December 31, 2020**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH		YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
1,001,801	785,785	744,261	INPATIENT REVENUE	10,848,388	9,415,520	8,536,116
3,672,905	4,776,246	4,449,876	OUTPATIENT REVENUE	45,444,165	56,089,884	53,604,750
4,674,706	5,562,031	5,194,137	GROSS PATIENT REVENUE	56,292,553	65,505,405	62,140,866
(818,575)	(702,060)	(163,221)	MEDICARE DEDUCTIONS	(5,106,454)	(8,424,714)	(6,365,986)
212,034	21,824	35,861	MEDICAID DEDUCTIONS	3,134,864	261,883	1,719,572
(891,128)	(1,544,015)	(690,787)	HMO/PPO DEDUCTIONS	(15,289,522)	(18,528,181)	(16,842,933)
(1,340,163)	(349,970)	(3,962,473)	ALL OTHER DEDUCTIONS	(4,723,445)	(4,199,643)	(7,960,865)
(2,837,832)	(2,574,221)	(4,780,619)	TOTAL DEDUCTIONS	(21,984,558)	(30,890,654)	(29,450,212)
1,836,873	2,987,809	331,033	NET PATIENT REVENUE	33,808,764	34,614,750	32,377,597
3,143,048	145,945	(109,819)	OPERATING REVENUE	9,615,069	2,001,335	1,733,288
4,979,921	3,133,754	221,214	TOTAL NET REVENUE	43,423,833	36,616,085	34,110,885
1,998,250	1,595,677	1,547,872	SALARIES	19,960,346	18,938,790	17,673,897
277,949	153,089	162,115	CONTRACT LABOR	2,397,368	1,837,072	1,328,309
584,783	393,463	526,204	BENEFITS	5,127,549	4,684,051	5,427,510
2,860,982	2,142,229	2,236,191	SALARIES AND BENEFITS	27,485,263	25,459,912	24,429,716
397,827	79,630	207,430	SUPPLIES	2,336,784	888,285	1,019,926
235,567	235,548	183,685	PROFESSIONAL FEES	2,633,084	2,826,573	2,194,147
287,236	231,172	274,996	PURCHASED SERVICES	3,386,698	2,774,062	2,803,230
95,251	64,091	(15,739)	UTILITIES	764,613	769,092	763,794
221,996	148,869	207,277	REPAIRS & MAINTENANCE	2,276,807	1,786,427	1,990,737
25,059	23,322	26,877	RENTS & LEASES	314,760	279,867	283,059
517,030	72,105	170,549	OTHER OPERATING EXPENSES	1,293,481	873,857	1,081,515
(583,886)	313,525	(1,798,520)	BAD DEBTS	2,947,628	3,762,299	2,349,429
4,057,062	3,310,491	1,492,745	TOTAL OPERATING EXPENSES	43,439,118	39,420,375	36,915,553
922,860	(176,737)	(1,271,532)	EBIDTA	(15,285)	(2,804,290)	(2,804,668)
1,178	5,902	6,892	INTEREST INCOME	31,238	70,819	63,032
(42,420)	(51,833)	(40,730)	INTEREST EXPENSE	(522,939)	(621,993)	(531,354)
(290,889)	(315,967)	(340,737)	DEPRECIATION	(3,765,175)	(3,791,598)	(3,837,767)
42,701	51,855	39,491	IGT REVENUE/EXPENSE	542,926	622,256	479,512
(143,206)	629,775	685,306	AD VALOREM TAXES	5,392,092	7,557,303	7,220,604
0	0	0	Misc Non OP Expense	50	0	0
(432,636)	319,732	350,221	NONOPERATING INCOME (EXPENSE)	1,678,092	3,836,787	3,394,027
490,224	142,996	(921,310)	NET INCOME (LOSS)	1,662,806	1,032,497	589,359

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED December 31, 2020**

0	<u>JAN 2020</u>	<u>FEB 2020</u>	<u>MAR 2020</u>	<u>APR 2020</u>	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>
INPATIENT REVENUE	788,639	611,325	650,902	488,777	593,418	656,770	1,098,337	860,262	894,463	1,220,929	1,982,764	1,001,801
