

Cogdell Memorial Hospital
May 2020 Normalization

Net Income	(281,544.00)
Less:	
	0.00
Add:	
Additional Staffing	150,000.00
Lower Net Rev - COVID 19	1,200,000.00
Ad Valorem Taxes	0.00
	0.00
	0.00
	0.00
Normalized Net Income	<u>1,068,456.00</u>
Ad Valorem Taxes	594,118.00
Normalized Net Income	<u><u>474,338.00</u></u>
Cash - 2019	16,158,553.00
Cash - 2018	3,434,072.00
Net Cash Change 19-18	<u>12,724,481.00</u>

Note: Key issue is Kinder Morgan and holding half of tax pymt

Net Income	(281,544.00)
Taxes	(594,118.00)
Depreciation	301,277.00
UC Funding	1,050,000.00
	0.00
	0.00
	0.00
Net Cash Flow	<u><u>475,615.00</u></u>

Cogdell Memorial Hospital
Analysis of Investments

Month	Activity	Target Pool Depreciation	Target Pool I&S 01	Target Pool I&S 06	Target Pool 01 Obligated Capital	Target Pool USDA	Target Pool Operating II	Target Pool Depreciation II	Target Pool Capital Fund
May-20	Beginning Balance	\$3,189.17	\$328,075.88	\$6,341.24	\$0.00	\$3,667,229.60	\$2,593,488.97	\$4,974,756.18	\$1,017.97
	Deposits	\$0.00	\$0.00	\$3,969,781.12	\$0.00	\$0.00	\$594,823.03	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$775,000.00	\$0.00	\$0.00
	Interest Earned	\$0.73	\$74.84	\$687.74	\$0.00	\$836.09	\$465.63	\$1,134.41	\$0.31
	Ending Balance	\$3,189.90	\$328,151.52	\$3,976,820.10	\$0.00	\$3,667,265.69	\$2,413,877.63	\$4,975,890.57	\$1,018.28
	Balance Per Statement	\$3,189.90	\$328,151.52	\$3,976,820.10	\$0.00	\$3,667,265.69	\$2,413,877.63	\$4,975,890.57	\$1,018.28
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per GL	\$3,189.90	\$328,151.52	\$3,976,820.10	\$0.00	\$3,667,265.69	\$2,413,877.63	\$4,975,890.57	\$1,018.28
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2020

	Prepaid Beginning Balance	Deductions From Prepaid	1140800 Prepaid Balance	GL 2010202	Invoice Amount	2020 Benefit
Beginning Balance 01/01/2020	\$0.00					
	\$1,527,424.67					

Benefits Paid:

Jan-20	\$35,624.67	\$156,624.14	\$1,406,425.20	\$0.00	\$195,780.17	\$39,156.03
Feb-20	\$149,463.99	\$180,556.99	\$1,375,332.20	\$0.00	\$225,696.24	\$45,139.25
Mar-20	\$0.00	\$192,925.19	\$1,182,407.01	\$0.00	\$241,156.49	\$48,231.30
Apr-20	\$0.00	\$168,455.52	\$1,013,951.49	\$0.00	\$210,569.40	\$42,113.88
May-20	\$0.00	\$209,716.25	\$804,235.24	\$0.00	\$262,145.31	\$52,429.06
Jun-20	\$0.00	\$0.00	\$804,235.24	\$0.00	\$0.00	\$0.00
Jul-20	\$0.00	\$0.00	\$804,235.24	\$0.00	\$0.00	\$0.00
Aug-20	\$0.00	\$0.00	\$804,235.24	\$0.00	\$0.00	\$0.00
Sep-20	\$0.00	\$0.00	\$804,235.24	\$0.00	\$0.00	\$0.00
Oct-20	\$0.00	\$0.00	\$804,235.24	\$0.00	\$0.00	\$0.00
Nov-20	\$0.00	\$0.00	\$804,235.24	\$0.00	\$0.00	\$0.00
Dec-20	\$0.00	\$0.00	\$804,235.24	\$0.00	\$0.00	\$0.00

Prepaid Account - 114,0800

Variance - Prepaid Acct 114,0800 to Rolling Balance

\$0.00	\$0.00
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Benefit

\$227,069.52

Benefit per Income Statement

\$227,069.52

Variance

\$0.00

Cogdell Memorial Hospital
 Summary of Tax Collections FY 2019

Date	M&O Amount	Debt Service Amount
10/2/2019	20,435.15	984.82
10/11/2019	53,485.68	2,792.99
10/18/2019	202,843.16	10,657.33
10/23/2019	160,490.96	8,438.69
10/25/2019	323,460.98	17,008.80
10/31/2019	1,361,814.83	71,577.87
11/4/2019	666,167.26	35,793.55
11/7/2019	1,048,912.51	55,155.54
11/12/2019	159,505.23	8,385.92
11/19/2019	52,648.34	2,762.32
12/4/2019	109,893.27	6,133.86
1/7/2020	417,116.41	22,020.77
1/23/2020	242,382.79	12,651.95
1/27/2020	27,613.75	1,447.06
1/30/2020	127,135.80	6,683.38
2/6/2020	257,085.27	13,682.06
2/7/2020	425,696.27	22,501.32
3/6/2020	265,095.36	14,111.66
4/6/2020	63,508.15	3,356.45
5/5/2020	38,412.28	1,813.89
6/3/2020	77,800.62	4,226.96

Total 6,101,504.07 322,187.19

Estimated Taxes 7,383,797.25

Amount Left 960,105.99

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2020 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2020 Ending Balance</u>
2011 CO	720,000	2021	376,600	21,600	365,000
Equipment Loan	1,320,687	2031	143,766	41,338	1,218,259
USDA Loan	8,528	2019	8,280	248	496
Hematology Analyzer	32,318	2021	18,060	1,735	15,993
Chemistry Analyzer	112,572	2021	62,904	6,039	55,707
Immunorassay System	51,319	2021	28,680	2,757	25,396
CT Loan	302,967	2023	80,899	10,092	232,160
TIB Bank 2016 Bonds	6,960,000	2031	715,640	236,640	6,481,000
TIB Bank 2017 Bonds	4,484,000	2032	426,713	147,713	4,205,000
FB&T Construction	4,200,000	2026	0	0	4,200,000
PPP Loan	3,657,100	Forgiven	0	0	0
Medicare 6 Months up Front	4,972,861	2020	4,972,861	0	0
Stimulus Funds	3,969,781	Forgiven	0	0	0
Total	30,792,134		6,834,403	468,162	16,799,012

