

Net Income	635,617.00
Less:	0.00
Add:	
Additional Staffing	100,000.00
Lower Net Rev - COVID 19	200,000.00
	0.00
	0.00
	0.00
	0.00
Normalized Net Income	935,617.00
Ad Valorem Taxes	594,118.00
Normalized Net Income	341,499.00
Cash - CY	12,243,332.00
Cash - PY	4,592,255.00
Net Cash Change 19-18	7,651,077.00
Net Income	635,617.00
Taxes	(594,118.00)
Depreciation	337,948.00
UC Funding	0.00
	0.00
	0.00
	0.00
Net Cash Flow	379,447.00

Note: Key issue is Kinder Morgan and holding half of tax pymt

Cogdell Memorial Hospital  
Analysis of Investments

Month	Activity	Beginning Balance	Deposits	Withdrawals	Interest Earned	Ending Balance	Balance Per Statement	Variance	Variance	Balance Per GL	Variance
Oct-20	TaxPool Depreciation	\$3,191.96	\$1,206.57	\$0.00	\$0.31	\$3,192.27	\$3,192.27	\$0.00	\$3,192.27	\$0.00	\$0.00
	TaxPool I&S 01	\$1,022.71	\$21,206.57	\$0.00	\$0.51	\$22,829.79	\$22,829.79	\$0.00	\$22,829.79	\$0.00	\$0.00
	TaxPool I&S 06	\$3,979,310.09	\$0.00	\$0.00	\$451.00	\$3,979,761.09	\$3,979,761.09	\$0.00	\$3,979,761.09	\$0.00	\$0.00
	TaxPool 01 Obligated Capital	\$0.00	\$0.00	\$1,470,000.00	\$0.00	\$1,700,173.27	\$1,700,173.27	\$0.00	\$1,700,173.27	\$0.00	\$0.00
	TaxPool USDA	\$3,169,833.02	\$0.00	\$255,000.00	\$340.25	\$1,181,054.83	\$1,181,054.83	\$0.00	\$1,181,054.83	\$0.00	\$0.00
	TaxPool Operating II	\$500,435.79	\$935,582.08	\$500,000.00	\$36.96	\$4,029,465.16	\$4,029,465.16	\$0.00	\$4,029,465.16	\$0.00	\$0.00
	TaxPool Depreciation II	\$4,528,982.13	\$0.00	\$500,000.00	\$483.03	\$1,019.07	\$1,019.07	\$0.00	\$1,019.07	\$0.00	\$0.00
	TaxPool Capital Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Cogdell Memorial Hospital  
 Reconciliation of Service Organization of West Texas  
 FYE 12/31/2020

Prepaid	Deductions	Prepaid Balance	GL 2010202	Invoice Amount	Benefit
Beginning Balance	From Prepaid	1140800	Prepaid Balance		2020
\$0.00					
Beginning Balance 01/01/2020					
\$1,527,424.67					
Benefits Paid:					
Jan-20	\$35,624.67	\$1,406,425.20	\$0.00	\$195,780.17	\$39,156.03
Feb-20	\$149,463.99	\$1,375,332.20	\$0.00	\$225,696.24	\$45,139.25
Mar-20	\$0.00	\$1,182,407.01	\$0.00	\$241,156.49	\$48,231.30
Apr-20	\$0.00	\$168,455.52	\$0.00	\$210,569.40	\$42,113.88
May-20	\$0.00	\$209,716.25	\$0.00	\$262,145.31	\$52,429.06
Jun-20	\$0.00	\$181,964.94	\$0.00	\$227,456.18	\$45,491.24
Jul-20	\$858,433.89	\$197,088.34	\$0.00	\$246,360.42	\$49,272.08
Aug-20	\$0.00	\$185,623.80	\$0.00	\$232,029.75	\$46,405.95
Sep-20	\$0.00	\$188,324.60	\$0.00	\$235,405.75	\$47,081.15
Oct-20	\$0.00	\$173,729.48	\$0.00	\$217,161.85	\$43,432.37
Nov-20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Prepaid Account - 114,0800		\$735,937.97	\$0.00		
Variance - Prepaid Acct 114,0800 to Rolling Balance		\$0.00	\$0.00		
Benefit					\$458,752.31
Benefit per Income Statement					\$458,752.31
Variance					\$0.00

**Cogdell Memorial Hospital  
Analysis of Debt Service**

Description	Debt Service Values	Due Date	2020 Annual Payments	Interest Portion of Payment	2020 Ending Balance
2011 CO	720,000	2021	376,600	21,600	365,000
Equipment Loan	1,320,687	2031	143,766	41,338	1,218,259
USDA Loan	8,528	2019	8,280	248	496
Hematology Analyzer	32,318	2021	18,060	1,735	15,993
Chemistry Analyzer	112,572	2021	62,904	6,039	55,707
Immunorassay System	51,319	2021	28,680	2,757	25,396
CT Loan	302,967	2023	80,899	10,092	232,160
TIB Bank 2016 Bonds	6,960,000	2031	715,640	236,640	6,481,000
TIB Bank 2017 Bonds	4,484,000	2032	426,713	147,713	4,205,000
FB&T Construction	904,873	2026	0	0	904,873
GE - Portable X Ray Upgrade	52,395	2025	4,558	3,797	48,370
GE - C Arm	176,267	2025	28,845	4,317	159,187
GE - Optima XR240amx - New Portable	122,255	2025	11,175	1,953	118,585
GE - MRI	859,897	2025	31,453	6,590	835,035
PPP Loan	3,657,100	Forgiven	0	0	0
Medicare 6 Months up Front	4,972,861	2020	4,972,861	0	0
Stimulus Funds	3,969,781	Forgiven	0	0	0
<b>Total</b>	<b>28,707,821</b>		<b>6,910,434</b>	<b>484,819</b>	<b>14,665,062</b>

