

Cogdell Memorial Hospital
August 2020 Normalization

Net Income 2,733,253.00

Less: 0.00

Add:

Additional Staffing

120,000.00

Lower Net Rev - COVID 19

300,000.00

PPP Loan

(3,657,100.00)

0.00

0.00

0.00

Normalized Net Income

(503,847.00)

Ad Valorem Taxes

594,118.00

Normalized Net Income

(1,097,965.00)

Cash - CY

14,713,093.00

Cash - PY

1,744,447.00

Net Cash Change 19-18

12,968,646.00

Note: Key issue is Kinder Morgan and holding half of tax pymt

Net Income

2,733,253.00

Taxes

(594,118.00)

Depreciation

307,381.00

UC Funding

0.00

0.00

0.00

0.00

Net Cash Flow

2,446,516.00

Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2020

	Prepaid Beginning Balance	Deductions From Prepaid	1140800 Prepaid Balance	GL 2010202	Invoice Amount	2020 Benefit
Beginning Balance 01/01/2020	\$0.00					
	\$1,527,424.67					
Jan-20	\$35,624.67	\$156,624.14	\$1,406,425.20	\$0.00	\$195,780.17	\$39,156.03
Feb-20	\$149,463.99	\$180,556.99	\$1,375,332.20	\$0.00	\$225,696.24	\$45,139.25
Mar-20	\$0.00	\$192,925.19	\$1,182,407.01	\$0.00	\$241,156.49	\$48,231.30
Apr-20	\$0.00	\$168,455.52	\$1,013,951.49	\$0.00	\$210,569.40	\$42,113.88
May-20	\$0.00	\$209,716.25	\$804,235.24	\$0.00	\$262,145.31	\$52,429.06
Jun-20	\$0.00	\$181,964.94	\$622,270.30	\$0.00	\$227,456.18	\$45,491.24
Jul-20	\$858,433.89	\$197,088.34	\$1,283,615.85	\$0.00	\$246,360.42	\$49,272.08
Aug-20	\$0.00	\$185,623.80	\$1,097,992.05	\$0.00	\$232,029.75	\$46,405.95
Sep-20	\$0.00	\$0.00	\$1,097,992.05	\$0.00	\$0.00	\$0.00
Oct-20	\$0.00	\$0.00	\$1,097,992.05	\$0.00	\$0.00	\$0.00
Nov-20	\$0.00	\$0.00	\$1,097,992.05	\$0.00	\$0.00	\$0.00
Dec-20	\$0.00	\$0.00	\$1,097,992.05	\$0.00	\$0.00	\$0.00
Prepaid Account - 114,0800			\$1,097,992.05	\$0.00		
Variance - Prepaid Acct 114,0800 to Rolling Balance			\$0.00	\$0.00		

Benefit \$368,238.79
 Benefit per Income Statement \$368,238.79
 Variance \$0.00

Cogdell Memorial Hospital
Analysis of Investments

Month	Activity	TaxPool Depreciation	TaxPool I&S 01	TaxPool I&S 06	TaxPool 01 Obligated Capital	TaxPool USDA	TaxPool Operation II	TaxPool Depreciation II	TaxPool Capital Fund
Aug-20	Beginning Balance	\$3,191.12	\$328,297.91	\$3,976,230.75	\$0.00	\$3,868,898.59	\$3,018,310.26	\$4,977,655.55	\$1,018.89
	Deposits	\$0.00	\$13,292.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,823,321.22	\$150,000.00	\$0.00
	Interest Earned	\$0.54	\$30.98	\$567.44	\$0.00	\$550.98	\$312.70	\$742.87	\$0.18
	Ending Balance	\$3,191.66	\$341,610.61	\$3,976,828.19	\$0.00	\$3,869,417.57	\$1,395,301.74	\$4,828,398.42	\$1,019.07
	Balance Per Statement	\$3,191.66	\$341,610.61	\$3,976,828.19	\$0.00	\$3,869,417.57	\$1,395,301.74	\$4,828,398.42	\$1,019.07
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per OIL	\$3,191.66	\$341,610.61	\$3,976,828.19	\$0.00	\$3,869,417.57	\$1,395,301.74	\$4,828,398.42	\$1,019.07
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2020 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2020 Ending Balance</u>
2011 CO	720,000	2021	376,600	21,600	365,000
Equipment Loan	1,320,687	2031	143,766	41,338	1,218,259
USDA Loan	8,528	2019	8,280	248	496
Hematology Analyzer	32,318	2021	18,060	1,735	15,993
Chemistry Analyzer	112,572	2021	62,904	6,039	55,707
Immunorassay System	51,319	2021	28,680	2,757	25,396
CT Loan	302,967	2023	80,899	10,092	232,160
TIB Bank 2016 Bonds	6,960,000	2031	715,640	236,640	6,481,000
TIB Bank 2017 Bonds	4,484,000	2032	426,713	147,713	4,205,000
FB&T Construction	4,200,000	2026	0	0	4,200,000
GE - Portable X Ray Upgrade	52,395	2025	4,558	3,797	48,370
GE - C Arm	176,267	2025	28,845	4,317	159,187
GE - Optima XR240amx - New Portable	122,255	2025	11,175	1,953	118,585
PPP Loan	3,657,100	Forgiven	0	0	0
Medicare 6 Months up Front	4,972,861	2020	4,972,861	0	0
Stimulus Funds	3,969,781	Forgiven	0	0	0
Total	31,143,051		6,878,981	478,229	17,125,154

Cogdell Memorial Hospital
Summary of Tax Collections FY 2019

Date	M&O		Debt Service	
	Amount	Amount	Amount	Amount
10/2/2019	20,435.15	984.82		
10/11/2019	53,485.68	2,792.99		
10/18/2019	202,843.16	10,657.33		
10/23/2019	160,490.96	8,438.69		
10/25/2019	323,460.98	17,008.80		
10/31/2019	1,361,814.83	71,577.87		
11/4/2019	666,167.26	35,793.55		
11/7/2019	1,048,912.51	55,155.54		
11/12/2019	159,505.23	8,385.92		
11/19/2019	52,648.34	2,762.32		
12/4/2019	109,893.27	6,133.86		
1/7/2020	417,116.41	22,020.77		
1/23/2020	242,382.79	12,651.95		
1/27/2020	27,613.75	1,447.06		
1/30/2020	127,135.80	6,683.38		
2/6/2020	257,085.27	13,682.06		
2/7/2020	425,696.27	22,501.32		
3/6/2020	265,095.36	14,111.66		
4/6/2020	63,508.15	3,356.45		
5/5/2020	38,412.28	1,813.89		
6/3/2020	77,800.62	4,226.96		
7/3/2020	42,832.69	2,232.85		
8/7/2020	32,484.91	1,661.89		

Total	6,176,821.67	326,081.93
Estimated Taxes	7,383,797.25	
Amount Left	880,893.65	