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of May 31, 2020

	MTD 05/31/2020		YTD 12/31/2020		MTD 05/31/2020		YTD 12/31/2020		MTD 05/31/2020		MTD 05/31/2020		YTD 12/31/2020		YTD 12/31/2020		Explanation
	Expense	Amount	Amount	Budget Amt	Budget Amt	Rate Variance	Cost Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance		
Supplies	(4,573)	674,772	(31,644)	413,586													
Supplies per APD	(4.26)	88.58	(13.92)	44.21													
Supplies as a % of Net Rev	-0.18%	5.59%	-0.99%	2.73%	0.81%	20,261	2.96%	345,268	3408 Rev								
Purchased Services	308,486	1,339,757	224,805	1,149,240													
Purchased Services per APD	287.23	175.87	98.90	122.86	188.33	202,265	53.01	403,803	No issues noted								
Other Expense	311,929	1,632,491	327,278	1,522,962													
Other Expense per APD	290.44	214.29	143.99	162.81	146.45	157,289	51.48	392,174	No major issues noted								
Bad Debt	504,051	1,522,390	668,612	2,068,998													
Bad Debt as a % of Gross Rev	12.10%	6.91%	12.18%	7.50%	-0.09%	(3,728)	-0.58%	(128,764)									
APD	1,074	7,618	2,273	9,354													
Net Revenue	2,516,280	12,064,645	3,206,900	15,143,255													
FTE Factor	31	151	31	151													
Gross Revenue	4,167,284	22,018,826	5,487,225	27,591,954													
Total Operating Expense	3,215,835	16,838,320	3,589,020	16,956,000													

Cleaned up presumptive charity
 accounts, thus why net revenue is
 down

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2020

<u>CURRENT MONTH</u>	<u>BUDGET CURRENT MONTH</u>	<u>PRIOR YEAR CURRENT MONTH</u>		<u>YEAR TO DATE</u>	<u>BUDGET YEAR TO DATE</u>	<u>PRIOR YEAR YEAR TO DATE</u>
25	45	44	Admissions	191	246	239
14	11	11	Med Surg	65	80	78
2	6	6	OB	21	27	26
			Swing Bed			
41	63	61	Total Admissions	277	353	343
			Patient Days			
89	183	178	Med Surg	620	828	804
36	24	23	OB	143	159	154
28	101	98	Swing Bed	321	374	363
153	308	299	Total Patient Days	1,084	1,361	1,321
288	464	448	Total Adjusted Admissions	1,947	2,429	2,342
1,074	2,273	2,196	Total Adjusted Patient Days	7,618	9,354	9,020
			Avg. Length of Stay (ALOS)			
3.56	4.05	4.05	Med Surg	3.25	3.36	3.36
2.57	2.09	2.09	OB	2.20	1.97	1.97
14.00	16.33	16.33	Swing Bed	15.29	13.96	13.96
3.73	4.90	4.90	Total ALOS	3.91	3.85	3.85
			Average Daily Census (ADC)			
2.87	5.85	5.74	Med Surg	4.08	5.43	5.32
1.16	0.76	0.74	OB	0.94	1.04	1.02
0.90	3.22	3.16	Swing Bed	2.11	2.45	2.40
4.94	9.82	9.65	Total ADC	7.13	8.91	8.75
34.66	72.49	70.83	Adjusted ADC	50.12	61.28	59.74

**Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2020**

	20.97%	50.38%	49.46%	Occupancy %	34.39%	43.75%	42.94%
	16.59%	10.80%	10.60%	Med Surg OB	13.44%	14.85%	14.57%
15	10	10		Deliveries	58	74	72
29	21	21		Pt Days - Nursery	109	139	139
30	40	39		Admits from ER	174	210	204
29	42	42		Observations from ER	176	215	215
49	72	70		Outpatient Visits	258	351	341
474	730	709		Surgeries	2,906	3,686	3,579
2,095	2,828	2,828		ER	12,609	14,245	14,245
				All Other OP Visits			
2,618	3,630	3,607		Total Outpatient Visits	15,773	18,283	18,165
36	65	63		Observation Visits	309	330	320
2	3	3		Med Surg	19	28	27
				OB			
38	69	66		Total Observations Visits	328	358	348
1,919	2,966	2,880		Clinic Visits	11,200	14,221	13,807
193	402	390		CFC Only	2,476	2,953	2,867
2,112	3,368	3,270		CFC Walk-In	13,676	17,174	16,674
209	218	212		Total CFC Visits	1,108	940	913
				Orthopedic Clinic			
2,321	3,586	3,482		Total Clinic Visits	14,784	18,115	17,587
1,474	1,179	1,145		Home Health Visits	6,711	4,597	4,463
1,3387	0,9268	0,9268		Total Case Mix	0,9806	0,8870	0,8870
1,1333	1,0500	1,0500		Medicare Case Mix	1,0361	1,0575	1,0575

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED May 31, 2020

Payor Mix (Based on Revenues)

