

**Cogdell Memorial Hospital**  
**June 2020 Normalization**

Net Income	162,972.00
Less:	
0.00	
<b>Add:</b>	
Additional Staffing	150,000.00
Lower Net Rev - COVID 19	800,000.00
Ad Valorem Taxes	0.00
0.00	
0.00	
0.00	
<b>Normalized Net Income</b>	<u>1,112,972.00</u>
Ad Valorem Taxes	594,118.00
<b>Normalized Net Income</b>	<u><u>518,854.00</u></u>
Cash - CY	17,827,141.00
Cash - PY	3,416,938.00
<b>Net Cash Change 19-18</b>	<u>14,410,203.00</u>
<b>Note: Key issue is Kinder Morgan and holding half of tax pymt</b>	
Net Income	162,972.00
Taxes	(594,118.00)
Depreciation	301,277.00
UC Funding	1,050,000.00
0.00	
0.00	
0.00	
<b>Net Cash Flow</b>	<u><u>920,131.00</u></u>

Cogdell Memorial Hospital  
 Analysis of Investments

Month	Activity	TexPool Depreciation	TexPool I&S 01	TexPool I&S 08	TexPool 01 Obligated Capital	TexPool USDA	TexPool Operating II	TexPool Depreciation II	TexPool Capital Fund
Jun-20	Beginning Balance	\$3,190.80	\$328,151.52	\$3,976,820.10	\$0.00	\$3,667,566.69	\$2,413,877.93	\$4,975,890.57	\$1,018.28
	Deposits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,364,676.03	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,257,000.00	\$0.00	\$0.00
	Interest Earned	\$0.80	\$58.37	\$707.45	\$0.00	\$652.44	\$280.42	\$885.19	\$0.30
	Ending Balance	\$3,190.50	\$328,209.89	\$3,977,527.55	\$0.00	\$3,668,218.13	\$3,521,834.08	\$4,976,775.76	\$1,018.58
	Balance Per Statement	\$3,190.50	\$328,209.89	\$3,977,527.55	\$0.00	\$3,668,218.13	\$3,521,834.08	\$4,976,775.76	\$1,018.58
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,190.50	\$328,209.89	\$3,977,527.55	\$0.00	\$3,668,218.13	\$3,521,834.08	\$4,976,775.76	\$1,018.58
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Cogdell Memorial Hospital  
 Reconciliation of Service Organization of West Texas  
 FYE 12/31/2020

	Prepaid Beginning Balance	Deductions From Prepaid	1140800 Prepaid Balance	GL 2010202	Invoice Amount	2020 Benefit
Beginning Balance 01/01/2020	\$0.00					
	\$1,527,424.67					

Benefits Paid:

Jan-20	\$35,624.67	\$156,624.14	\$1,406,425.20	\$0.00	\$195,780.17	\$39,156.03
Feb-20	\$149,463.99	\$180,556.99	\$1,375,332.20	\$0.00	\$225,696.24	\$45,139.25
Mar-20	\$0.00	\$192,925.19	\$1,182,407.01	\$0.00	\$241,156.49	\$48,231.30
Apr-20	\$0.00	\$168,455.52	\$1,013,951.49	\$0.00	\$210,569.40	\$42,113.88
May-20	\$0.00	\$209,716.25	\$804,235.24	\$0.00	\$262,145.31	\$52,429.06
Jun-20	\$0.00	\$181,964.94	\$622,270.30	\$0.00	\$227,456.18	\$45,491.24
Jul-20	\$0.00	\$0.00	\$622,270.30	\$0.00	\$0.00	\$0.00
Aug-20	\$0.00	\$0.00	\$622,270.30	\$0.00	\$0.00	\$0.00
Sep-20	\$0.00	\$0.00	\$622,270.30	\$0.00	\$0.00	\$0.00
Oct-20	\$0.00	\$0.00	\$622,270.30	\$0.00	\$0.00	\$0.00
Nov-20	\$0.00	\$0.00	\$622,270.30	\$0.00	\$0.00	\$0.00
Dec-20	\$0.00	\$0.00	\$622,270.30	\$0.00	\$0.00	\$0.00

Prepaid Account - 114,0800

Variance - Prepaid Acct 114,0800 to Rolling Balance

Benefit

Benefit per Income Statement

Variance

	(\$0.00)	\$0.00				
						\$272,560.76
						\$272,560.76
						\$0.00

**Cogdell Memorial Hospital**  
**Summary of Tax Collections FY 2019**

	Date	M&O		Debt Service	
		Amount		Amount	
	10/2/2019	20,435.15		984.82	
	10/11/2019	53,485.68		2,792.99	
	10/18/2019	202,843.16		10,657.33	
	10/23/2019	160,490.96		8,438.69	
	10/25/2019	323,460.98		17,008.80	
	10/31/2019	1,361,814.83		71,577.87	
	11/4/2019	666,167.26		35,793.55	
	11/7/2019	1,048,912.51		55,155.54	
	11/12/2019	159,505.23		8,385.92	
	11/19/2019	52,648.34		2,762.32	
	12/4/2019	109,893.27		6,133.86	
	1/7/2020	417,116.41		22,020.77	
	1/23/2020	242,382.79		12,651.95	
	1/27/2020	27,613.75		1,447.06	
	1/30/2020	127,135.80		6,683.38	
	2/6/2020	257,085.27		13,682.06	
	2/7/2020	425,696.27		22,501.32	
	3/6/2020	265,095.36		14,111.66	
	4/6/2020	63,508.15		3,356.45	
	5/5/2020	38,412.28		1,813.89	
	6/3/2020	77,800.62		4,226.96	
<b>Total</b>		<u>6,101,504.07</u>		<u>322,187.19</u>	
<b>Estimated Taxes</b>		<b>7,383,797.25</b>			
<b>Amount Left</b>		<u>960,105.99</u>			

