

Cogdell Memorial Hospital
September 2020 Normalization

Net Income 1,264,451.00

Less: -0.00

Add:

Additional Staffing 120,000.00

Lower Net Rev - COVID 19 250,000.00

0.00

0.00

0.00

Normalized Net Income 1,634,451.00

Ad Valorem Taxes 594,118.00

Normalized Net Income 1,040,333.00

Cash - CY 13,629,124.00

Cash - PY 3,144,753.00

Net Cash Change 19-18 10,484,371.00

Note: Key issue is Kinder Morgan and holding half of tax pymt

Net Income 1,264,451.00

Taxes (594,118.00)

Depreciation 298,760.00

UC Funding 0.00

0.00

0.00

0.00

Net Cash Flow 968,793.00

Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2020

	Prepaid Beginning Balance	Deductions From Prepaid	1140800 Prepaid Balance	GL 2010202	Invoice Amount	2020 Benefit
Beginning Balance 01/01/2020	\$0.00					
	\$1,527,424.67					
Benefits Paid:						
Jan-20	\$35,624.67	\$156,624.14	\$1,406,425.20	\$0.00	\$195,780.17	\$39,156.03
Feb-20	\$149,463.99	\$180,556.99	\$1,375,332.20	\$0.00	\$225,696.24	\$45,139.25
Mar-20	\$0.00	\$192,925.19	\$1,182,407.01	\$0.00	\$241,156.49	\$48,231.30
Apr-20	\$0.00	\$168,455.52	\$1,013,951.49	\$0.00	\$210,569.40	\$42,113.88
May-20	\$0.00	\$209,716.25	\$804,235.24	\$0.00	\$262,145.31	\$52,429.06
Jun-20	\$0.00	\$181,964.94	\$622,270.30	\$0.00	\$227,456.18	\$45,491.24
Jul-20	\$858,433.89	\$197,088.34	\$1,283,615.85	\$0.00	\$246,360.42	\$49,272.08
Aug-20	\$0.00	\$185,623.80	\$1,097,992.05	\$0.00	\$232,029.75	\$46,405.95
Sep-20	\$0.00	\$188,324.60	\$909,667.45	\$0.00	\$235,405.75	\$47,081.15
Oct-20	\$0.00	\$0.00	\$909,667.45	\$0.00	\$0.00	\$0.00
Nov-20	\$0.00	\$0.00	\$909,667.45	\$0.00	\$0.00	\$0.00
Dec-20	\$0.00	\$0.00	\$909,667.45	\$0.00	\$0.00	\$0.00
Prepaid Account - 114,0800			\$909,667.45	\$0.00		
Variance - Prepaid Acct 114,0800 to Rolling Balance			\$0.00	\$0.00		
Benefit						\$415,319.94
Benefit per Income Statement						\$415,319.94
Variance						\$0.00

Cogdell Memorial Hospital
Analysis of Investments

Month	Activity	TrustPool Depreciation	TrustPool US \$ 01	TrustPool US \$ 06	TrustPool 01 Obligated Capital	TrustPool USDA	TrustPool Operating II	TrustPool Depreciation II	TrustPool Capital Fund
Sep-20	Beginning Balance	\$3,191.66	\$341,610.61	\$3,978,628.19	\$0.00	\$3,689,417.57	\$1,386,301.74	\$4,628,398.42	\$1,019.07
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$340,000.00	\$0.00	\$0.00	\$500,000.00	\$895,000.00	\$300,000.00	\$0.00
	Interest Earned	\$0.30	\$12.10	\$481.90	\$0.00	\$415.45	\$134.05	\$583.71	\$0.00
	Ending Balance	\$3,191.96	\$1,622.71	\$3,979,310.09	\$0.00	\$3,169,833.02	\$500,435.79	\$4,528,982.13	\$1,019.07
	Balance Per Statement	\$3,191.96	\$1,622.71	\$3,979,310.09	\$0.00	\$3,169,833.02	\$500,435.79	\$4,528,982.13	\$1,019.07
	Variance	\$0.00	(\$0.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per GL	\$3,191.96	\$1,622.71	\$3,979,310.09	\$0.00	\$3,169,833.02	\$500,435.79	\$4,528,982.13	\$1,019.07
	Variance	\$0.00	(\$0.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Cogdell Memorial Hospital
Summary of Tax Collections FY 2019

Date	M&O		Debt Service	
	Amount	Amount	Amount	Amount
10/2/2019	20,435.15	984.82		
10/11/2019	53,485.68	2,792.99		
10/18/2019	202,843.16	10,657.33		
10/23/2019	160,490.96	8,438.69		
10/25/2019	323,460.98	17,008.80		
10/31/2019	1,361,814.83	71,577.87		
11/4/2019	666,167.26	35,793.55		
11/7/2019	1,048,912.51	55,155.54		
11/12/2019	159,505.23	8,385.92		
11/19/2019	52,648.34	2,762.32		
12/4/2019	109,893.27	6,133.86		
1/7/2020	417,116.41	22,020.77		
1/23/2020	242,382.79	12,651.95		
1/27/2020	27,613.75	1,447.06		
1/30/2020	127,135.80	6,683.38		
2/6/2020	257,085.27	13,682.06		
2/7/2020	425,696.27	22,501.32		
3/6/2020	265,095.36	14,111.66		
4/6/2020	63,508.15	3,356.45		
5/5/2020	38,412.28	1,813.89		
6/3/2020	77,800.62	4,226.96		
7/3/2020	42,832.69	2,232.85		
8/7/2020	32,484.91	1,661.89		
9/3/2020	18,810.38	959.64		
10/2/2020	6,605.33	318.07		
10/22/2020	107,684.62	6,654.97		

Total 6,309,922.00 334,014.61

Estimated Taxes 7,383,797.25

Amount Left 739,860.64

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2020 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2020 Ending Balance</u>
2011 CO	720,000	2021	376,600	21,600	365,000
Equipment Loan	1,320,687	2031	143,766	41,338	1,218,259
USDA Loan	8,528	2019	8,280	248	496
Hematology Analyzer	32,318	2021	18,060	1,735	15,993
Chemistry Analyzer	112,572	2021	62,904	6,039	55,707
Immunorassay System	51,319	2021	28,680	2,757	25,396
CT Loan	302,967	2023	80,899	10,092	232,160
TIB Bank 2016 Bonds	6,960,000	2031	715,640	236,640	6,481,000
TIB Bank 2017 Bonds	4,484,000	2032	426,713	147,713	4,205,000
FB&T Construction	904,873	2026	0	0	904,873
GE - Portable X Ray Upgrade	52,395	2025	4,558	3,797	48,370
GE - C Arm	176,267	2025	28,845	4,317	159,187
GE - Optima XR240amx - New Portable	122,255	2025	11,175	1,953	118,585
GE - MRI	859,897	2025	31,453	6,590	835,035
PPP Loan	3,657,100	Forgiven	0	0	0
Medicare 6 Months up Front	4,972,861	2020	4,972,861	0	0
Stimulus Funds	3,969,781	Forgiven	0	0	0
Total	28,707,821		6,910,434	484,819	14,665,062