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of August 31, 2020

Expense	MTD 08/31/2020		YTD 12/31/2020		MTD 08/31/2020		YTD 12/31/2020		MTD 08/31/2020		MTD 08/31/2020		YTD 12/31/2020		YTD 12/31/2020	
	Amount	Rate	Amount	Rate	Budget Amt	Variance	Budget Amt	Variance	Cost	Variance	Rate Variance	Cost	Variance	Rate Variance	Cost	Variance
Salaries	1,793,266		12,860,745		1,595,677		12,856,082									
Manhours	48,498		370,669		46,503		353,353									
FTEs	274.47		266.51		263.17		254.06									
AHR	36.98		34.70		34.31		35.53									
Salaries per APD	1,446.18		1,114.93		835.43		825.68									
Manhours per APD	39.11		32.13		24.36		23.24									
Benefits	544,530		3,272,386		393,463		3,111,299									
Benefits per APD	439.14		283.69		206.00		204.60									
Benefits as a % of Salaries	30.37%		25.44%		24.66%		24.78%									
Professional Fees	212,812		1,754,846		235,548		1,884,382									
Prof Fees per APD	171.62		152.13		123.32		123.92									
Contract Labor	173,508		1,468,199		153,089		1,224,714									
Manhours	2,408		20,424		1,466		11,563									
AHR	72.05		71.89		104.43		105.92									
FTEs	13.63		14.69		8.30		8.31									
Contract Labor per APD	139.93		127.28		80.15		80.54									

Due to COVID 19 volumes limited kept all staff employed and gave all hours

Several large claims this month

Locum Coverage for walk in

Agency in Radiology, HHA and HHA PT

Added two Ortho Providers. Increased staff due to this and change in agency to salaries

More claims coming thru and few larger ones

Locum Walk in Coverage

Agency in Radiology, HHA and HHA PT

Cogdell Memorial Hospital
 Analysis of Operating Expenses
 As of August 31, 2020

Expense	MTD 08/31/2020		YTD 12/31/2020		MTD 08/31/2020		YTD 12/31/2020		MTD 08/31/2020		MTD 08/31/2020		Explanation
	Amount	%	Amount	%	Budget Amt	%	Budget Amt	%	Rate Variance	Variance	Rate Variance	Variance	
Supplies	77,409		1,015,773		85,030		589,765						
Supplies per APD	62.43		88.06		44.52		37.47						
Supplies as a % of Net Rev	3.25%		4.96%		2.94%		2.50%		0.30%	7,170	2.46%	503,499	COVID 19 PPE supplies - over 550k
Purchased Services	353,138		2,282,113		231,172		1,849,375						
Purchased Services per APD	284.79		196.11		121.03		121.61		163.76	203,058	74.50	889,302	COVID 19 Testing 128k this month
Other Expense	323,651		2,621,937		308,386		2,475,697						
Other Expense per APD	261.01		227.30		161.46		162.80		99.55	123,442	64.50	744,041	Lower volumes
Bad Debt	154,129		2,574,873		313,525		2,508,199						
Bad Debt as a % of Gross Rev	3.25%		7.09%		5.74%		5.76%		-2.49%	(118,008)	1.31%	476,462	Issues with some aging accounts in getting payment. BC has been working and fighting with insurance company
APD	1,240		11,535		1,910		15,207						
Net Revenue	2,385,478		20,489,099		2,887,809		22,788,513						
FTE Factor	31		244		31		244						
Gross Revenue	4,741,000		36,294,506		5,462,031		43,382,283						
Total Operating Expense	3,632,443		27,830,872		3,315,890		26,179,513						

Cleaned up presumptive charity accounts, thus why net revenue is down

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED August 31, 2020

	<u>CURRENT MONTH</u>	<u>BUDGET CURENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
Admissions							
Med Surg	38	47	30		315	378	349
OB	12	15	21		108	121	117
Swing Bed	6	6	6		40	48	48
Total Admissions	56	68	57		463	547	514
Patient Days							
Med Surg	93	157	76		974	1,259	1,112
OB	28	31	51		235	244	256
Swing Bed	104	87	125		618	695	731
Total Patient Days	225	275	252		1,827	2,199	2,099
Total Adjusted Admissions	309	475	404		2,923	3,781	3,687
Total Adjusted Patient Days	1,240	1,910	1,785		11,535	15,207	15,056
Avg. Length of Stay (ALOS)							
Med Surg	2.45	3.33	2.53		3.09	3.33	3.19
OB	2.33	2.02	2.43		2.18	2.02	2.19
Swing Bed	17.33	14.46	20.83		15.45	14.46	15.23
Total ALOS	4.02	4.02	4.42		3.95	4.02	4.08
Average Daily Census (ADC)							
Med Surg	3.00	5.16	2.45		3.99	5.16	4.58
OB	0.90	1.00	1.65		0.96	1.00	1.05
Swing Bed	3.35	2.85	4.03		2.53	2.85	3.01
Total ADC	7.26	9.01	8.13		7.49	9.01	8.64
Adjusted ADC	40.00	62.65	57.57		47.28	62.34	61.96

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED August 31, 2020

	35.30%	44.50%	36.02%	Occupancy %	36.25%	44.51%	42.14%
	12.90%	14.32%	23.50%	Med Surg OB	13.76%	14.32%	15.05%
12	14	19		Deliveries	98	111	107
25	35	35		Pt Days - Nursery	196	213	213
27	40	33		Admits from ER	267	323	300
20	63	63		Observations from ER	254	342	342
15	15	9		IP Surgeries	95	0	58
60	69	62		Outpatient Visits	449	549	528
577	730	714		OP Surgeries	4,574	5,844	5,650
2,722	2,641	2,641		ER	20,973	21,711	21,711
				All Other-OP Visits			
3,359	3,440	3,417		Total Outpatient Visits	25,996	28,104	27,889
32	64	73		Observation Visits	441	505	500
2	5	4		Med Surg	28	40	35
				OB			
33	69	77		Total Observations Visits	468	545	536
2,037	2,813	2,972		CFC - In Clinic	15,153	21,981	21,591
501	0	0		CFC - Telehealth	3,068	0	0
186	559	405		CFC Walk-In	3,388	4,476	4,000
2,724	3,373	3,377		Total CFC Visits	21,609	26,457	25,591
245	191	217		Orthopedic Clinic	1,843	1,531	1,535
2,969	3,564	3,594		Total Clinic Visits	23,452	27,988	27,126
1,409	979	1,382		Home Health Visits	11,288	7,835	8,491
0.88600	0.8843	0.7021		Total Case Mix	0.9744	0.8844	0.8658
1.1875	1.0675	1.0769		Medicare Case Mix	1.1214	1.0674	1.0692

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED AUGUST 31, 2020

Payor Mix (Based on Revenues)