21.04%	27.57%	28.02%	24.61%	25.59%	26.15%
11.57%	8.69%	8.85%	12.01%	10.24%	10.48%
32.61%	36.26%	36.87%	36.62%	35.83%	36.63%
1.96%	1.98%	2.01%	1.62%	1.99%	1.85%
8.38%	10.20%	10.39%	10.08%	11.87%	12.14%
10.34%	12.18%	12.40%	11.70%	13.86%	13.99%
22.75%	20.65%	21.00%	23.62%	23.21%	23.55%
8.86%	11.11%	11.31%	10.62%	10.26%	10.40%
31.61%	31.74%	32.31%	34.24%	33.47%	33.95%
1.01%	0.62%	0.63%	1.68%	1.29%	1.32%
0.15%	0.15%	0.16%	0.13%	0.42%	0.43%
1.16%	0.77%	0.79%	1.81%	1.71%	1.75%
1.28%	1.35%	1.37%	1.11%	1.13%	1.15%
22.99%	17.72%	16.26%	14.53%	14.01%	12.54%
99.99%	100.02%	100.00%	100.01%	100.01%	100.01%
45,946	45,245	45,245	232,765	216,755	216,755
2,327	1,093	1,093	11,501	7,729	7,729
48,273	46,338	46,338	244,266	224,484	224,484
260.08	248.65	256.11	268.71	244.56	251.89
13.17	6.01	6.19	13.28	8.72	8.98
273.25	254.66	262.30	281.98	253.28	260.88
7,8839	3,5129	3,7031	5,6262	4,1329	4,3672
12.10%	12.18%	12.77%	6.91%	7.50%	7.89%

Cogdell - Main Unit

OPERATING INDICATORS REPORT

JUN 2019 JUL 2019 AUG 2019 FOR THE PERIOD ENDED: APR 31, 2020
 SEP 2019 OCT 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020

	JUN 2019	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020
Occupancy %												
Med Surg	47.41%	39.25%	36.02%	40.93%	38.17%	37.78%	42.11%	44.62%	35.44%	37.81%	33.15%	20.97%
OB	11.43%	12.44%	23.50%	10.48%	16.59%	23.81%	6.45%	16.13%	7.39%	12.90%	13.81%	16.59%
Deliveries	9	7	19	10	14	18	8	14	5	10	14	15
Pt Days - Nursery	19	20	35	17	28	39	12	30	11	18	21	29
Admits from ER	31	32	33	28	29	39	43	40	35	34	35	30
Observations from ER	23	41	63	55	49	52	42	43	45	39	20	29
Outpatient Visits												
Surgeries	59	66	62	70	78	68	57	82	69	40	18	49
ER	676	681	714	692	664	688	813	730	711	615	376	474
All Other OP Visits	2,325	2,500	2,641	2,672	3,037	2,685	3,192	3,634	3,102	2,338	1,450	2,095
Total Outpatient Visits	3,060	3,247	3,417	3,434	3,779	3,441	4,062	4,446	3,882	2,983	1,844	2,618
Observation Visits												
Med Surg	48	59	73	82	71	66	56	76	64	55	79	36
OB	2	2	4	13	5	5	2	0	4	3	10	2
Total Observations Visits	49	61	77	95	75	71	58	76	68	58	88	38
Clinic Visits												
CFC Only	2,144	2,668	2,972	2,581	2,850	2,460	2,640	2,968	2,484	2,038	1,791	1,919
CFC Walk-In	392	336	405	483	517	606	825	805	874	460	144	193
Total CFC Visits	2,536	3,004	3,377	3,064	3,367	3,066	3,465	3,773	3,358	2,498	1,935	2,112
Orthopedic Clinic	202	203	217	191	294	234	226	278	229	243	149	209
Total Clinic Visits	2,738	3,207	3,594	3,255	3,661	3,300	3,691	4,051	3,587	2,741	2,084	2,321
Home Health Visits	1,242	1,404	1,382	1,276	1,434	1,268	1,287	1,276	1,281	1,298	1,382	1,474
Total Case Mix	0.8723	0.9268	0.7021	0.9286	0.8594	0.7308	0.9800	0.8788	0.9024	0.8246	0.8750	1.3387
Medicare Case Mix	1.1176	1.0769	1.0769	1.3125	1.0000	1.0000	1.1905	1.0455	1.2308	0.9200	0.8750	1.1333

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED: MAR 31, 2020
SER 2019 OCT 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020

Payor Mix (Based on Revenues)		JUN 2019	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020
Medicare		33.26%	29.55%	22.78%	22.28%	30.21%	25.39%	26.66%	26.81%	24.20%	29.98%	18.63%	21.04%
Medicare Managed Care		10.57%	10.80%	10.98%	9.81%	10.70%	9.70%	10.44%	12.14%	10.24%	12.80%	14.68%	11.57%
Total Medicare		43.83%	40.35%	33.76%	32.09%	40.91%	35.09%	37.10%	38.95%	34.44%	42.78%	33.31%	32.61%
Medicaid		1.83%	0.63%	2.66%	1.91%	1.49%	2.63%	1.86%	0.27%	0.92%	2.21%	4.24%	1.96%
Medicaid Managed Care		10.83%	9.28%	13.07%	9.16%	12.08%	10.37%	11.39%	8.58%	10.54%	12.23%	11.43%	8.38%
Total Medicaid		12.68%	9.91%	15.73%	11.07%	13.57%	13.00%	13.25%	8.85%	11.46%	14.44%	15.67%	10.34%
BCBS		21.02%	20.40%	23.54%	21.78%	22.75%	23.55%	22.82%	26.53%	21.91%	23.74%	22.46%	22.75%
HMO/PPO/Commercial		7.94%	8.43%	11.07%	10.15%	14.27%	12.39%	10.58%	12.49%	9.18%	12.21%	10.08%	8.86%
Total HMO/PPO		28.96%	28.83%	34.61%	31.93%	37.02%	35.94%	33.40%	39.02%	31.09%	35.95%	32.54%	31.61%
Fed/State		0.70%	2.42%	1.29%	0.37%	1.88%	1.10%	1.30%	1.46%	1.67%	2.77%	1.52%	1.01%
Champus		0.09%	0.18%	0.00%	0.08%	1.06%	0.19%	0.34%	-0.30%	0.49%	0.16%	0.17%	0.15%
Total Other Fed State		0.79%	2.60%	1.29%	0.45%	2.94%	1.29%	1.64%	1.16%	2.16%	2.93%	1.69%	1.16%
Workers Comp		1.44%	1.86%	0.84%	1.41%	1.05%	0.67%	1.18%	0.99%	1.25%	1.01%	1.00%	1.28%
Self Pay		12.31%	16.45%	13.77%	23.04%	4.52%	14.01%	13.43%	11.04%	19.60%	2.90%	15.79%	22.99%
Total Payor Mix		100.01%	100.00%	100.00%	99.99%	100.01%	100.00%	100.00%	100.01%	100.00%	100.01%	100.00%	99.99%
Hours													
Hospital		44,491	45,604	46,503	44,792	47,673	50,247	46,537	48,546	42,157	46,699	49,417	45,946
Contract		1,114	1,254	1,466	1,883	1,533	2,710	2,298	2,141	2,114	2,571	2,348	2,337
Total Hours		45,605	46,858	47,969	46,675	49,206	52,957	48,835	50,687	44,271	49,270	51,765	48,273
FTEs													
Hospital		260.24	258.15	263.23	262.00	269.86	293.91	263.43	274.80	255.10	264.34	288.99	260.08
Contract		6.52	7.10	8.30	11.01	8.68	15.85	13.01	12.12	12.79	14.55	13.73	13.17
Total FTEs		266.76	265.24	271.53	273.02	278.54	309.76	276.43	286.92	267.89	278.90	302.72	273.25
FTEs Per Adjusted Occupied Bed		4.0370	3.3434	4.7165	3.2316	5.0938	5.4234	4.7090	4.5501	4.3260	5.4888	8.0707	7.8839
Bad Debt % of Gross Revenue		-4.05%	10.62%	9.20%	7.95%	9.85%	5.99%	7.28%	5.11%	8.00%	7.66%	-1.02%	12.10%