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of September 30, 2020

	MTD 09/30/2020	YTD 12/31/2020	MTD 09/30/2020	YTD 12/31/2020	MTD 09/30/2020	MTD 09/30/2020	MTD 09/30/2020	MTD 09/30/2020	YTD 12/31/2020	YTD 12/31/2020	YTD 12/31/2020	YTD 12/31/2020	Explanation
Expense	Amount	Amount	Budget Amt	Budget Amt	Rate Variance	Cost	Variance	Explanation	Rate Variance	Cost	Variance	Explanation	
Salaries	1,591,030	14,451,775	1,595,677	14,151,759									Staffing for COVID is primary issue. Lower volumes due to COVID as well.
Manhours	44,999	415,668	44,792	398,145									
FTEs	263.15	266.15	261.94	254.93									
AHR	35.36	34.77	35.62	35.54									
Salaries per APD	1,065.66	1,109.63	831.51	826.33	234.14	349,578		Due to COVID 19 volumes limited kept all staff employed and gave all hours	283.29	3,689,629			
Manhours per APD	30.14	31.92	23.34	23.25									
Benefits	431,413	3,703,799	392,363	3,503,662									More claims coming thru and few larger ones
Benefits per APD	288.96	284.38	204.46	204.58									
Benefits as a % of Salaries	27.12%	25.63%	24.59%	24.76%	2.53%	40,193		Several large claims this month	0.87%	125,860			
Professional Fees	211,757	1,966,602	235,548	2,119,930									
Prof Fees per APD	141.83	151.00	122.75	123.78	19.09	28,498		Locum Coverage for walk in	27.21	354,435			Locum Walk in Coverage
Contract Labor	173,794	1,643,617	153,089	1,377,804									
Manhours	2,380	22,804	1,883	13,446									
AHR	73.00	72.08	81.30	102.47									
FTEs	13.92	14.60	11.01	8.61									
Contract Labor per APD	116.37	126.20	79.78	80.45	36.59	54,629		Agency in Radiology, HHA and HHA PT	45.75	595,823			Agency in Radiology, HHA and HHA PT

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Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of September 30, 2020

	MTD 09/30/2020	YTD 12/31/2020	MTD 09/30/2020	YTD 12/31/2020	MTD 09/30/2020	MTD 09/30/2020	MTD 09/30/2020	MTD 09/30/2020	YTD 12/31/2020	YTD 12/31/2020	YTD 12/31/2020	YTD 12/31/2020
	Amount	Amount	Budget Amt	Budget Amt	Rate Variance	Cost Variance	Explanation	Rate Variance	Variance	Explanation		
Supplies	226,030	1,242,011	79,630	649,395								
Supplies per APD	151.39	95.36	41.50	37.92								
Supplies as a % of Net Rev	4.77%	4.92%	2.73%	2.53%	2.04%	96,469	IP Ortho Cases are up this month and require a lot of implants, plus continued purchase of PPE for COVID	2.40%	604,567	COVID 19 PPE supplies - over 550k		
Purchased Services	318,228	2,590,341	231,172	2,080,546								
Purchased Services per APD	213.15	198.12	120.46	121.48	92.68	138,374	COVID 19 Testing 78k this month	76.64	998,125	COVID testing over 300k		
Other Expense	486,672	3,108,611	308,386	2,784,084								
Other Expense per APD	325.97	238.68	160.70	162.66	165.27	246,745	Lower volumes related to COVID 19	76.12	991,368	Lower volumes		
Bad Debt	367,282	2,942,154	313,525	2,821,724								
Bad Debt as a % of Gross Rev	7.70%	7.16%	5.71%	5.77%	1.99%	94,796	Issues with some aging accounts in getting payment, BO has been working and fighting with insurance company	1.39%	571,150	Cleaned up presumptive charity accounts, thus why net revenue is down		
APD	1,493	13,024	1,919	17,126								
Net Revenue	4,739,245	25,228,344	2,912,809	25,701,322								
FTE Factor	30	274	30	274								
Gross Revenue	4,768,805	41,063,311	5,487,031	48,869,313								
Total Operating Expense	3,806,146	31,638,910	3,309,390	29,488,904								

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED September 30, 2020

	<u>CURRENT MONTH</u>	<u>BUDGET CURRENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
Admissions	32	47	35		347	425	384
Med Surg	23	15	11		131	136	128
OB	7	6	7		47	54	55
Swing Bed							
Total Admissions	62	68	53		525	615	567
Patient Days	109	157	109		1,083	1,417	1,221
Med Surg	41	31	22		276	275	278
OB	130	87	112		748	782	843
Swing Bed							
Total Patient Days	280	275	243		2,107	2,474	2,342
Total Adjusted Admissions	331	477	553		3,245	4,258	4,221
Total Adjusted Patient Days	1,493	1,919	2,535		13,024	17,126	17,436
Avg. Length of Stay (ALOS)							
Med Surg	3.41	3.33	3.11		3.12	3.33	3.18
OB	1.78	2.02	2.00		2.11	2.02	2.17
Swing Bed	18.57	14.46	16.00		15.91	14.46	15.33
Total ALOS	4.52	4.02	4.58		4.01	4.02	4.13
Average Daily Census (ADC)							
Med Surg	3.63	5.16	3.63		3.95	5.16	4.47
OB	1.37	1.00	0.73		1.01	1.00	1.02
Swing Bed	4.33	2.85	3.73		2.73	2.85	3.09
Total ADC	9.33	9.01	8.10		7.69	9.01	8.58
Adjusted ADC	49.76	62.93	84.48		47.53	62.41	63.87

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Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED September 30, 2020

	44.26%	44.50%	40.93%	Occupancy %	37.12%	44.51%	42.00%
	19.52%	14.32%	10.48%	Med Surg	14.39%	14.32%	14.59%
				OB			
18	14	10		Deliveries	116	125	117
31	17	17		Pt Days - Nursery	227	230	230
29	40	28		Admits from ER	296	363	328
36	55	55		Observations from ER	290	397	397
13	13	6		IP Surgeries	108	0	64
54	69	70		Outpatient Visits	503	618	598
644	730	692		OP Surgeries	5,218	6,574	6,342
3,433	2,672	2,672		ER	24,406	24,383	24,383
				All Other OP Visits			
4,131	3,471	3,434		Total Outpatient Visits	30,127	31,575	31,323
46	61	82		Observation Visits	487	568	582
5	5	13		Med Surg	33	45	48
				OB			
51	66	95		Total Observations Visits	519	613	630
1,591	2,888	2,581		CFC - In Clinic	16,744	24,869	24,172
975	0	0		CFC - Telehealth	4,043	0	0
617	559	483		CFC Walk-In	4,005	5,035	4,483
3,183	3,448	3,064		Total CFC Visits	24,792	29,904	28,655
269	191	191		Orthopedic Clinic	2,112	1,723	1,726
3,452	3,639	3,255		Total Clinic Visits	26,904	31,627	30,381
1,502	979	1,276		Home Health Visits	12,790	8,814	9,767
1,0784	0,8843	0,9286		Total Case Mix	0,9864	0,8844	0,8741
1,1667	1,0675	1,3125		Medicare Case Mix	1,1266	1,0674	1,0959

