

Cogdell Memorial Hospital
March 2020 Normalization

Net Income (966,516.00)

Less: 0.00

Add:

Additional Staffing 130,000.00

Lower Net Rev - COVID 19 950,000.00

0.00

0.00

0.00

0.00

Normalized Net Income 113,484.00

Ad Valorem Taxes 594,118.00

Normalized Net Income (480,634.00)

Cash - 2019 4,069,547.00

Cash - 2018 3,518,747.00

Net Cash Change 19-18 550,800.00

Note: Key issue is Kinder Morgan and holding half of tax pymt

Net Income (966,516.00)

Taxes (594,118.00)

Depreciation 337,633.00

UC Funding 374,000.00

0.00

0.00

0.00

Net Cash Flow (849,001.00)

Copple Memorial Hospital
 Analysis of Investments

Month	Activity	TarPool Depreciation	TarPool I&S 01	TarPool I&S 08	TarPool 01 Obligated Capital	TarPool USDA	TarPool Operating II	TarPool Depreciation II	TarPool Capital Fund
Mar-20	Beginning Balance	\$3,185.27	\$313,587.58	\$6,338.47	\$0.00	\$9,007.64	\$2,990,058.01	\$1,108.07	\$1,016.89
	Deposits	\$0.00	\$14,111.86	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00
	Withdrawals	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00
	Interest Earned	\$2.72	\$274.75	\$5.40	\$0.00	\$7.71	\$2,458.53	\$0.97	\$0.93
	Ending Balance	\$3,187.99	\$327,954.00	\$6,338.87	\$0.00	\$9,015.35	\$2,892,514.54	\$1,107.04	\$1,017.82
	Balance Per Statement	\$3,187.99	\$327,954.00	\$6,338.87	\$0.00	\$9,015.35	\$2,892,514.54	\$1,107.04	\$1,017.82
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Balance Per G/L	\$3,187.99	\$327,954.00	\$6,338.87	\$0.00	\$9,015.35	\$2,892,514.54	\$1,107.04	\$1,017.82
	Variance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**Cogdell Memorial Hospital
Analysis of Debt Service**

<u>Description</u>	<u>Debt Service Values</u>	<u>Due Date</u>	<u>2020 Annual Payments</u>	<u>Interest Portion of Payment</u>	<u>2020 Ending Balance</u>
2011 CO	720,000	2021	376,600	21,600	365,000
Equipment Loan	1,320,687	2031	143,766	41,338	1,218,259
USDA Loan	8,528	2019	8,280	248	496
Hematology Analyzer	32,318	2021	18,060	1,735	15,993
Chemistry Analyzer	112,572	2021	62,904	6,039	55,707
Immunorassay System	51,319	2021	28,680	2,757	25,396
CT Loan	302,967	2023	80,899	10,092	232,160
TI8 Bank 2016 Bonds	6,960,000	2031	715,640	236,640	6,481,000
TI8 Bank 2017 Bonds	4,484,000	2032	426,713	147,713	4,205,000
FB&T Construction	4,200,000	2026	0	0	4,200,000
Total	18,192,392		1,861,542	468,162	16,799,012

Cogdell Memorial Hospital
 Reconciliation of Service Organization of West Texas
 FYE 12/31/2020

	Prepaid Beginning Balance	Deductions From Prepaid	1140800 Prepaid Balance	GL 2010202	Invoice Amount	2020 Benefit
Beginning Balance 01/01/2020	\$0.00					
	\$1,527,424.67					

Benefits Paid:

Jan-20	\$35,624.67	\$156,624.14	\$1,406,425.20	\$0.00	\$195,780.17	\$39,156.03
Feb-20	\$149,483.99	\$180,556.99	\$1,375,332.20	\$0.00	\$225,696.24	\$45,139.25
Mar-20	\$0.00	\$192,925.19	\$1,182,407.01	\$0.00	\$241,156.49	\$48,231.30
Apr-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
May-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Jun-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Jul-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Aug-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Sep-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Oct-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Nov-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Dec-20	\$0.00	\$0.00	\$1,182,407.01	\$0.00	\$0.00	\$0.00
Prepaid Account - 114,0800			\$1,182,407.01	\$0.00		
Variance - Prepaid Acct 114,0800 to Rolling Balance			\$0.00	\$0.00		

Benefit \$132,526.58

Benefit per Income Statement \$132,526.58

Variance \$0.00

Cogdell Memorial Hospital
Summary of Tax Collections FY 2019

Date	M&O Amount	Debt Service Amount
10/2/2019	20,435.15	984.82
10/11/2019	53,485.68	2,792.99
10/18/2019	202,843.16	10,657.33
10/23/2019	160,490.96	8,438.69
10/25/2019	323,460.98	17,008.80
10/31/2019	1,361,814.83	71,577.87
11/4/2019	666,167.26	35,793.55
11/7/2019	1,048,912.51	55,155.54
11/12/2019	159,505.23	8,385.92
11/19/2019	52,648.34	2,762.32
12/4/2019	109,893.27	6,133.86
1/7/2020	417,116.41	22,020.77
1/23/2020	242,382.79	12,651.95
1/27/2020	27,613.75	1,447.06
1/30/2020	127,135.80	6,683.38
2/6/2020	257,085.27	13,682.06
2/7/2020	425,696.27	22,501.32
3/6/2020	265,095.36	14,111.66
4/6/2020	63,508.15	3,356.45

Total	<u>5,985,291.17</u>	<u>316,146.34</u>
Estimated Taxes	7,383,797.25	
Amount Left	<u>1,082,359.74</u>	