Cogdell Memorial Hospital  
Analysis of Debt Service

Description	Debt Service Values	Due Date	2020 Annual Payments	Interest Portion of Payment	2020 Ending Balance
2011 CO	720,000	2021	376,600	21,600	365,000
Equipment Loan	1,320,687	2031	143,766	41,338	1,218,259
USDA Loan	8,528	2019	8,280	248	496
Hematology Analyzer	32,318	2021	18,060	1,735	15,993
Chemistry Analyzer	112,572	2021	62,904	6,039	55,707
Immunorassay System	51,319	2021	28,680	2,757	25,396
CT Loan	302,967	2023	80,899	10,092	232,160
TIB Bank 2016 Bonds	6,960,000	2031	715,640	236,640	6,481,000
TIB Bank 2017 Bonds	4,484,000	2032	426,713	147,713	4,205,000
FB&T Construction	4,200,000	2026	0	0	4,200,000
PPP Loan	3,657,100	Forgiven	0	0	0
Medicare 6 Months up Front	4,972,861	2020	4,972,861	0	0
Stimulus Funds	3,969,781	Forgiven	0	0	0
<b>Total</b>	<b>30,792,134</b>		<b>6,834,403</b>	<b>468,162</b>	<b>16,799,012</b>

Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of June 30, 2020

Expense	MTD 06/30/2020		YTD 12/31/2020		MTD 06/30/2020		YTD 12/31/2020		MTD 06/30/2020		MTD 06/30/2020		YTD 12/31/2020		YTD 12/31/2020		Explanation	
	Amount	%	Amount	%	Budget Amt	%	Budget Amt	%	Rate Variance	Cost Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance				
Salaries	1,532,366		9,439,313		1,505,846		8,510,739											
Manhours	45,357		276,122		44,491		261,246											
FTEs	265.25		266.17		260.18		251.83											
AHR	33.78		34.19		33.85		32.58											
Salaries per APD	935.51		1,019.58		733.49		746.88		202.02									Added two Ortho Providers, increased staff due to this and change in agency/ to salaries
Manhours per APD	27.69		29.83		21.67		22.93			330.916								
Benefits	485,399		2,294,272		390,548		2,180,121											
Benefits per APD	296.34		247.82		190.23		191.32											
Benefits as a % of Salaries	31.68%		24.31%		25.94%		25.62%		5.74%		87.973							Increased accrual for paid claims
Professional Fees	230,326		1,323,324		236,054		1,413,287											
Prof Fees per APD	140.61		142.94		114.98		124.03		25.63		41,989							
Contract Labor	228,921		1,092,482		122,462		918,536											
Manhours	3,200		15,260		1,114		8,943											
AHR	71.54		71.59		109.93		103.87											
FTEs	18.71		14.71		6.51		8.52											
Contract Labor per APD	139.76		118.00		59.65		80.61		80.11		131,214							Agency in Radiology, HHA and HHA PT
																		Reduction in agency usage and hired staff to fill these slots

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Cogdell Memorial Hospital  
 Analysis of Operating Expense  
 As of June 30, 2020

	MTD 06/30/2020		YTD 12/31/2020		MTD 06/30/2020		YTD 12/31/2020		MTD 06/30/2020		MTD 06/30/2020		YTD 12/31/2020		YTD 12/31/2020		Explanation	
	Expense	Amount	Amount	Budget Amt	Budget Amt	Rate Variance	Cost Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance			
Supplies	133,542	808,314	(8,481)	405,106	4.80%	147,270	2.96%	448,538	340B Rev									
Supplies per APD	81.53	87.31	(4.13)	35.55														
Supplies as a % of Net Rev	4.35%	5.34%	-0.45%	2.38%	4.80%	147,270	2.96%	448,538	340B Rev									
Purchased Services	213,867	1,539,913	237,791	1,367,031														
Purchased Services per APD	130.57	166.33	115.83	121.72	14.74	24,144	44.61	413,004	No issues noted									
Other Expense	334,611	1,980,811	335,962	6,652,108														
Other Expense per APD	204.28	213.96	163.64	583.77	40.64	66,561	(369.82)	(3,423,771)	No major issues noted									
Bad Debt	422,394	1,944,714	(187,949)	(1,878,595)														
Bad Debt as a % of Gross Rev	9.43%	7.34%	-3.84%	-5.78%	13.27%	594,489	13.12%	3,477,291	Cleaned up presumptive charity accounts, thus why net revenue is down									
APD	1,638	9,258	2,053	11,395														
Net Revenue	3,086,777	15,131,422	1,894,640	17,037,895														
FTE Factor	30	182	30	182														
Gross Revenue	4,481,314	26,500,140	4,891,268	32,483,221														
Total Operating Expense	3,581,415	20,423,143	2,632,333	19,588,333														