26.06%	26.43%	22.78%	25.41%	26.60%	26.99%
10.84%	10.17%	10.98%	12.46%	10.24%	10.59%
36.90%	36.60%	33.76%	37.87%	36.84%	37.58%
1.79%	2.10%	2.66%	1.97%	2.00%	1.79%
10.21%	11.58%	13.07%	10.01%	11.66%	11.74%
12.00%	13.68%	15.73%	11.98%	13.66%	13.53%
25.11%	22.78%	23.54%	23.48%	22.82%	22.86%
11.08%	9.88%	11.07%	10.57%	9.89%	9.95%
36.19%	32.66%	34.61%	34.05%	32.71%	32.81%
1.40%	1.19%	1.29%	1.35%	1.19%	1.38%
-0.16%	0.37%	0.00%	0.10%	0.37%	0.31%
1.24%	1.56%	1.29%	1.45%	1.56%	1.69%
0.82%	1.16%	0.84%	1.24%	1.17%	1.24%
12.85%	14.36%	13.77%	13.40%	14.05%	13.15%
100.00%	100.02%	100.00%	99.99%	99.99%	100.00%

Medicare
Medicare Managed Care
Total Medicare
Medicaid
Medicaid Managed Care
Total Medicaid
BCBS
HMO/PO/Commercial
Total HMO/PO
Fed/State
Champus
Total Other Fed State
Workers Comp
Self Pay
Total Payor Mix

Hours
Hospital
Contract

48,498	46,503	46,503	370,669	353,353	353,353
2,408	1,466	1,466	20,424	11,563	11,563
50,906	47,969	47,969	391,093	364,916	364,916

FTEs
Hospital
Contract

274.53	262.63	263.23	266.57	249.45	255.17
13.63	8.28	8.30	14.69	8.16	8.35
288.16	270.91	271.53	281.26	257.61	263.52

FTEs Per Adjusted Occupied Bed
Bad Debt % of Gross Revenue

7.2040	4.3243	4.7165	5.9493	4.1324	4.2531
3.25%	5.74%	9.20%	7.09%	5.78%	7.03%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED AUGUST 31, 2020

	AR Days						
51.23		57.98	Gross		51.23		57.98
18.42		21.83	Net		18.42		21.83
3,823.39		2,858.99	Gross Revenue/APD		3,146.38		2,708.43
1,481.84		1,511.56	Net Revenue/APD		1,728.70		1,471.56
38.76%		52.87%	Net Revenue % of Gross Revenue		54.94%		54.33%
132.55		16.07	Days Cash On Hand		132.55		16.07
136.67%		74.18%	Salaries/Benefits/Contract Labor % of Net Rev		88.27%		69.33%
30.37%		24.66%	Benefits % of Salaries		25.44%		28.44%
4.22%		2.94%	Supplies % of Net Revenue		5.09%		1.19%
11,770.57		6,981.26	Operating Exp per Adjusted Admit		9,520.47		6,571.83
5,953.83		6,079.98	Net Revenue per Adjusted Admit		6,821.46		6,009.34
283	177	334	Visits - Hospice	2,462	1,413	1,573	
501	0	0	Visits - Virtual	3,068	0	0	
15	15	9	Surgeries - IP	95	0	58	

Cordell - Main Unit

OPERATING INDICATORS REPORT

SEP 2019 OCT 2019 ~~NOV 2019~~ ~~DEC 2019~~ ~~Jan 2020~~ FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020 JUL 2020 AUG 2020

Admissions		35	34	35	45	50	38	35	43	25	39	47	38
Med Surg		11	18	20	8	17	7	12	15	14	11	20	12
OB		7	8	5	4	8	3	6	2	2	6	7	6
Swing Bed													
Total Admissions		53	60	60	57	75	48	53	60	41	56	74	56
Patient Days		109	117	121	150	162	126	109	134	89	126	135	93
Med Surg		22	36	50	14	35	15	28	29	36	27	37	28
OB		112	96	83	85	87	59	102	45	28	87	106	104
Swing Bed													
Total Patient Days		243	249	254	249	284	200	239	208	153	240	278	225
Total Adjusted Admissions		553	408	405	416	516	431	349	325	288	403	324	309
Total Adjusted Patient Days		2,535	1,695	1,713	1,817	1,955	1,796	1,575	1,125	1,074	1,725	1,218	1,240
Avg. Length of Stay (ALOS)													
Med Surg		3.11	3.44	3.46	3.33	3.24	3.32	3.11	3.12	3.56	3.23	2.87	2.45
OB		2.00	2.00	2.50	1.75	2.06	2.14	2.33	1.93	2.57	2.45	1.85	2.33
Swing Bed		16.00	12.00	16.60	21.25	10.88	19.67	17.00	22.50	14.00	14.50	15.14	17.33
Total ALOS		4.58	4.15	4.23	4.37	3.79	4.17	4.51	3.47	3.73	4.29	3.76	4.02
Average Daily Census (ADC)													
Med Surg		3.63	3.77	4.03	4.84	5.23	4.34	3.52	4.47	2.87	4.20	4.35	3.00
OB		0.73	1.16	1.67	0.45	1.13	0.52	0.90	0.97	1.16	0.90	1.19	0.90
Swing Bed		3.73	3.10	2.77	2.74	2.81	2.03	3.29	1.50	0.90	2.90	3.42	3.35
Total ADC		8.10	8.03	8.47	8.03	9.16	6.90	7.71	6.93	4.94	8.00	8.97	7.26
Adjusted ADC		84.48	54.68	57.12	58.61	63.06	61.92	50.81	37.51	34.66	57.50	39.31	40.00

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED AUGUST 31, 2020

	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020
Occupancy %												
Med Surg	40.93%	38.17%	37.78%	42.11%	44.62%	35.44%	37.81%	33.15%	20.97%	39.44%	43.19%	35.30%
OB	10.48%	16.59%	23.81%	6.45%	16.13%	7.39%	12.90%	13.81%	16.59%	12.86%	17.05%	12.90%
Deliveries	10	14	18	8	14	5	10	14	15	11	17	12
Pt Days - Nursery	17	28	39	12	30	11	18	21	29	25	37	25
Admits from ER	28	29	39	43	40	35	34	35	30	29	37	27
Observations from ER	55	49	52	42	43	45	39	20	29	24	34	20
IP Surgeries	6	16	13	6	12	9	11	9	6	12	21	15
Outpatient Visits												
OP Surgeries	70	78	68	57	82	69	40	18	49	82	49	60
ER	692	664	688	813	730	711	615	376	474	509	582	577
All Other OP Visits	2,672	3,037	2,685	3,192	3,634	3,102	2,328	1,450	2,095	2,600	3,042	2,722
Total Outpatient Visits	3,434	3,779	3,441	4,062	4,446	3,882	2,983	1,844	2,618	3,191	3,673	3,359
Observation Visits												
Med Surg	82	71	66	56	76	64	55	79	36	53	47	32
OB	13	5	5	2	0	4	3	10	2	3	5	2
Total Observations Visits	95	75	71	58	76	68	58	88	38	56	52	33
Clinic Visits												
CFC - In Clinic	2,581	2,850	2,460	2,640	2,968	2,474	1,797	967	1,424	1,682	1,804	2,037
CFC - Telehealth	0	0	0	0	0	0	241	842	495	417	572	501
CFC Walk-In	483	517	606	825	805	874	460	144	193	286	440	186
Total CFC Visits	3,064	3,367	3,066	3,465	3,773	3,348	2,498	1,953	2,112	2,385	2,816	2,724
Orthopedic Clinic	191	294	234	226	278	229	243	149	209	239	251	245
Total Clinic Visits	3,255	3,661	3,300	3,691	4,051	3,577	2,741	2,102	2,321	2,624	3,067	2,969
Home Health Visits	1,276	1,434	1,268	1,287	1,276	1,281	1,298	1,382	1,474	1,673	1,495	1,409
Total Case Mix	0.9286	0.8594	0.7308	0.9800	0.8788	0.9024	0.8246	0.8750	1.3387	0.9688	1.0588	0.8600
Medicare Case Mix	1.3125	1.0000	1.0000	1.1905	1.0455	1.2308	0.9200	0.8750	1.1333	1.0667	1.3846	1.1875