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of March 31, 2020

Expense	MTD 03/31/2020		YTD 12/31/2020		MTD 03/31/2020		YTD 12/31/2020		MTD 03/31/2020		Explanation	YTD 12/31/2020		Explanation
	Amount	%	Amount	%	Budget Amt	%	Budget Amt	%	Rate Variance	Cost Variance		Rate Variance	Cost Variance	
Salaries	1,666,414		4,668,476		1,733,791		4,794,123							
Manhours	46,699		137,402		48,279		128,332							
FTEs	264.28		264.90		273.23		247.41							
AHR	35.68		33.98		35.91		37.28							
Salaries per APD	927.85		1,237.01		875.65		1,366.89		52.20	93,743	Added 24/7 staffing at the front entrance for screening and overtime related to getting prepared for COVID 19	(129,889)	(490,175)	Added two Ortho Providers, increased staff due to this and change in agency to salaries
Manhours per APD	26.00		36.41		24.38		36.67							
Benefits	305,650		981,674		271,008		1,080,826							
Benefits per APD	170.18		260.11		136.87		308.81							
Benefits as a % of Salaries	18.34%		21.03%		15.63%		22.59%		2.71%	45,174	Lower volumes due to COVID 19	-1.56%	(73,025)	Changed Vendors better contracts
Professional Fees	225,341		641,340		228,353		715,236							
Prof Fees per APD	125.47		169.94		115.33		204.35		10.14	18,209	Loomin Coverage for walk in	(34,42)	(129,889)	No issues noted
Contract Labor	186,702		472,972		188,052		507,234							
Manhours	2,571		6,826		1,795		4,911							
AHR	72.62		69.29		104.76		103.29							
FTEs	14.55		13.16		10.16		9.47							
Contract Labor per APD	103.95		125.32		94.98		144.92		8.98	16,126	Agency in Radiology, HHA and HHA PT	(19,60)	(73,971)	Reduction in agency usage and hired staff to fill these slots

Cogdell Memorial Hospital
 Analysis of Operating Expense
 As of March 31, 2020

Expense	MTD 03/31/2020		YTD 12/31/2020		MTD 03/31/2020		YTD 12/31/2020		MTD 03/31/2020		MTD 03/31/2020		Explanation	
	Amount	%	Amount	%	Budget Amt	Variance	Budget Amt	Variance	Rate Variance	Cost Variance	Rate Variance	Cost Variance		
Supplies	285,116		500,688		(5,935)		397,010		12.36%	289,773		1.41%	120,539	340B Rev
Supplies per APD	158.75		132.67		(3.00)		113.43							
Supplies as a % of Net Rev	12.16%		5.86%		-0.20%		4.45%		12.36%			1.41%		
Purchased Services	282,922		819,118		257,508		666,642							
Purchased Services per APD	157.53		217.04		130.05		190.47		27.47	49,344		26.57	100,287	No issues noted
Other Expense	335,021		960,101		284,648		862,706							
Other Expense per APD	186.54		254.40		143.76		246.49		42.78	76,825		7.91	29,857	No major issues noted
Bad Debt	328,645		1,045,147		219,143		932,843							
Bad Debt as a % of Gross Rev	7.66%		6.87%		3.98%		5.64%		3.68%	157,920		1.24%	188,044	Cleaned up presumptive charity accounts, thus why net revenue is down
APD	1,796		3,774		1,980		3,500							
Net Revenue	2,344,723		8,544,710		2,988,153		8,923,694							
FTE Factor	31		91		31		91							
Gross Revenue	4,289,998		15,207,346		5,506,650		16,551,188							
Total Operating Expense	3,615,811		10,089,516		3,176,568		9,946,620							

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2020

	Occupancy %				
37.81%	49.65%	48.75%	39.38%	43.28%	42.47%
12.90%	16.90%	16.59%	12.24%	16.01%	15.71%
10	15	15	29	45	44
18	30	30	59	89	89
34	54	52	109	131	127
39	45	45	127	131	131
40	63	61	191	225	218
615	815	791	2,056	2,282	2,216
2,328	2,820	2,820	9,064	8,655	8,655
2,983	3,698	3,672	11,311	11,162	11,089
55	66	63	194	201	195
3	4	4	8	17	16
58	70	67	202	218	212
2,038	2,762	2,682	7,490	8,426	8,181
460	667	648	2,139	2,197	2,133
2,498	3,430	3,330	9,629	10,623	10,314
243	151	147	750	525	510
2,741	3,581	3,477	10,379	11,149	10,824
1,298	934	907	3,855	2,360	2,291
0,8246	0,8750	0,8750	0,8659	0,9360	0,9360
0,9200	1,0588	1,0588	1,0333	1,1087	1,1087

**Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2020**

Payor Mix (Based on Revenues)

29.98%	26.43%	27.09%	26.72%	25.43%	26.06%
12.80%	12.65%	12.98%	11.63%	10.77%	11.05%
42.78%	39.08%	40.07%	38.35%	36.20%	37.11%
2.21%	2.55%	2.30%	1.04%	1.76%	1.49%
12.23%	11.59%	11.90%	10.29%	12.54%	12.88%
14.44%	14.14%	14.20%	11.33%	14.30%	14.37%
23.74%	23.40%	23.69%	24.08%	23.19%	23.48%
12.21%	8.70%	8.78%	11.21%	10.35%	10.47%
35.95%	32.10%	32.47%	35.29%	33.54%	33.95%
2.77%	0.95%	0.98%	1.90%	1.48%	1.52%
0.16%	0.25%	0.26%	0.11%	0.42%	0.43%
2.93%	1.20%	1.24%	2.01%	1.90%	1.95%
1.01%	0.94%	0.96%	1.09%	0.89%	0.91%
2.90%	12.53%	11.05%	11.94%	13.17%	11.71%
100.01%	99.99%	99.99%	100.01%	100.00%	100.00%
46,699	48,279	48,279	137,402	128,332	128,332
2,571	1,795	1,795	6,826	4,911	4,911
49,270	50,074	50,074	144,228	133,243	133,243
264,34	265,33	273,29	264,96	242,93	250,22
14,55	9,86	10,16	13,16	9,30	9,58
278,90	275,19	283,45	278,12	252,23	259,79
5,4888	4,2123	4,4588	4,7209	4,1206	4,3597
7,66%	3,98%	4,20%	6,87%	5,64%	5,95%
52,59	58,33	58,33	52,59	58,33	58,33