*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED June 30, 2020**

	<u>CURRENT MONTH</u>	<u>BUDGET CURRENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>	<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
Admissions	39	37	36	230	283	275
Med Surg	11	10	10	76	91	88
OB	6	9	9	27	36	35
Swing Bed						
<b>Total Admissions</b>	<b>56</b>	<b>57</b>	<b>55</b>	<b>333</b>	<b>410</b>	<b>398</b>
Patient Days	126	116	113	746	945	917
Med Surg	27	25	24	170	183	178
OB	87	147	143	408	521	506
Swing Bed						
<b>Total Patient Days</b>	<b>240</b>	<b>288</b>	<b>280</b>	<b>1,324</b>	<b>1,649</b>	<b>1,601</b>
Total Adjusted Admissions	382	403	389	2,328	2,833	2,732
Total Adjusted Patient Days	1,638	2,053	1,982	9,258	11,395	10,991
Avg. Length of Stay (ALOS)						
Med Surg	3.23	3.14	3.14	3.24	3.33	3.33
OB	2.45	2.40	2.40	2.24	2.02	2.02
Swing Bed	14.50	15.89	15.89	15.11	14.46	14.46
<b>Total ALOS</b>	<b>4.29</b>	<b>5.09</b>	<b>5.09</b>	<b>3.98</b>	<b>4.02</b>	<b>4.02</b>
Average Daily Census (ADC)						
Med Surg	4.20	3.84	3.77	4.10	5.16	5.07
OB	0.90	0.82	0.80	0.93	1.00	0.98
Swing Bed	2.90	4.86	4.77	2.24	2.85	2.80
<b>Total ADC</b>	<b>8.00</b>	<b>9.51</b>	<b>9.33</b>	<b>7.27</b>	<b>9.01</b>	<b>8.85</b>
Adjusted ADC	54.59	67.70	66.08	50.87	62.28	60.72
Occupancy %						
Med Surg	39.44%	48.31%	47.41%	35.23%	44.51%	43.68%
OB	12.86%	11.65%	11.43%	13.34%	14.32%	14.05%

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*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED June 30, 2020**

Payor Mix (Based on Revenues)

22.43%	32.61%	33.26%	24.24%	26.64%	27.22%
16.35%	10.36%	10.57%	12.74%	10.26%	10.49%
38.78%	42.97%	43.83%	36.98%	36.90%	37.71%
2.35%	1.79%	1.83%	1.75%	1.96%	1.84%
10.38%	10.63%	10.85%	10.13%	11.68%	11.94%
12.73%	12.42%	12.68%	11.88%	13.64%	13.78%
24.76%	20.61%	21.02%	23.81%	22.82%	23.17%
9.70%	7.78%	7.94%	10.46%	9.89%	10.03%
34.46%	28.39%	28.96%	34.27%	32.71%	33.20%
0.22%	0.69%	0.70%	1.43%	1.20%	1.22%
0.23%	0.09%	0.09%	0.15%	0.37%	0.38%
0.45%	0.78%	0.79%	1.58%	1.57%	1.60%
2.47%	1.41%	1.44%	1.34%	1.17%	1.19%
11.13%	14.03%	12.31%	13.95%	14.01%	12.51%
100.02%	100.00%	100.01%	100.00%	100.00%	99.99%
43,357	44,491	44,491	276,122	261,246	261,246
3,200	1,114	1,114	15,260	8,843	8,843
46,557	45,605	45,605	291,382	270,089	270,089
253,61	252,66	260,24	266,22	245,90	253,28
18,72	6,33	6,52	14,71	8,32	8,57
272,33	258,99	266,76	280,93	254,22	261,85
4,9889	3,8256	4,0370	5,5227	4,0816	4,3122
9.43%	-3.84%	-4.05%	7.34%	5.79%	6.09%

Hours  
 Hospital  
 Contract  
 Total Hours

FTEs  
 Hospital  
 Contract  
 Total FTEs

FTEs Per Adjusted Occupied Bed  
 Bad Debt % of Gross Revenue



*Cogdell - Main Unit*  
**OPERATING INDICATORS REPORT**  
**FOR THE PERIOD ENDED BY 30-~~2019~~2019**  
 JUL 2019    AUG 2019    SEP 2019    OCT 2019    NOV 2019    DEC 2019    JAN 2020    FEB 2020    MAR 2020    APR 2020    MAY 2020    JUN 2020

Admissions		Med Surg		OB		Swing Bed		Total Admissions					
	44	30	35	34	35	45	50	38	35	43	25	39	
	8	21	11	18	20	8	17	7	12	15	14	11	
	7	6	7	8	5	4	8	3	6	2	2	6	
	59	57	53	60	60	57	75	48	53	60	41	56	
Patient Days		Med Surg		OB		Swing Bed		Total Patient Days		Total Adjusted Admissions		Total Adjusted Patient Days	
	119	76	109	117	121	150	162	126	109	134	89	126	
	27	51	22	36	50	14	35	15	28	29	36	27	
	100	125	112	96	83	85	87	59	102	45	28	87	
	246	252	243	249	254	249	284	200	239	208	153	240	
	590	404	553	408	405	417	516	431	349	325	288	382	
	2,459	1,785	2,535	1,695	1,713	1,820	1,955	1,796	1,575	1,125	1,074	1,638	
Avg. Length of Stay (ALOS)		Med Surg		OB		Swing Bed		Total ALOS		Average Daily Census (ADC)		Occupancy %	
	2.70	2.53	3.11	3.44	3.46	3.33	3.24	3.32	3.11	3.12	3.56	3.23	
	3.38	2.43	2.00	2.00	2.50	1.75	2.06	2.14	2.33	1.93	2.57	2.45	
	14.29	20.83	16.00	12.00	16.60	21.25	10.88	19.67	17.00	22.50	14.00	14.50	
	4.17	4.42	4.58	4.15	4.23	4.37	3.79	4.17	4.51	3.47	3.73	4.29	
	3.84	2.45	3.63	3.77	4.03	4.84	5.23	4.34	3.52	4.47	2.87	4.20	
	0.87	1.65	0.73	1.16	1.67	0.45	1.13	0.52	0.90	0.97	1.16	0.90	
	3.23	4.03	3.73	3.10	2.77	2.74	2.81	2.03	3.29	1.50	0.90	2.90	
	7.94	8.13	8.10	8.03	8.47	8.03	9.16	6.90	7.71	6.93	4.94	8.00	
	79.33	57.57	84.48	54.68	57.12	58.70	63.06	61.92	50.81	37.51	34.66	54.59	
	39.25%	36.02%	40.93%	38.17%	37.78%	42.11%	44.62%	35.44%	37.81%	33.15%	20.97%	39.44%	
	12.44%	23.50%	10.48%	16.59%	23.81%	6.45%	16.13%	7.39%	12.90%	13.81%	16.59%	12.86%	