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED: JUN 31, 2020
 AUG 31, 2019 SEP 30, 2019 OCT 31, 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020 APR 2020 MAY 2020
 JUN 2019 JUL 2019

AR Days	FOR THE PERIOD ENDED:											
	JUN 2019	JUL 2019	AUG 31, 2019	SEP 30, 2019	OCT 31, 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020
Gross Revenue/APD	2,348.57	2,081.45	2,699.46	2,129.06	3,178.51	3,141.86	(31,292.57)	2,776.91	3,056.61	2,723.46	2,349.90	3,878.56
Net Revenue/APD	880.92	1,196.71	1,886.18	1,349.10	1,721.43	2,073.48	(17,609.78)	1,519.14	1,798.85	1,488.52	891.95	2,341.94
Net Revenue % of Gross Revenue	37.51%	57.49%	69.87%	63.37%	54.16%	66.00%	56.27%	54.71%	58.85%	54.66%	37.96%	60.38%
Days Cash On Hand												
Salaries/Benefits/Contract Labor % of Net Rev	102.46%	65.81%	64.64%	62.30%	77.56%	68.63%	69.25%	64.92%	63.04%	92.11%	258.91%	73.66%
Benefits % of Salaries	26.87%	36.03%	37.49%	36.38%	26.58%	43.10%	30.39%	24.49%	20.70%	18.34%	49.80%	2.04%
Supplies % of Net Revenue	-2.28%	-1.08%	4.78%	5.71%	4.99%	5.82%	2.54%	2.73%	4.17%	12.16%	17.80%	13.73%
Operating Exp per Adjusted Admit	5,858.44	5,496.45	8,932.18	6,554.84	9,114.08	9,502.72	(85,031.51)	5,842.99	8,021.88	10,353.68	10,881.83	12,384.70
Net Revenue per Adjusted Admit	4,484.67	4,989.68	8,338.88	6,185.51	7,143.94	8,777.74	(76,926.92)	5,752.50	7,495.19	6,712.40	3,092.09	8,739.43
Visits - Hospice	137	210	334	350	442	393	321	336	342	302	287	283