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of October 31, 2020

Expense	Amount	YTD 12/31/2020	MTD 10/31/2020	Amount	YTD 12/31/2020	MTD 10/31/2020	Budget Amt	YTD 12/31/2020	MTD 10/31/2020	Rate Variance	Explanation
Salaries	1,772,919	16,224,693	1,595,677	15,747,436							
Manhours	49,676	465,344	47,673	445,818							
FTEs	281.13	267.67	269.80	256.44							
AHR	35.69	34.87	33.47	35.32							
Salaries per APD	1,716.28	1,173.92	827.63	826.46	888.65	917,974	23.40	826.46	827.63	2.85%	Additional staffing for COVID with front desk screeners, COVID unit and additional staff in ER and RT
Manhours per APD	48.09	33.67	24.73	23.40							
Benefits	487,708	4,131,507	393,463	3,897,125							
Benefits per APD	472.13	298.93	204.08	204.53							
Benefits as a % of Salaries	27.51%	25.46%	24.66%	24.75%	2.85%	50,541		24.75%	24.66%		One claim hit stop loss this month
Professional Fees	239,779	2,206,382	235,548	1,816,042							
Prof Fees per APD	232.12	159.64	122.17	95.31	109.95	113,575		122.17	159.64		Locum Coverage for walk in
Contract Labor	224,693	1,869,953	153,089	1,530,893							
Manhours	3,105	25,909	1,533	14,979							
AHR	72.36	72.17	99.86	102.20							
FTEs	17.57	14.90	8.68	8.62							
Contract Labor per APD	217.52	135.30	79.40	80.34	138.11	142,670		79.40	135.30		Increased agency for COVID - RT, Nursing, Radiology, HHA
Agency in Radiology, HHA and HHA PT	759,505	54.95									
Locum Walk in Coverage	889,099	64.33									
More claims coming thru and few larger ones	116,272	0.72%									
Staffing for COVID is primary issue.	4,802,141	347.45									

YTD 12/31/2020  
 YTD 12/31/2020  
 YTD 12/31/2020

MTD 10/31/2020  
 MTD 10/31/2020  
 MTD 10/31/2020

Explanation



**Cogdell - Main Unit  
OPERATING INDICATORS REPORT  
FOR THE PERIOD ENDED October 31, 2020**

	<u>CURRENT MONTH</u>	<u>BUDGET CURRENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>	<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
Admissions	52	47	34	399	472	418
Med Surg	18	15	18	149	151	146
OB	5	6	8	52	60	63
Swing Bed	75	68	60	600	683	627
Total Admissions	75	68	60	600	683	627
Patient Days	120	157	117	1,203	1,574	1,338
Med Surg	37	31	36	313	306	314
OB	88	87	96	836	869	939
Swing Bed	245	275	249	2,352	2,748	2,591
Total Patient Days	245	275	249	2,352	2,748	2,591
Total Adjusted Admissions	316	479	408	3,526	4,737	4,623
Total Adjusted Patient Days	1,033	1,928	1,695	13,821	19,054	19,103
Avg. Length of Stay (ALOS)	2.31	3.33	3.44	3.02	3.33	3.20
Med Surg	2.06	2.02	2.00	2.10	2.02	2.15
OB	17.60	14.46	12.00	16.08	14.46	14.90
Swing Bed	3.27	4.02	4.15	3.92	4.02	4.13
Total ALOS	3.27	4.02	4.15	3.92	4.02	4.13
Average Daily Census (ADC)	3.87	5.16	3.77	3.94	5.16	4.40
Med Surg	1.19	1.00	1.16	1.03	1.00	1.03
OB	2.84	2.85	3.10	2.74	2.85	3.09
Swing Bed	7.90	9.01	8.03	7.71	9.01	8.52
Total ADC	7.90	9.01	8.03	7.71	9.01	8.52
Adjusted ADC	33.32	63.22	54.68	45.32	62.49	62.84

**Cogdell - Main Unit  
OPERATING INDICATORS REPORT  
FOR THE PERIOD ENDED October 31, 2020**

Occupancy %	37.28%	44.50%	38.17%	16.59%	17.05%	14.32%	14.76%
Deliveries	15	14	14	131	131	139	131
Pt Days - Nursery	27	28	28	254	254	258	258
Admits from ER	38	40	29	334	334	403	357
Observations from ER	34	49	49	324	324	446	446
IP Surgeries	19	19	16	127	127	0	80
Outpatient Visits	31	69	78	534	534	687	676
OP Surgeries	624	730	664	5,842	5,842	7,304	7,006
All Other OP Visits	3,483	3,037	3,037	27,889	27,889	27,420	27,420
Total Outpatient Visits	4,138	3,836	3,779	34,265	34,265	35,411	35,102
Observation Visits	66	64	71	552	552	632	653
Med Surg	2	5	5	35	35	50	53
OB	68	69	75	587	587	681	706
Total Observations Visits	1,120	2,913	2,850	17,864	17,864	27,783	27,022
CFC - In Clinic	1,280	0	0	5,323	5,323	0	0
CFC - Telehealth	561	559	517	4,566	4,566	5,595	5,000
CFC Walk-In	2,961	3,473	3,367	27,753	27,753	33,377	32,022
Total CFC Visits	228	191	294	2,340	2,340	1,914	2,020
Orthopedic Clinic	3,189	3,664	3,661	30,093	30,093	35,291	34,042
Total Clinic Visits	1,238	979	1,434	14,028	14,028	9,794	11,201
Home Health Visits	1,0652	0,8843	0,8594	0,9939	0,8844	0,8844	0,8722
Total Case Mix	1,2500	1,0675	1,0000	1,1379	1,0674	1,0674	1,0843
Medicare Case Mix							



**Cogdell - Main Unit  
OPERATING INDICATORS REPORT  
FOR THE PERIOD ENDED October 31, 2020**

Payor Mix (Based on Revenues)

Medicare	26.19%	30.21%	24.83%	26.53%	26.80%
Medicare Managed Care	10.08%	10.70%	12.93%	10.22%	10.52%
Total Medicare	36.27%	40.91%	37.76%	36.75%	37.32%
Medicaid	1.48%	1.49%	1.93%	2.01%	1.77%
Medicaid Managed Care	11.47%	12.08%	10.07%	11.63%	11.50%
Total Medicaid	13.55%	13.57%	12.00%	13.64%	13.27%
BCBS	28.45%	22.57%	24.19%	22.78%	22.74%
HMO/PO/Commercial	6.48%	9.79%	9.95%	9.87%	10.38%
Total HMO/PO	34.93%	32.36%	34.14%	32.65%	33.12%
Fed/State	0.87%	1.18%	1.23%	1.19%	1.32%
Champus	0.04%	0.36%	0.10%	0.37%	0.36%
Total Other Fed State	0.91%	1.54%	1.33%	1.56%	1.68%
Workers Comp	1.90%	1.15%	1.28%	1.16%	1.24%
Self Pay	15.67%	15.13%	13.49%	14.23%	13.37%
Total Payor Mix	100.01%	100.00%	100.00%	99.99%	100.00%
Hours	49,676	47,673	465,344	445,818	445,818
Hospital	3,105	1,533	25,909	14,979	14,979
Contract	46,571	46,140	439,435	430,839	430,839
Total Hours	52,781	49,206	491,253	460,797	460,797
FTEs	281.20	269.24	267.72	251.78	257.34
Hospital	17.58	8.66	14.91	8.46	8.65
Contract	263.62	260.58	252.81	243.32	248.69
Total FTEs	298.77	277.89	282.62	260.24	265.99
FTE's Per Adjusted Occupied Bed	8.9676	4.3956	6.2369	4.1646	4.2329
Bad Debt % of Gross Revenue	7.86%	5.69%	7.24%	5.77%	7.42%