OUTPATIENT REVENUE	4,639,583	4,877,801	3,639,095	2,155,418	3,573,867	4,063,936	3,715,637	3,880,738	3,874,342	3,925,966	3,424,877	3,672,905
GROSS PATIENT REVENUE	5,428,222	5,489,126	4,289,998	2,644,196	4,167,284	4,720,706	4,813,974	4,741,000	4,768,805	5,146,895	5,407,641	4,674,706
MEDICARE DEDUCTIONS	(738,762)	(711,735)	(391,678)	(253,771)	(79,783)	(504,321)	(367,697)	(645,072)	69,687	(150,509)	(514,238)	(818,575)
MEDICAID DEDUCTIONS	41,625	245,626	(20,431)	(101,727)	(66,006)	733,235	(74,856)	527,188	1,670,764	(3,474)	(29,114)	212,034
HMO/PPO DEDUCTIONS	(1,545,438)	(1,416,813)	(1,214,482)	(1,049,673)	(1,124,343)	(1,429,035)	(1,237,549)	(1,873,097)	(1,327,270)	(1,104,097)	(1,076,596)	(891,128)
ALL OTHER DEDUCTIONS	(216,636)	(375,229)	(319,018)	(235,507)	(381,197)	(334,413)	(281,759)	(364,903)	(440,911)	(349,270)	(84,439)	(1,340,163)
TOTAL DEDUCTIONS	(2,459,211)	(2,258,151)	(1,945,610)	(1,640,678)	(1,651,329)	(1,534,535)	(1,961,861)	(2,355,884)	(27,730)	(1,607,350)	(1,704,388)	(2,837,832)
NET PATIENT REVENUE	2,969,582	3,230,405	2,344,723	1,003,655	2,516,280	3,186,473	2,852,503	2,385,478	4,739,245	3,539,588	3,203,958	1,836,873
OPERATING REVENUE	45,176	54,715	35,712	168,395	108,191	367,188	803,153	3,688,866	26,222	785,754	388,648	3,143,048
TOTAL NET REVENUE	3,014,758	3,285,120	2,380,435	1,172,050	2,624,471	3,553,661	3,655,656	6,074,344	4,765,467	4,325,343	3,592,606	4,979,921
SALARIES	1,439,485	1,562,577	1,666,414	1,593,450	1,645,021	1,532,365	1,628,166	1,793,266	1,591,030	1,772,919	1,737,403	1,998,250
CONTRACT LABOR	135,779	150,490	187,559	211,488	178,244	228,921	202,209	175,192	175,377	224,693	249,465	277,949
BENEFITS	352,523	323,501	305,650	733,606	33,592	485,399	433,585	544,530	431,413	487,708	411,259	584,783
SALARIES AND BENEFITS	1,927,788	2,036,568	2,159,623	2,538,545	1,856,857	2,246,685	2,263,960	2,512,988	2,197,820	2,485,320	2,398,127	2,860,982
SUPPLIES	80,955	134,617	285,116	178,656	(4,573)	143,869	129,798	84,173	223,868	301,924	380,554	397,827
PROFESSIONAL FEES	186,477	229,521	225,341	209,164	242,494	230,326	218,709	212,812	211,757	239,779	191,135	235,567
PURCHASED SERVICES	259,736	276,461	282,922	213,658	296,280	249,557	330,361	345,118	324,966	247,797	272,607	287,236
UTILITIES	11,125	61,286	76,528	62,351	62,459	35,897	82,590	52,645	72,396	79,933	72,151	95,251
REPAIRS & MAINTENANCE	181,966	180,470	177,587	208,236	203,218	179,028	204,964	169,562	177,879	193,887	178,014	221,996
RENTS & LEASES	32,830	28,641	25,466	24,510	20,658	26,286	25,459	16,530	26,785	33,351	29,185	25,059
OTHER OPERATING EXPENSES	58,103	70,657	55,440	65,365	39,304	46,058	51,802	89,596	210,374	(44,265)	134,019	517,030
BAD DEBTS	277,318	439,183	328,645	(26,868)	504,051	422,384	476,030	154,129	367,282	404,573	184,786	(583,886)
TOTAL OPERATING EXPENSES	3,016,299	3,457,405	3,616,669	3,473,617	3,220,749	3,580,091	3,783,673	3,637,554	3,813,124	3,942,299	3,840,577	4,057,062