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED September 30, 2020

5.5681	4.1885	3.2316	FTEs Per Adjusted Occupied Bed	5.9073	4.1387	4.1424
7.70%	5.71%	7.95%	Bad Debt % of Gross Revenue	7.16%	5.77%	7.14%
50.28	60.68	22.24	AR Days	50.28	60.68	60.68
18.17	22.24	22.24	Gross Net	18.17	22.24	22.24
3,194.49	2,859.00	2,129.06	Gross Revenue/APD	3,152.79	2,853.44	2,648.31
2,923.49	1,517.71	1,349.10	Net Revenue/APD	1,908.21	1,500.68	1,466.85
91.52%	53.09%	63.37%	Net Revenue % of Gross Revenue	60.52%	52.59%	55.39%
122.22	28.77	28.77	Days Cash On Hand	122.22	28.77	28.77
50.32%	73.51%	62.30%	Salaries/Benefits/Contract Labor % of Net Rev	79.66%	74.06%	68.39%
27.12%	24.59%	36.38%	Benefits % of Salaries	25.63%	24.76%	29.35%
5.18%	2.73%	5.71%	Supplies % of Net Revenue	5.00%	2.53%	1.80%
11,514.48	6,935.85	6,554.84	Operating Exp per Adjusted Admit	9,749.19	6,926.09	6,598.53
13,202.86	6,104.69	6,185.51	Net Revenue per Adjusted Admit	7,658.29	6,036.50	6,058.86
342	177	350	Visits - Hospice	2,804	1,590	1,923
975	0	0	Visits - Virtual	4,043	0	0
13	13	6	Surgeries - IP	108	0	64

OPERATING INDICATORS REPORT

OCT 2019 NOV 2019 ~~FOR THE PERIOD ENDED SEPTEMBER 30, 2020~~ JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020 JUL 2020 AUG 2020 SEP 2020

	OCT 2019	NOV 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020
Admissions											
Med Surg	34	35	45	50	38	35	43	25	39	47	38
OB	18	20	8	17	7	12	15	14	11	20	12
Swing Bed	8	5	4	8	3	6	2	2	6	7	6
Total Admissions	60	60	57	75	48	53	60	41	56	74	56
Patient Days											
Med Surg	117	121	150	162	126	109	134	89	126	135	93
OB	36	50	14	35	15	28	29	36	27	37	28
Swing Bed	96	83	85	87	59	102	45	28	87	106	104
Total Patient Days	249	254	249	284	200	239	208	153	240	278	225
Total Adjusted Admissions	408	405	416	516	431	349	325	288	403	324	309
Total Adjusted Patient Days	1,695	1,713	1,817	1,955	1,796	1,575	1,125	1,074	1,725	1,218	1,240
Avg Length of Stay (ALOS)											
Med Surg	3.44	3.46	3.33	3.24	3.32	3.11	3.12	3.56	3.23	2.87	2.45
OB	2.00	2.50	1.75	2.06	2.14	2.33	1.93	2.57	2.45	1.85	2.33
Swing Bed	12.00	16.60	21.25	10.88	19.67	17.00	22.50	14.00	14.50	15.14	17.33
Total ALOS	4.15	4.23	4.37	3.79	4.17	4.51	3.47	3.73	4.29	3.76	4.02
Average Daily Census (ADC)											
Med Surg	3.77	4.03	4.84	5.23	4.34	3.52	4.47	2.87	4.20	4.35	3.00
OB	1.16	1.67	0.45	1.13	0.52	0.90	0.97	1.16	0.90	1.19	0.90
Swing Bed	3.10	2.77	2.74	2.81	2.03	3.29	1.50	0.90	2.90	3.42	3.35
Total ADC	8.03	8.47	8.03	9.16	6.90	7.71	6.93	4.94	8.00	8.97	7.26
Adjusted ADC	54.68	57.12	58.61	63.06	61.92	50.81	37.51	34.66	57.50	39.31	40.00
											49.76

Cogdell - Main Unit

OPERATING INDICATORS REPORT

OCT 2019 NOV 2019 ~~FOR THE PERIOD ENDED NOVEMBER 2020~~ MAR 2020 APR 2020 MAY 2020 JUN 2020 JUL 2020 AUG 2020 SEP 2020

Occupancy %	Med Surg	OB	Deliveries	Pt Days - Nursery	Admits from ER	Observations from ER	IP Surgeries	Outpatient Visits	OP Surgeries	ER	All Other OP Visits	Total Outpatient Visits	Observation Visits	Med Surg	OB	Total Observations Visits	Clinic Visits	CFC - In Clinic	CFC - Telehealth	CFC Walk-In	Total CFC Visits	Orthopedic Clinic	Total Clinic Visits	Home Health Visits	Total Case Mix	Medicare Case Mix																						
38.17%	16.59%	14	28	29	49	16	78	664	3,037	3,779	3,441	4,062	4,446	3,882	2,983	1,844	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	58	76	68	58	88	38	56	52	33	51	2,850	0	517	3,367	294	3,661	1,434	0.8394	1.0000		
37.78%	23.81%	18	39	39	52	13	68	688	2,685	3,441	4,062	4,446	3,882	2,983	1,844	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	58	76	68	58	88	38	56	52	33	51	2,460	0	606	3,066	234	3,300	1,268	0.7308	1.0000			
42.11%	6.45%	8	12	43	42	6	57	813	3,192	4,062	4,446	3,882	2,983	1,844	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	58	76	68	58	88	38	56	52	33	51	2,640	0	825	3,465	226	3,691	1,287	0.9800	1.1905				
44.62%	16.13%	14	30	40	43	12	82	730	3,634	4,446	3,882	2,983	1,844	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	2,968	0	805	3,773	278	4,051	1,276	0.8788	1.0455		
35.44%	7.39%	5	11	35	45	9	69	711	3,102	3,882	2,983	1,844	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	2,474	0	874	3,348	229	3,577	1,281	0.9024	1.2308			
37.81%	12.90%	10	18	34	39	11	40	615	2,228	2,983	1,844	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	1,797	241	460	2,498	243	2,741	1,298	0.8246	0.9200	
33.15%	13.81%	14	21	35	20	9	18	376	1,450	1,844	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	967	842	144	1,953	149	2,102	1,382	0.8750	0.8750		
20.97%	16.59%	15	29	30	29	6	49	474	2,095	2,618	3,191	3,673	3,359	4,131	54	64	71	5	75	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	1,424	495	193	2,112	209	2,321	1,474	1.3387	1.1333			
39.44%	12.86%	11	25	29	24	12	82	509	2,600	3,191	3,673	3,359	4,131	54	64	71	5	75	71	5	75	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	1,682	417	286	2,385	239	2,624	1,673	0.9688	1.0667	
43.19%	17.05%	17	37	37	34	21	49	582	3,042	3,673	3,359	4,131	54	64	71	5	75	71	5	75	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	1,804	572	440	2,816	251	3,067	1,495	1.0588	1.3846		
35.30%	12.90%	12	25	27	20	15	60	577	2,722	3,359	4,131	54	64	71	5	75	71	5	75	71	5	75	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	2,037	501	186	2,724	245	2,969	1,409	0.8600	1.1875
44.26%	19.52%	18	31	29	36	13	54	644	3,433	4,131	54	64	71	5	75	71	5	75	71	5	75	71	5	75	71	5	75	71	58	76	68	58	88	38	56	52	33	51	1,591	975	617	3,183	269	3,452	1,502	1.0784	1.1667	