AIR Days

Gross

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED March 31, 2020

22.15		21.67	Net	22.15		21.67
2,723.46	2,688.62	2,642.79	Gross Revenue/APD	2,836.60	2,972.64	2,918.84
1,488.52	1,458.96	1,402.03	Net Revenue/APD	1,593.83	1,602.72	1,538.05
54.66%	54.26%	53.05%	Net Revenue % of Gross Revenue	56.19%	53.92%	52.69%
39.89		28.94	Days Cash On Hand	39.89		28.94
92.07%	73.38%	70.87%	Salaries/Benefits/Contract Labor % of Net Rev	71.66%	71.41%	68.71%
18.34%	15.63%	15.78%	Benefits % of Salaries	21.03%	22.59%	23.25%
12.16%	-0.20%	-2.12%	Supplies % of Net Revenue	5.86%	4.45%	2.70%
10,351.23	5,971.19	5,462.70	Operating Exp per Adjusted Admit	7,731.09	6,824.90	6,265.27
6,712.40	5,617.01	5,397.82	Net Revenue per Adjusted Admit	6,547.38	6,123.02	5,875.94
302	215	209	Visits - Hospice	980	549	533

Cogdell - Main Unit
OPERATING INDICATORS REPORT
FOR THE PERIOD ENDED MONTH 31-2019
 APR 2019 MAY 2019 ~~JUN 2019~~ OCT 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020

Admissions		51	44	36	44	30	35	34	35	45	50	38	35
Med Surg	OB	20	11	10	8	21	11	18	20	8	17	7	12
Swing Bed		5	6	9	7	6	7	8	5	4	8	3	6
Total Admissions		76	61	55	59	57	53	60	60	57	75	48	53

Patient Days		142	178	113	119	76	109	117	121	150	162	126	109
Med Surg	OB	32	23	24	27	51	22	36	50	14	35	15	28
Swing Bed		61	98	143	100	125	112	96	83	85	87	59	102
Total Patient Days		235	299	280	246	252	243	249	254	249	284	200	239

Total Adjusted Admissions		488	448	389	590	404	553	408	405	417	516	431	349
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Total Adjusted Patient Days		1,509	2,196	1,982	2,459	1,785	2,535	1,695	1,713	1,820	1,955	1,796	1,575
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Avg. Length of Stay (ALOS)		2.78	4.05	3.14	2.70	2.53	3.11	3.44	3.46	3.33	3.24	3.32	3.11
Med Surg	OB	1.60	2.09	2.40	3.38	2.43	2.00	2.00	2.50	1.75	2.06	2.14	2.33
Swing Bed		12.20	16.33	15.89	14.29	20.83	16.00	12.00	16.60	21.25	10.88	19.67	17.00
Total ALOS		3.09	4.90	5.09	4.17	4.42	4.58	4.15	4.23	4.37	3.79	4.17	4.51

Average Daily Census (ADC)		4.73	5.74	3.77	3.84	2.45	3.63	3.77	4.03	4.84	5.23	4.34	3.52
Med Surg	OB	1.07	0.74	0.80	0.87	1.65	0.73	1.16	1.67	0.45	1.13	0.52	0.90
Swing Bed		2.03	3.16	4.77	3.23	4.03	3.73	3.10	2.77	2.74	2.81	2.03	3.29
Total ADC		7.83	9.65	9.33	7.94	8.13	8.10	8.03	8.47	8.03	9.16	6.90	7.71

Adjusted ADC		50.30	70.83	66.08	79.33	57.57	84.48	54.68	57.12	58.70	63.06	61.92	50.81
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Cogdell - Main Unit
OPERATING INDICATORS REPORT
 APR 2019 MAY 2019 ~~JUN 2019~~ ~~JUL 2019~~ ~~AUG 2019~~ ~~SEP 2019~~ OCT 2019 NOV 2019 DEC 2019 JAN 2020 FEB 2020 MAR 2020

Payor Mix (Based on Revenues)