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED August 31, 2020
 SEP 2019 OCT 2019 **NOV 2019** DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020 JUL 2020 AUG 2020

Payor Mix (Based on Revenues)

Medicare	22.28%	30.21%	25.39%	26.66%	26.81%	24.20%	29.98%	18.63%	21.04%	24.77%	29.06%	26.06%
Medicare Managed Care	9.81%	10.70%	9.70%	10.44%	12.14%	10.24%	12.80%	14.68%	11.57%	15.52%	13.14%	10.84%
Total Medicare	32.09%	40.91%	35.09%	37.10%	38.95%	34.44%	42.78%	33.31%	32.61%	40.29%	42.20%	36.90%
Medicaid	1.91%	1.49%	2.63%	1.86%	0.27%	0.92%	2.21%	4.24%	1.96%	2.23%	3.49%	1.79%
Medicaid Managed Care	9.16%	12.08%	10.37%	11.39%	8.58%	10.54%	12.23%	11.43%	8.38%	9.85%	9.69%	10.21%
Total Medicaid	11.07%	13.57%	13.00%	13.25%	8.85%	11.46%	14.44%	15.67%	10.34%	12.08%	13.18%	12.00%
BCBS	21.78%	22.75%	23.55%	22.82%	26.53%	21.91%	23.74%	22.46%	22.75%	23.50%	21.18%	23.11%
HMO/PPO/Commercial	10.15%	14.27%	12.39%	10.58%	12.49%	9.18%	12.21%	10.08%	8.86%	9.21%	11.22%	11.08%
Total HMO/PPO	31.93%	37.02%	35.94%	33.40%	39.02%	31.09%	35.95%	32.54%	31.61%	32.71%	33.40%	36.19%
Fed/State	0.37%	1.88%	1.10%	1.30%	1.46%	1.67%	2.77%	1.52%	1.01%	0.21%	0.91%	1.40%
Champus	0.08%	1.06%	0.19%	0.34%	-0.30%	0.49%	0.16%	0.17%	0.15%	0.21%	0.14%	-0.16%
Total Other Fed State	0.45%	2.94%	1.29%	1.64%	1.16%	2.16%	2.93%	1.69%	1.16%	0.42%	1.05%	1.24%
Workers Comp	1.41%	1.05%	0.67%	1.18%	0.99%	1.25%	1.01%	1.00%	1.28%	2.34%	1.15%	0.82%
Self Pay	23.04%	4.52%	14.01%	13.43%	11.04%	19.60%	2.90%	15.79%	22.99%	12.16%	10.03%	12.85%
Total Payor Mix	99.99%	100.01%	100.00%	100.00%	100.01%	100.00%	100.01%	100.00%	99.99%	100.00%	100.01%	100.00%
Hours												
Hospital	44,792	47,673	50,247	46,537	48,546	42,157	46,699	49,417	45,946	43,357	46,049	48,498
Contract	1,883	1,533	2,710	2,298	2,141	2,114	2,583	2,848	2,374	3,200	2,756	2,408
Total Hours	46,675	49,206	52,957	48,835	50,687	44,271	49,282	52,265	48,320	46,557	48,805	50,906
FTEs												
Hospital	262.00	269.86	293.91	263.43	274.80	255.10	264.34	288.99	260.08	253.61	260.66	274.53
Contract	11.01	8.68	15.85	13.01	12.12	12.79	14.62	16.66	13.44	18.72	15.60	13.63
Total FTEs	273.02	278.54	309.76	276.43	286.92	267.89	278.97	305.64	273.52	272.33	276.27	288.16
FTEs Per Adjusted Occupied Bed	3.2316	5.0938	5.4234	4.7164	4.5501	4.3260	5.4901	8.1487	7.8916	4.7359	7.0287	7.2040
Bad Debt % of Gross Revenue	7.95%	9.85%	5.99%	5.84%	5.11%	8.00%	7.66%	-1.02%	12.10%	8.95%	9.89%	3.25%

Cogdell - Main Unit

OPERATING INDICATORS REPORT

SEP 2019 OCT 2019 FOR THE PERIOD ENDED AUGUST 31, 2020 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020 JUL 2020 AUG 2020

AR Days	SEP 2019	OCT 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020
Gross										
Net										
Gross Revenue/FPD	2,129.06	3,178.51	3,141.86	3,056.61	2,723.46	2,349.90	3,878.56	2,736.53	3,950.82	3,823.39
Net Revenue/FPD	1,349.10	1,721.43	2,073.48	1,798.85	1,488.52	891.95	2,341.94	1,847.15	2,541.05	1,481.84
Net Revenue % of Gross Revenue	63.37%	54.16%	66.00%	58.85%	54.66%	37.96%	60.38%	67.50%	59.25%	38.76%
Days Cash On Hand										
Salaries/Benefits/Contract Labor % of Net Rev	62.30%	77.56%	68.63%	68.81%	64.92%	63.04%	92.11%	70.51%	79.37%	136.67%
Benefits % of Salaries	36.38%	26.58%	43.10%	29.74%	24.49%	20.70%	18.34%	49.80%	2.04%	31.68%
Supplies % of Net Revenue	5.71%	4.99%	5.82%	2.39%	2.73%	4.17%	12.16%	4.19%	4.56%	4.22%
Operating Exp per Adjusted Admit	6,554.84	9,114.08	9,502.72	(82,821.74)	5,842.99	8,021.88	10,353.68	10,886.47	11,186.16	8,897.55
Net Revenue per Adjusted Admit	6,183.51	7,143.94	8,777.74	(77,170.43)	5,752.50	7,495.19	6,712.40	3,092.09	8,739.43	7,916.37
Visits - Hospice	350	442	393	321	336	342	302	287	283	363
Visits - Virtual	0	0	0	0	0	0	241	842	495	417
Surgeries - IP	6	16	13	6	12	9	11	9	6	12