EBIDTA	(1,540)	(172,286)	(1,236,234)	(2,301,567)	(596,277)	(26,430)	(128,017)	2,436,791	952,343	383,044	(247,971)	922,860
INTEREST INCOME	4,502	4,026	3,415	2,633	3,313	2,711	2,723	2,313	1,666	1,388	1,370	1,178
INTEREST EXPENSE	(66,798)	(47,158)	(39,089)	(40,440)	(38,592)	(39,214)	(39,260)	(39,936)	(39,236)	(48,417)	(42,377)	(42,420)
DEPRECIATION	(332,047)	(312,734)	(337,633)	(328,250)	(301,277)	(292,685)	(307,381)	(311,549)	(298,460)	(337,948)	(314,323)	(290,889)
IGT REVENUE/EXPENSE	39,156	45,119	48,049	42,114	52,429	45,491	49,272	46,406	47,042	43,432	41,715	42,701
AD VALOREM TAXES	594,118	594,118	594,118	(405,882)	594,118	594,118	594,118	594,118	594,118	594,118	594,118	(143,206)
Misc Non OP Expense	50	0	0	0	0	0	0	0	0	0	0	0
NONOPERATING INCOME (EXPENSE)	238,881	283,370	268,860	(729,825)	309,992	310,421	299,471	291,352	305,129	252,573	280,503	(432,636)
NET INCOME (LOSS)	237,341	111,084	(967,373)	(3,031,392)	(286,286)	283,991	171,454	2,728,143	1,257,472	635,617	32,532	490,224

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF December 31, 2020**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	13,959,234	4,850,011	9,109,223	187.82%
ACCOUNTS RECEIVABLE	10,581,873	9,372,256	1,209,617	12.91%
Medicare Allowance	(176,001)	(440,867)	264,866	-60.08%
Medicaid Allowances	(23,238)	(142,810)	119,572	-83.73%
HMO/PPO Allowances	(1,008,918)	(1,421,960)	413,042	-29.05%
All Other Allowances	(4,089)	(3,626)	(463)	12.77%
CONTRACTUALS	(1,212,246)	(2,009,263)	797,017	-39.67%
Allowance for Bad Debt	(3,027,925)	(3,296,704)	268,779	-8.15%
ALLOWANCES	(3,027,925)	(3,296,704)	268,779	-8.15%
ALLOWANCES AND CONTRACTUALS	(4,240,171)	(5,305,967)	1,065,796	-20.09%
TOTAL ACCOUNTS RECEIVABLE	6,341,702	4,066,289	2,275,413	55.96%
OTHER ACCOUNTS RECEIVABLE	3,385,179	(2,245,184)	5,630,363	-250.78%
INVENTORY	2,086,659	1,617,958	468,701	28.97%
PREPAID	1,361,057	2,217,269	(856,212)	-38.62%
PENSION ASSET/LIABILITY	3,271,851	3,271,851	0	0.00%
TOTAL OTHER ASSETS	10,104,746	4,861,894	5,242,852	107.84%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	251,290	23,706	9.43%
Hospital Building	10,412,064	10,412,064	0	0.00%
Other Bldg Improvement	36,961,449	36,961,449	0	0.00%
MME Hospital	26,129,868	24,029,591	2,100,277	8.74%
CONSTRUCTION IN PROGRESS	1,312,721	263,177	1,049,543	398.80%
FIXED ASSETS	75,350,348	72,176,822	3,173,526	4.40%
Acc Dep Land Improv	(167,628)	(149,653)	(17,976)	12.01%
Acc Dep Building	(5,615,453)	(5,436,875)	(178,579)	3.28%
Acc Dep Bldg & Lease	(12,329,174)	(10,791,361)	(1,537,814)	14.25%
Acc Dep Med Movable	(20,665,740)	(18,633,427)	(2,032,313)	10.91%
ACCUMULATED DEPRECIATION	(38,777,996)	(35,011,315)	(3,766,681)	10.76%
TOTAL FIXED ASSETS	36,572,351	37,165,507	(593,155)	-1.60%
TOTAL ASSETS	66,978,033	50,943,700	16,034,333	31.47%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF December 31, 2020**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	1,960,828	743,784	1,217,044	163.63%