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED MAY 31, 2020**

	0	JUN 2019	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020
INPATIENT REVENUE	657,595	512,035	680,261	517,364	791,449	798,035	744,261	788,639	611,325	650,902	488,777	593,418	
OUTPATIENT REVENUE	3,998,008	4,606,943	4,137,370	4,878,873	4,596,496	4,585,493	4,361,198	4,639,583	4,877,801	3,639,095	2,155,418	3,573,867	
GROSS PATIENT REVENUE	4,655,603	5,118,979	4,817,631	5,396,236	5,387,945	5,383,528	5,105,459	5,428,222	5,489,126	4,289,998	2,644,196	4,167,284	
MEDICARE DEDUCTIONS	(1,134,225)	(854,225)	(456,063)	(413,267)	(487,546)	98,003	221,752	(738,762)	(711,735)	(391,678)	(235,771)	(79,783)	
MEDICAID DEDUCTIONS	131,500	392,127	837,072	508,050	(89,557)	(91,110)	35,861	41,625	245,626	(20,431)	(101,727)	(66,006)	
HMO/PRO DEDUCTIONS	(1,246,603)	(1,345,711)	(1,473,109)	(1,417,794)	(1,441,957)	(1,479,313)	(1,040,787)	(1,545,438)	(1,416,813)	(1,214,482)	(1,049,673)	(1,124,343)	
ALL OTHER DEDUCTIONS	(660,019)	(367,926)	(359,342)	(653,948)	(450,359)	(128,192)	(3,857,473)	(216,636)	(375,229)	(319,018)	(235,507)	(381,197)	
TOTAL DEDUCTIONS	(2,909,347)	(2,175,735)	(1,451,442)	(1,976,959)	(2,469,419)	(1,600,612)	(4,640,646)	(2,459,211)	(2,258,151)	(1,945,610)	(1,640,678)	(1,651,329)	
NET PATIENT REVENUE	1,746,256	2,943,115	3,366,189	3,419,389	2,918,028	3,552,879	382,328	2,969,582	3,230,405	2,344,723	1,003,655	2,516,280	
OPERATING REVENUE	348,279	290,544	32,870	25,663	593,857	24,506	(109,819)	45,176	54,715	35,712	168,395	108,191	
TOTAL NET REVENUE	2,094,535	3,233,659	3,399,059	3,445,052	3,511,885	3,577,385	272,509	3,014,758	3,285,120	2,380,435	1,172,050	2,624,471	
SALARIES	1,360,368	1,368,227	1,507,618	1,467,179	1,701,782	1,570,480	1,547,872	1,439,485	1,562,577	1,666,414	1,593,450	1,645,021	
CONTRACT LABOR	63,313	75,566	103,034	129,312	109,152	190,843	162,115	135,779	150,490	187,559	211,488	174,835	
BENEFITS	365,572	493,006	565,139	533,714	453,389	676,937	420,744	352,523	323,501	305,650	793,606	33,592	
SALARIES AND BENEFITS	1,789,253	1,936,798	2,175,792	2,130,205	2,263,323	2,438,259	2,130,731	1,927,788	2,036,568	2,159,623	2,598,545	1,853,448	
SUPPLIES	(39,880)	(31,750)	160,941	195,416	145,746	206,801	163,518	80,955	134,617	285,116	178,656	(4,573)	
PROFESSIONAL FEES	179,098	183,710	196,488	174,018	190,188	194,420	183,685	186,477	229,521	225,341	209,164	242,494	
PURCHASED SERVICES	220,061	245,948	231,455	262,328	253,817	252,880	274,996	259,736	276,461	282,922	212,153	308,486	
UTILITIES	65,217	66,835	66,918	107,850	37,035	127,549	(15,739)	11,125	61,286	76,528	62,351	62,459	
REPAIRS & MAINTENANCE	169,282	187,479	203,741	180,591	161,299	207,277	181,966	180,470	177,587	208,236	189,507	189,507	
RENTS & LEASES	18,868	21,287	21,518	31,077	29,286	23,224	26,877	32,830	28,641	25,466	24,510	20,658	
OTHER OPERATING EXPENSES	67,727	87,928	105,425	112,850	111,368	102,855	170,549	58,103	70,657	55,440	65,365	39,304	
BAD DEBITS	(188,444)	543,794	443,413	429,221	530,691	322,236	(2,623,520)	277,318	439,183	328,645	(26,868)	504,051	
TOTAL OPERATING EXPENSES	2,281,181	3,242,029	3,605,690	3,623,556	3,722,754	3,846,319	518,373	3,016,299	3,457,405	3,616,669	3,532,112	3,215,835	
EBIDTA	(186,646)	(8,371)	(206,630)	(178,504)	(210,869)	(268,934)	(245,865)	(1,540)	(172,286)	(1,236,234)	(2,360,062)	(591,363)	
INTEREST INCOME	4,760	3,729	3,600	2,324	3,698	7,378	6,892	4,502	4,026	3,415	2,633	3,313	
INTEREST EXPENSE	(43,905)	(42,937)	(42,918)	(42,369)	(41,574)	(41,451)	(40,730)	(66,798)	(47,158)	(39,089)	(40,612)	(38,764)	
DEPRECIATION	(314,864)	(323,018)	(323,870)	(313,787)	(324,894)	(315,663)	(340,737)	(332,047)	(312,734)	(337,633)	(328,250)	(301,277)	
IGT REVENUE/EXPENSE	37,591	37,584	40,515	42,454	42,314	41,658	39,491	39,156	45,119	48,049	42,114	52,429	
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	
Misc Non Op Expense	0	0	0	0	0	0	0	50	0	0	0	0	
NONOPERATING INCOME (EXPENSE)	277,700	269,476	271,446	282,740	273,663	286,040	259,033	238,881	283,370	268,860	(729,997)	309,819	
NET INCOME (LOSS)	91,054	261,105	64,816	104,237	62,794	17,106	13,169	237,341	111,084	(967,373)	(3,090,060)	(281,544)	

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2020**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
CASH	16,158,553	3,434,072	12,724,481	370.54%
ACCOUNTS RECEIVABLE	7,957,280	19,179,864	(11,222,584)	-58.51%
Medicare Allowance	(346,323)	(821,133)	474,810	-57.82%
Medicaid Allowances	(101,725)	(82,475)	(19,250)	23.34%
HMO/PRO Allowances	(1,199,629)	(2,167,348)	967,719	-44.65%
All Other Allowances	11,454	182,408	(170,954)	-93.72%
CONTRACTUALS	(1,636,223)	(2,888,548)	1,252,324	-43.35%
Allowance for Bad Debt	(2,633,267)	(11,942,225)	9,308,958	-77.95%
ALLOWANCES AND CONTRACTUALS	(2,633,267)	(11,942,225)	9,308,958	-77.95%
TOTAL ACCOUNTS RECEIVABLE	(4,269,491)	(14,830,773)	10,561,282	-71.21%
OTHER ACCOUNTS RECEIVABLE	3,687,789	4,349,091	(661,302)	-15.21%
INVENTORY	(6,100,137)	2,242,117	(8,342,254)	-372.07%
PREPAID	1,963,731	1,650,538	313,192	18.98%
PENSION ASSET/LIABILITY	1,393,164	1,242,123	151,041	12.16%
TOTAL OTHER ASSETS	3,605,060	3,605,060	0	0.00%
TOTAL OTHER ASSETS	861,818	8,739,838	(7,878,020)	-90.14%
Hospital Land	259,250	259,250	0	0.00%
Land Improvement Hospital	251,290	251,290	0	0.00%
Hospital Building	10,412,064	9,960,191	451,873	4.54%
Other Bldg Improvement	36,961,449	36,961,449	0	0.00%
MME Hospital	24,452,721	23,223,837	1,228,884	5.29%
CONSTRUCTION IN PROGRESS	616,530	(0)	616,530	-26397255414473000.00%
FIXED ASSETS	72,953,303	70,656,017	2,297,287	3.25%
Acc Dep Land Improv	(156,215)	(140,414)	(15,800)	11.25%
Acc Dep Building	(5,511,039)	(5,338,677)	(172,362)	3.23%
Acc Dep Bldg & Lease	(11,451,143)	(9,851,309)	(1,599,834)	16.24%
Acc Dep Med Movable	(19,504,859)	(17,422,581)	(2,082,278)	11.95%
ACCUMULATED DEPRECIATION	(36,623,256)	(32,752,982)	(3,870,274)	11.82%
TOTAL FIXED ASSETS	36,330,048	37,903,035	(1,572,987)	-4.15%
TOTAL ASSETS	57,038,208	54,426,036	2,612,172	4.80%

SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2020

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	417,781	318,187	99,593	31.30%
PAYROLL LIABILITIES	1,814,042	1,534,793	279,250	18.19%
PENSION LIABILITY	70,283	212,537	(142,254)	-66.93%
OTHER LIABILITIES	14,271,921	2,578,421	11,693,500	453.51%
AD Valorem Taxes	(9,100,006)	(2,970,590)	(6,129,416)	206.34%
CURRENT LIABILITIES	7,474,021	1,673,348	5,800,673	346.65%
LONG-TERM DEBT	14,560,310	14,372,541	187,769	1.31%
LONG TERM LIABILITIES	14,560,310	14,372,541	187,769	1.31%
TOTAL LIABILITIES	22,034,331	16,045,889	5,988,442	37.32%
FUND BALANCE	35,003,877	38,380,147	(3,376,271)	-8.80%
TOTAL LIABILITIES & FUND BALANCE	57,038,208	54,426,036	2,612,172	28.52%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2020**

	JUN 2019	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020	APR 2020	MAY 2020
CASH	3,416,938	2,681,092	1,744,447	3,144,753	4,592,255	5,681,548	4,901,688	3,808,418	4,004,302	4,069,547	12,390,806	16,158,553
ACCOUNTS RECEIVABLE	18,260,301	17,999,412	18,451,357	19,334,424	19,366,065	19,662,815	9,283,578	10,007,428	10,629,253	9,674,103	7,409,625	7,957,280
Medicare Allowance	(849,878)	(677,566)	(750,998)	(924,789)	(758,949)	(795,654)	(440,867)	(574,001)	(610,346)	(522,652)	(323,393)	(346,323)
Medicaid Allowances	(67,765)	(56,748)	(78,837)	(52,100)	(68,565)	(119,883)	(142,810)	(129,952)	(118,867)	(115,973)	(85,803)	(101,725)
HMO/PRO Allowances	(2,063,149)	(2,036,350)	(2,333,112)	(2,535,274)	(2,661,660)	(2,900,346)	(1,771,960)	(1,895,259)	(1,900,068)	(1,526,351)	(1,147,167)	(1,199,629)
All Other Allowances	49,915	12,480	24,630	16,693	50,583	47,224	(3,626)	(2,629)	10,638	7,255	11,876	11,454
CONTRACTUALS	(2,930,877)	(2,757,984)	(3,138,317)	(3,495,470)	(3,448,591)	(3,768,659)	(2,339,263)	(2,602,241)	(2,618,643)	(2,157,704)	(1,544,487)	(1,636,223)
Allowance for Bad Debt	(11,465,313)	(11,436,034)	(11,374,967)	(11,481,089)	(11,552,811)	(11,303,595)	(2,471,704)	(2,592,810)	(2,890,048)	(2,985,733)	(2,530,066)	(2,633,267)
ALLOWANCES	(11,465,313)	(11,436,034)	(11,374,967)	(11,481,089)	(11,552,811)	(11,303,595)	(2,471,704)	(2,592,810)	(2,890,048)	(2,985,733)	(2,530,066)	(2,633,267)
ALLOWANCES AND CONTRACTUALS	(14,396,190)	(14,194,018)	(14,513,284)	(14,976,559)	(15,001,402)	(15,072,254)	(4,830,967)	(5,195,151)	(5,508,692)	(5,143,438)	(4,074,554)	(4,269,491)
TOTAL ACCOUNTS RECEIVABLE	3,864,112	3,805,394	3,938,073	4,357,865	4,364,663	4,610,561	4,452,611	4,852,276	5,120,561	4,530,665	3,335,071	3,687,789
OTHER ACCOUNTS RECEIVABLE	2,357,075	1,587,633	1,894,027	1,059,965	(81,4354)	(2,398,329)	(2,120,864)	(3,279,714)	(4,107,985)	(4,852,045)	(5,140,855)	(6,100,137)
INVENTORY	1,649,987	1,652,624	1,661,528	1,648,119	1,645,757	1,617,944	1,661,870	1,671,545	1,675,210	1,865,489	1,761,106	1,963,731
PREPAID	1,194,190	2,263,370	2,087,920	2,727,361	2,461,257	2,504,818	2,217,269	2,074,723	1,903,788	1,931,190	1,605,057	1,393,164
PENSION ASSET/LIABILITY	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060
TOTAL OTHER ASSETS	8,806,311	9,108,687	9,248,535	9,040,505	6,897,719	5,343,493	5,363,335	4,071,614	3,076,073	2,549,693	1,830,367	861,818
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290
Hospital Building	9,960,191	9,960,191	9,960,191	9,960,191	9,960,191	9,960,191	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449
NAME Hospital	23,233,637	23,263,974	23,366,249	23,451,521	23,549,770	23,600,136	24,029,591	24,101,753	24,190,712	24,387,991	24,387,991	24,452,721
CONSTRUCTION IN PROGRESS	155,529	403,044	403,044	493,958	623,433	623,433	208,282	220,162	342,034	348,073	533,576	616,530
FIXED ASSETS	70,821,346	71,099,198	71,201,473	71,377,659	71,605,383	71,655,749	72,122,927	72,205,969	72,416,798	72,620,118	72,805,621	72,953,303
Acc Dep Land Improv	(141,709)	(143,048)	(144,386)	(145,681)	(147,019)	(148,314)	(149,653)	(150,991)	(152,243)	(153,581)	(154,876)	(156,215)
Acc Dep Building	(5,352,386)	(5,366,553)	(5,380,720)	(5,394,430)	(5,408,596)	(5,422,306)	(5,436,875)	(5,452,000)	(5,466,150)	(5,481,275)	(5,495,913)	(5,511,039)
Acc Dep Bldg & Lease	(9,983,092)	(10,119,268)	(10,255,444)	(10,387,227)	(10,523,403)	(10,655,186)	(10,791,361)	(10,927,470)	(11,054,798)	(11,190,908)	(11,323,160)	(11,451,443)
Acc Dep Med Movable	(17,590,657)	(17,761,994)	(17,934,184)	(18,101,182)	(18,274,395)	(18,443,270)	(18,633,427)	(18,812,900)	(18,982,905)	(19,167,964)	(19,348,029)	(19,504,859)
ACCUMULATED DEPRECIATION	(33,067,846)	(33,390,863)	(33,714,733)	(34,028,520)	(34,353,414)	(34,669,077)	(35,011,315)	(35,343,362)	(35,656,096)	(35,993,729)	(36,321,979)	(36,623,266)
TOTAL FIXED ASSETS	37,753,501	37,708,334	37,486,739	37,349,138	37,251,969	36,986,672	37,111,612	36,862,607	36,760,702	36,626,389	36,483,642	36,330,048
TOTAL ASSETS	53,840,862	53,303,507	52,417,994	53,692,261	53,106,607	52,622,274	51,829,245	49,594,915	48,961,638	47,776,295	54,039,887	57,038,208