OPERATING INDICATORS REPORT

JUL 2019 AUG 2019 SEP 2019 OCT 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020

	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020
Deliveries	7	19	10	14	18	8	14	5	10	14	15	11
Pt Days - Nursery	20	35	17	28	39	12	30	11	18	21	29	25
Admits from ER	32	33	28	29	39	43	40	35	34	35	30	29
Observations from ER	41	63	55	49	52	42	43	45	39	20	29	24
Outpatient Visits												
Surgeries	66	62	70	78	68	57	82	69	40	18	49	82
ER	681	714	692	664	688	813	730	711	615	376	474	509
All Other OP Visits	2,500	2,641	2,672	3,037	2,685	3,192	3,634	3,102	2,328	1,450	2,095	2,600
Total Outpatient Visits	3,247	3,417	3,434	3,779	3,441	4,062	4,446	3,882	2,983	1,844	2,618	3,191
Observation Visits												
Med Surg	59	73	82	71	66	56	76	64	55	79	36	53
OB	2	4	13	5	5	2	0	4	3	10	2	3
Total Observations Visits	61	77	95	75	71	58	76	68	58	88	38	56
Clinic Visits												
CFC Only	2,668	2,972	2,581	2,850	2,460	2,640	2,968	2,484	2,038	1,791	1,919	2,079
CFC Walk-In	336	405	483	517	606	825	805	874	460	144	193	286
Total CFC Visits	3,004	3,377	3,064	3,367	3,066	3,465	3,773	3,358	2,498	1,935	2,112	2,365
Orthopedic Clinic	203	217	191	294	234	226	278	229	243	149	209	239
Total Clinic Visits	3,207	3,594	3,255	3,661	3,300	3,691	4,051	3,587	2,741	2,084	2,321	2,604
Home Health Visits	1,404	1,382	1,276	1,434	1,268	1,287	1,276	1,281	1,298	1,382	1,474	1,673
Total Case Mix	0.9268	0.7021	0.9286	0.8394	0.7308	0.9800	0.8788	0.9024	0.8246	0.8750	1.3387	0.9688
Medicare Case Mix	1.0769	1.0769	1.3125	1.0000	1.0000	1.1905	1.0455	1.2308	0.9700	0.8750	1.1333	1.0667

OPERATING INDICATORS REPORT

JUL 2019 AUG FOR THE YEAR ENDED 30-SEP-2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020 JUN 2020

Payor Mix (Based on Revenues)

Medicare	29.55%	22.78%	22.28%	30.21%	25.39%	26.66%	26.81%	24.20%	29.98%	18.63%	21.04%	22.43%
Medicare Managed Care	10.80%	10.98%	9.81%	10.70%	9.70%	10.44%	12.14%	10.24%	12.80%	14.68%	11.57%	16.59%
Total Medicare	40.35%	33.76%	32.09%	40.91%	35.09%	37.10%	38.95%	34.44%	42.78%	33.31%	32.61%	38.78%
Medicaid	0.63%	2.66%	1.91%	1.49%	2.63%	1.86%	0.27%	0.92%	2.21%	4.24%	1.96%	2.35%
Medicaid Managed Care	9.28%	13.07%	9.16%	12.08%	10.37%	11.39%	8.58%	10.54%	12.23%	11.43%	8.38%	10.38%
Total Medicaid	9.91%	15.73%	11.07%	13.57%	13.00%	13.25%	8.85%	11.46%	14.44%	15.67%	10.34%	12.73%
BCBS	20.40%	23.54%	21.78%	22.75%	23.55%	22.82%	26.53%	21.91%	23.74%	22.46%	22.75%	24.76%
HMO/PO/Commercial	8.43%	11.07%	10.15%	14.27%	12.39%	10.58%	12.49%	9.18%	12.21%	10.08%	8.86%	9.70%
Total HMO/PO	28.83%	34.61%	31.93%	37.02%	35.94%	33.40%	39.02%	31.09%	35.95%	32.54%	31.61%	34.46%
Fed/State	2.42%	1.29%	0.37%	1.88%	1.10%	1.30%	1.46%	1.67%	2.77%	1.52%	1.01%	0.22%
Champus	0.18%	0.00%	0.08%	1.06%	0.19%	0.34%	-0.30%	0.49%	0.16%	0.17%	0.15%	0.23%
Total Other Fed State	2.60%	1.29%	0.45%	2.94%	1.29%	1.64%	1.16%	2.16%	2.93%	1.69%	1.16%	0.45%
Workers Comp	1.86%	0.84%	1.41%	1.05%	0.67%	1.18%	0.99%	1.25%	1.01%	1.00%	1.28%	2.47%
Self Pay	16.45%	13.77%	23.04%	4.52%	14.01%	13.45%	11.04%	19.60%	2.90%	15.79%	22.99%	11.13%
Total Payor Mix	100.00%	100.00%	99.99%	100.01%	100.00%	100.00%	100.01%	100.00%	100.01%	100.00%	99.99%	100.02%
Hours												
Hospital	45,604	46,503	44,792	47,673	50,247	46,517	48,546	42,157	46,699	49,417	45,946	43,357
Contract	1,254	1,466	1,883	1,533	2,710	2,298	2,141	2,114	2,583	2,848	2,374	3,200
Total Hours	46,858	47,969	46,675	49,206	52,957	48,815	50,687	44,271	49,282	52,265	48,320	46,557
FTEs												
Hospital	258.15	263.23	262.00	269.86	293.91	263.43	274.80	255.10	264.34	288.99	260.08	253.61
Contract	7.10	8.30	11.01	8.68	15.85	13.01	12.12	12.79	14.62	16.66	13.44	18.72
Total FTEs	265.24	271.53	273.02	278.54	309.76	276.43	286.92	267.89	278.97	305.64	273.52	272.33
FTE's Per Adjusted Occupied Bed	3.3434	4.7165	3.2316	5.0938	5.4234	4.7090	4.5501	4.3260	5.4901	8.1487	7.8916	4.9889
Bad Debt % of Gross Revenue	10.62%	9.20%	7.95%	9.85%	5.99%	7.28%	5.11%	8.00%	7.66%	-1.02%	12.10%	9.43%