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED SEPTEMBER 30, 2020
 OCT 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020 JUL 2020 AUG 2020 SEP 2020

Payor Mix (Based on Revenues)

Medicare	30.21%	25.39%	26.66%	26.81%	24.20%	29.98%	18.63%	21.04%	24.77%	29.06%	26.06%	23.19%
Medicare Managed Care	10.70%	9.70%	10.44%	12.14%	10.24%	12.80%	14.68%	11.57%	15.52%	13.14%	10.84%	13.94%
Total Medicare	40.91%	35.09%	37.10%	38.95%	34.44%	42.78%	33.31%	32.61%	40.29%	42.20%	36.90%	37.13%
Medicaid	1.49%	2.63%	1.86%	0.27%	0.92%	2.21%	4.24%	1.96%	2.23%	3.49%	1.79%	2.08%
Medicaid Managed Care	12.08%	10.37%	11.39%	8.58%	10.54%	12.23%	11.43%	8.38%	9.85%	9.69%	10.21%	13.24%
Total Medicaid	13.57%	13.00%	13.25%	8.85%	11.46%	14.44%	15.67%	10.34%	12.08%	13.18%	12.00%	15.32%
BCBS	22.75%	23.55%	22.82%	26.53%	21.91%	23.74%	22.46%	22.75%	23.50%	21.18%	25.11%	25.04%
HMO/PO/Commercial	14.27%	12.39%	10.58%	12.49%	9.18%	12.21%	10.08%	8.86%	9.21%	11.22%	11.08%	8.95%
Total HMO/PO	37.02%	35.94%	33.40%	39.02%	31.09%	35.95%	32.54%	31.61%	32.71%	32.40%	36.19%	33.99%
Fed/State	1.88%	1.10%	1.30%	1.46%	1.67%	2.77%	1.52%	1.01%	0.21%	0.91%	1.40%	0.74%
Champus	1.06%	0.19%	0.34%	-0.30%	0.49%	0.16%	0.17%	0.15%	0.21%	0.14%	-0.16%	0.10%
Total Other Fed State	2.94%	1.29%	1.64%	1.16%	2.16%	2.93%	1.69%	1.16%	0.42%	1.05%	1.24%	0.84%
Workers Comp	1.05%	0.67%	1.18%	0.99%	1.25%	1.01%	1.00%	1.28%	2.34%	1.15%	0.82%	0.91%
Self Pay	4.52%	14.01%	13.43%	11.04%	19.60%	2.90%	15.79%	22.99%	12.16%	10.03%	12.85%	11.81%
Total Payor Mix	100.01%	100.00%	100.00%	100.01%	100.00%	100.01%	100.00%	99.99%	100.00%	100.01%	100.00%	100.00%
Hours												
Hospital	47,673	50,247	46,537	48,546	42,157	46,699	49,417	45,946	43,357	46,049	48,498	44,999
Contract	1,533	2,710	2,298	2,141	2,114	2,583	2,848	2,374	3,200	2,756	2,408	2,380
Total Hours	49,206	52,957	48,835	50,687	44,271	49,282	52,265	48,320	46,557	48,805	50,906	47,379
FTEs												
Hospital	269.86	293.91	263.43	274.80	255.10	264.34	288.99	260.08	253.61	260.66	274.53	263.15
Contract	8.68	15.85	13.01	12.12	12.79	14.62	16.66	13.44	18.72	15.60	13.63	13.92
Total FTEs	278.54	309.76	276.43	286.92	267.89	278.97	305.64	273.52	272.33	276.27	288.16	277.07

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED SEPTEMBER 30, 2020
 OCT 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020 JUL 2020 AUG 2020 SEP 2020

FTEs Per Adjusted Occupied Bed	5.0938	5.4234	4.7164	4.5501	4.3260	5.4901	8.1487	7.8916	4.7359	7.0287	7.2040	5.5881
Bad Debt % of Gross Revenue	9.85%	5.99%	5.84%	5.11%	8.00%	7.66%	-1.02%	12.10%	8.95%	9.89%	3.25%	7.70%
AR Days												
Gross												
Net												
Gross Revenue/APD	3,178.51	3,141.86	(31,292.65)	2,776.91	3,056.61	2,723.46	2,349.90	3,878.56	2,736.53	3,950.82	3,823.39	3,194.49
Net Revenue/APD	1,721.43	2,073.48	(17,665.52)	1,519.14	1,798.85	1,488.52	891.95	2,341.94	1,847.15	2,341.05	1,923.78	2,923.49
Net Revenue % of Gross Revenue	54.16%	66.00%	56.45%	54.71%	58.85%	54.66%	37.96%	60.38%	67.50%	59.25%	50.32%	91.52%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	77.56%	68.63%	68.81%	64.92%	63.04%	92.11%	258.91%	73.79%	70.51%	79.37%	105.35%	50.32%
Benefits % of Salaries	26.58%	43.10%	29.74%	24.49%	20.70%	18.34%	49.80%	2.04%	31.68%	26.63%	30.37%	27.12%
Supplies % of Net Revenue	4.99%	5.82%	2.39%	2.73%	4.17%	12.16%	17.80%	-0.18%	4.19%	4.56%	3.25%	5.18%
Operating Exp per Adjusted Admit	9,114.08	9,502.72	(82,821.74)	5,842.99	8,021.88	10,353.68	10,886.47	11,186.16	8,897.55	11,630.55	11,776.02	11,514.48
Net Revenue per Adjusted Admit	7,143.94	8,777.74	(77,170.43)	5,752.50	7,495.19	6,712.40	3,092.09	8,739.43	7,916.37	8,794.74	7,729.46	13,202.86
Visits - Hospice	442	393	321	336	342	302	287	283	363	266	283	342
Visits - Virtual	0	0	0	0	0	241	842	495	417	572	501	975
Surgeries - IP	16	13	6	12	9	11	9	6	12	21	15	13