Medicare	24.56%	28.02%	33.26%	29.55%	22.78%	22.28%	30.21%	25.39%	26.66%	26.81%	24.20%	29.98%
Medicare Managed Care	10.39%	8.85%	10.57%	10.80%	10.98%	9.81%	10.70%	9.70%	10.44%	12.14%	10.24%	12.80%
Total Medicare	34.95%	36.87%	43.83%	40.35%	33.76%	32.09%	40.91%	35.09%	37.10%	38.95%	34.44%	42.78%
Medicaid	2.73%	2.01%	1.83%	0.63%	2.66%	1.91%	1.49%	2.63%	1.86%	0.27%	0.92%	2.21%
Medicaid Managed Care	11.69%	10.39%	10.85%	9.28%	13.07%	9.16%	12.08%	10.37%	11.39%	8.58%	10.54%	12.23%
Total Medicaid	14.42%	12.40%	12.68%	9.91%	15.73%	11.07%	13.57%	13.00%	13.25%	8.85%	11.46%	14.44%
BCBS	26.28%	21.00%	21.02%	20.40%	23.54%	21.78%	22.75%	23.55%	22.82%	26.53%	21.91%	23.7%
HMO/PRO/Commercial	9.31%	11.31%	7.94%	8.43%	11.07%	10.15%	14.27%	12.39%	10.58%	12.49%	9.18%	12.21%
Total HMO/PRO	35.59%	32.31%	28.96%	28.83%	34.61%	31.93%	37.02%	35.94%	33.40%	39.02%	31.09%	35.95%
Fed/State	1.39%	0.63%	0.70%	2.42%	1.29%	0.37%	1.88%	1.10%	1.30%	1.46%	1.67%	2.77%
Champus	0.70%	0.16%	0.09%	0.18%	-	0.08%	1.06%	0.19%	0.34%	-0.30%	0.49%	0.16%
Total Other Fed State	2.09%	0.79%	0.79%	2.60%	1.29%	0.45%	2.94%	1.29%	1.64%	1.16%	2.16%	2.93%
Workers Comp	1.63%	1.37%	1.44%	1.86%	0.84%	1.41%	1.05%	0.67%	1.18%	0.99%	1.25%	1.01%
Self Pay	11.33%	16.26%	12.31%	16.45%	13.77%	23.04%	4.52%	14.01%	13.43%	11.04%	19.60%	2.90%
Total Payor Mix	100.01%	100.00%	100.01%	100.00%	100.00%	99.99%	100.01%	100.00%	100.00%	100.01%	100.00%	100.01%
Hours												
Hospital	43,178	45,245	44,491	45,604	46,503	44,792	47,673	50,247	46,537	48,546	42,157	46,699
Contract	1,725	1,093	1,114	1,254	1,466	1,883	1,533	2,710	2,298	2,141	2,114	2,571
Total Hours	44,903	46,338	45,605	46,858	47,969	46,675	49,206	52,957	48,835	50,687	44,271	49,270
FTEs												
Hospital	252.56	256.11	260.24	258.15	263.23	262.00	269.86	293.91	263.43	274.80	255.10	264.34
Contract	10.09	6.19	6.52	7.10	8.30	11.01	8.68	15.85	13.01	12.12	12.79	14.55
Total FTEs	262.65	262.30	266.76	265.24	271.53	273.02	278.54	309.76	276.43	286.92	267.89	278.90
FTE's Per Adjusted Occupied Bed	5.2219	3.7031	4.0370	3.3434	4.7165	3.2316	5.0938	5.4234	4.7090	4.5501	4.3260	5.4888
Bad Debt % of Gross Revenue	8.81%	12.77%	-4.05%	10.62%	9.20%	7.95%	9.85%	5.99%	7.28%	5.11%	8.00%	7.66%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
INCOME STATEMENT
FOR THE PERIOD ENDED March 31, 2020**

	APR 2019	MAY 2019	JUN 2019	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020
INPATIENT REVENUE	825,665	712,307	657,595	512,035	680,261	517,364	791,449	798,035	744,261	788,639	611,325	650,902
OUTPATIENT REVENUE	4,475,977	4,518,840	3,998,008	4,606,943	4,137,370	4,878,873	4,596,496	4,583,493	4,361,198	4,639,583	4,877,801	3,639,095
GROSS PATIENT REVENUE	5,301,642	5,231,147	4,655,603	5,118,979	4,817,631	5,396,236	5,387,945	5,383,528	5,105,459	5,428,222	5,489,126	4,289,998
MEDICARE DEDUCTIONS	(615,718)	(730,711)	(1,134,225)	(854,225)	(456,063)	(413,267)	(487,546)	98,003	221,752	(738,762)	(711,735)	(391,678)
MEDICAID DEDUCTIONS	(98,396)	93,476	131,500	392,127	831,072	508,050	(89,557)	(91,110)	35,861	41,625	245,626	(20,431)
HMO/PRO DEDUCTIONS	(1,425,018)	(1,391,331)	(1,246,603)	(1,345,711)	(1,473,109)	(1,417,794)	(1,441,957)	(1,479,313)	(1,040,787)	(1,345,438)	(1,416,813)	(1,214,482)
ALL OTHER DEDUCTIONS	(327,159)	(185,925)	(660,019)	(367,926)	(359,342)	(653,948)	(450,359)	(128,192)	(3,857,473)	(216,636)	(375,229)	(319,018)
TOTAL DEDUCTIONS	(2,466,291)	(2,214,491)	(2,909,347)	(2,175,735)	(1,451,442)	(1,976,959)	(2,469,419)	(1,600,612)	(4,640,646)	(2,459,211)	(2,258,151)	(1,945,610)
NET PATIENT REVENUE	2,835,352	3,016,673	1,746,256	2,943,115	3,366,189	3,419,389	2,918,028	3,552,879	382,328	2,969,582	3,230,405	2,344,723
OPERATING REVENUE	235,502	37,982	348,279	290,544	32,870	25,663	593,857	24,506	(109,819)	45,176	54,715	35,712
TOTAL NET REVENUE	3,070,853	3,054,655	2,094,535	3,233,659	3,399,059	3,445,052	3,511,885	3,577,385	272,509	3,014,758	3,285,120	2,380,435
SALARIES	1,473,644	1,342,304	1,360,368	1,368,227	1,507,618	1,467,179	1,701,782	1,570,480	1,547,872	1,439,485	1,562,577	1,666,414
CONTRACT LABOR	104,248	65,014	63,313	75,566	103,034	129,312	109,152	190,843	162,115	135,779	150,490	186,702
BENEFITS	264,193	542,492	365,572	493,006	565,139	533,714	452,389	676,937	420,744	352,523	323,501	305,650
SALARIES AND BENEFITS	1,842,085	1,949,809	1,789,253	1,936,798	2,175,792	2,130,205	2,263,323	2,438,259	2,130,731	1,927,788	2,036,568	2,158,766
SUPPLIES	15,170	(62,369)	(39,880)	(31,750)	160,941	195,416	145,746	206,801	163,518	80,955	134,617	285,116
PROFESSIONAL FEES	185,682	162,697	179,098	183,710	196,488	174,018	190,188	194,420	183,685	186,477	229,521	225,341
PURCHASED SERVICES	239,480	207,453	220,061	245,948	231,455	262,328	253,817	252,880	274,996	259,736	276,461	282,922
UTILITIES	59,346	66,500	65,217	66,835	66,918	107,850	37,035	127,549	(15,739)	11,125	61,286	76,528
REPAIRS & MAINTENANCE	183,717	174,964	169,282	187,479	203,741	180,991	161,299	178,095	207,277	181,966	180,470	177,587
RENTS & LEASES	21,111	21,011	18,868	21,287	21,518	31,077	29,286	23,224	26,877	32,830	28,641	25,466
OTHER OPERATING EXPENSES	54,022	50,187	67,727	87,928	105,425	112,850	111,368	102,855	170,549	58,103	70,657	55,440
BAD DEBITS	467,076	668,100	(188,444)	543,794	443,413	429,221	530,691	322,236	(2,623,520)	277,318	439,183	328,645
TOTAL OPERATING EXPENSES	3,067,690	3,238,352	2,281,181	3,242,029	3,605,690	3,623,556	3,722,754	3,846,319	518,373	3,016,299	3,457,405	3,615,811
EBIDTA	3,163	(183,697)	(186,646)	(8,371)	(206,630)	(178,504)	(210,869)	(268,934)	(245,865)	(1,540)	(172,286)	(1,225,376)
INTEREST INCOME	6,699	6,382	4,760	3,729	3,600	2,324	3,698	7,378	6,892	4,502	4,026	3,415
INTEREST EXPENSE	(43,803)	(43,279)	(43,905)	(42,937)	(42,918)	(42,369)	(41,574)	(41,451)	(40,730)	(66,798)	(47,158)	(39,089)
DEPRECIATION	(314,517)	(325,024)	(314,864)	(323,018)	(323,870)	(313,387)	(324,894)	(315,663)	(340,737)	(332,047)	(312,734)	(337,633)
IGT REVENUE/EXPENSE	37,404	42,206	37,591	37,584	40,515	42,454	42,314	41,658	39,491	39,156	45,119	48,049
AD VALOREM TAXES	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118	594,118
Misc Non OP Expense	-	-	-	-	-	-	-	-	-	50	-	-
NONOPERATING INCOME (EXPENSE)	279,903	274,403	277,700	269,476	271,446	282,740	273,663	286,040	259,033	238,881	283,370	268,860
NET INCOME (LOSS)	283,065	90,706	91,054	261,105	64,816	104,237	62,794	17,106	13,169	237,341	111,084	(966,516)