**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2020**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	17,827,141	3,416,938	14,410,203	421.73%
ACCOUNTS RECEIVABLE	8,775,778	18,260,301	(9,484,523)	-51.94%
Medicare Allowance	(418,967)	(849,878)	430,911	-50.70%
Medicaid Allowances	(130,746)	(67,765)	(62,981)	92.94%
HMO/PRO Allowances	(1,532,819)	(2,063,149)	530,330	-25.70%
All Other Allowances	4,116	49,915	(45,800)	-91.75%
CONTRACTUALS	(2,078,416)	(2,930,877)	852,460	-29.09%
Allowance for Bad Debt	(2,642,607)	(11,465,313)	8,822,706	-76.95%
ALLOWANCES	(2,642,607)	(11,465,313)	8,822,706	-76.95%
ALLOWANCES AND CONTRACTUALS	(4,721,024)	(14,396,190)	9,675,166	-67.21%
TOTAL ACCOUNTS RECEIVABLE	4,054,755	3,864,112	190,643	4.93%
OTHER ACCOUNTS RECEIVABLE	(7,294,393)	2,357,075	(9,651,468)	-409.47%
INVENTORY	1,936,609	1,649,987	286,623	17.37%
PREPAID	1,273,085	1,194,190	78,895	6.61%
PENSION ASSET/LIABILITY	3,605,060	3,605,060	0	0.00%
TOTAL OTHER ASSETS	(479,639)	8,806,311	(9,285,951)	-105.45%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	251,290	251,290	0	0.00%
Hospital Building	10,412,064	9,960,191	451,873	4.54%
Other Bldg Improvement	36,961,449	36,961,449	0	0.00%
MME Hospital	24,672,596	23,233,637	1,438,958	6.19%
CONSTRUCTION IN PROGRESS	474,471	155,529	318,942	205.07%
FIXED ASSETS	73,031,120	70,821,346	2,209,773	3.12%
Acc Dep Land Improv	(157,510)	(141,709)	(15,800)	11.15%
Acc Dep Building	(5,525,676)	(5,352,386)	(173,290)	3.24%
Acc Dep Bldg & Lease	(11,574,997)	(9,983,092)	(1,591,905)	15.95%
Acc Dep Med Movable	(19,657,758)	(17,590,657)	(2,067,101)	11.75%
ACCUMULATED DEPRECIATION	(36,915,941)	(33,067,846)	(3,848,095)	11.64%
TOTAL FIXED ASSETS	36,115,179	37,753,501	(1,638,322)	-4.34%
<b>TOTAL ASSETS</b>	<b>57,517,435</b>	<b>53,840,862</b>	<b>3,676,573</b>	<b>6.83%</b>

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2020

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	1,364,467	540,821	823,646	152.30%
PAYROLL LIABILITIES	1,750,084	1,468,861	281,223	19.15%
PENSION LIABILITY	200,503	292,125	(91,622)	-31.36%
OTHER LIABILITIES	14,207,822	2,274,371	11,933,451	524.69%
AD Valorem Taxes	(9,694,124)	(3,564,708)	(6,129,416)	171.95%
CURRENT LIABILITIES	7,828,752	1,011,470	6,817,281	674.00%
LONG-TERM DEBT	14,525,244	14,358,190	167,054	1.16%
LONG TERM LIABILITIES	14,525,244	14,358,190	167,054	1.16%
<b>TOTAL LIABILITIES</b>	<b>22,353,995</b>	<b>15,369,660</b>	<b>6,984,335</b>	<b>45.44%</b>
<b>FUND BALANCE</b>	<b>35,163,439</b>	<b>38,471,201</b>	<b>(3,307,762)</b>	<b>-8.60%</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCE</b>	<b>57,517,435</b>	<b>53,840,862</b>	<b>3,676,573</b>	<b>36.84%</b>