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED October 31, 2020**

50.44	59.22	50.44	22.15	59.22	22.00
22.15	22.00	22.15		22.00	
4,983.33	3,178.51	3,343.46	2,081.46	2,699.27	1,491.61
3,427.10	1,721.43	3,434.00	2,081.46	2,699.27	1,491.61
2,859.00	1,523.79	2,854.00	1,503.01	2,699.27	1,491.61
68.77%	54.16%	62.25%	52.66%	55.26%	41.98
109.31	41.98	109.31		41.98	
70.21%	77.56%	77.26%	73.94%	69.33%	
27.51%	26.58%	25.46%	24.75%	29.02%	
8.53%	4.99%	5.42%	2.55%	2.13%	
12,468.92	9,114.08	10,080.46	6,924.12	6,830.77	6,163.88
11,195.21	7,143.94	8,159.31	6,045.86	6,163.88	6,163.88
6,906.70	6,129.17	6,924.12	6,045.86	6,163.88	6,163.88
399	442	3,203	1,766	2,365	2,365
1,280	0	5,323	0	0	0
19	19	127	0	80	80

	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020
<b>Admissions</b>	35	45	50	38	35	43	25	39	47	38	32	52
Med Surg	20	8	17	7	12	15	14	11	20	12	23	18
OB	5	4	8	3	6	2	2	6	7	6	7	5
Swing Bed	60	57	75	48	53	60	41	56	74	56	62	75
<b>Patient Days</b>	121	150	162	126	109	134	89	126	135	93	109	120
Med Surg	50	14	35	15	28	29	36	27	37	28	41	37
OB	83	85	87	59	102	45	28	87	106	104	130	88
Swing Bed	254	249	284	200	239	208	153	240	278	225	280	245
<b>Total Patient Days</b>	405	416	516	431	349	325	288	403	324	309	331	316
<b>Total Adjusted Admissions</b>	1,713	1,817	1,955	1,796	1,575	1,125	1,074	1,725	1,218	1,240	1,493	1,033
<b>Total Adjusted Patient Days</b>	3,46	3,33	3,24	3,32	3,11	3,12	3,56	3,23	2,87	2,45	3,41	2,31
Med Surg	2,50	1,75	2,06	2,14	2,33	1,93	2,57	2,45	1,85	2,33	1,78	2,06
OB	16,60	21,25	10,88	19,67	17,00	22,50	14,00	14,50	15,14	17,33	18,57	17,60
Swing Bed	4,23	4,37	3,79	4,17	4,51	3,47	3,73	4,29	3,76	4,02	4,52	3,27
<b>Average Daily Census (ADC)</b>	4,03	4,84	5,23	4,34	3,52	4,47	2,87	4,20	4,35	3,00	3,63	3,87
Med Surg	1,67	0,45	1,13	0,52	0,90	0,97	1,16	0,90	1,19	0,90	1,37	1,19
OB	2,77	2,74	2,81	2,03	3,29	1,50	0,90	2,90	3,42	3,35	4,33	2,84
Swing Bed	8,47	8,03	9,16	6,90	7,71	6,93	4,94	8,00	8,97	7,26	9,33	7,90
<b>Total ADC</b>	57,12	58,61	63,06	61,92	50,81	37,51	34,66	57,50	39,31	40,00	49,76	33,32

	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020
Occupancy %	37.78%	42.11%	44.62%	35.44%	37.81%	12.90%	33.15%	20.97%	39.44%	43.19%	35.30%	44.26%
Med Surg	18	8	14	5	10	14	15	11	17	12	18	15
Deliveries	39	12	30	11	18	21	29	25	37	25	31	27
Pt Days - Nursery	39	43	40	35	34	35	30	29	37	27	29	38
Admits from ER	52	42	43	45	39	20	24	24	34	20	36	34
Observations from ER	13	6	12	9	11	9	6	12	21	15	13	19
IP Surgeries	68	57	82	69	40	18	49	82	49	60	54	31
Outpatient Visits	688	813	730	711	615	376	474	509	582	577	644	624
ER	2,685	3,192	3,634	3,102	2,328	1,450	2,095	2,600	3,042	2,722	3,433	3,483
All Other OP Visits	3,441	4,062	4,446	3,882	2,983	1,844	2,618	3,191	3,673	3,359	4,131	4,138
Total Outpatient Visits	66	56	76	64	55	79	36	53	47	32	46	66
Med Surg	5	2	0	4	3	10	2	3	5	2	5	2
OB	71	58	76	68	58	88	38	56	52	33	51	68
Total Observations Visits	2,460	2,640	2,968	2,474	1,797	967	1,424	1,682	1,804	2,037	1,591	1,120
Clinic Visits	0	0	0	0	241	842	495	417	572	501	975	1,280
CFC - In Clinic	606	825	805	874	460	144	193	286	440	186	617	561
CFC Walk-In	3,066	3,465	3,773	3,348	2,498	1,953	2,112	2,385	2,816	2,724	3,183	2,961
Total CFC Visits	234	226	278	229	243	149	209	239	251	245	269	228
Orthopedic Clinic	3,300	3,691	4,051	3,577	2,741	2,102	2,321	2,624	3,067	2,969	3,452	3,189
Total Clinic Visits	1,268	1,287	1,276	1,281	1,298	1,382	1,474	1,673	1,495	1,409	1,502	1,238
Home Health Visits	0.7308	0.9800	0.8788	0.9024	0.8246	0.8750	1.3387	0.9688	1.0588	0.8600	1.0784	1.0652
Total Case Mix	1.0000	1.1905	1.0455	1.2308	0.9200	0.8750	1.1333	1.0667	1.3846	1.1875	1.1667	1.2500