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED August 31, 2020**

CURRENT MONTH	BUDGET CURRENT MONTH	PRIOR YEAR CURRENT MONTH	YEAR TO DATE	BUDGET YEAR TO DATE	PRIOR YEAR YEAR TO DATE
860,262	783,783	680,261	5,748,431	6,272,381	5,685,007
3,880,738	4,676,246	4,137,370	30,546,075	37,109,901	35,094,012
4,741,000	5,462,031	4,817,631	36,294,506	43,382,283	40,779,020
(645,072)	(702,060)	(456,063)	(3,692,818)	(5,616,476)	(5,399,956)
527,188	21,824	837,072	1,284,654	1,745,589	1,356,327
(1,873,097)	(1,544,015)	(1,473,109)	(10,890,431)	(12,352,120)	(11,813,082)
(364,903)	(349,970)	(359,342)	(2,508,662)	(2,799,762)	(2,765,893)
(2,355,884)	(2,574,221)	(1,451,442)	(15,807,257)	(20,593,769)	(18,622,603)
2,385,478	2,887,809	3,366,189	20,489,099	22,788,513	22,156,268
3,688,866	145,945	32,870	5,271,396	1,417,557	1,199,081
6,074,344	3,033,754	3,399,059	25,760,496	24,206,070	23,355,350
1,793,266	1,595,677	1,507,618	12,860,745	12,556,082	11,386,585
173,508	153,089	103,034	1,468,199	1,224,714	736,887
544,530	393,463	565,139	3,272,386	3,111,299	3,238,266
2,511,304	2,142,229	2,175,792	17,601,330	16,892,096	15,361,738
77,409	85,030	160,941	1,015,773	569,765	264,534
212,812	235,548	196,488	1,754,846	1,884,382	1,451,836
353,138	231,172	231,455	2,262,113	1,849,375	1,759,209
52,747	64,091	66,918	444,984	512,728	507,099
169,562	148,869	203,741	1,505,031	1,190,951	1,263,476
16,530	23,322	21,518	200,380	186,578	172,594
84,813	72,104	105,425	471,541	585,440	583,892
154,129	313,525	443,413	2,574,873	2,508,199	2,865,802
3,632,443	3,315,890	3,605,690	27,830,872	26,179,513	24,230,179
2,441,901	(282,136)	(206,630)	(2,070,376)	(1,973,444)	(874,829)
2,313	5,902	3,600	25,636	47,213	42,739
(39,936)	(51,833)	(42,918)	(350,489)	(414,662)	(365,229)
(311,549)	(315,967)	(323,870)	(2,523,555)	(2,527,732)	(2,542,687)
46,406	51,855	40,515	368,036	414,837	313,595
594,118	629,775	594,118	3,752,944	5,038,202	4,752,944
0	0	0	50	0	0
291,352	319,732	271,446	1,272,572	2,557,858	2,201,362
2,733,253	37,596	64,816	(797,854)	584,414	1,326,532
NONOPERATING INCOME (EXPENSE)					
NET INCOME (LOSS)					

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**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED August 31, 2020**

	0	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020
INPATIENT REVENUE		517,364	791,449	798,035	744,261	788,639	611,325	650,902	488,777	593,418	656,770	1,098,337	860,262
OUTPATIENT REVENUE		4,878,873	4,596,496	4,585,493	4,449,876	4,639,583	4,877,801	3,639,095	2,155,418	3,573,867	4,063,936	3,715,637	3,880,738
GROSS PATIENT REVENUE		5,396,236	5,387,945	5,383,528	5,194,137	5,428,222	5,489,126	4,289,998	2,644,196	4,167,284	4,720,706	4,813,974	4,741,000
MEDICARE DEDUCTIONS		(413,267)	(487,546)	98,003	(163,221)	(738,762)	(711,735)	(391,678)	(253,771)	(79,783)	(504,321)	(367,697)	(645,072)
MEDICAID DEDUCTIONS		508,050	(89,557)	(91,110)	35,861	41,625	245,626	(20,431)	(101,727)	(66,006)	733,235	(74,856)	527,188
HMO/PO DEDUCTIONS		(1,417,794)	(1,441,957)	(1,479,313)	(690,787)	(1,545,438)	(1,416,813)	(1,214,482)	(1,049,673)	(1,124,343)	(1,429,035)	(1,237,549)	(1,873,097)
ALL OTHER DEDUCTIONS		(653,948)	(450,359)	(128,192)	(3,962,473)	(216,636)	(375,229)	(319,018)	(235,507)	(381,197)	(334,413)	(281,759)	(364,903)
TOTAL DEDUCTIONS		(1,976,939)	(2,469,419)	(1,600,612)	(4,780,619)	(2,459,211)	(2,258,151)	(1,945,610)	(1,640,678)	(1,651,329)	(1,534,535)	(1,961,861)	(2,355,884)
NET PATIENT REVENUE		3,419,389	2,918,028	3,552,879	331,033	2,969,582	3,230,405	2,344,723	1,003,655	2,516,280	3,186,473	2,852,503	2,385,478
OPERATING REVENUE		25,663	593,857	24,506	(109,819)	45,176	54,715	35,712	168,395	108,191	367,188	803,153	3,688,866
TOTAL NET REVENUE		3,445,052	3,511,885	3,577,385	221,214	3,014,758	3,285,120	2,380,435	1,172,050	2,624,471	3,553,661	3,655,656	6,074,344
SALARIES		1,467,179	1,701,782	1,570,480	1,547,872	1,439,485	1,562,577	1,666,414	1,593,450	1,645,021	1,532,365	1,628,166	1,793,266
CONTRACT LABOR		129,312	109,152	190,843	162,115	135,779	150,490	187,559	211,488	178,244	228,921	202,209	173,508
BENEFITS		533,714	452,389	676,937	536,204	352,523	323,501	305,650	793,606	33,592	483,399	433,585	544,530
SALARIES AND BENEFITS		2,130,205	2,263,323	2,438,259	2,236,191	1,927,788	2,036,568	2,159,623	2,598,545	1,856,857	2,246,685	2,263,960	2,511,304
SUPPLIES		195,416	145,746	206,801	207,430	80,955	134,617	285,116	178,656	(4,573)	133,542	130,051	77,409
PROFESSIONAL FEES		174,018	190,188	194,420	183,685	186,477	229,521	225,341	209,164	242,494	230,326	218,709	212,812
PURCHASED SERVICES		263,328	253,817	252,880	274,996	259,736	276,461	282,922	213,658	296,280	213,867	366,051	353,138
UTILITIES		107,850	37,035	127,549	(15,739)	11,125	61,286	76,528	62,351	62,459	35,732	82,756	52,747
REPAIRS & MAINTENANCE		180,591	161,299	178,095	207,277	181,966	180,470	177,587	208,236	203,218	171,416	212,576	169,562
RENTS & LEASES		31,077	29,286	23,224	26,877	32,830	28,641	25,466	24,510	20,658	26,286	25,459	16,530
OTHER OPERATING EXPENSES		112,850	111,368	102,855	170,549	58,103	70,657	55,440	65,365	39,304	101,176	(3,316)	84,813
BAD DEBTS		429,221	530,691	322,236	(1,798,520)	277,318	439,183	328,645	(26,868)	504,051	422,384	476,030	154,129
TOTAL OPERATING EXPENSES		3,623,556	3,722,754	3,846,319	1,492,745	3,016,299	3,457,405	3,616,669	3,533,617	3,220,749	3,581,415	3,772,276	3,632,443
EBIDTA		(178,504)	(210,869)	(268,934)	(1,271,532)	(1,540)	(172,286)	(1,236,234)	(2,361,567)	(596,277)	(27,754)	(116,619)	2,441,901
INTEREST INCOME		2,324	3,698	7,378	6,892	4,502	4,026	3,415	2,633	3,313	2,711	2,723	2,313
INTEREST EXPENSE		(42,369)	(41,574)	(41,451)	(40,730)	(66,798)	(47,158)	(39,089)	(40,440)	(38,592)	(39,214)	(39,260)	(39,936)
DEPRECIATION		(313,787)	(324,894)	(315,663)	(340,737)	(332,047)	(312,734)	(337,633)	(328,250)	(301,277)	(292,685)	(307,381)	(311,549)
IGT REVENUE/EXPENSE		42,454	42,314	41,658	39,491	39,156	45,119	48,049	42,114	52,429	45,491	49,272	46,406
AD VALOREM TAXES		594,118	594,118	594,118	685,306	594,118	594,118	594,118	(405,882)	594,118	594,118	594,118	594,118
Misc Non OP Expense		0	0	0	0	50	0	0	0	0	0	0	0
NONOPERATING INCOME (EXPENSE)		282,740	273,663	286,040	350,221	238,881	283,370	268,860	(729,825)	309,992	310,421	299,471	291,352
NET INCOME (LOSS)		104,237	62,794	17,106	(921,310)	237,341	111,084	(967,373)	(3,091,392)	(286,286)	282,667	182,852	2,733,253