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2020**

	CURRENT YEAR	PRIOR YEAR	INCD/EC	INCD/EC %
CASH	4,069,547	3,518,747	550,800	15.65%
ACCOUNTS RECEIVABLE	9,674,103	19,171,078	(9,496,975)	-49.54%
Medicare Allowance	(522,635)	(796,538)	273,903	-34.39%
Medicaid Allowances	(115,973)	(84,552)	(31,421)	37.16%
HMO/PPO Allowances	(1,526,351)	(2,522,992)	996,641	-39.50%
All Other Allowances	7,255	249,443	(242,188)	-97.09%
CONTRACTUALS	(2,157,704)	(3,154,639)	996,935	-31.60%
Allowance for Bad Debt	(2,985,733)	(11,659,254)	8,673,521	-74.39%
ALLOWANCES	(2,985,733)	(11,659,254)	8,673,521	-74.39%
ALLOWANCES AND CONTRACTUALS	(5,143,438)	(14,813,893)	9,670,456	-66.28%
TOTAL ACCOUNTS RECEIVABLE	4,530,665	4,357,184	173,481	3.98%
OTHER ACCOUNTS RECEIVABLE	(4,852,045)	1,615,035	(6,467,081)	-400.43%
INVENTORY	1,865,489	1,658,428	207,061	12.49%
PREPAID	1,931,190	1,655,366	275,823	16.66%
PENSION ASSET/LIABILITY	3,605,060	3,605,060	-	-
TOTAL OTHER ASSETS	2,549,693	8,533,890	(5,984,196)	-70.12%
Hospital Land	259,250	259,250	-	-
Land Improvement Hospital	251,290	251,290	-	-
Hospital Building	10,412,064	9,960,191	451,873	4.54%
Other Bldg Improvement	36,961,449	36,961,449	-	-
MME Hospital	24,387,991	23,202,670	1,185,321	5.11%
CONSTRUCTION IN PROGRESS	348,073	-	348,074	####
FIXED ASSETS	72,620,118	70,634,850	1,985,268	2.81%
Acc Dep Land Improv	(153,581)	(137,781)	(15,800)	11.47%
Acc Dep Building	(5,481,275)	(5,310,800)	(170,475)	3.21%
Acc Dep Bldg & Lease	(11,190,908)	(9,583,350)	(1,607,558)	16.77%
Acc Dep Med Moveable	(19,167,964)	(17,081,509)	(2,086,455)	12.21%
ACCUMULATED DEPRECIATION	(35,993,729)	(32,113,441)	(3,880,288)	12.08%
TOTAL FIXED ASSETS	36,626,389	38,521,409	(1,895,020)	-4.92%
TOTAL ASSETS	47,776,295	54,931,231	(7,154,936)	-13.03%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2020**

	CURRENT YEAR	PRIOR YEAR	INC/DEC	INC/DEC %
ACCOUNTS PAYABLE	831,593	370,596	460,997	124.39%
PAYROLL LIABILITIES	1,387,320	1,247,187	140,133	11.24%
PENSION LIABILITY	54,712	50,669	4,043	7.98%
OTHER LIABILITIES	2,191,896	2,636,794	(444,888)	-16.87%
AD Valorem Taxes	(8,911,770)	(1,782,354)	(7,129,416)	400.00%
CURRENT LIABILITIES	(4,446,250)	2,522,882	(6,969,131)	-276.24%
LONG-TERM DEBT	13,846,207	14,401,973	(555,766)	-3.86%
LONG TERM LIABILITIES	13,846,207	14,401,973	(555,766)	-3.86%
TOTAL LIABILITIES	9,399,957	16,924,855	(7,524,897)	-44.46%
FUND BALANCE	38,376,338	38,006,376	369,962	0.97%
TOTAL LIABILITIES & FUND BALANCE	47,776,295	54,931,231	(7,154,936)	-43.49%