**Cogdell - Main Unit**  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED October 31, 2020**

	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020
Medicare	25.39%	26.66%	26.81%	24.20%	29.98%	18.63%	21.04%	24.77%	29.06%	23.19%	22.23%	22.23%
Medicare Managed Care	9.70%	10.44%	12.14%	10.24%	12.80%	14.68%	11.57%	15.52%	13.14%	10.84%	13.94%	15.32%
Total Medicare	35.09%	37.10%	38.95%	34.44%	42.78%	33.31%	32.61%	40.29%	42.20%	36.90%	37.13%	37.55%
Medicaid	2.63%	1.86%	0.27%	0.92%	2.21%	4.24%	1.96%	2.23%	3.49%	1.79%	2.08%	1.48%
Medicaid Managed Care	10.37%	11.39%	8.58%	10.54%	12.23%	11.43%	8.38%	9.85%	9.69%	10.21%	13.24%	7.57%
Total Medicaid	13.00%	13.25%	8.85%	11.46%	14.44%	15.67%	10.34%	12.08%	13.18%	12.00%	15.32%	9.05%
BCBS	23.55%	22.82%	26.53%	21.91%	22.46%	22.75%	22.75%	23.50%	21.18%	25.11%	25.04%	28.45%
HMO/PO/Commercial	12.39%	10.58%	12.49%	9.18%	12.21%	10.08%	8.86%	9.21%	11.22%	11.08%	8.95%	6.48%
Total HMO/PO	35.94%	33.40%	39.02%	31.09%	35.95%	32.54%	31.61%	32.71%	32.40%	36.19%	33.99%	34.93%
Fed/State	1.10%	1.30%	1.46%	1.67%	1.52%	1.01%	0.21%	0.91%	1.40%	0.74%	0.87%	0.87%
Champus	0.19%	0.34%	-0.30%	0.49%	0.17%	0.15%	0.21%	0.14%	-0.16%	0.10%	0.04%	0.04%
Total Other Fed State	1.29%	1.64%	1.16%	2.16%	1.69%	1.16%	0.42%	1.05%	1.24%	0.84%	0.91%	0.91%
Workers Comp	0.67%	1.18%	0.99%	1.25%	1.01%	1.00%	1.28%	2.34%	1.15%	0.82%	0.91%	1.90%
Self Pay	14.01%	13.43%	11.04%	19.60%	2.90%	15.79%	22.99%	12.16%	10.03%	12.85%	11.81%	15.67%
Total Payor Mix	100.00%	100.00%	100.01%	100.00%	100.01%	100.00%	99.99%	100.00%	100.01%	100.00%	100.00%	100.01%
Hours	50,247	46,537	48,546	42,157	46,699	49,417	45,946	43,357	46,049	48,498	44,999	49,676
Hospital	2,710	2,298	2,141	2,114	2,583	2,848	2,374	3,200	2,756	2,408	2,380	3,105
Contract	47,537	44,247	46,405	40,043	44,116	46,569	43,573	40,157	43,293	46,090	42,619	46,571
Total Hours	52,957	48,835	50,687	44,271	49,282	52,265	48,320	46,557	48,805	50,906	47,379	52,781
FTEs	293,91	263,43	274,80	255,10	288,99	264,34	260,08	253,61	260,66	274,53	263,15	281,20
Hospital	15,85	13,01	12,12	12,79	14,62	16,66	13,44	18,72	15,60	13,63	13,92	17,58
Contract	309,76	276,43	286,92	267,89	278,97	305,64	273,52	272,33	276,27	288,16	277,07	298,77
Total FTEs	5,4234	4,7164	4,5501	4,3260	5,4901	8,1487	7,8916	4,7359	7,0287	7,2040	5,5681	8,9676
FTE's Per Adjusted Occupied Bed	5.99%	5.84%	5.11%	8.00%	7.66%	-1.02%	12.10%	8.95%	9.89%	3.25%	7.70%	7.86%
Bad Debt % of Gross Revenue												
AR Days												
Gross												
Net												

Payor Mix (Based on Revenues)

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Month	Gross Revenue/APD	Net Revenue/APD	Net Revenue % of Gross Revenue	Days Cash On Hand	Salaries/Benefits/Contract Labor % of Net Rev	Benefits % of Salaries	Supplies % of Net Revenue	Operating Exp per Adjusted Admit	Net Revenue per Adjusted Admit	Visits - Hospice	Visits - Virtual	Surgeries - IP
NOV 2019	3,141.86	2,073.48	66.00%	56.45%	68.81%	29.74%	5.82%	9,502.72	8,777.74	393	0	13
DEC 2019	(31,292.65)	(17,665.52)	54.71%	58.85%	63.04%	20.70%	4.17%	8,021.88	7,495.19	342	0	9
JAN 2020	2,776.91	1,519.14	54.66%	54.66%	92.11%	18.34%	12.16%	10,353.68	6,712.40	302	241	11
FEB 2020	2,723.46	1,488.52	37.96%	60.38%	252.93%	46.04%	17.80%	10,701.62	3,092.09	287	842	9
MAR 2020	2,349.90	891.95	67.50%	60.38%	73.79%	2.04%	-0.18%	11,186.16	8,739.43	283	495	6
APR 2020	3,878.56	2,341.94	60.38%	67.50%	70.51%	31.68%	4.51%	8,894.26	7,916.37	363	417	12
MAY 2020	2,736.53	1,847.15	67.50%	59.25%	79.37%	26.63%	4.55%	11,665.69	8,794.74	266	572	21
JUN 2020	3,950.82	2,341.05	59.25%	50.32%	79.37%	30.37%	3.53%	11,786.45	7,729.46	283	501	15
AUG 2020	3,823.39	1,923.78	50.32%	50.32%	105.35%	30.37%	3.53%	11,786.45	7,729.46	283	501	15
SEP 2020	3,194.49	3,174.69	99.38%	99.38%	46.37%	27.12%	4.72%	11,535.59	14,337.32	342	975	13
OCT 2020	4,983.33	3,427.10	68.77%	68.77%	70.21%	27.51%	8.53%	12,468.92	11,195.21	399	1280	19

Cogdell - Main Unit  
 OPERATING INDICATORS REPORT  
 FOR THE PERIOD ENDED October 31, 2020

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED October 31, 2020**

	CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH
INPATIENT REVENUE	1,220,929	785,785	791,449
OUTPATIENT REVENUE	3,925,966	4,726,246	4,596,496
GROSS PATIENT REVENUE	5,146,895	5,512,031	5,387,945
MEDICARE DEDUCTIONS	(1,509,509)	(702,060)	(487,546)
MEDICAID DEDUCTIONS	(3,474)	21,824	(89,557)
HMO/PO DEDUCTIONS	(1,104,097)	(1,544,015)	(1,441,957)
ALL OTHER DEDUCTIONS	(349,270)	(349,270)	(450,359)
TOTAL DEDUCTIONS	(1,607,350)	(2,574,221)	(2,469,419)
NET PATIENT REVENUE	3,539,588	2,937,809	2,918,028
OPERATING REVENUE	785,754	145,945	593,857
TOTAL NET REVENUE	4,325,343	3,083,754	3,511,885
SALARIES	1,772,919	1,595,677	1,701,782
CONTRACT LABOR	224,693	153,089	109,152
BENEFITS	487,708	393,463	452,389
SALARIES AND BENEFITS	2,485,320	2,142,229	2,263,323
SUPPLIES	301,924	79,630	145,746
PROFESSIONAL FEES	239,779	235,548	190,188
PURCHASED SERVICES	247,797	231,172	253,817
UTILITIES	79,933	64,091	37,035
REPAIRS & MAINTENANCE	193,887	148,869	161,299
RENTS & LEASES	33,351	23,322	29,286
OTHER OPERATING EXPENSES	(44,265)	72,104	111,368
BAD DEBTS	404,573	313,525	530,691
TOTAL OPERATING EXPENSES	3,942,299	3,310,490	3,722,754
EBIDTA	383,044	(226,737)	(210,869)
INTEREST INCOME	1,388	5,902	3,698
INTEREST EXPENSE	(48,417)	(51,833)	(41,574)
DEPRECIATION	(37,948)	(315,967)	(324,894)
IGT REVENUE/EXPENSE	43,432	51,855	42,314
AD VALOREM TAXES	594,118	629,775	594,118
Misc Non Op Expense	0	0	0
NONOPERATING INCOME (EXPENSE)	252,573	319,732	273,663
NET INCOME (LOSS)	635,617	92,996	62,794

	YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
INPATIENT REVENUE	7,863,823	7,843,951	6,993,820
OUTPATIENT REVENUE	38,346,383	46,537,393	44,569,381
GROSS PATIENT REVENUE	46,210,206	54,381,344	51,563,201
MEDICARE DEDUCTIONS	(3,773,640)	(7,020,595)	(6,300,768)
MEDICAID DEDUCTIONS	2,951,944	218,236	1,774,820
HMO/PO DEDUCTIONS	(13,321,798)	(15,440,150)	(14,672,833)
ALL OTHER DEDUCTIONS	(3,298,843)	(3,499,702)	(3,870,200)
TOTAL DEDUCTIONS	(17,442,337)	(25,742,212)	(23,068,982)
NET PATIENT REVENUE	28,767,932	28,639,132	28,493,685
OPERATING REVENUE	6,083,373	1,709,446	1,818,601
TOTAL NET REVENUE	34,851,305	30,348,577	30,312,287
SALARIES	16,224,693	15,747,436	14,555,546
CONTRACT LABOR	1,869,953	1,530,893	975,351
BENEFITS	4,131,507	3,897,125	4,224,369
SALARIES AND BENEFITS	22,226,154	21,175,454	19,755,266
SUPPLIES	1,558,404	729,025	605,695
PROFESSIONAL FEES	2,206,382	2,355,478	1,816,042
PURCHASED SERVICES	2,826,855	2,311,718	2,275,354
UTILITIES	597,212	640,910	651,984
REPAIRS & MAINTENANCE	1,876,797	1,488,689	1,605,366
RENTS & LEASES	260,516	233,223	222,958
OTHER OPERATING EXPENSES	642,433	729,648	808,110
BAD DEBTS	3,346,728	3,135,249	3,825,714
TOTAL OPERATING EXPENSES	35,541,479	32,799,394	31,576,489
EBIDTA	(690,174)	(2,450,817)	(1,264,202)
INTEREST INCOME	28,690	59,016	48,762
INTEREST EXPENSE	(438,142)	(518,328)	(449,172)
DEPRECIATION	(3,159,964)	(3,159,665)	(3,181,367)
IGT REVENUE/EXPENSE	458,510	518,547	398,363
AD VALOREM TAXES	4,941,180	6,297,753	5,941,180
Misc Non Op Expense	50	0	0
NONOPERATING INCOME (EXPENSE)	1,830,225	3,197,322	2,757,765
NET INCOME (LOSS)	1,140,051	746,505	1,493,563

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**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
INCOME STATEMENT  
FOR THE PERIOD ENDED October 31, 2020**

	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020
INPATIENT REVENUE	798,035	744,261	788,639	611,325	650,902	488,777	593,418	656,770	1,098,337	860,262	894,463	1,220,929
OUTPATIENT REVENUE	4,585,493	4,449,876	4,639,583	4,877,801	3,639,095	2,155,418	3,573,867	4,063,936	3,715,637	3,880,738	3,874,342	3,925,966
GROSS PATIENT REVENUE	5,383,528	5,194,137	5,428,222	5,489,126	4,289,998	2,644,196	4,167,284	4,720,706	4,813,974	4,741,000	4,768,805	5,146,895
MEDICARE DEDUCTIONS	98,003	(163,221)	(738,762)	(711,735)	(391,678)	(253,771)	(79,783)	(504,321)	(367,697)	(645,072)	69,687	(150,509)
MEDICAID DEDUCTIONS	(91,110)	35,861	41,625	245,626	(20,431)	(101,227)	(66,006)	733,235	(74,856)	527,188	1,670,764	(3,474)
HMO/PRO DEDUCTIONS	(1,479,313)	(690,787)	(1,545,438)	(1,416,813)	(1,214,482)	(1,049,673)	(1,124,343)	(1,429,035)	(1,237,549)	(1,873,097)	(1,327,270)	(1,104,097)
ALL OTHER DEDUCTIONS	(128,192)	(3,962,473)	(216,636)	(375,229)	(319,018)	(235,507)	(381,197)	(334,413)	(281,759)	(364,903)	(440,911)	(349,270)
TOTAL DEDUCTIONS	(1,600,612)	(4,780,619)	(2,459,211)	(2,258,151)	(1,945,610)	(1,640,678)	(1,651,329)	(1,534,535)	(1,961,861)	(2,355,884)	(2,770,300)	(1,607,350)
NET PATIENT REVENUE	3,552,879	331,033	2,969,582	3,230,405	2,344,723	1,003,655	2,516,280	3,186,473	2,852,503	2,385,478	4,739,245	3,539,588
OPERATING REVENUE	24,506	(109,819)	45,176	54,715	35,712	168,395	108,191	367,188	803,153	3,688,866	26,222	785,754
TOTAL NET REVENUE	3,577,385	221,214	3,014,758	3,285,120	2,380,435	1,172,050	2,624,471	3,553,661	3,655,656	6,074,344	4,765,467	4,325,343
SALARIES	1,570,480	1,547,872	1,439,485	1,562,577	1,666,414	1,593,450	1,645,021	1,532,365	1,628,166	1,793,266	1,991,030	1,772,919
CONTRACT LABOR	190,843	162,115	135,779	150,490	187,559	211,488	178,244	228,921	202,209	175,192	175,377	224,693
BENEFITS	676,937	526,204	352,523	323,501	305,650	733,606	33,592	485,399	433,585	544,530	431,413	487,708
SALARIES AND BENEFITS	2,438,259	2,236,191	1,927,788	2,036,568	2,159,623	2,538,545	1,856,857	2,246,685	2,263,960	2,512,988	2,197,820	2,485,320
SUPPLIES	206,801	207,430	80,955	134,617	285,116	178,656	(4,573)	143,869	129,798	84,173	223,868	301,924
PROFESSIONAL FEES	194,420	183,685	186,477	229,521	225,341	209,164	242,494	230,326	218,709	212,812	211,757	239,779
PURCHASED SERVICES	252,880	274,996	259,736	276,461	282,922	213,658	296,280	249,557	330,361	345,118	324,966	247,797
UTILITIES	127,549	(15,739)	11,125	61,286	76,528	62,351	62,459	35,897	82,590	52,645	72,396	79,933
REPAIRS & MAINTENANCE	178,095	207,277	181,966	180,470	177,587	208,236	203,218	179,028	204,964	169,562	177,879	193,887
RENTS & LEASES	23,224	26,877	32,830	28,641	25,466	24,510	20,658	26,286	25,459	16,530	26,785	33,351
OTHER OPERATING EXPENSES	102,855	170,549	58,103	70,657	55,440	65,365	39,304	46,058	51,802	89,596	210,374	(44,265)
BAD DEBTS	322,236	(1,798,520)	277,318	439,183	328,645	(26,868)	504,051	422,384	476,030	154,129	367,282	404,573
TOTAL OPERATING EXPENSES	3,846,319	1,492,745	3,016,299	3,457,405	3,616,669	3,473,617	3,220,749	3,580,091	3,783,673	3,637,554	3,813,124	3,942,299
EBIDTA	(268,934)	(1,271,532)	(1,540)	(172,286)	(1,236,234)	(2,301,567)	(596,277)	(26,430)	(128,017)	2,436,791	952,343	383,044
INTEREST INCOME	7,378	6,892	4,502	4,026	3,415	2,633	3,313	2,711	2,723	2,313	1,666	1,388
INTEREST EXPENSE	(41,451)	(40,730)	(66,798)	(47,158)	(39,089)	(40,440)	(38,592)	(39,214)	(39,260)	(39,936)	(39,236)	(48,417)
DEPRECIATION	(315,663)	(340,737)	(332,047)	(312,734)	(337,633)	(328,250)	(301,277)	(292,685)	(307,381)	(311,549)	(298,460)	(337,948)
IGT REVENUE/EXPENSE	41,658	39,491	39,156	45,119	48,049	42,114	52,429	45,491	49,272	46,406	47,042	43,432
AD VALOREM TAXES	594,118	685,306	594,118	594,118	594,118	(405,882)	594,118	594,118	594,118	594,118	594,118	594,118
Misc Non Op Expense	0	0	50	0	0	0	0	0	0	0	0	0
NONOPERATING INCOME (EXPENSE)	286,040	350,221	238,881	283,370	268,860	(729,825)	309,992	310,421	299,471	291,352	305,129	252,573
NET NET INCOME (LOSS)	17,106	(921,310)	237,341	111,084	(967,373)	(3,031,392)	(286,286)	283,991	171,454	2,728,143	1,257,472	635,617