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF AUGUST 31, 2020

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	14,713,093	1,744,447	12,968,646	743.42%
ACCOUNTS RECEIVABLE	9,330,936	18,451,357	(9,120,421)	-49.43%
Medicare Allowance	(460,607)	(750,998)	290,391	-38.67%
Medicaid Allowances	(132,755)	(78,837)	(53,918)	68.39%
HMO/PPO Allowances	(1,499,539)	(2,333,112)	833,573	-35.73%
All Other Allowances	12,014	24,630	(12,617)	-51.22%
CONTRACTUALS	(2,080,887)	(3,138,317)	1,057,429	-33.69%
Allowance for Bad Debt	(3,123,476)	(11,374,967)	8,251,491	-72.54%
ALLOWANCES	(3,123,476)	(11,374,967)	8,251,491	-72.54%
ALLOWANCES AND CONTRACTUALS	(5,204,364)	(14,513,284)	9,308,920	-64.14%
TOTAL ACCOUNTS RECEIVABLE	4,126,572	3,938,073	188,499	4.79%
OTHER ACCOUNTS RECEIVABLE	(7,298,107)	1,894,027	(9,192,134)	-485.32%
INVENTORY	1,966,878	1,661,528	305,350	18.38%
PREPAID	2,228,080	2,087,920	140,160	6.71%
PENSION ASSET/LIABILITY	3,271,851	3,605,060	(333,209)	-9.24%
TOTAL OTHER ASSETS	168,703	9,248,535	(9,079,833)	-98.18%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	251,290	251,290	0	0.00%
Hospital Building	10,412,064	9,960,191	451,873	4.54%
Other Bldg Improvement	37,010,090	36,961,449	48,642	0.13%
MIME Hospital	25,066,562	23,366,249	1,700,313	7.28%
CONSTRUCTION IN PROGRESS	900,572	403,044	497,527	123.44%
FIXED ASSETS	73,899,829	71,201,473	2,698,356	3.79%
Acc Dep Land Improv	(160,186)	(144,386)	(15,800)	10.94%
Acc Dep Building	(5,555,927)	(5,380,720)	(175,207)	3.26%
Acc Dep Bldg & Lease	(11,831,141)	(10,255,444)	(1,575,697)	15.36%
Acc Dep Med Movable	(19,987,616)	(17,934,184)	(2,053,433)	11.45%
ACCUMULATED DEPRECIATION	(37,534,870)	(33,714,733)	(3,820,137)	11.33%
TOTAL FIXED ASSETS	36,364,958	37,486,739	(1,121,781)	-2.99%
TOTAL ASSETS	55,373,326	52,417,794	2,955,531	5.64%

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF August 31, 2020

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	1,476,709	591,654	885,055	149.59%
PAYROLL LIABILITIES	1,697,232	1,165,085	532,146	45.67%
PENSION LIABILITY	499,895	95,834	404,061	421.62%
OTHER LIABILITIES	11,388,642	2,191,301	9,197,341	419.72%
AD Valorem Taxes	(10,882,360)	(4,752,944)	(6,129,416)	128.96%
CURRENT LIABILITIES	4,180,117	(709,070)	4,889,186	-689.52%
LONG-TERM DEBT	13,931,321	14,329,741	(398,420)	-2.78%
LONG TERM LIABILITIES	13,931,321	14,329,741	(398,420)	-2.78%
TOTAL LIABILITIES	18,111,438	13,620,672	4,490,766	32.97%
FUND BALANCE	37,262,096	38,797,122	(1,535,027)	-3.96%
TOTAL LIABILITIES & FUND BALANCE	55,373,534	52,417,794	2,955,739	29.01%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF August 31, 2020**