PAYROLL LIABILITES	1,683,137	1,249,368	433,769	34.72%
PENSION LIABILITY	548,217	467,539	80,679	17.26%
OTHER LIABILITIES	8,538,976	3,845,445	4,693,531	122.05%
AD Valorem Taxes	(0)	(7,129,416)	7,129,416	-100.00%
CURRENT LIABILITIES	12,731,158	(823,281)	13,554,439	-1646.39%
LONG-TERM DEBT	14,524,119	13,707,032	817,088	5.96%
LONG TERM LIABILITIES	14,524,119	13,707,032	817,088	5.96%
TOTAL LIABILITIES	27,255,278	12,883,751	14,371,527	111.55%
FUND BALANCE	39,722,755	38,059,949	1,662,806	4.37%
TOTAL LIABILITIES & FUND BALANCE	66,978,033	50,943,700	16,034,333	115.92%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF December 31, 2020**

	<u>JAN 2020</u>	<u>FEB 2020</u>	<u>MAR 2020</u>	<u>APR 2020</u>	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>
CASH	3,756,741	3,952,625	4,017,870	12,399,129	16,270,876	17,788,136	16,845,572	14,621,765	13,537,796	12,243,332	13,503,131	13,959,234
ACCOUNTS RECEIVABLE	10,136,106	10,717,931	9,762,781	7,498,303	8,045,958	8,984,152	9,254,722	9,330,936	9,279,458	9,371,867	11,072,047	10,581,873
Medicare Allowance	(574,001)	(610,346)	(522,635)	(323,393)	(346,323)	(418,967)	(423,666)	(460,607)	(394,354)	(218,262)	(170,475)	(176,001)
Medicaid Allowances	(129,952)	(118,867)	(115,973)	(85,803)	(101,725)	(130,746)	(151,555)	(132,755)	(102,323)	(44,346)	(35,503)	(23,238)
HMO/PPO Allowances	(1,545,759)	(1,550,068)	(1,176,351)	(797,167)	(849,629)	(1,182,819)	(1,075,934)	(1,499,539)	(1,496,438)	(1,178,016)	(1,272,927)	(1,008,918)
All Other Allowances	(2,629)	10,638	7,255	11,876	11,454	4,116	11,488	12,014	11,794	5,778	10,143	(4,089)
CONTRACTUALS	(2,252,341)	(2,268,643)	(1,807,704)	(1,194,487)	(1,286,223)	(1,728,416)	(1,639,667)	(2,080,887)	(1,981,321)	(1,434,846)	(1,468,762)	(1,212,246)
Allowance for Bad Debt	(3,417,810)	(3,715,048)	(3,810,733)	(3,355,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)
ALLOWANCES	(3,417,810)	(3,715,048)	(3,810,733)	(3,355,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)	(3,281,711)	(3,027,925)
ALLOWANCES AND CONTRACTUALS	(5,670,151)	(5,983,692)	(5,618,438)	(4,549,554)	(4,744,491)	(5,196,024)	(5,073,481)	(5,204,364)	(5,110,558)	(4,606,569)	(4,750,473)	(4,240,171)
TOTAL ACCOUNTS RECEIVABLE	4,465,954	4,734,239	4,144,343	2,948,749	3,301,467	3,788,128	4,181,241	4,126,572	4,168,900	4,765,297	6,321,574	6,341,702
OTHER ACCOUNTS RECEIVABLE	(3,404,034)	(4,232,305)	(4,976,365)	(5,265,175)	(6,224,457)	(7,267,385)	(7,628,191)	(7,149,997)	(5,082,208)	(5,698,103)	(8,786,268)	3,385,179
INVENTORY	1,627,633	1,631,298	1,821,577	1,717,194	1,919,819	1,892,697	1,945,008	1,966,878	1,991,797	1,992,455	2,039,547	2,086,659
PREPAID	2,074,723	1,903,788	1,931,190	1,605,057	1,393,164	1,273,085	2,271,187	2,228,080	1,790,091	1,539,831	1,568,944	1,361,057
PENSION ASSET/LIABILITY	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	3,570,173	2,574,632	2,048,252	1,328,926	360,377	(829,752)	(140,145)	316,812	1,971,531	1,106,034	(1,905,926)	10,104,746