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2020**

	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020	JUN 2020
<b>CASH</b>	2,681,092	1,744,447	3,144,753	4,592,255	5,681,548	4,901,688	3,808,418	4,004,302	4,069,547	12,390,806	16,158,553	17,827,141
<b>ACCOUNTS RECEIVABLE</b>	17,999,412	18,451,357	19,334,424	19,366,065	19,662,815	9,232,815	10,044,428	6,069,253	9,674,103	7,409,625	7,957,280	8,775,978
Medicare Allowance	(677,366)	(750,998)	(924,789)	(768,949)	(795,654)	(440,867)	(574,001)	(613,346)	(522,635)	(323,393)	(346,323)	(418,967)
Medicaid Allowances	(56,748)	(78,837)	(52,100)	(68,565)	(119,883)	(142,810)	(129,952)	(118,867)	(115,973)	(85,803)	(101,725)	(130,746)
HMO/PO Allowances	(2,036,350)	(2,333,112)	(2,535,274)	(2,661,660)	(2,900,346)	(1,771,960)	(1,895,759)	(1,900,068)	(1,526,351)	(1,147,167)	(1,199,629)	(1,532,819)
All Other Allowances	12,480	24,630	16,693	50,583	47,224	(3,626)	(2,629)	10,638	7,255	11,876	11,454	4,116
<b>CONTRACTUALS</b>	(2,757,984)	(3,138,317)	(3,495,470)	(3,448,591)	(3,768,659)	(2,359,263)	(2,602,341)	(2,618,643)	(2,157,704)	(1,544,487)	(1,636,223)	(2,078,416)
Allowance for Bad Debt	(1,436,034)	(1,137,967)	(1,148,108)	(1,155,211)	(1,130,395)	(2,471,704)	(2,292,810)	(2,890,048)	(2,985,733)	(2,530,066)	(2,633,267)	(2,642,607)
<b>ALLOWANCES</b>	(11,436,034)	(11,374,967)	(11,481,089)	(11,552,811)	(11,552,811)	(11,303,985)	(12,292,810)	(12,890,048)	(12,985,733)	(12,530,066)	(12,633,267)	(12,642,607)
<b>ALLOWANCES AND CONTRACTUALS</b>	(14,194,018)	(14,513,284)	(14,976,559)	(15,001,402)	(15,072,254)	(14,830,967)	(15,092,151)	(15,308,692)	(15,143,438)	(14,074,544)	(14,269,491)	(14,721,024)
<b>TOTAL ACCOUNTS RECEIVABLE</b>	3,805,394	3,938,073	4,357,865	4,364,663	4,610,361	4,452,611	4,852,276	5,120,561	4,530,665	3,335,071	3,687,789	4,054,755
<b>OTHER ACCOUNTS RECEIVABLE</b>	1,587,633	1,894,027	1,059,965	(814,354)	(2,384,329)	(2,120,864)	(3,279,714)	(4,107,985)	(4,852,045)	(5,140,855)	(6,100,137)	(7,294,393)
<b>INVENTORY</b>	1,652,624	1,661,528	1,648,119	1,645,757	1,617,944	1,661,870	1,671,545	1,675,210	1,865,489	1,761,106	1,963,731	1,936,609
<b>PREPAID</b>	2,263,370	2,087,920	2,727,361	2,461,257	2,504,818	2,217,269	2,074,723	1,903,788	1,931,190	1,605,057	1,393,164	1,273,085
<b>PENSION ASSET/LIABILITY</b>	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060
<b>TOTAL OTHER ASSETS</b>	9,248,687	9,248,535	9,040,505	8,897,719	5,343,493	5,363,335	4,071,614	3,076,073	2,549,693	1,830,367	861,818	(479,639)
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290
Hospital Building	9,960,191	9,960,191	9,960,191	9,960,191	9,960,191	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449
MME Hospital	23,663,974	23,366,249	23,451,521	23,549,770	23,600,136	24,029,591	24,101,753	24,190,712	24,387,991	24,387,991	24,452,721	24,672,596
<b>CONSTRUCTION IN PROGRESS</b>	403,044	403,044	493,958	623,433	623,433	209,282	220,162	342,034	348,073	533,576	616,530	474,471
<b>FIXED ASSETS</b>	71,099,198	71,201,473	71,377,659	71,605,383	71,655,749	72,122,927	72,205,969	72,416,798	72,620,118	72,805,621	72,953,303	73,031,120
Acc Dep Land Improv	(143,048)	(144,386)	(145,681)	(147,019)	(148,314)	(149,653)	(150,991)	(152,343)	(153,581)	(154,876)	(156,215)	(157,510)
Acc Dep Building	(5,366,533)	(5,380,720)	(5,394,430)	(5,408,596)	(5,422,906)	(5,436,875)	(5,452,000)	(5,466,150)	(5,481,275)	(5,495,913)	(5,511,039)	(5,525,676)
Acc Dep Bldg & Lease	(10,119,268)	(10,255,444)	(10,387,227)	(10,523,403)	(10,655,186)	(10,791,361)	(10,927,470)	(11,064,798)	(11,190,908)	(11,323,160)	(11,451,143)	(11,574,997)
Acc Dep Med Movable	(17,761,994)	(17,934,184)	(18,101,182)	(18,274,395)	(18,443,270)	(18,633,427)	(18,812,900)	(18,982,905)	(19,167,964)	(19,348,029)	(19,504,859)	(19,657,758)
<b>ACCUMULATED DEPRECIATION</b>	(33,390,863)	(33,714,733)	(34,028,530)	(34,353,414)	(34,669,077)	(35,011,315)	(35,343,562)	(35,666,096)	(35,993,729)	(36,321,979)	(36,632,266)	(36,915,941)
<b>TOTAL FIXED ASSETS</b>	37,708,334	37,486,739	37,349,138	37,251,969	36,986,672	37,111,612	36,862,607	36,760,702	36,626,389	36,483,642	36,330,048	36,115,179
<b>TOTAL ASSETS</b>	53,303,507	52,417,794	53,892,261	53,106,607	52,622,274	51,829,245	49,294,915	48,961,638	47,776,295	54,039,887	57,038,208	57,517,435