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2020**

	APR 2019	MAY 2019	JUN 2019	JUL 2019	AUG 2019	SEP 2019	OCT 2019	NOV 2019	DEC 2019	JAN 2020	FEB 2020	MAR 2020
CASH	4,049,393	3,434,072	3,416,938	2,681,092	1,744,447	3,144,753	4,592,255	5,681,548	4,901,688	3,808,418	4,004,302	4,069,547
ACCOUNTS RECEIVABLE	19,138,421	19,179,864	18,260,301	17,999,412	18,431,357	19,334,424	19,366,065	19,682,815	9,283,578	10,047,428	10,629,253	9,674,103
Medicare Allowance	(807,463)	(821,133)	(849,878)	(677,366)	(750,998)	(924,789)	(768,949)	(795,654)	(440,867)	(574,001)	(610,346)	(522,635)
Medicaid Allowances	(92,041)	(82,475)	(67,765)	(56,748)	(78,837)	(52,100)	(68,565)	(119,883)	(142,810)	(129,952)	(118,867)	(115,973)
HMO/PPO Allowances	(2,387,099)	(2,167,348)	(2,063,149)	(2,036,330)	(2,333,112)	(2,535,274)	(2,661,660)	(2,900,346)	(1,771,960)	(1,895,759)	(1,900,068)	(1,526,351)
All Other Allowances	214,172	182,408	49,915	12,480	24,630	16,693	50,583	47,224	(3,626)	(2,629)	10,638	7,255
CONTRACTUALS	(3,072,431)	(2,888,548)	(2,930,877)	(2,757,984)	(3,138,317)	(3,495,470)	(3,448,591)	(3,768,659)	(2,359,263)	(2,602,341)	(2,618,643)	(2,157,704)
Allowance for Bad Debt	(11,682,653)	(11,942,225)	(11,465,313)	(11,436,034)	(11,374,967)	(11,481,089)	(11,552,811)	(11,303,595)	(2,471,704)	(2,592,810)	(2,890,048)	(2,985,733)
ALLOWANCES	(11,682,653)	(11,942,225)	(11,465,313)	(11,436,034)	(11,374,967)	(11,481,089)	(11,552,811)	(11,303,595)	(2,471,704)	(2,592,810)	(2,890,048)	(2,985,733)
ALLOWANCES AND CONTRACTUALS	(14,755,084)	(14,830,773)	(14,396,190)	(14,194,018)	(14,513,284)	(14,976,559)	(15,001,402)	(15,072,254)	(4,830,967)	(5,195,151)	(5,508,692)	(5,143,438)
TOTAL ACCOUNTS RECEIVABLE	4,403,338	4,349,091	3,864,112	3,805,394	3,938,073	4,357,865	4,364,663	4,610,561	4,452,611	4,852,276	5,120,561	4,530,665
OTHER ACCOUNTS RECEIVABLE	1,521,454	2,242,117	2,357,075	1,587,633	1,894,027	1,059,965	(814,354)	(2,384,329)	(2,120,864)	(3,279,714)	(4,107,985)	(4,852,045)
INVENTORY	1,662,098	1,650,538	1,649,987	1,652,624	1,661,528	1,648,119	1,645,757	1,617,944	1,661,870	1,671,545	1,675,210	1,865,489
PREPAID	1,425,359	1,242,123	1,194,190	2,263,370	2,087,920	2,277,361	2,461,257	2,504,818	2,217,269	2,074,723	1,903,788	1,931,190
PENSION ASSET/LIABILITY	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060	3,605,060
TOTAL OTHER ASSETS	8,213,971	8,739,838	8,806,311	9,108,687	9,248,535	9,040,505	6,897,719	5,343,493	5,363,335	4,071,614	3,076,073	2,549,693
Hospital Land	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250	259,250
Land Improvement Hospital	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290	251,290
Hospital Building	9,960,191	9,960,191	9,960,191	9,960,191	9,960,191	9,960,191	9,960,191	9,960,191	10,412,064	10,412,064	10,412,064	10,412,064
Other Bldg Improvement	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449	36,961,449
MME Hospital	23,223,837	23,223,837	23,233,637	23,263,974	23,366,249	23,451,521	23,549,770	23,600,136	24,029,591	24,101,753	24,190,712	24,387,991
CONSTRUCTION IN PROGRESS	-	-	155,529	403,044	403,044	493,958	623,433	623,433	209,282	220,162	342,034	348,073
FIXED ASSETS	70,656,017	70,656,017	70,821,346	71,099,198	71,201,473	71,377,659	71,605,383	71,655,749	72,122,927	72,205,969	72,416,798	72,620,118
Acc Dep Land Improv	(139,076)	(140,414)	(141,709)	(143,048)	(144,386)	(145,681)	(147,019)	(148,314)	(149,653)	(150,991)	(152,243)	(153,581)
Acc Dep Building	(5,324,510)	(5,338,677)	(5,352,386)	(5,366,533)	(5,380,720)	(5,394,430)	(5,408,596)	(5,422,306)	(5,436,875)	(5,452,000)	(5,466,150)	(5,481,275)
Acc Dep Bldg & Lease	(9,715,133)	(9,851,309)	(9,983,092)	(10,119,268)	(10,255,444)	(10,387,227)	(10,523,403)	(10,655,186)	(10,791,361)	(10,927,470)	(11,054,798)	(11,190,908)
Acc Dep Med Movable	(17,249,238)	(17,422,581)	(17,590,657)	(17,761,994)	(17,934,184)	(18,101,182)	(18,274,395)	(18,443,270)	(18,633,427)	(18,812,900)	(18,982,905)	(19,167,964)
ACCUMULATED DEPRECIATION	(32,427,957)	(32,752,982)	(33,067,846)	(33,390,863)	(33,714,733)	(34,028,520)	(34,353,414)	(34,669,077)	(35,011,315)	(35,343,362)	(35,656,096)	(35,993,729)
TOTAL FIXED ASSETS	38,228,059	37,903,035	37,753,501	37,708,334	37,486,739	37,349,138	37,251,969	36,986,672	37,111,612	36,862,607	36,760,702	36,626,389
TOTAL ASSETS	54,894,761	54,426,036	53,840,862	53,303,507	52,417,794	53,892,261	53,106,607	52,622,274	51,829,245	49,594,915	48,961,638	47,776,295