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**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF October 31, 2020**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
<b>CASH</b>	12,243,332	4,592,255	7,651,077	166.61%
<b>ACCOUNTS RECEIVABLE</b>	9,371,867	19,366,065	(9,994,199)	-51.61%
Medical Allowance	(218,262)	(768,949)	550,687	-71.62%
Medical Allowances	(44,346)	(68,565)	24,219	-35.32%
HMO/PO Allowances	(1,178,016)	(2,661,660)	1,483,644	-55.74%
All Other Allowances	5,778	50,583	(44,806)	-88.58%
<b>CONTRACTUALS</b>	(1,434,846)	(3,448,591)	2,013,744	-58.39%
Allowance for Bad Debt	(3,171,723)	(11,552,811)	8,381,088	-72.55%
ALLOWANCES	(3,171,723)	(11,552,811)	8,381,088	-72.55%
<b>ALLOWANCES AND CONTRACTUALS</b>	(4,606,569)	(15,001,402)	10,394,833	-69.29%
<b>TOTAL ACCOUNTS RECEIVABLE</b>	4,765,297	4,364,663	400,634	9.18%
<b>OTHER ACCOUNTS RECEIVABLE</b>	(5,698,103)	(814,354)	(4,883,749)	599.71%
<b>INVENTORY</b>	1,992,455	1,645,757	346,699	21.07%
<b>PREPAID</b>	1,539,831	2,461,257	(921,426)	-37.44%
<b>PENSION ASSET/LIABILITY</b>	3,271,851	3,605,060	(333,209)	-9.24%
<b>TOTAL OTHER ASSETS</b>	1,106,034	6,897,719	(5,791,685)	-83.97%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	274,996	251,290	23,706	9.43%
Hospital Building	10,412,064	9,960,191	451,873	4.54%
Other Bldg Improvement	36,962,865	36,961,449	1,417	0.00%
MME Hospital	25,998,630	23,549,770	2,448,861	10.40%
<b>CONSTRUCTION IN PROGRESS</b>	1,151,434	623,433	528,000	84.69%
<b>FIXED ASSETS</b>	75,059,240	71,605,383	3,453,857	4.82%
Acc Dep Land Improv	(163,014)	(147,019)	(15,995)	10.88%
Acc Dep Building	(5,585,690)	(5,408,596)	(177,094)	3.27%
Acc Dep Bldg & Lease	(12,081,073)	(10,523,403)	(1,557,670)	14.80%
Acc Dep Med Movable	(20,341,501)	(18,274,395)	(2,067,106)	11.31%
<b>ACCUMULATED DEPRECIATION</b>	(38,171,279)	(34,353,414)	(3,817,865)	11.11%
<b>TOTAL FIXED ASSETS</b>	36,887,961	37,251,969	(364,007)	-0.98%
<b>TOTAL ASSETS</b>	55,002,625	53,106,607	1,896,018	3.57%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF October 31, 2020**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	1,467,220	615,884	851,335	138.23%
PAYROLL LIABILITIES	2,013,427	1,365,341	648,086	47.47%
PENSION LIABILITY	499,895	302,165	197,730	65.44%
OTHER LIABILITIES	10,829,821	3,702,847	7,126,973	192.47%
AD Valorem Taxes	(12,070,596)	(5,941,180)	(6,129,416)	103.17%
CURRENT LIABILITIES	2,739,767	45,058	2,694,708	5980.49%
LONG-TERM DEBT	13,062,858	14,097,395	(1,034,537)	-7.34%
LONG TERM LIABILITIES	13,062,858	14,097,395	(1,034,537)	-7.34%
<b>TOTAL LIABILITIES</b>	<b>15,802,625</b>	<b>14,142,453</b>	<b>1,660,172</b>	<b>11.74%</b>
<b>FUND BALANCE</b>	<b>39,200,000</b>	<b>38,964,153</b>	<b>235,847</b>	<b>0.61%</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>55,002,625</b>	<b>53,106,607</b>	<b>1,896,018</b>	<b>12.35%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF October 31, 2020**