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED September 30, 2020**

	CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH	YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
INPATIENT REVENUE	894,463	785,785	517,364	6,642,894	7,058,166	6,202,371
OUTPATIENT REVENUE	3,874,342	4,701,246	4,878,873	34,420,417	41,811,147	39,972,885
GROSS PATIENT REVENUE	4,768,805	5,487,031	5,396,236	41,063,311	48,869,313	46,175,256
MEDICARE DEDUCTIONS	69,687	(702,060)	(413,267)	(3,623,131)	(6,318,535)	(5,813,222)
MEDICAID DEDUCTIONS	1,670,764	21,824	508,050	2,955,418	196,412	1,864,377
HMO/PRO DEDUCTIONS	(1,327,270)	(1,544,015)	(1,417,794)	(12,217,701)	(13,896,135)	(13,230,876)
ALL OTHER DEDUCTIONS	(440,911)	(349,970)	(653,948)	(2,949,573)	(3,149,732)	(3,419,841)
TOTAL DEDUCTIONS	(27,730)	(2,574,221)	(1,976,959)	(15,834,987)	(23,167,991)	(20,599,562)
NET PATIENT REVENUE	4,739,245	2,912,809	3,419,389	25,228,344	25,701,322	25,575,658
OPERATING REVENUE	26,222	145,945	25,663	5,297,619	1,563,501	1,224,744
TOTAL NET REVENUE	4,765,467	3,058,754	3,445,052	30,525,963	27,264,824	26,800,402
SALARIES	1,591,030	1,595,677	1,467,179	14,451,775	14,151,759	12,853,764
CONTRACT LABOR	173,734	153,089	129,312	1,643,617	1,377,804	866,199
BENEFITS	431,413	392,363	533,714	3,703,799	3,503,662	3,771,980
SALARIES AND BENEFITS	2,196,177	2,141,129	2,130,205	19,799,191	19,033,225	17,491,943
SUPPLIES	226,030	79,630	195,416	1,242,011	649,395	459,950
PROFESSIONAL FEES	211,757	235,548	174,018	1,966,602	2,119,930	1,625,854
PURCHASED SERVICES	318,228	231,172	262,328	2,580,341	2,080,546	2,021,537
UTILITIES	71,728	64,091	107,850	516,712	576,819	614,948
REPAIRS & MAINTENANCE	177,879	148,869	180,591	1,682,910	1,339,820	1,444,066
RENTS & LEASES	26,785	23,322	31,077	227,165	209,900	203,672
OTHER OPERATING EXPENSES	210,281	72,104	112,850	681,822	657,544	696,742
BAD DEBTS	367,282	313,525	429,221	2,942,154	2,821,724	3,295,023
TOTAL OPERATING EXPENSES	3,806,146	3,309,390	3,623,556	31,638,910	29,488,904	27,853,735
EBIDTA	959,321	(250,637)	(178,504)	(1,112,947)	(2,224,080)	(1,053,333)
INTEREST INCOME	1,666	5,902	2,324	27,303	53,114	45,063
INTEREST EXPENSE	(39,236)	(51,833)	(42,369)	(389,725)	(466,495)	(407,598)
DEPRECIATION	(298,460)	(315,967)	(313,787)	(2,822,016)	(2,843,699)	(2,856,474)
IGT REVENUE/EXPENSE	47,042	51,855	42,454	415,078	466,692	356,049
AD VALOREM TAXES	594,118	629,775	594,118	4,347,062	5,667,977	5,347,062
Misc Non OP Expense	0	0	0	50	0	0
NONOPERATING INCOME (EXPENSE)	305,129	319,732	282,740	1,577,652	2,877,590	2,484,102
NET INCOME (LOSS)	1,264,451	69,096	104,237	464,705	653,510	1,430,769

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**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED September 30, 2020**

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INPATIENT REVENUE	791,449	798,035	744,261	788,639	611,325	650,902	488,777	593,418	656,770	1,098,337	860,262	894,463							
OUTPATIENT REVENUE	4,596,496	4,585,493	4,449,876	4,639,583	4,877,801	3,639,095	2,155,418	3,573,867	4,063,936	3,715,637	3,880,738	3,874,342							
GROSS PATIENT REVENUE	5,387,945	5,383,528	5,194,137	5,428,222	5,489,126	4,289,998	2,644,196	4,167,284	4,720,706	4,813,974	4,741,000	4,768,805							
MEDICARE DEDUCTIONS	(487,546)	98,003	(163,221)	(738,762)	(711,735)	(391,678)	(253,771)	(79,783)	(504,321)	(367,697)	(645,072)	69,687							
MEDICAID DEDUCTIONS	(89,557)	(91,110)	35,861	41,625	245,626	(20,431)	(101,727)	(66,006)	733,235	(74,856)	527,188	1,670,764							
HMO/PO DEDUCTIONS	(1,441,957)	(1,479,313)	(690,787)	(1,545,438)	(1,416,813)	(1,214,482)	(1,049,673)	(1,124,343)	(1,429,035)	(1,237,549)	(1,873,097)	(1,327,270)							
ALL OTHER DEDUCTIONS	(450,359)	(128,192)	(3,962,473)	(216,656)	(375,229)	(319,018)	(235,507)	(381,197)	(334,413)	(281,759)	(364,903)	(440,911)							
TOTAL DEDUCTIONS	(2,469,419)	(1,600,612)	(4,780,619)	(2,459,211)	(2,238,151)	(1,945,610)	(1,640,678)	(1,651,529)	(1,534,535)	(1,961,861)	(2,355,884)	(27,730)							
NET PATIENT REVENUE	2,918,028	3,552,879	331,033	2,969,582	3,230,405	2,344,723	1,003,655	2,516,280	3,186,473	2,852,503	2,385,478	4,739,245							
OPERATING REVENUE	593,857	24,506	(109,819)	45,176	54,715	35,712	168,395	108,191	367,188	803,153	3,688,866	26,222							
TOTAL NET REVENUE	3,511,885	3,577,385	221,214	3,014,758	3,285,120	2,380,435	1,172,050	2,624,471	3,553,661	3,655,656	6,074,344	4,765,467							
SALARIES	1,701,782	1,570,480	1,547,872	1,439,485	1,562,577	1,666,414	1,593,450	1,645,021	1,532,365	1,628,166	1,793,266	1,591,030							
CONTRACT LABOR	109,152	190,843	162,115	135,779	150,490	187,559	211,488	178,244	228,921	202,209	175,192	173,734							
BENEFITS	452,389	676,937	526,204	352,523	323,501	305,650	793,606	33,592	485,399	433,585	544,530	431,413							
SALARIES AND BENEFITS	2,263,323	2,438,259	2,236,191	1,927,788	2,036,568	2,159,623	2,598,545	1,856,857	2,246,685	2,263,960	2,512,988	2,196,177							
SUPPLIES	145,746	206,801	207,430	80,955	134,617	285,116	178,656	(4,573)	133,542	130,051	77,617	226,030							
PROFESSIONAL FEES	190,188	194,420	183,685	186,477	229,521	225,341	209,164	242,494	230,326	218,709	212,812	211,757							
PURCHASED SERVICES	253,817	252,880	274,996	259,736	276,461	282,922	213,658	296,260	233,867	366,051	353,138	318,228							
UTILITIES	37,035	127,549	(15,739)	11,125	61,286	76,528	62,351	62,459	35,732	82,756	52,747	71,728							
REPAIRS & MAINTENANCE	161,299	178,095	207,277	181,966	180,470	177,587	208,236	203,218	171,416	212,576	169,562	177,879							
RENTS & LEASES	29,286	23,224	26,877	32,830	28,641	25,466	24,510	20,658	26,286	25,459	16,530	26,785							
OTHER OPERATING EXPENSES	111,368	102,855	170,549	58,103	70,657	55,440	65,365	39,504	101,176	(3,316)	84,813	210,281							
BAD DEBTS	530,691	322,236	(1,798,520)	277,318	439,183	328,645	(26,868)	504,051	422,384	476,030	154,129	367,282							
TOTAL OPERATING EXPENSES	3,722,754	3,846,319	1,492,745	3,016,299	3,457,405	3,616,669	3,533,617	3,220,749	3,581,415	3,772,276	3,634,335	3,806,146							
EBIDTA	(210,869)	(268,934)	(1,271,532)	(1,540)	(172,286)	(1,236,234)	(2,361,567)	(596,277)	(27,754)	(116,619)	2,440,009	959,321							
INTEREST INCOME	3,698	7,378	6,892	4,502	4,026	3,415	2,633	3,313	2,711	2,723	2,313	1,666							
INTEREST EXPENSE	(41,574)	(41,451)	(40,730)	(66,798)	(47,158)	(39,089)	(40,440)	(38,592)	(39,214)	(39,260)	(39,936)	(39,236)							
DEPRECIATION	(324,894)	(315,663)	(340,737)	(332,047)	(312,734)	(337,633)	(328,250)	(301,277)	(292,685)	(307,381)	(311,549)	(298,460)							
IGT REVENUE/EXPENSE	42,314	41,658	39,491	39,156	45,119	48,049	42,114	52,429	45,491	49,272	46,406	47,042							
AD VALOREM TAXES	594,118	594,118	685,306	594,118	594,118	594,118	(405,882)	594,118	594,118	594,118	594,118	594,118							
Misc Non Op Expense	0	0	0	50	0	0	0	0	0	0	0	0							
NONOPERATING INCOME (EXPENSE)	273,663	286,040	350,221	238,881	283,370	268,860	(729,825)	309,992	310,421	299,471	291,352	305,129							
NET INCOME (LOSS)	62,794	17,106	(921,310)	237,341	111,084	(967,373)	(3,091,392)	(286,286)	282,667	182,852	2,731,361	1,264,451							