**SCURRY COUNTY HOSPITAL DISTRICT CONSOLIDATED
BALANCE SHEET
AS OF March 31, 2020**

	<u>APR 2019</u>	<u>MAY 2019</u>	<u>JUN 2019</u>	<u>JUL 2019</u>	<u>AUG 2019</u>	<u>SEP 2019</u>	<u>OCT 2019</u>	<u>NOV 2019</u>	<u>DEC 2019</u>	<u>JAN 2020</u>	<u>FEB 2020</u>	<u>MAR 2020</u>
ACCOUNTS PAYABLE	499,198	318,187	540,821	508,421	591,654	655,005	615,884	691,837	689,889	670,511	874,173	831,593
PAYROLL LIABILITIES	1,330,515	1,534,793	1,468,861	1,378,622	1,165,085	1,754,927	1,365,341	1,305,246	1,249,368	1,519,363	1,155,764	1,387,320
PENSION LIABILITY	156,287	212,537	292,125	335,037	95,834	143,469	302,165	353,598	367,539	81,297	64,405	54,712
OTHER LIABILITIES	2,608,502	2,578,421	2,274,371	2,163,947	2,191,301	3,672,777	3,702,847	3,742,695	3,622,657	2,083,324	2,412,574	2,191,896
AD Valorem Taxes	(2,376,472)	(2,970,590)	(3,564,708)	(4,158,826)	(4,752,944)	(5,347,062)	(5,941,180)	(6,535,298)	(7,129,416)	(7,723,534)	(8,317,652)	(8,911,770)
CURRENT LIABILITIES	2,218,030	1,673,348	1,011,470	227,201	(709,070)	879,115	45,058	(441,921)	(1,199,964)	(3,369,038)	(3,810,736)	(4,446,250)
LONG-TERM DEBT	14,387,290	14,372,541	14,358,190	14,343,999	14,329,741	14,111,787	14,097,395	14,082,936	14,034,781	13,732,185	13,429,521	13,846,207
LONG TERM LIABILITIES	14,387,290	14,372,541	14,358,190	14,343,999	14,329,741	14,111,787	14,097,395	14,082,936	14,034,781	13,732,185	13,429,521	13,846,207
TOTAL LIABILITIES	16,605,320	16,045,889	15,369,660	14,571,200	13,620,672	14,990,902	14,142,453	13,641,014	12,834,817	10,363,147	9,618,785	9,399,957
FUND BALANCE	38,289,441	38,380,147	38,471,201	38,732,307	38,797,122	38,901,359	38,964,153	38,981,259	38,994,428	39,231,769	39,342,853	38,376,338
TOTAL LIABILITIES & FUND BALANCE	54,894,761	54,426,036	53,840,862	53,303,507	52,417,794	53,892,261	53,106,607	52,622,274	51,829,245	49,594,915	48,961,638	47,776,295

CMH AR AGING GOAL WORKSHEET

Facility : Cogdell Memorial Hospital

Date : March-20

Financial Class	Target 0-60 as percent of total Financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	1,024,926.01	546,354.87	53%	248,667.58	24%	795,022.45	78%	973,679.71	178,657.26	17%
Medicare SWB	95%	185,873.81	19,885.47	0%	33,212.92	0%	0.00	0%	0.00	0.00	95%
Medical	95%	154,085.94	7,402.48	11%	54,543.27	18%	53,098.39	29%	176,580.12	123,481.73	66%
Worker Comp	75%	582,776.08	172,199.59	5%	117,092.24	35%	61,945.75	40%	115,564.46	53,618.71	35%
Commercial	85%	27,474.98	256.60	30%	325.99	20%	289,291.83	50%	495,359.67	206,067.84	35%
Champus/Tricare	85%			1%		1%	582.59	2%	23,353.65	22,771.06	83%
Blue Cross											
Other/Employee											
Insurance	85%	105,640.06	22,893.95	22%	19,732.42	19%	42,626.37	40%	89,794.05	47,167.68	45%
State/Federal Prog	85%	237,753.39	22,225.49	9%	48,037.28	20%	70,262.77	30%	202,090.38	131,827.61	55%
BC	95%	372,273.46	145,036.05	39%	64,162.12	17%	209,198.17	56%	353,659.79	144,461.62	39%
Medical Repl.	85%	489,328.54	167,411.27	36%	124,713.29	27%	292,124.56	62%	398,929.26	106,804.70	23%
Medicare Repl.	85%	471,142.19	158,597.19	34%	190,545.33	40%	349,142.52	74%	400,470.86	51,328.34	11%
Industrial	100%	11,718.00	2,989.60	26%	3,247.40	28%	6,237.00	53%	11,718.00	5,481.00	47%
Private Pay	40%	2,796,515.78	277,002.02	10%	616,853.29	22%	893,855.31	32%	1,118,606.31	224,751.00	8%
Medicaid Pending	70%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		3,273.61	200.00	6%	1,378.71	42%	1,578.71	48%	0.00	(1,578.71)	
		6,442,781.75	1,542,454.58		1,522,511.84		3,064,966.42		4,359,806.25	1,294,839.83	