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF May 31, 2020**

	<u>JUN 2019</u>	<u>JUL 2019</u>	<u>AUG 2019</u>	<u>SEP 2019</u>	<u>OCT 2019</u>	<u>NOV 2019</u>	<u>DEC 2019</u>	<u>JAN 2020</u>	<u>FEB 2020</u>	<u>MAR 2020</u>	<u>APR 2020</u>	<u>MAY 2020</u>
ACCOUNTS PAYABLE	540,821	508,421	591,654	655,005	615,884	691,837	689,899	670,511	874,173	832,450	479,406	417,781
PAYROLL LIABILITIES	1,468,861	1,378,622	1,165,085	1,754,927	1,365,341	1,305,246	1,249,368	1,519,363	1,155,764	1,387,320	1,892,348	1,814,042
PENSION LIABILITY	292,125	335,037	95,834	143,469	302,165	353,398	367,539	81,297	64,405	54,712	51,976	70,283
OTHER LIABILITIES	2,274,371	2,163,947	2,191,301	3,672,777	3,702,847	3,742,695	3,622,657	2,083,524	2,412,574	2,191,896	10,555,365	14,271,921
AD Valorem Taxes	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	(7,129,416)	(7,723,534)	(8,317,652)	(8,911,770)	(8,505,888)	(9,100,006)
CURRENT LIABILITIES	1,011,470	227,201	(709,070)	879,115	45,058	(441,921)	(1,199,964)	(3,369,038)	(3,810,736)	(4,445,392)	4,473,207	7,474,021
LONG-TERM DEBT	14,358,190	14,343,999	14,329,741	14,111,787	14,097,395	14,082,936	14,034,781	13,732,185	13,429,521	13,846,207	14,281,258	14,560,310
LONG TERM LIABILITIES	14,358,190	14,343,999	14,329,741	14,111,787	14,097,395	14,082,936	14,034,781	13,732,185	13,429,521	13,846,207	14,281,258	14,560,310
TOTAL LIABILITIES	15,369,660	14,571,200	13,620,672	14,990,902	14,142,453	13,641,014	12,834,817	10,363,147	9,618,785	9,400,815	18,754,466	22,034,331
FUND BALANCE	38,471,201	38,732,307	38,797,122	38,901,359	38,964,153	38,981,259	38,994,428	39,231,769	39,342,853	38,575,480	35,285,421	35,003,877
TOTAL LIABILITIES & FUND BALANCE	53,840,862	53,303,507	52,417,794	53,892,261	53,106,607	52,622,274	51,829,245	49,594,915	48,961,638	47,776,295	54,039,887	57,038,208

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : May-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %	AR Day Impact
Medicare	95%	505,594.61	260,478.70	52%	117,859.32	23%	378,338.02	75%	480,314.88	101,976.86	20%	0.000
Medicare SWB	95%	107,686.15	21,509.66	0%	30,238.18	0%	0.00	0%	0.00	0.00	95%	0.000
Medicaid	95%	112,559.51	(338.62)	20%	3,395.48	28%	51,747.84	48%	102,301.84	50,554.00	47%	0.000
Worker Comp	75%	309,145.23	93,322.23	0%	51,746.25	3%	3,056.86	3%	84,419.63	81,362.77	72%	0.000
Commercial	85%	18,625.19	279.90	30%	255.00	17%	145,068.48	47%	262,773.45	117,704.97	38%	0.000
Champus/Tricare	85%			2%		1%	534.90	3%	15,831.41	15,296.51	82%	0.000
Blue Cross												
Other/Employee												
Insurance	85%	16,873.99	9,617.61	57%	1,078.10	6%	10,695.71	63%	14,342.89	3,647.18	22%	0.000
State/Federal Prog	85%	265,938.03	547.70	0%	25,161.43	9%	25,709.13	10%	226,047.33	200,338.20	75%	0.000
BC	95%	215,113.35	105,425.46	49%	66,037.08	31%	171,462.54	80%	204,357.68	32,895.14	15%	0.000
Medicaid Repl.	85%	257,300.48	56,413.01	22%	90,767.80	35%	147,180.61	57%	218,705.41	71,524.80	28%	0.000
Medicare Repl.	85%	376,690.82	231,187.05	61%	70,728.20	19%	301,915.25	80%	320,187.20	18,271.95	5%	0.000
Industrial	100%	2,993.80	955.00	32%	607.80	20%	1,562.80	52%	2,993.80	1,431.00	48%	0.000
Private Pay	40%	2,519,587.58	272,350.54	11%	301,922.05	12%	574,272.59	23%	1,007,835.03	433,562.44	17%	0.000
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%	0.000
Charity/Indigent		1,666.48	63.11	4%	0.00	0%	63.11	4%	0.00	(63.11)		0.000
		4,709,775.22	1,051,811.35		759,796.49		1,811,607.84		2,940,110.55	1,128,502.71		0.000