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF September 30, 2020

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	13,629,124	3,144,753	10,484,371	333.39%
ACCOUNTS RECEIVABLE	9,279,458	19,334,424	(10,054,966)	-52.01%
Medicare Allowance	(394,354)	(924,789)	530,435	-57.36%
Medicaid Allowances	(102,323)	(52,100)	(50,223)	96.40%
HMO/PRO Allowances	(1,496,438)	(2,535,274)	1,038,836	-40.98%
All Other Allowances	11,794	16,693	(4,899)	-29.35%
CONTRACTUALS	(1,981,321)	(3,495,470)	1,514,149	-43.32%
Allowance for Bad Debt	(3,129,237)	(11,481,089)	8,351,852	-72.74%
ALLOWANCES	(3,129,237)	(11,481,089)	8,351,852	-72.74%
ALLOWANCES AND CONTRACTUALS	(5,110,558)	(14,976,559)	9,866,001	-65.88%
TOTAL ACCOUNTS RECEIVABLE	4,168,900	4,357,865	(188,965)	-4.34%
OTHER ACCOUNTS RECEIVABLE	(5,230,317)	1,059,965	(6,290,282)	-593.44%
INVENTORY	1,991,797	1,648,119	343,679	20.85%
PREPAID	1,790,091	2,727,361	(937,270)	-34.37%
PENSION ASSET/LIABILITY	3,271,851	3,605,060	(333,209)	-9.24%
TOTAL OTHER ASSETS	1,823,422	9,040,505	(7,217,083)	-79.83%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	251,290	251,290	0	0.00%
Hospital Building	10,412,064	9,960,191	451,873	4.54%
Other Bldg Improvement	37,011,507	36,961,449	50,059	0.14%
MME Hospital	25,133,418	23,451,521	1,681,897	7.17%
CONSTRUCTION IN PROGRESS	1,038,951	493,958	544,993	110.33%
FIXED ASSETS	74,106,481	71,377,659	2,728,822	3.82%
Acc Dep Land Improv	(161,481)	(145,681)	(15,800)	10.85%
Acc Dep Building	(5,570,565)	(5,394,430)	(176,135)	3.27%
Acc Dep Bldg & Lease	(11,954,063)	(10,387,227)	(1,566,836)	15.08%
Acc Dep Med Movable	(20,147,222)	(18,101,182)	(2,046,039)	11.30%
ACCUMULATED DEPRECIATION	(37,833,331)	(34,028,520)	(3,804,811)	11.18%
TOTAL FIXED ASSETS	36,273,150	37,349,138	(1,075,989)	-2.88%
TOTAL ASSETS	55,894,596	53,892,261	2,002,335	3.72%

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF September 30, 2020

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	1,577,150	655,005	922,145	140.78%
PAYROLL LIABILITIES	1,941,842	1,754,927	186,915	10.65%
PENSION LIABILITY	499,895	143,469	356,426	248.43%
OTHER LIABILITIES	11,384,353	3,672,777	7,711,576	209.97%
AD Valorem Taxes	(11,476,478)	(5,347,062)	(6,129,416)	114.63%
CURRENT LIABILITIES	3,926,761	879,115	3,047,646	346.67%
LONG-TERM DEBT	13,443,180	14,111,787	(668,607)	-4.74%
LONG TERM LIABILITIES	13,443,180	14,111,787	(668,607)	-4.74%
TOTAL LIABILITIES	17,369,942	14,990,902	2,379,040	15.87%
FUND BALANCE	38,524,654	38,901,359	(376,705)	-0.97%
TOTAL LIABILITIES & FUND BALANCE	55,894,596	53,892,261	2,002,335	14.90%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF September 30, 2020**