CFC AR AGING GOAL WORKSHEET

Facility : CFC

Date : March-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	73,270.20	51,036.04	70%	7,178.69	10%	58,214.73	79%	69,606.69	11,391.96	16%
Medicare SWB	95%	16,423.97	6,249.50	0%	4,448.71	0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	3,761.00	1,828.00	38%	568.00	27%	10,698.21	65%	15,602.77	4,904.56	30%
Worker Comp	75%	92,803.84	42,572.73	49%	22,057.88	15%	2,394.00	64%	2,820.75	426.75	11%
Commercial	85%	1,258.43	156.00	46%	699.97	24%	64,630.61	70%	78,883.26	14,252.65	15%
Champus/Tricare				12%		56%	855.97	68%	1,069.67	213.70	17%
Blue Cross											
Other/Employee Insurance	85%	14,117.52	6,372.84	45%	2,791.60	20%	9,164.44	65%	11,999.89	2,835.45	20%
State/Federal Prog	85%	8,983.04	3,471.36	39%	1,750.66	19%	5,222.02	58%	7,635.58	2,413.56	27%
BC	95%	55,123.40	33,565.35	61%	9,590.05	17%	43,155.40	78%	52,367.23	9,211.83	17%
Medicaid Repl.	85%	76,156.95	47,924.33	63%	9,024.06	12%	56,948.39	75%	64,733.41	7,785.02	10%
Medicare Repl.	85%	23,509.00	14,247.00	61%	4,692.00	20%	18,939.00	81%	19,982.65	1,043.65	4%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	207,988.62	13,660.28	7%	55,150.60	27%	68,810.88	33%	83,195.45	14,384.57	7%
Medical Pending	70%	229.94	85.00	0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		573,625.91	221,168.43	37%	2.28	1%	87.28	38%	407,897.35	68,776.42	(87.28)
					117,952.50		339,120.93				

ORTHOPEDIC AR AGING GOAL WORKSHEET

Facility : ORTHOPEDIC

Date : March-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	4,191.98	2,266.00	54%	1,724.98	41%	3,990.98	95%	3,982.38	(8.60)	0%
Medicare SWB	95%	353.35	201.00	0%	77.65	22%	0.00	0%	0.00	0.00	95%
Medicaid	95%	12,102.00	4,214.00	57%	7,713.00	22%	2,78.65	79%	335.68	57.03	16%
Worker Comp	75%	29,070.31	10,865.65	35%	5,817.88	64%	11,927.00	99%	9,076.50	(2,850.50)	-24%
Commercial	85%	433.86	0.00	0%	0.00	20%	16,683.53	57%	24,709.76	8,026.23	28%
Champus/Tricare	85%					0%	0.00	0%	368.78	368.78	85%
Blue Cross											
Other/Employee											
Insurance	85%	5,784.08	0.00	0%	5,133.00	89%	5,133.00	89%	4,916.47	(216.53)	-4%
State/Federal Prog	85%	8,477.00	5,043.00	59%	3,233.00	38%	8,276.00	98%	7,205.45	(1,070.55)	-13%
BC	95%	12,158.29	9,822.95	81%	2,160.34	18%	11,983.29	99%	11,550.38	(432.91)	-4%
Medicaid Repl.	85%	2,011.00	543.00	27%	709.00	35%	1,252.00	62%	1,709.35	457.35	23%
Medicare Repl.	85%	7,104.20	4,622.00	65%	759.00	11%	5,381.00	76%	6,038.57	657.57	9%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	30,981.10	1,244.01	4%	2,928.80	9%	4,172.81	13%	12,392.44	8,219.63	27%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		408.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	
		113,075.17	38,821.61		30,256.65		69,078.26		82,285.76	13,207.50	

PHYSICIANS AR AGING GOAL WORKSHEET

Facility : CPS

Date : March-20

Financial Class	Target 0-60 as percent of total financial class AR	Financial Class Total AR \$'s	F C 0-30 \$'s	F C 0-30 %	F C 31-60 \$'s	F C 31-60 %	F C 0-60 \$'s	F C 0-60 %	Target 0-60 \$'s	Opportunity \$'s	Target vs Actual Variance %
Medicare	95%	8,575.59	3,611.86	42%	2,720.00	32%	6,331.86	74%	8,146.81	1,814.95	21%
Medicare SWB	95%			0%		0%	0.00	0%	0.00	0.00	95%
Medicaid	95%	1,103.49	7.98	1%	81.07	7%	89.05	8%	1,048.32	959.27	87%
Worker Comp	75%			0%		0%	0.00	0%	0.00	0.00	75%
Commercial	85%	5,003.12	436.42	9%	552.25	11%	988.67	20%	4,252.65	3,263.98	65%
Champus/Tricare	85%	0.00	0.00	0%	0.00	0%	0.00	0%	0.00	0.00	85%
Blue Cross											
Other/Employee Insurance	85%	2,573.00		0%		0%	0.00	0%	2,187.05	2,187.05	85%
State/Federal Prog	85%	2,624.00	0.00	0%	1,327.00	51%	1,327.00	51%	2,230.40	903.40	34%
BC	95%	4,034.63	(20.21)	-1%	3,440.80	85%	3,420.59	85%	3,832.90	412.31	10%
Medicaid Repl.	85%	8,618.40	0.00	0%	0.00	0%	0.00	0%	7,325.64	7,325.64	85%
Medicare Repl.	85%	4,531.00	2,180.00	48%	1,878.00	41%	4,058.00	90%	3,851.35	(206.65)	-5%
Industrial	100%			0%		0%	0.00	0%	0.00	0.00	100%
Private Pay	40%	13,500.60	484.92	4%	3,746.46	28%	4,231.38	31%	5,400.24	1,168.86	9%
Medicaid Pending	70%			0%		0%	0.00	0%	0.00	0.00	70%
Charity/Indigent		50,563.83	6,700.97	0%	13,745.58	0%	20,446.55	0%	38,275.36	17,828.81	