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : May-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR S's	F C 0-30 S's	F C 0-30 %	F C 31-60 S's	F C 31-60 %	F C 0-60 S's	F C 0-60 %	Target 0-60 S's	Opportunity S's	Target vs Actual Variance %	AR Day Impact
Medicare	95%	34,687.00	25,954.80	75%	3,415.69	10%	29,370.49	85%	32,952.65	3,582.16	10%	0.000
Medicare SWB	95%	7,996.81	3,890.28	0%	1,540.83	0%	0.00	0%	0.00	0.00	95%	0.000
Medicaid	75%	2,342.00	395.00	17%	771.00	33%	1,166.00	50%	1,756.50	590.50	25%	0.000
Worker Comp	85%	41,772.85	26,511.17	63%	5,656.75	14%	32,167.92	77%	35,506.92	3,339.00	8%	0.000
Commercial	85%	1,803.91	631.40	35%	370.30	21%	1,001.70	56%	1,533.32	531.62	29%	0.000
Champus/Tricare												
Blue Cross												
Other/Employee Insurance	85%	5,595.78	2,267.54	41%	1,305.24	23%	3,572.78	64%	4,756.41	1,183.63	21%	0.000
State/Federal Prog BC	85%	4,406.61	869.81	20%	900.75	20%	1,770.56	40%	3,745.62	1,975.06	45%	0.000
Medicaid Repl.	85%	19,829.51	11,575.21	58%	4,795.55	24%	16,370.76	83%	18,838.03	2,467.27	12%	0.000
Medicare Repl.	85%	42,383.64	28,952.42	68%	8,314.57	20%	37,266.99	88%	36,026.09	(1,240.90)	-3%	0.000
Medicare Repl.	85%	15,428.84	11,392.00	74%	2,556.96	17%	13,948.96	90%	13,114.51	(834.45)	-5%	0.000
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%	0.000
Private Pay	40%	190,739.75	15,879.02	8%	30,579.96	16%	46,458.98	24%	76,295.90	29,836.92	16%	0.000
Medical Pending	70%	348.35	148.59	0%	199.76	0%	0.00	0%	0.00	0.00	70%	0.000
Charity/Indigent		367,335.05	128,467.24	43%	60,407.36	57%	348.35	100%	232,122.94	43,248.34		0.000

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : May-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %	AR Day Impact
Medicare	95%	7,626.00	7,424.00	97%	202.00	3%	7,626.00	100%	7,244.70	(381.30)	-5%	0.000
Medicare SWB	95%	2,437.48	202.00	8%	557.05	23%	0.00	0%	0.00	0.00	95%	0.000
Medical	95%	2,665.00	1,057.00	40%	525.00	20%	1,582.00	59%	2,315.61	1,556.56	64%	0.000
Worker Comp	75%	8,716.88	3,803.88	44%	285.00	3%	4,088.88	47%	1,998.75	416.75	16%	0.000
Commercial	85%	478.86	0.00	0%	0.00	0%	0.00	0%	7,409.35	3,320.47	38%	0.000
Champus/Tricare	85%								407.03	407.03	85%	0.000
Blue Cross												
Other/Employee												
Insurance	85%	2,373.00	2,293.00	97%		0%	2,293.00	97%	2,017.05	(275.95)	-12%	0.000
State/Federal Prog	85%	3,489.23	202.00	6%	2,709.23	78%	2,911.23	83%	2,965.85	54.62	2%	0.000
BC	95%	5,873.71	5,562.00	95%	0.00	0%	5,562.00	95%	5,580.02	18.02	0%	0.000
Medicaid Repl.	85%	751.00	751.00	100%		0%	751.00	100%	638.35	(112.65)	-15%	0.000
Medicare Repl.	85%	12,543.38	12,303.00	98%	130.38	1%	12,433.38	99%	10,661.87	(1,771.51)	-14%	0.000
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%	0.000
Private Pay	40%	25,121.20	1,847.18	7%	1,857.02	7%	3,504.20	14%	10,048.48	6,544.28	26%	0.000
Charity/Indigent	70%	25.00		0%		0%	0.00	0%	0.00	0.00	70%	0.000
		72,100.74	35,245.06		6,265.68		41,510.74		51,287.06	9,776.32		0.000

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : May-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %	AR Day Impact
Medicare	95%	8,536.00	6,756.00	79%	1,120.00	13%	7,876.00	92%	8,109.20	233.20	3%	0.000
Medicare SWB	95%	1,034.90	0.00	0%	409.92	40%	409.92	40%	983.16	573.24	55%	0.000
Medicaid	75%	4,195.66	311.58	7%	368.76	9%	680.34	16%	3,566.31	2,885.97	69%	0.000
Worker Comp	85%	83.86	0.00	0%	0.00	0%	0.00	0%	71.28	71.28	85%	0.000
Commercial												
Champus/Tricare												
Blue Cross												
Other/Employee Insurance	85%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	85%	0.000
State/Federal Prog	85%	1,297.00	0.00	0%	0.00	0%	0.00	0%	1,102.45	1,102.45	85%	0.000
BC	95%	646.82	327.00	51%	100.00	15%	427.00	66%	614.48	187.48	29%	0.000
Medicaid Repl.	85%	2,524.40	382.00	15%	100.00	4%	482.00	19%	2,145.74	1,663.74	66%	0.000
Medicare Repl.	85%	578.00	110.00	19%	468.00	81%	578.00	100%	491.30	(86.70)	-15%	0.000
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%	0.000
Private Pay	40%	18,980.34	725.68	4%	568.90	3%	1,294.58	7%	7,592.14	6,297.56	33%	0.000
Medicaid Pending	70%	28.24		0%		0%	0.00	0%	0.00	0.00	70%	0.000
Charity/Indigent		37,905.22	8,612.26	0%	3,135.58	0%	11,747.84	0%	24,676.05	12,928.21		0.000