	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020
<b>CASH</b>	5,681,548	4,850,011	3,756,741	3,952,625	4,017,870	12,299,129	16,270,876	17,788,136	16,845,572	14,621,765	13,537,796	12,243,332
<b>ACCOUNTS RECEIVABLE</b>	19,682,815	9,772,356	10,717,931	10,716,106	9,762,781	7,498,303	8,045,958	8,984,967	9,254,722	9,330,936	9,279,458	9,171,867
Medical Allowances	(795,654)	(142,810)	(574,001)	(610,346)	(522,655)	(323,393)	(346,232)	(418,152)	(423,666)	(394,354)	(218,262)	(218,262)
HMO/PO Allowances	(119,883)	(1,421,960)	(1,545,759)	(1,550,068)	(1,176,351)	(797,167)	(849,629)	(1,182,819)	(1,075,934)	(1,499,539)	(1,496,438)	(1,178,016)
All Other Allowances	47,224	(3,626)	(2,629)	10,638	7,255	11,876	11,454	4,116	11,488	12,014	11,794	5,778
<b>CONTRACTUALS</b>	(3,768,659)	(2,009,263)	(2,252,341)	(2,268,643)	(1,807,704)	(1,286,223)	(1,782,416)	(1,639,667)	(2,080,887)	(1,981,321)	(1,434,846)	(1,434,846)
Allowance for Bad Debt	(11,303,595)	(3,296,704)	(3,417,810)	(3,715,048)	(3,810,733)	(3,355,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)	(3,171,723)
<b>ALLOWANCES AND CONTRACTUALS</b>	(15,072,254)	(5,305,967)	(5,670,151)	(5,983,692)	(4,581,438)	(4,549,554)	(4,744,491)	(5,196,034)	(5,073,481)	(5,204,564)	(5,110,558)	(4,606,569)
<b>TOTAL ACCOUNTS RECEIVABLE</b>	4,610,561	4,066,289	4,465,954	4,734,239	4,144,343	2,948,749	3,301,467	3,788,128	4,181,241	4,126,572	4,168,900	4,765,297
<b>OTHER ACCOUNTS RECEIVABLE</b>	(2,384,329)	(2,245,184)	(3,404,034)	(4,232,305)	(4,976,365)	(5,265,175)	(6,224,457)	(7,267,385)	(7,628,191)	(7,149,997)	(5,082,208)	(5,698,103)
<b>INVENTORY</b>	1,617,944	1,627,633	1,631,298	1,821,577	1,717,194	1,919,819	1,892,697	1,945,008	1,966,878	1,991,797	1,992,455	1,992,455
<b>PREPAID</b>	2,504,818	2,217,269	1,903,788	1,931,190	1,931,190	1,605,057	1,393,164	1,273,085	2,271,187	2,228,080	1,790,091	1,539,831
<b>PENSION ASSET/LIABILITY</b>	3,605,060	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
<b>TOTAL OTHER ASSETS</b>	5,343,493	4,861,894	3,570,173	2,574,632	2,048,252	1,328,262	1,328,262	(829,752)	(140,145)	316,812	1,971,531	1,106,034
<b>Hospital Land</b>	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
<b>Land Improvement Hospital</b>	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	274,996
<b>Hospital Building</b>	9,960,191	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
<b>Other Bldg Improvement</b>	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	37,010,090	36,962,865	36,962,865
<b>MIME Hospital</b>	23,600,136	24,101,753	24,190,712	24,387,991	24,387,991	24,452,721	24,672,596	24,908,985	24,908,985	25,066,562	25,133,418	25,998,630
<b>CONSTRUCTION IN PROGRESS</b>	623,433	263,177	220,162	342,034	348,073	533,576	616,530	722,269	732,269	900,572	1,038,951	1,151,434
<b>FIXED ASSETS</b>	71,655,749	72,176,822	72,205,969	72,416,798	72,620,118	72,805,621	72,953,303	73,031,120	73,525,306	73,899,829	74,057,839	75,059,240
<b>Acc Dep Land Improv</b>	(148,314)	(149,653)	(150,991)	(152,243)	(153,581)	(154,876)	(156,215)	(157,510)	(158,848)	(160,186)	(161,481)	(163,014)
<b>Acc Dep Building</b>	(5,422,306)	(5,436,875)	(5,452,000)	(5,466,150)	(5,481,275)	(5,495,913)	(5,511,039)	(5,525,676)	(5,540,802)	(5,555,927)	(5,570,565)	(5,585,690)
<b>Acc Dep Bldg &amp; Lease</b>	(10,655,186)	(10,791,361)	(10,927,470)	(11,054,798)	(11,190,908)	(11,323,160)	(11,451,143)	(11,574,997)	(11,702,974)	(11,831,141)	(11,954,063)	(12,081,073)
<b>Acc Dep Med Movable</b>	(18,443,270)	(18,633,427)	(18,812,900)	(18,982,905)	(19,167,964)	(19,348,029)	(19,504,859)	(19,657,758)	(19,820,698)	(19,987,616)	(20,147,222)	(20,341,501)
<b>ACCUMULATED DEPRECIATION</b>	(34,669,077)	(35,011,315)	(35,343,362)	(35,656,096)	(35,993,729)	(36,321,979)	(36,623,256)	(36,915,941)	(37,223,322)	(37,534,870)	(37,833,331)	(38,171,279)
<b>TOTAL FIXED ASSETS</b>	36,986,672	37,165,507	36,862,607	36,760,702	36,626,389	36,483,642	36,330,048	36,115,179	36,301,985	36,224,958	36,224,958	36,887,961
<b>TOTAL ASSETS</b>	52,622,274	50,943,700	48,655,475	48,022,198	46,836,855	53,160,447	56,262,768	56,861,690	57,188,653	55,430,107	55,902,735	55,002,625