	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020
CASH	4,962,255	5,681,548	4,850,011	3,756,741	3,952,625	4,017,870	12,339,129	16,210,876	17,879,464	16,936,900	14,713,093	13,629,124
ACCOUNTS RECEIVABLE	19,366,065	19,662,815	9,372,256	10,136,106	10,717,931	9,762,781	7,498,303	8,045,938	8,994,152	9,254,722	9,350,936	9,279,458
Medicare Allowance	(768,949)	(795,654)	(440,867)	(574,001)	(610,346)	(522,655)	(333,393)	(346,323)	(418,967)	(423,666)	(460,607)	(394,334)
Medicaid Allowances	(68,565)	(119,883)	(142,810)	(129,952)	(118,867)	(115,973)	(85,803)	(101,725)	(130,746)	(151,555)	(132,755)	(102,323)
HMO/PO Allowances	(2,661,660)	(2,900,346)	(1,421,960)	(1,545,759)	(1,550,068)	(1,176,351)	(797,167)	(849,629)	(1,182,819)	(1,075,934)	(1,499,539)	(1,496,438)
All Other Allowances	50,583	47,224	(3,626)	(2,629)	10,638	7,255	11,876	11,454	4,116	11,488	12,014	11,794
CONTRACTUALS	(3,448,591)	(3,768,659)	(2,009,263)	(2,252,341)	(2,268,643)	(1,807,704)	(1,194,487)	(1,286,223)	(1,728,416)	(1,659,667)	(2,080,887)	(1,981,321)
Allowance for Bad Debt	(11,552,811)	(11,303,595)	(3,296,704)	(3,417,810)	(3,715,048)	(3,810,733)	(3,555,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)
Allowances	(11,552,811)	(11,303,595)	(3,296,704)	(3,417,810)	(3,715,048)	(3,810,733)	(3,555,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)	(3,129,237)
ALLOWANCES AND CONTRACTUALS	(15,001,402)	(15,072,254)	(5,305,967)	(5,670,151)	(5,983,692)	(5,618,438)	(4,549,554)	(4,744,491)	(5,196,024)	(5,073,481)	(5,204,364)	(5,110,558)
TOTAL ACCOUNTS RECEIVABLE	4,364,663	4,610,561	4,066,289	4,465,934	4,734,239	4,144,343	2,948,749	3,301,467	3,788,128	4,181,241	4,126,572	4,168,900
OTHER ACCOUNTS RECEIVABLE	(814,354)	(2,384,329)	(2,245,184)	(3,404,034)	(4,232,305)	(4,976,365)	(5,265,175)	(6,224,457)	(7,418,713)	(7,779,519)	(7,298,107)	(5,230,317)
INVENTORY	1,645,757	1,617,944	1,617,958	1,627,633	1,631,298	1,821,577	1,717,194	1,919,819	1,892,697	1,945,008	1,966,878	1,991,797
PREPAID	2,461,257	2,504,818	2,217,269	2,074,723	1,903,788	1,931,190	1,605,057	1,393,164	1,273,085	2,271,187	2,228,080	1,790,091
PENSION ASSET/LIABILITY	3,605,060	3,605,060	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	6,897,719	5,343,493	4,861,894	3,570,173	2,574,632	2,048,252	1,328,926	360,377	(981,080)	(291,473)	168,703	1,823,422
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290
Hospital Buildings	9,960,191	9,960,191	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	37,010,090	37,011,507
MAIE Hospital	23,549,770	23,600,136	24,029,591	24,101,753	24,190,712	24,387,991	24,387,991	24,452,721	24,672,596	24,908,985	25,066,562	25,133,418
CONSTRUCTION IN PROGRESS	623,433	623,433	263,177	220,162	342,034	348,073	533,576	616,530	474,471	732,269	900,572	1,038,951
FIXED ASSETS	71,605,383	71,655,749	72,176,822	72,205,969	72,416,798	72,620,118	72,805,621	72,953,303	73,031,120	73,525,306	73,899,829	74,106,481
Acc Dep Land Improv	(147,019)	(148,314)	(149,653)	(150,991)	(152,243)	(153,581)	(154,876)	(156,215)	(157,510)	(158,848)	(160,186)	(161,481)
Acc Dep Building	(5,408,596)	(5,422,306)	(5,436,875)	(5,452,000)	(5,466,150)	(5,481,275)	(5,495,913)	(5,511,039)	(5,525,676)	(5,540,802)	(5,555,927)	(5,570,565)
Acc Dep Bldg & Lease	(10,523,403)	(10,655,186)	(10,791,361)	(10,927,470)	(11,064,978)	(11,190,908)	(11,323,160)	(11,451,143)	(11,574,997)	(11,702,974)	(11,831,141)	(11,954,063)
Acc Dep Med Movable	(18,274,395)	(18,443,270)	(18,633,427)	(18,812,900)	(18,982,965)	(19,167,964)	(19,348,829)	(19,504,859)	(19,657,758)	(19,820,698)	(19,987,616)	(20,147,222)
ACCUMULATED DEPRECIATION	(34,333,414)	(34,669,077)	(35,011,315)	(35,343,362)	(35,656,096)	(35,993,729)	(36,321,979)	(36,623,256)	(36,915,941)	(37,223,322)	(37,534,870)	(37,833,331)
TOTAL FIXED ASSETS	37,251,969	36,986,672	37,165,507	36,862,607	36,760,702	36,626,389	36,483,642	36,330,048	36,115,179	36,301,985	36,364,958	36,273,150
TOTAL ASSETS	53,106,607	52,622,274	50,943,700	48,655,475	48,022,198	46,836,855	53,100,447	56,202,768	56,801,690	57,128,653	55,573,326	55,694,596

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF September 30, 2020**

	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020	SEP 2020
ACCOUNTS PAYABLE	615,884	691,837	743,784	670,511	874,173	832,450	479,406	421,190	1,364,467	1,676,905	1,478,393	1,577,150
PAYROLL LIABILITIES	1,365,341	1,305,246	1,249,368	1,519,363	1,155,764	1,387,320	1,892,348	1,814,042	1,750,084	1,943,541	1,697,232	1,941,842
PENSION LIABILITY	302,165	353,598	467,539	181,297	164,405	154,712	151,976	170,283	300,503	411,895	499,895	499,895
OTHER LIABILITIES	3,702,847	3,742,695	3,845,445	2,306,112	2,635,362	2,414,684	10,779,486	14,497,375	14,433,275	14,431,765	11,388,642	11,384,353
AD Valorem Taxes	(3,941,180)	(6,535,298)	(7,129,416)	(7,723,534)	(8,317,652)	(8,911,770)	(8,505,888)	(9,100,006)	(9,694,124)	(10,288,242)	(10,882,360)	(11,476,478)
CURRENT LIABILITIES	45,058	(441,921)	(823,281)	(3,046,250)	(3,487,948)	(4,122,604)	4,797,328	7,802,884	8,154,205	8,175,864	4,181,801	3,926,761
LONG-TERM DEBT	14,097,395	14,082,936	13,707,032	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180
LONG TERM LIABILITIES	14,097,395	14,082,936	13,707,032	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321	13,443,180
TOTAL LIABILITIES	14,142,453	13,641,014	12,883,751	10,358,186	9,613,824	9,395,854	18,750,838	22,139,445	22,455,700	22,599,810	18,113,122	17,369,942
FUND BALANCE	38,964,153	38,981,259	38,059,949	38,297,290	38,408,374	37,441,001	34,349,609	34,063,323	34,345,990	34,528,842	37,260,204	38,524,654
TOTAL LIABILITIES & FUND BALANCE	53,106,607	52,622,274	50,943,700	48,655,475	48,022,198	46,836,855	53,100,447	56,202,768	56,801,690	57,128,653	55,373,326	55,894,596