	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020
CASH	3,144,753	4,592,255	5,681,548	4,850,011	3,756,741	3,952,625	4,017,870	12,339,129	16,210,876	17,879,464	16,936,900	14,713,093
ACCOUNTS RECEIVABLE	19,334,424	19,366,065	19,682,815	9,372,256	10,136,106	10,717,931	9,762,781	7,498,303	8,045,958	8,984,192	9,264,722	9,330,936
Medicare Allowance	(924,789)	(768,949)	(795,654)	(440,867)	(574,001)	(610,346)	(522,635)	(323,393)	(346,323)	(418,967)	(423,666)	(460,607)
Medical Allowances	(52,100)	(68,565)	(119,883)	(142,810)	(129,952)	(118,867)	(115,973)	(85,803)	(101,725)	(130,746)	(151,555)	(132,752)
HMO/PRO Allowances	(2,535,274)	(2,661,660)	(2,900,346)	(1,421,960)	(1,545,759)	(1,550,068)	(1,176,351)	(797,167)	(849,629)	(1,182,819)	(1,075,934)	(1,499,539)
All Other Allowances	16,693	47,224	47,224	(3,626)	(2,629)	10,638	7,255	11,876	11,454	4,116	11,488	12,014
CONTRACTUALS	(3,495,470)	(3,448,591)	(3,768,659)	(2,009,263)	(2,252,341)	(2,268,643)	(1,807,704)	(1,194,487)	(1,286,223)	(1,728,416)	(1,639,667)	(2,080,887)
Allowance for Bad Debt	(11,481,089)	(11,552,811)	(11,303,595)	(3,296,704)	(3,417,810)	(3,715,048)	(3,810,233)	(3,355,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)
Allowances	(11,481,089)	(11,552,811)	(11,303,595)	(3,296,704)	(3,417,810)	(3,715,048)	(3,810,233)	(3,355,066)	(3,458,267)	(3,467,607)	(3,433,813)	(3,123,476)
ALLOWANCES AND CONTRACTUALS	(14,976,559)	(15,001,402)	(15,072,254)	(5,305,967)	(5,670,151)	(5,983,692)	(5,618,438)	(4,540,554)	(4,744,491)	(5,196,024)	(5,073,481)	(5,204,364)
TOTAL ACCOUNTS RECEIVABLE	4,357,865	4,364,663	4,610,561	4,066,289	4,465,954	4,734,239	4,144,343	2,948,749	3,301,467	3,788,128	4,181,241	4,126,572
OTHER ACCOUNTS RECEIVABLE	1,099,965	(814,354)	(2,384,329)	(2,245,184)	(3,404,034)	(4,232,305)	(4,976,365)	(5,265,175)	(6,224,457)	(7,418,713)	(7,779,519)	(7,298,107)
INVENTORY	1,648,119	1,645,757	1,617,944	1,617,958	1,627,633	1,631,298	1,821,577	1,717,194	1,919,819	1,892,697	1,945,008	1,966,878
PREPAID	2,727,361	2,461,257	2,504,818	2,217,269	2,074,723	1,903,788	1,931,190	1,605,057	1,393,164	1,273,085	2,271,187	2,228,080
PENSION ASSET/LIABILITY	3,605,060	3,605,060	3,605,060	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851	3,271,851
TOTAL OTHER ASSETS	9,040,505	6,897,719	5,343,493	4,861,894	3,570,173	2,574,632	2,048,252	1,328,926	360,377	(981,080)	(291,473)	168,703
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290
Hospital Building	9,960,191	9,960,191	9,960,191	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449
NAME Hospital	23,451,521	23,549,770	23,600,136	24,029,591	24,101,753	24,190,712	24,387,991	24,587,991	24,452,721	24,672,596	24,908,985	25,066,562
CONSTRUCTION IN PROGRESS	493,958	623,433	623,433	263,177	220,162	342,034	348,073	533,576	616,530	474,471	732,269	900,572
FIXED ASSETS	71,377,659	71,605,383	71,655,749	72,176,822	72,205,969	72,416,798	72,630,118	72,805,621	72,953,303	73,031,120	73,523,306	73,899,829
Acc Dep Land Improv	(145,881)	(147,019)	(148,314)	(149,653)	(150,991)	(152,243)	(153,581)	(154,876)	(156,215)	(157,510)	(158,848)	(160,186)
Acc Dep Building	(5,394,430)	(5,408,596)	(5,422,306)	(5,436,875)	(5,452,000)	(5,466,150)	(5,481,275)	(5,495,913)	(5,511,039)	(5,525,676)	(5,540,802)	(5,555,927)
Acc Dep Bldg & Lease	(10,387,227)	(10,523,403)	(10,655,186)	(10,791,361)	(10,927,470)	(11,054,798)	(11,190,908)	(11,323,160)	(11,451,143)	(11,574,997)	(11,702,974)	(11,831,141)
Acc Dep Med Movable	(18,101,182)	(18,274,395)	(18,443,270)	(18,633,427)	(18,812,900)	(18,982,905)	(19,167,964)	(19,348,029)	(19,504,859)	(19,657,758)	(19,820,698)	(19,987,616)
ACCUMULATED DEPRECIATION	(34,028,520)	(34,353,414)	(34,669,077)	(35,011,315)	(35,343,362)	(35,656,096)	(35,993,729)	(36,321,979)	(36,623,256)	(36,915,941)	(37,223,322)	(37,534,870)
TOTAL FIXED ASSETS	37,349,138	37,251,969	36,986,672	37,165,507	36,862,607	36,760,702	36,626,389	36,483,642	36,330,048	36,115,179	36,301,985	36,364,958
TOTAL ASSETS	53,892,261	53,106,607	52,622,274	50,943,700	48,655,475	48,022,198	46,836,855	53,100,447	56,202,768	56,801,690	57,128,653	55,373,326

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF August 31, 2020**

	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020	JUL 2020	AUG 2020
ACCOUNTS PAYABLE	655,005	615,884	691,837	743,784	670,511	874,173	832,450	479,406	421,190	1,364,467	1,676,905	1,476,709
PAYROLL LIABILITIES	1,734,927	1,365,341	1,305,246	1,249,368	1,519,363	1,155,764	1,387,320	1,892,348	1,814,042	1,750,084	1,943,541	1,697,232
PENSION LIABILITY	143,469	302,165	353,598	467,539	181,297	164,405	154,712	151,976	170,283	300,503	411,895	499,895
OTHER LIABILITIES	3,672,777	3,702,847	3,742,695	3,845,445	2,306,112	2,635,362	2,414,684	10,779,486	14,697,375	14,433,275	14,431,765	11,388,642
AD Valorem Taxes	(5,347,062)	(5,941,180)	(6,535,298)	(7,129,416)	(7,723,534)	(8,317,652)	(8,911,770)	(8,505,888)	(9,100,006)	(9,694,124)	(10,288,242)	(10,882,360)
CURRENT LIABILITIES	879,115	45,058	(441,921)	(823,281)	(3,046,250)	(3,487,948)	(4,122,604)	4,797,328	7,802,884	8,154,205	8,175,864	4,180,117
LONG-TERM DEBT	14,111,787	14,097,395	14,082,936	13,707,032	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321
LONG TERM LIABILITIES	14,111,787	14,097,395	14,082,936	13,707,032	13,404,436	13,101,772	13,518,458	13,953,509	14,336,561	14,301,495	14,423,946	13,931,321
TOTAL LIABILITIES	14,990,902	14,142,453	13,641,014	12,883,751	10,358,186	9,613,824	9,395,854	18,750,838	22,139,445	22,455,700	22,599,810	18,111,438
FUND BALANCE	38,901,359	38,964,153	38,981,259	38,059,949	38,297,290	38,408,574	37,441,001	34,349,609	34,063,323	34,345,990	34,528,842	37,262,096
TOTAL LIABILITIES & FUND BALANCE	53,892,261	53,106,607	52,622,274	50,943,700	48,655,475	48,022,198	46,836,855	53,100,447	56,202,768	56,801,690	57,128,653	55,373,534