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	274,996	274,996	274,996
Hospital Building	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	37,010,090	36,962,865	36,962,865	36,961,449	36,961,449
MME Hospital	24,101,753	24,190,712	24,387,991	24,387,991	24,452,721	24,672,596	24,908,985	25,066,562	25,133,418	25,998,630	26,099,430	26,129,868
CONSTRUCTION IN PROGRESS	220,162	342,034	348,073	533,576	616,530	474,471	732,269	900,572	1,038,951	1,151,434	1,119,470	1,312,721
FIXED ASSETS	72,205,969	72,416,798	72,620,118	72,805,621	72,953,303	73,031,120	73,525,306	73,899,829	74,057,839	75,059,240	75,126,659	75,350,348
Acc Dep Land Improv	(150,991)	(152,243)	(153,581)	(154,876)	(156,215)	(157,510)	(158,848)	(160,186)	(161,481)	(163,014)	(165,284)	(167,628)
Acc Dep Building	(5,452,000)	(5,466,150)	(5,481,275)	(5,495,913)	(5,511,039)	(5,525,676)	(5,540,802)	(5,555,927)	(5,570,565)	(5,585,690)	(5,600,328)	(5,615,453)
Acc Dep Bldg & Lease	(10,927,470)	(11,054,798)	(11,190,908)	(11,323,160)	(11,451,143)	(11,574,997)	(11,702,974)	(11,831,141)	(11,954,063)	(12,081,073)	(12,202,583)	(12,329,174)
Acc Dep Med Movable	(18,812,900)	(18,982,905)	(19,167,964)	(19,348,029)	(19,504,859)	(19,657,758)	(19,820,698)	(19,987,616)	(20,147,222)	(20,341,501)	(20,517,408)	(20,665,740)
ACCUMULATED DEPRECIATION	(35,343,362)	(35,656,096)	(35,993,729)	(36,321,979)	(36,623,256)	(36,915,941)	(37,223,322)	(37,534,870)	(37,833,331)	(38,171,279)	(38,485,602)	(38,777,996)
TOTAL FIXED ASSETS	36,862,607	36,760,702	36,626,389	36,483,642	36,330,048	36,115,179	36,301,985	36,364,958	36,224,508	36,887,961	36,641,058	36,572,351
TOTAL ASSETS	48,655,475	48,022,198	46,836,855	53,160,447	56,262,768	56,861,690	57,188,653	55,430,107	55,902,735	55,002,625	54,559,837	66,978,033

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF December 31, 2020**

	<u>JAN 2020</u>	<u>FEB 2020</u>	<u>MAR 2020</u>	<u>APR 2020</u>	<u>MAY 2020</u>	<u>JUN 2020</u>	<u>JUL 2020</u>	<u>AUG 2020</u>	<u>SEP 2020</u>	<u>OCT 2020</u>	<u>NOV 2020</u>	<u>DEC 2020</u>
ACCOUNTS PAYABLE	670,511	874,173	832,450	479,406	421,190	1,364,467	1,686,979	1,488,467	1,545,560	1,467,220	1,586,444	1,960,828
PAYROLL LIABILITES	1,519,363	1,155,764	1,387,320	1,892,348	1,814,042	1,748,760	1,943,541	1,697,232	1,941,842	2,013,427	2,107,338	1,683,137
PENSION LIABILITY	181,297	164,405	154,712	151,976	170,283	300,503	411,895	499,895	499,895	499,895	499,895	548,217
OTHER LIABILITIES	2,306,112	2,635,362	2,414,684	10,779,486	14,497,375	14,433,275	14,431,765	11,388,642	11,384,353	10,829,821	10,769,231	8,538,976
AD Valorem Taxes	(7,723,534)	(8,317,652)	(8,911,770)	(8,505,888)	(9,100,006)	(9,694,124)	(10,288,242)	(10,882,360)	(11,476,478)	(12,070,596)	(12,664,714)	(0)
CURRENT LIABILITIES	(3,046,250)	(3,487,948)	(4,122,604)	4,797,328	7,802,884	8,152,882	8,185,938	4,191,875	3,895,172	2,739,767	2,298,195	12,731,158
LONG-TERM DEBT	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119