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED  
BALANCE SHEET  
AS OF June 30, 2020**

	<u>JUL 2019</u>	<u>AUG 2019</u>	<u>SEP 2019</u>	<u>OCT 2019</u>	<u>NOV 2019</u>	<u>DEC 2019</u>	<u>JAN 2020</u>	<u>FEB 2020</u>	<u>MAR 2020</u>	<u>APR 2020</u>	<u>MAY 2020</u>	<u>JUN 2020</u>
ACCOUNTS PAYABLE	508,421	591,654	655,005	615,884	691,837	689,889	670,511	874,173	832,450	479,406	421,190	1,364,467
PAYROLL LIABILITIES	1,378,622	1,165,085	1,754,927	1,365,341	1,305,246	1,249,368	1,519,363	1,155,764	1,387,330	1,892,348	1,814,042	1,750,084
PENSION LIABILITY	335,037	95,834	143,469	302,165	353,598	367,539	81,297	64,405	54,712	51,976	70,283	200,503
OTHER LIABILITIES	2,163,947	2,191,301	3,672,777	3,702,847	3,742,695	3,622,657	2,083,324	2,412,574	2,191,896	10,555,365	14,271,921	14,207,822
AD Valorem Taxes	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	(7,129,416)	(7,723,534)	(8,317,652)	(8,911,770)	(8,505,888)	(9,100,006)	(9,694,124)
CURRENT LIABILITIES	227,201	(709,070)	879,115	45,058	(441,921)	(1,199,964)	(3,366,038)	(3,810,736)	(4,445,392)	4,473,207	7,477,430	7,828,752
LONG-TERM DEBT	14,343,999	14,329,741	14,111,787	14,097,395	14,082,936	14,034,781	13,732,185	13,429,521	13,846,207	14,281,258	14,560,310	14,525,244
LONG TERM LIABILITIES	14,343,999	14,329,741	14,111,787	14,097,395	14,082,936	14,034,781	13,732,185	13,429,521	13,846,207	14,281,258	14,560,310	14,525,244
TOTAL LIABILITIES	14,571,200	13,620,672	14,990,902	14,142,453	13,641,014	12,834,817	10,363,147	9,618,785	9,400,815	18,754,466	22,037,740	22,353,995
FUND BALANCE	38,732,307	38,797,122	38,901,359	38,964,153	38,981,259	38,994,428	39,231,769	39,342,853	38,375,480	35,285,421	35,000,468	35,163,439
TOTAL LIABILITIES & FUND BALANCE	53,303,507	52,417,794	53,892,261	53,106,607	52,622,274	51,829,245	49,594,915	48,961,638	47,776,295	54,039,887	57,038,208	57,517,435

# CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : June-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %	AR Day Impact
Medicare	95%	652,962.70	396,067.97	61%	103,046.95	16%	499,114.92	76%	620,314.57	121,199.65	19%	0.000
Medicare SWB	95%	160,185.42	58,674.27	0%	39,387.21	0%	0.00	0%	0.00	0.00	95%	0.000
Medicaid	75%	103,674.61	694.00	37%	(2,315.44)	25%	98,061.48	61%	152,176.15	54,114.67	34%	0.000
Worker Comp	85%	367,740.42	2,14,112.13	1%	72,647.48	-2%	(1,621.44)	-2%	77,755.96	79,377.40	77%	0.000
Commercial	85%	18,318.91	198.92	58%	11.00	20%	286,759.61	78%	312,579.36	25,819.75	7%	0.000
Champus/Tricare				1%		0%	207.92	1%	15,571.07	15,363.15	84%	0.000
Blue Cross												
Other/Employee Insurance	85%	55,985.76	54,238.67	97%	1,318.48	2%	55,557.35	99%	47,587.90	(7,969.45)	-14%	0.000
State/Federal Prog	85%	222,934.30	7,954.14	4%	1,598.94	1%	9,553.08	4%	189,494.16	179,941.08	81%	0.000
BC	85%	388,345.63	216,491.22	56%	89,171.94	23%	305,663.16	79%	368,928.35	63,265.19	16%	0.000
Medicaid Repl.	85%	411,450.43	183,587.23	45%	109,797.45	27%	293,364.68	71%	349,732.87	56,368.19	14%	0.000
Medicare Repl.	85%	325,771.56	176,769.84	54%	86,068.31	26%	262,838.15	81%	276,905.83	14,067.68	4%	0.000
Client Billing	100%	5,320.80	3,189.80	60%	289.20	5%	3,479.00	65%	5,320.80	1,841.80	35%	0.000
Private Pay	40%	2,503,667.43	235,819.67	9%	478,115.75	19%	713,935.42	29%	1,001,466.97	287,531.55	11%	0.000
Medicaid Pending	70%	9,642.96	305.53	0%	1,027.05	0%	0.00	0%	0.00	(1,332.58)	70%	0.000
Charity/Indigent		5,226,000.93	1,548,081.59	3%	980,164.32	11%	1,332.58	14%	3,417,833.97	889,588.06		0.000

# CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : June 20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	36,156.25	29,176.43	81%	2,777.66	8%	31,954.09	88%	34,348.44	2,394.35	7%
Medicare SWB	95%	8,906.77	3,472.54	0%	2,280.04	0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	3,829.00	1,585.00	39%	677.00	25%	5,732.58	64%	8,461.43	2,728.85	31%
Worker Comp	75%	48,972.22	24,841.26	41%	12,455.23	18%	2,262.00	59%	2,871.75	609.75	16%
Commercial	85%	1,930.36	803.66	51%	628.24	25%	37,296.49	76%	41,626.39	4,329.90	9%
Champus/Tricare	85%			42%		33%	1,431.90	74%	1,640.81	208.91	11%
Blue Cross											
Other/Employee											
Insurance	85%	10,887.93	7,021.22	64%	859.48	8%	7,880.68	72%	9,254.74	1,374.06	13%
State/Federal Prog	85%	4,435.85	1,253.00	28%	345.00	8%	1,598.00	36%	3,770.47	2,172.47	49%
BC	95%	35,035.03	27,080.84	77%	2,902.38	8%	29,963.22	86%	33,283.28	3,320.06	9%
Medicaid Repl.	85%	44,658.74	35,023.53	79%	4,978.00	11%	40,001.53	90%	37,959.93	(2,041.60)	-5%
Medicare Repl.	85%	19,717.84	9,043.00	46%	2,684.00	14%	11,727.00	59%	16,760.16	5,033.16	26%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	190,205.42	14,990.97	8%	29,896.36	16%	44,887.33	24%	76,082.17	31,194.84	16%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		1,769.92	61.72	3%	588.59	33%	650.31	37%	0.00	(650.31)	
		406,505.33	154,333.17		61,051.96		215,385.13		266,059.56	50,674.43	

# ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : June-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %	AR Day Impact
Medicare	95%	12,116.00	12,116.00	100%	0.00	0%	12,116.00	100%	11,510.20	(605.80)	-5%	0.000
Medicare SWB	95%	1,758.66	21.01	0%	14.65	0%	35.66	0%	0.00	0.00	95%	0.000
Medicaid	75%	18,986.23	10,478.23	55%	7,808.00	41%	18,286.23	96%	14,239.67	(4,046.56)	-21%	0.000
Worker Comp	85%	15,849.39	7,317.32	46%	7,902.11	50%	15,219.43	96%	13,471.98	(1,747.45)	-11%	0.000
Commercial	85%	95.86	0.00	0%	0.00	0%	0.00	0%	81.48	81.48	85%	0.000
Champus/Tricare												
Blue Cross												
Other/Employee Insurance	85%	1,835.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	85%	0.000
State/Federal Prog	85%	6,139.50	3,768.29	61%	1,131.00	18%	4,899.29	80%	1,559.75	1,559.75	85%	0.000
BC	85%	1,073.58	1,003.58	93%	70.00	7%	1,073.58	100%	912.54	(161.04)	-15%	0.000
Medicaid Repl.	85%	35,296.00	21,686.00	61%	13,520.00	38%	35,186.00	100%	30,001.60	(5,184.40)	-15%	0.000
Medicare Repl.	100%			0%		0%	0.00	0%	0.00	0.00	100%	0.000
Industrial	40%	29,026.96	2,169.72	7%	8,161.82	28%	10,331.54	36%	11,610.78	1,279.24	4%	0.000
Private Pay	70%			0%		0%	0.00	0%	0.00	0.00	70%	0.000
Medicaid Pending		236.29	76.29	32%		0%	76.29	32%	0.00	(76.29)		0.000
Charity/Indigent		122,413.47	58,616.44	32%	38,607.58	0%	97,224.02	32%	90,891.26	(6,332.76)		0.000



# PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : June-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %	AR Day Impact
Medicare	95%	3,590.92	905.18	25%	1,527.10	43%	2,432.28	68%	3,411.37	979.09	27%	0.000
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%	0.000
Medicaid	95%	1,200.86	322.76	27%	145.14	12%	467.90	39%	1,140.82	672.92	56%	0.000
Worker Comp	75%			0%		0%	0.00	0%	0.00	0.00	75%	0.000
Commercial	85%	1,258.19	110.00	9%	174.24	14%	284.24	23%	1,069.46	785.22	62%	0.000
Champus/Tricare	85%	104.02	0.00	0%	12.18	12%	12.18	12%	88.42	76.24	73%	0.000
Blue Cross												
Other/Employee Insurance	85%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	85%	0.000
State/Federal Prog	85%	1,487.00	200.00	13%	305.38	0%	200.00	13%	1,272.45	1,072.45	72%	0.000
BC	95%	853.36	135.00	16%	110.00	36%	440.38	52%	810.69	370.31	43%	0.000
Medicaid Repl.	85%	2,482.40	230.00	9%	220.00	4%	340.00	14%	2,110.04	1,770.04	71%	0.000
Medicare Repl.	85%	1,830.00	1,037.00	57%		12%	1,257.00	69%	1,555.50	298.50	16%	0.000
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%	0.000
Private Pay	40%	14,189.77	321.42	2%	1,507.06	11%	1,828.48	13%	5,675.91	3,847.43	27%	0.000
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%	0.000
Charity/Indigent		56.22	0.00	0%	20.00	36%	20.00	36%	17,134.66	9,852.20		0.000
		27,062.74	3,261.36		4,021.10		7,282.46					