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : August-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	1,061,134.04	415,431.91	39%	342,058.00	32%	757,489.91	71%	1,008,077.34	250,587.43	24%
Medicaid SWB	95%	161,397.77	26,280.65	0%	44,643.39	0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	236,823.68	7,274.49	16%	22,149.24	28%	70,904.04	44%	153,327.88	82,423.84	51%
Worker Comp	75%	435,399.61	215,021.74	3%	111,513.73	9%	29,423.73	12%	177,617.76	148,194.03	63%
Commercial	85%	9,320.49	1,153.08	49%	925.56	26%	326,535.47	75%	370,089.67	43,554.20	10%
Champus/Tricare	85%			12%		10%	2,078.64	22%	7,922.42	5,843.78	63%
Blue Cross											
Other/Employee Insurance											
State/Federal Prog	85%	42,101.21	38,712.42	87%	2,229.91	5%	38,942.33	92%	35,786.03	(3,156.30)	-7%
BC	85%	254,404.65	61,732.84	24%	45,239.43	18%	106,972.27	42%	216,243.95	109,271.68	43%
Medicaid Repl.	85%	343,415.37	138,974.21	40%	79,030.00	23%	218,004.21	63%	326,244.60	108,240.39	32%
Medicare Repl.	85%	380,606.80	171,282.08	45%	88,613.06	23%	260,095.12	68%	323,515.78	63,420.66	17%
Industrial	85%	458,197.26	178,766.85	39%	152,053.33	33%	330,820.18	72%	389,467.67	58,647.49	13%
Private Pay	100%	2,014.00	1,955.60	97%	0.00	0%	1,955.60	97%	2,014.00	58.40	3%
Medicaid Pending	40%	2,213,099.06	228,646.58	10%	371,329.15	17%	599,975.73	27%	885,239.62	285,263.89	13%
Charity/Indigent	70%	(785.70)	(50.00)	0%	(459.49)	0%	0.00	0%	0.00	0.00	70%
		5,597,128.24	1,483,162.43	6%	1,259,525.31	58%	2,742,687.74	65%	3,895,546.72	1,152,858.98	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : August 20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	34,934.80	20,082.00	57%	8,505.04	24%	28,587.04	82%	33,188.06	4,601.02	13%
Medicare SWB	95%	8,624.72	2,138.00	0%	3,161.59	0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	4,565.80	1,062.80	25%	1,364.00	37%	5,299.59	61%	8,193.48	2,893.89	34%
Worker Comp	75%	64,170.47	24,107.26	23%	21,439.21	30%	2,426.80	53%	3,424.35	997.55	22%
Commercial	85%	2,417.15	866.00	38%	335.00	33%	45,546.47	71%	54,544.90	8,998.43	14%
Champus/Ticare	85%			36%		14%	1,201.00	50%	2,054.58	853.58	35%
Blue Cross											
Other/Employee											
Insurance	85%	5,855.53	3,058.00	52%	841.53	14%	3,899.53	67%	4,977.20	1,077.67	18%
State/Federal Prog	85%	4,489.63	1,710.03	38%	1,097.55	24%	2,807.58	63%	3,816.19	1,008.61	22%
BC	95%	23,477.75	9,887.88	42%	3,831.97	16%	13,719.85	58%	22,303.86	8,584.01	37%
Medicaid Repl.	85%	57,331.57	25,868.38	45%	15,871.33	28%	41,739.71	73%	48,731.83	6,992.12	12%
Medicare Repl.	85%	18,641.48	9,534.00	51%	3,582.56	19%	13,116.56	70%	15,845.26	2,728.70	15%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	151,256.08	9,204.47	6%	26,223.05	17%	35,427.52	23%	60,502.43	25,074.91	17%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		573.95	(50.00)	-9%	(445.00)	-78%	(495.00)	-86%	0.00	495.00	
		376,338.93	107,468.82		85,807.83		193,276.65		257,582.14	64,305.49	

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : August-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	5,932.77	4,816.00	81%	30.00	1%	4,846.00	82%	5,636.13	790.13	13%
Medicaid SWB	95%	3,092.75	1,013.00	33%	53.75	2%	1,066.75	34%	2,938.11	0.00	95%
Worker Comp	75%	655.00	60.00	9%	595.00	91%	655.00	100%	491.25	(163.75)	-25%
Commercial	85%	18,138.87	1,552.18	9%	3,854.37	21%	5,406.55	30%	15,418.04	10,011.49	55%
Champus/Tricare	85%	60.11	0.00	0%	0.00	0%	0.00	0%	51.09	51.09	85%
Blue Cross											
Other/Employees Insurance	85%	339.91	304.91	90%	35.00	10%	339.91	100%	288.92	(50.99)	-15%
State/Federal Prog	85%	9,041.00	8,489.00	94%	552.00	6%	9,041.00	100%	7,684.85	(1,356.15)	-15%
BC	95%	9,343.62	4,916.26	53%	2,679.61	29%	7,595.87	81%	8,676.44	1,280.57	14%
Medicaid Repl.	85%	1,200.59	350.00	29%	552.00	46%	902.00	75%	1,020.50	118.50	10%
Medicare Repl.	85%	9,344.96	1,013.00	11%	3,413.00	37%	4,426.00	47%	7,943.22	3,517.22	38%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	25,224.07	3,306.10	13%	3,920.43	16%	7,226.53	29%	10,089.63	2,863.10	11%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		328.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		82,701.65	25,820.45		15,685.16		41,505.61		60,438.19	18,932.58	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : August-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	3,442.00	220.00	6%	1,468.00	43%	1,688.00	49%	3,269.90	1,581.90	46%
Medicare SWB	95%	3,699.42	0.00	0%	1,549.98	42%	1,549.98	42%	3,514.45	1,964.47	53%
Medicaid	75%			0%		0%	0.00	0%	0.00	0.00	75%
Worker Comp	85%	2,507.63	138.84	6%	999.24	40%	1,138.08	45%	2,131.49	993.41	40%
Commercial	85%			0%		0%	0.00	0%	0.00	0.00	85%
Champus/Ticare											
Blue Cross											
Other/Employee Insurance	85%	1,133.20	0.00	0%	0.00	0%	0.00	0%	963.22	963.22	85%
State/Federal Prog	85%	1,397.00	100.00	7%	0.00	0%	100.00	7%	1,187.45	1,087.45	78%
BC	95%	3,646.09	(35.00)	-1%	3,296.27	90%	3,261.27	89%	3,463.79	202.52	6%
Medicaid Repl.	85%	5,989.21	300.00	5%	5,179.00	86%	5,479.00	91%	5,090.83	(388.17)	-6%
Medicare Repl.	85%	335.00	220.00	66%	0.00	0%	220.00	66%	284.75	64.75	19%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	15,915.00	(175.00)	-1%	2,582.46	16%	2,407.46	15%	6,366.00	3,958.54	25%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		38,064.55	768.84		15,074.95		15,843.79		26,271.87	10,428.08	