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF October 31, 2020**

	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020	OCT 2020
ACCOUNTS PAYABLE	691,837	743,784	670,511	874,173	832,450	479,406	421,190	1,364,467	1,686,979	1,488,467	1,545,560	1,467,220
PAYROLL LIABILITIES	1,305,246	1,249,368	1,519,363	1,155,764	1,387,320	1,892,348	1,814,042	1,748,760	1,943,541	1,697,232	1,941,842	2,013,427
PENSION LIABILITIES	353,598	467,539	181,297	164,405	2,414,684	151,976	170,283	300,503	411,895	499,895	499,895	499,895
OTHER LIABILITIES	3,742,695	3,845,445	2,306,112	2,635,362	2,144,684	10,779,486	14,497,375	14,433,275	14,431,765	11,388,642	11,384,533	10,829,821
AD Valorem Taxes	(6,535,298)	(7,129,416)	(7,723,534)	(8,317,652)	(8,911,770)	(8,505,888)	(9,100,006)	(9,694,124)	(10,288,242)	(10,882,360)	(11,476,478)	(12,070,596)
CURRENT LIABILITIES	(441,921)	(823,281)	(3,046,250)	(3,487,948)	(4,122,604)	4,797,328	7,802,884	8,152,882	8,185,938	4,191,875	3,895,172	2,739,767
LONG-TERM DEBT	14,082,936	13,707,032	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858
LONG TERM LIABILITIES	14,082,936	13,707,032	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180	13,062,858
TOTAL LIABILITIES	13,641,014	12,883,751	10,358,186	9,613,824	9,295,854	18,750,838	22,139,445	22,454,376	22,609,884	18,123,196	17,338,352	15,802,625
FUND BALANCE	38,981,259	38,059,949	38,297,290	38,408,374	37,441,001	34,409,609	34,123,223	34,407,214	34,578,768	37,306,911	38,564,383	39,200,000
TOTAL LIABILITIES & FUND BALANCE	52,622,274	50,943,700	48,655,475	48,022,198	46,836,855	53,160,447	56,262,768	56,861,690	57,188,653	55,430,107	55,902,735	55,002,625

# CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : October-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Actual Variance %
Medicare SWB	95%	701,298.41	301,574.18	43%	139,421.32	20%	440,996.50	63%	666,231.59	32%
Medicaid	95%	58,264.43	6,010.63	10%	21,843.47	37%	27,854.10	48%	55,351.21	47%
Worker Comp	75%	153,361.79	22,990.99	15%	26,806.74	17%	49,796.73	32%	115,021.34	43%
Commercial	85%	258,164.58	48,014.30	19%	80,806.42	31%	128,820.72	50%	219,439.89	35%
Champus/tricare	85%	5,112.16	0.00	0%	2,129.85	42%	2,129.85	42%	4,345.34	43%
Blue Cross										
Other/Employee										
Insurance	85%	33,193.79	20,398.20	61%	1,402.47	4%	21,800.67	66%	28,214.72	19%
State/Federal Prog	85%	163,301.36	10,717.68	7%	4,765.53	3%	15,483.21	9%	138,806.16	76%
BC	95%	323,994.88	229,902.45	71%	48,384.02	15%	278,286.47	86%	307,795.14	9%
Medicaid Repl.	85%	462,230.88	80,410.14	17%	211,157.10	46%	291,567.24	63%	392,896.25	22%
Medicare Repl.	85%	300,566.93	204,083.99	68%	50,084.40	17%	254,168.39	85%	255,481.89	0%
Industrial	100%	3,088.60	2,058.60	67%	1,255.00	41%	3,313.60	107%	3,088.60	-7%
Private Pay	40%	2,286,238.90	194,156.59	8%	414,979.19	18%	609,135.78	27%	914,495.56	13%
Medicaid Pending	70%	15,535.09	(77.34)	0%	(163.15)	-1%	(240.49)	-2%	0.00	70%
Charity/Indigent		4,764,349.80	1,120,240.41		1,002,871.36		2,123,111.77		3,101,167.68	
									978,052.91	
									240.49	

# CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : October-20

Financial Class	Target 0-60 class AR	Financial Class Total AR \$'s	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %
Medicare	95%	23,434.91	(59.89)	0%	19,196.14	82%	19,136.25	82%	22,263.16	3,126.91	13%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	7,158.18	0.00	0%	4,862.42	68%	4,862.42	68%	6,800.27	1,937.85	27%
Worker Comp	75%	5,208.04	773.00	15%	3,253.00	62%	4,026.00	77%	3,906.03	(119.97)	-2%
Commercial	85%	34,720.37	(860.00)	-2%	19,302.46	56%	18,442.46	53%	29,512.31	11,069.85	32%
Champus/Tricare	85%	883.26	0.00	0%	220.20	25%	220.20	25%	750.77	530.57	60%
Blue Cross Other/Employee Insurance	85%	5,224.01	0.00	0%	3,325.00	64%	3,325.00	64%	4,440.41	1,115.41	21%
State/Federal Prog	85%	3,278.38	(10.00)	0%	1,800.14	55%	1,790.14	55%	2,786.62	996.48	30%
BC	95%	15,725.64	(4,673.30)	-30%	16,860.51	107%	12,187.21	77%	14,939.36	2,752.15	18%
Medicaid Repl.	85%	45,836.44	0.00	0%	37,620.09	82%	37,620.09	82%	38,960.97	1,340.88	3%
Medicare Repl.	85%	10,447.07	(115.00)	-1%	8,258.12	79%	8,143.12	78%	8,880.01	736.89	7%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	140,705.26	(3,833.00)	-3%	25,901.72	18%	22,068.72	16%	56,282.10	34,213.38	24%
Medicaid Pending	70%		(5.00)	0%	0.00	0%	(25.00)	0%	0.00	25.00	70%
Charity/Indigent		292,616.56	(8,803.19)	500%	140,599.80	0%	131,796.61	500%	189,522.03	57,725.42	



# PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : October-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$S		F C 0-30 S S		F C 31-60 S S		F C 31-60 %		F C 0-60 S S		F C 0-60 %		Target vs Actual Variance %
		95%	2,750.00	440.00	16%	110.00	4%	550.00	20%	2,612.50	Target 0-60 S S	Opportunity S S		
Medicare SWB	95%													
Medicaid	95%	897.75	7.98	1%	190.53	21%	198.51	22%	852.86	654.35	73%			
Worker Comp	75%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	75%			
Commercial	85%	8,113.29	0.00	0%	6,787.33	84%	6,787.33	84%	6,896.30	108.97	1%			
Champus/tricare	85%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	85%			
Blue Cross														
Other/Employee Insurance	85%	1,233.20	0.00	0%	100.00	8%	100.00	8%	1,048.22	948.22	77%			
State/Federal Prog	85%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	85%			
BC	95%	2,819.99	1,952.00	69%	0.00	0%	1,952.00	69%	2,678.99	726.99	26%			
Medicaid Repl.	85%	2,865.81	0.00	0%	1,533.00	53%	1,533.00	53%	2,435.94	902.94	32%			
Medicare Repl.	85%	3,605.00	2,965.00	82%	110.00	3%	3,075.00	85%	3,064.25	(10.75)	0%			
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%			
Private Pay	40%	11,924.63	(150.00)	-1%	708.10	6%	558.10	5%	4,769.85	4,211.75	35%			
Charity/Indigent	70%			0%		0%	0.00	0%	0.00	0.00	70%			
34,209.67		5,214.98	9,538.96	14,753.94	24,358.91	9,604.97								