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : September-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	904,636.04	406,505.28	45%	165,240.06	18%	571,745.34	63%	859,404.24	287,658.90	32%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	132,010.21	42,055.79	32%	18,051.66	14%	60,107.45	46%	125,409.70	65,302.25	49%
Worker Comp	75%	154,111.25	11,986.73	8%	17,198.31	11%	29,185.04	19%	115,583.44	86,398.40	56%
Commercial	85%	346,744.46	295.35	0%	118,812.92	34%	119,108.27	34%	294,732.79	175,624.52	51%
Champus/Tricare	85%	7,889.65	292.33	4%	599.39	8%	891.72	11%	6,706.20	5,814.48	74%
Blue Cross											
Other/Employee											
Insurance	85%	59,387.20	8,933.00	15%	9,692.28	16%	18,625.28	31%	50,479.12	31,853.84	54%
State/Federal Prog	85%	191,209.35	14,545.72	8%	25,535.87	13%	40,081.59	21%	162,527.95	122,446.36	64%
BC	95%	268,619.27	169,446.91	63%	25,826.89	10%	195,273.80	73%	255,188.31	59,914.51	22%
Medicaid Repl.	85%	584,954.81	350,371.49	60%	113,159.85	19%	463,531.34	79%	497,211.59	33,680.25	6%
Medicaid Repl.	85%	388,047.18	218,846.50	56%	19,201.70	5%	238,048.20	61%	329,840.10	91,791.90	24%
Industrial	100%	2,984.40	2,706.60	91%	487.20	16%	3,193.80	107%	2,984.40	(209.40)	-7%
Private Pay	40%	2,308,791.53	245,490.01	11%	405,033.53	18%	650,523.54	28%	923,516.61	272,993.07	12%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		4,575.43	2,252.32	49%	106.00	2%	2,358.32	52%	0.00	(2,358.32)	
		5,353,960.78	1,473,728.03		918,945.66		2,392,673.69		3,623,584.45	1,230,910.76	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : September 20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	20,443.47	13,642.80	67%	2,481.04	12%	16,123.84	79%	19,421.30	3,297.46	16%
Medicare SWB	95%	8,043.46	3,482.97	0%	1,773.75	0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	2,991.00	745.00	25%	935.00	31%	1,680.00	56%	2,243.25	563.25	19%
Worker Comp	75%	47,297.78	13,791.34	29%	14,666.64	31%	28,457.98	60%	40,203.11	11,745.13	25%
Commercial	85%	1,416.26	558.00	39%	425.20	30%	983.20	69%	1,203.82	220.62	16%
Champus/Tricare											
Blue Cross											
Other/Employee											
Insurance	85%	4,006.53	863.00	22%	300.00	7%	1,163.00	29%	3,405.55	2,242.55	56%
State/Federal Prog	85%	4,011.26	1,183.00	29%	1,105.00	28%	2,288.00	57%	3,409.57	1,121.57	28%
BC	95%	18,747.43	8,923.28	48%	3,897.49	21%	12,820.77	68%	17,810.06	4,989.29	27%
Medicaid Repl.	85%	51,128.29	23,896.44	47%	9,963.04	19%	33,859.48	66%	43,459.05	9,599.57	19%
Medicare Repl.	85%	9,708.48	4,976.00	51%	1,750.00	18%	6,176.00	69%	8,252.21	1,526.21	16%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	145,325.80	2,461.60	2%	27,940.26	19%	30,401.86	21%	58,130.32	27,728.46	19%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		(55.00)	(50.00)	91%	(115.00)	209%	(165.00)	300%	0.00	165.00	
		313,064.76	74,473.43		65,122.42		139,595.85		205,179.52	65,583.67	

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : September 20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	7,207.55	4,986.83	69%	1,482.18	21%	6,469.01	90%	6,847.17	378.16	5%
Medicare SWB	95%	1,776.75	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	95%
Worker Comp	75%	1,300.00	1,300.00	100%	0.00	0%	1,300.00	100%	975.00	(325.00)	-25%
Commercial	85%	27,562.72	2,254.29	8%	9,386.90	34%	11,641.19	42%	23,428.31	11,787.12	43%
Champus/Tricare	85%	333.76	273.65	82%	0.00	0%	273.65	82%	283.70	10.05	3%
Blue Cross Other/Employee											
Insurance	85%	997.91	623.00	62%	339.91	34%	962.91	96%	848.22	(114.69)	-11%
State/Federal Prog	85%	466.00	466.00	100%		0%	466.00	100%	396.10	(69.90)	-15%
BC	95%	9,080.73	6,482.65	72%	110.00	1%	6,592.65	73%	8,607.69	2,015.04	22%
Medicaid Repl.	85%	901.31	513.00	57%	49.72	6%	562.72	62%	766.11	203.39	23%
Medicare Repl.	85%	12,533.89	7,271.96	58%	770.93	6%	8,042.89	64%	10,653.81	2,610.92	21%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	24,143.77	2,542.16	11%	6,267.88	26%	8,810.04	36%	9,657.51	847.47	4%
Medicaid Pending	70%	666.00	363.00	0%	0.00	0%	0.00	0%	0.00	(363.00)	70%
Charity/Indigent		86,950.39	27,076.54	55%	0.00	0%	363.00	55%	64,151.54	18,667.48	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : September-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	2,909.00	734.00	25%	635.00	22%	1,369.00	47%	2,763.55	1,394.55	48%
Medicare SWB	95%	667.98	0.00	0%	7.98	0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	667.98	0.00	0%	7.98	1%	7.98	1%	634.58	626.60	94%
Worker Comp	75%			0%		0%	0.00	0%	0.00	0.00	75%
Commercial	85%	1,759.66	0.00	0%	341.68	19%	341.68	19%	1,495.71	1,154.03	66%
Champus/Tricare	85%			0%		0%	0.00	0%	0.00	0.00	85%
Blue Cross											
Other/Employee Insurance	85%	1,133.20	0.00	0%	0.00	0%	0.00	0%	963.22	963.22	85%
State/Federal Prog	85%			0%		0%	0.00	0%	0.00	0.00	85%
BC	95%	785.30	(25.00)	-3%	50.29	6%	26.29	3%	746.04	720.75	92%
Medicaid Repl.	85%	2,723.21	130.00	5%	1,587.00	58%	1,717.00	63%	2,314.73	597.73	22%
Medicare Repl.	85%	756.36	471.36	62%	0.00	0%	471.36	62%	642.91	171.55	23%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	12,900.66	452.42	4%	207.67	2%	660.09	5%	5,160.26	4,500.17	35%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent				0%		0%	0.00	0%	0.00	0.00	
		23,635.37	1,762.78		2,829.62		4,592.40		14,721.00	10,128.60	