LONG TERM LIABILITIES	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858	13,029,110	14,524,119
TOTAL LIABILITIES	10,358,186	9,613,824	9,395,854	18,750,838	22,139,445	22,454,376	22,609,884	18,123,196	17,338,352	15,802,625	15,327,305	27,255,278
FUND BALANCE	38,297,290	38,408,374	37,441,001	34,409,609	34,123,323	34,407,314	34,578,768	37,306,911	38,564,383	39,200,000	39,232,532	39,722,755
TOTAL LIABILITIES & FUND BALANCE	48,655,475	48,022,198	46,836,855	53,160,447	56,262,768	56,861,690	57,188,653	55,430,107	55,902,735	55,002,625	54,559,837	66,978,033

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : December-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	1,075,764.29	462,972.72	43%	270,272.37	25%	733,245.09	68%	1,021,976.08	288,730.99	27%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	160,546.55	25,379.66	16%	57,068.16	36%	82,447.82	51%	152,519.22	70,071.40	44%
Worker Comp	75%	196,595.94	45,257.19	23%	33,548.92	17%	78,806.11	40%	147,446.96	68,640.85	35%
Commercial	85%	345,578.67	94,107.66	27%	61,480.84	18%	155,588.50	45%	293,741.87	138,153.37	40%
Champus/Tricare	85%	4,824.62	1,975.24	41%	0.00	0%	1,975.24	41%	4,100.93	2,125.69	44%
Blue Cross Other/Employee Insurance	85%	52,365.86	48,958.91	93%	623.77	1%	49,582.68	95%	44,510.98	(5,071.70)	-10%
State/Federal Prog	85%	245,176.27	22,021.20	9%	111,175.51	45%	133,196.71	54%	208,399.83	75,203.12	31%
BC	95%	411,616.91	118,406.03	29%	121,515.12	30%	239,921.15	58%	391,036.06	151,114.91	37%
Medicaid Repl.	85%	563,972.31	101,525.00	18%	152,910.86	27%	254,435.86	45%	479,376.46	224,940.60	40%
Medicare Repl.	85%	756,052.28	383,322.57	51%	262,913.83	35%	646,236.40	85%	642,644.44	(3,591.96)	0%
Industrial	100%	5,710.60	1,262.20	22%	720.00	13%	1,982.20	35%	5,710.60	3,728.40	65%
Private Pay	40%	1,863,775.51	222,224.36	12%	267,462.38	14%	489,686.74	26%	745,510.20	255,823.46	14%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		953.96	(1,101.12)	-115%	1,699.83	178%	598.71	63%	0.00	(598.71)	
		5,682,933.77	1,526,311.62		1,341,391.59		2,867,703.21		4,136,973.63	1,269,270.42	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : December-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	14,730.35	(280.00)	-2%	1,850.22	13%	1,570.22	11%	13,993.83	12,423.61	84%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	7,801.39	0.00	0%	143.56	2%	143.56	2%	7,411.32	7,267.76	93%
Worker Comp	75%	2,967.36	(110.00)	-4%	0.00	0%	(110.00)	-4%	2,225.52	2,335.52	79%
Commercial	85%	22,809.80	(1,938.00)	-8%	(1,494.40)	-7%	(3,432.40)	-15%	19,388.33	22,820.73	100%
Champus/Tricare	85%	325.89	0.00	0%	(30.00)	-9%	(30.00)	-9%	277.01	307.01	94%
Blue Cross Other/Employee Insurance	85%	1,556.00	110.00	7%	(20.00)	-1%	90.00	6%	1,322.60	1,232.60	79%
State/Federal Prog	85%	3,780.50	0.00	0%	(45.00)	-1%	(45.00)	-1%	3,213.43	3,258.43	86%
BC	95%	9,943.24	(4,943.00)	-50%	(4,807.16)	-48%	(9,750.16)	-98%	9,446.08	19,196.24	193%
Medicaid Repl.	85%	38,627.00	0.00	0%	143.57	0%	143.57	0%	32,832.95	32,689.38	85%
Medicare Repl.	85%	10,744.36	(39.89)	0%	1,390.66	13%	1,350.77	13%	9,132.71	7,781.94	72%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	100,308.30	(3,782.00)	-4%	(3,540.60)	-4%	(7,322.60)	-7%	40,123.32	47,445.92	47%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		(2,570.80)	(50.00)	2%	(964.00)	37%	(1,014.00)	39%	0.00	1,014.00	
		211,023.39	(11,032.89)		(7,373.15)		(18,406.04)		139,367.09	157,773.13	

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : December-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	3,565.80	3,182.80	89%	383.00	11%	3,565.80	100%	3,387.51	(178.29)	-5%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	3,029.87	39.68	1%	2,990.19	99%	3,029.87	100%	2,878.38	(151.49)	-5%
Worker Comp	75%	1,825.00	679.00	37%	400.00	22%	1,079.00	59%	1,368.75	289.75	16%
Commercial	85%	4,225.26	3,216.53	76%	188.51	4%	3,405.04	81%	3,591.47	186.43	4%
Champus/Tricare	85%	124.51	18.09	15%	46.77	38%	64.86	52%	105.83	40.97	33%
Blue Cross											
Other/Employee Insurance	85%			0%		0%	0.00	0%	0.00	0.00	85%
State/Federal Prog	85%			0%		0%	0.00	0%	0.00	0.00	85%
BC	95%	2,051.67	1,428.26	70%	486.70	24%	1,914.96	93%	1,949.09	34.13	2%
Medicaid Repl.	85%	1,394.00	674.00	48%	0.00	0%	674.00	48%	1,184.90	510.90	37%
Medicare Repl.	85%	3,515.80	3,257.00	93%	303.00	9%	3,560.00	101%	2,988.43	(571.57)	-16%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	28,373.71	1,125.12	4%	8,864.83	31%	9,989.95	35%	11,349.48	1,359.53	5%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		303.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		48,408.62	13,620.48		13,663.00		27,283.48		28,803.84	1,520.36	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : December-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	6,382.68	330.00	5%	4,402.68	69%	4,732.68	74%	6,063.55	1,330.87	21%
Medicare SWB	95%			0%			0.00	0%	0.00	0.00	95%
Medicaid	95%	1,602.13	7.98	0%	958.72	60%	966.70	60%	1,522.02	555.32	35%
Worker Comp	75%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	75%
Commercial	85%	2,135.06	257.18	12%	117.98	6%	375.16	18%	1,814.80	1,439.64	67%
Champus/Tricare	85%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	85%
Blue Cross											
Other/Employee Insurance	85%	100.00	100.00	100%	0.00	0%	100.00	100%	85.00	(15.00)	-15%
State/Federal Prog	85%	200.00	0.00	0%	0.00	0%	0.00	0%	170.00	170.00	85%
BC	95%	1,917.00	1,202.00	63%	400.00	21%	1,602.00	84%	1,821.15	219.15	11%
Medicaid Repl.	85%	7,121.60	0.00	0%	5,313.60	75%	5,313.60	75%	6,053.36	739.76	10%
Medicare Repl.	85%	1,405.00	330.00	23%	745.00	53%	1,075.00	77%	1,194.25	119.25	8%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	10,546.50	22.55	0%	1,321.28	13%	1,343.83	13%	4,218.60	2,874.77	27%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		31,409.97	2,249.71		13,259.26		15,508.97		22,942.73	7,433.76	